

The No.1 Name in Broadband

SOFTBANK BB

e-Commerce Segment

AIP Bridge
BB Serve
Blue Planet
CarPoint
CMnet
CreativeBank
Dee Corp
Dee Service
DIAMOND.COM
DUSKIN I-MART
eBEST
e-Career
Ability Design

e-Shopping! Toys
Eupholink
GungHo Online Entertainment
Nihon Ariba
Pratica
Rainbow Technologies
SOFTBANK Frameworks
E-STAFFING

ValuMore* Vector

* e-Commerce Segment from June 2003

SOFTBANK LOGISTICS

Broadmedia Segment

SOFTBANK Broadmedia

ALISS-NET BB Factory

EMBANYA

Broadmedia Research Institute

CDN Solutions

Club iT

BB Cable

Digital Media Factory

Fishing Vision

IM Networks Japan

Nihon Eiga Satellite Broadcasting

Xdrive Japan

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e-Finance Segment

SOFTBANK FINANCE

SOFTBANK INVESTMENT
Arsnova Capital Research
BIOVISION CAPITAL
SBI ASSET MANAGEMENT
SBI CAPITAL
SBI Promo
artfolio
ASCOT
Benefit Systems
DigiCode
E*TRADE Japan
e-Commodity
E*TRADE SECURITIES
SF REALTY
SOFTBANK FRONTIER SECURITIES

Finance All E-LOAN Direct Finance All Service GOODLOAN WEB-Lease HousePortal Morningstar Morningstar Japan E*Advisor Gomez Japan Morningstar Asset Management Office Work SB FINANCE KOREA SOFTBANK INVESTMENT INTERNATIONAL (STRATEGIC) SOFTGRAM SophiaBank Swan Credit

TechTank

UTOPIAN LIFE VeriTrans

Broadband Infrastructure Segment

AboveNet Japan

BB Backbone

BB Communications

BB Marketing

BEST BroadBand

BROADBAND JAPAN

BroadBand Tower

IP REVOLUTION

LAOX BB

MAX BroadBand

NC Japan

Neuralnet

YAMADA BroadBand

Internet Culture Segment

Yahoo! JAPAN

eGroups

e-Shopping! Books

INTAGE Interactive

Netrust

Tavigator

Y's Agencies

Internet Research Institute

Net Culture

Yahoo! Deutschland

Yahoo! France

Yahoo! Inc.

Yahoo! Korea

Yahoo! UK

Technology Services Segment

SOFTBANK TECHNOLOGY HOLDINGS

SOFTBANK TECHNOLOGY

Compy

EC Architects

e-Commerce Technology

E-Cosmos

AsiaVision Japan

i2ts

USTC E-BUSINESS TECHNOLOGY



Pure Holding Company

SOFTBANK Media & Marketing

Media & Marketing Segment

BARKS

Click2learn Japan

COM-PATH

cyber communications

Englishtown

JaJa Entertainment

M.P.Technologies

Rivals Japan

SOFTBANK MOBILE

SOFTBANK Publishing

EC RESEARCH

SOFTBANK ZDNet

Tribeck Strategies

Overseas Funds

SB CHINA HOLDINGS SOFTBANK Korea

Other Businesses

AtWork

SOFTBANK Holdings

SB Holdings (Europe)

SB Sweden

SOFTBANK Commerce Korea

Message from the President



The Dawn of the Ubiquitous Broadband Age

The SOFTBANK Group is a corporate group dedicated to developing broad-band-related businesses. All activities are guided by our management philosophy of "Endeavoring to benefit society and the economy by fostering the sharing of wisdom and knowledge gained through the IT revolution." We are convinced that broadband will accelerate the pace of the IT revolution in the 21st century. Translating this belief into action, we are building broadband networks and introducing innovative services that create entirely new markets, contributing to society and increasing our enterprise value.

There are three principal electronic technologies that are a fundamental part of our affluent lives. First is the telephone, which was invented in 1876. Second is television, where broadcasts began in 1941. And third is the microprocessor, which first appeared in the 1970s. We believe that broadband encompasses all three. The broadband-driven IT revolution is certain to fundamentally alter how we live and how companies are managed. Virtually every kind of electrical device has a microprocessor. One can easily envision a day not far off when all of these devices will be linked by broadband networks—the ubiquitous broadband age.

The SOFTBANK Business Model - Unparalleled

Several years ago we began channeling management resources to the broadband sector, anticipating its emergence based on insight gained from more than two decades of experience in the IT industry. In advance of our competitors, we started to build a robust high-capacity broadband network throughout Japan. SOFTBANK Group established this business model, beginning with the offering of an ADSL, into a comprehensive broadband service called *Yahoo! BB*, by progressively providing users with innovative value-added services based on the broadband network and achieving Group profitability. Now, our goal, and the focus of the entire Group, is nothing less than becoming Japan's leader in broadband infrastructure services, solidly based at the forefront of the broadband market. Concurrently, we have developed business models that realize maximum synergies from our strengths in distribution experience, and create and supply more types of media and content services by leveraging our own unique and robust broadband infrastructure.



An Organization That Evolves and Grows From Within

I believe that the SOFTBANK Group must be able to evolve and grow from within if we are to successfully implement our broadband strategies and IT revolution. I believe that such an organization and its people must maintain their freedom, innovative thinking, speed, fairness, flexibility and dynamism. Every individual in the Group should resonate with each other and continue to take on new challenges and think creatively. SOFTBANK Group as a business group strives to create a constant stream of new businesses and realize revolutionary achievements.

The SOFTBANK Group is made up of a pure holding company, operation holding companies and operating companies. SOFTBANK CORP., the pure holding company, manages and coordinates business activities across the entire Group to create maximum synergies, and provides an environment in which each company within the SOFTBANK Group can continue to evolve and grow in a self-reliant manner. Additionally, we created the SOFTBANK BB Corp., the Group's largest operating company, formed through a strategic merger of four consolidated subsidiaries. As stated above, our organization has the flexibility to respond actively to changing business environments.

I strongly hope that the SOFTBANK Group, as the number one corporate group in the broadband industry, continues to evolve and grow from within to play a major role in the advancement of mankind and society.

Note: The four subsidiaries are BB Technologies Corporation, SOFTBANK Networks Inc., SOFTBANK EC HOLDINGS CORP. and SOFTBANK COMMERCE CORP.

June 2003

Masayoshi Son

President and Chief Executive Officer

SOFTBANK BB Corp. Established

On January 7, 2003, SOFTBANK BB Corp., the largest operating company in the SOFTBANK Group, was formed through the merger of four SOFTBANK Group companies: BB Technologies Corporation, which provides the broadband infrastructure for *Yahoo! BB* and is the surviving company, SOFTBANK Networks Inc., SOFTBANK EC HOLDINGS CORP. and SOFTBANK COMMERCE CORP. Drawing on the collective strengths of the entire group, the new company is conducting broadband infrastructure and e-commerce businesses of the SOFTBANK Group. By handling everything from installed lines to sales of related products and the provision of entire solutions, the new company will offer a full line of services covering the breadth of the broadband, and driving the growth of SOFTBANK Group's broadband businesses.

To enhance its equity and strengthen its financial base, SOFTBANK BB Corp. procured ¥120,000 million through the issuance of common stock to SOFTBANK CORP. As half of this amount was allocated to common stock, SOFTBANK BB Corp.'s common stock stood at ¥63,000 million at the end of fiscal 2003.

Broadband Infrastructure Segment

Fiscal 2003 Performance

Segment sales increased ¥30,839 million, or 336.3%, to ¥40,007 million. This was mainly attributable to the sharp growth in revenues for the *Yahoo! BB* business* when the number of lines installed surged from approximately 490,000 at the end of fiscal 2002 to approximately 2,360,000 at the end of fiscal 2003 and the service lineup was expanded. The growth in subscribers increased customer acquisition costs related to incentive payments to sales agents and other installation expenses, as well as associated equipment depreciation expenses and lease payments, etc. The operating loss increased ¥78,252 million to ¥96,204 million. For activities other than the *Yahoo! BB* business, IP REVOLUTION, INC., a Type I carrier providing a fiber-optic Internet connection service for corporate clients, increased its user base to more than 1,000 companies and agencies. They include the Ministry of Economy, Trade and Industry and other public-sector entities, as well as many major corporations. As a result, the company became profitable on a monthly basis from January 2003, only about three years from its inception.

* Includes the operations of Yahoo Japan Corporation attributable to *Yahoo! BB* for the full fiscal year, and the *Yahoo! BB* operations of the former SOFTBANK COMMERCE CORP. for the period from April through December 2002.

Summary of Broadband Infrastructure Segment Business Results from FY2003* Consolidated Results of SOFTBANK CORP.

	(Millions of yen)
Sales	40,007
Operating expenses	136,212
Operating income	(96,204)
Assets	136,625

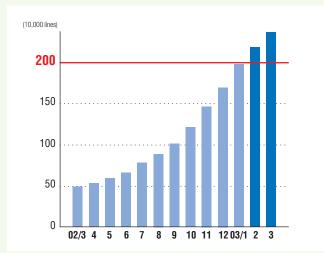
 $f \star$ The 2003 fiscal year refers to the year ended March 31, 2003 throughout this book.



Yahoo! BB's Comprehensive Broadband Service-Dominant Market Position

The *Yahoo! BB* comprehensive broadband service, which is offered by SOFTBANK BB Corp., has been steadily increasing its user base. As of March 31, 2003, the number of lines installed topped 2.36 million. In terms of the share of lines newly installed per month, it has consistently ranked number one since June 2002. Also, it is the preeminent market leader among all telecommunication carriers with about a 34% share of ADSL lines installed on a cumulative basis in Japan by the end of March 2003.

Trend in Yahoo! BB Installed Lines

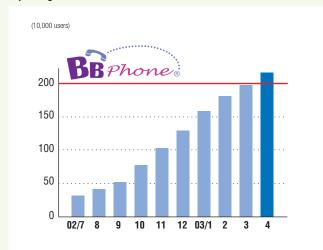


From the initial design stage, the backbone network of *Yahoo! BB* was constructed as a simple IP-based network specifically designed to support future services. This infrastructure allows *Yahoo! BB* to offer revolutionary services well in advance of its competitors and at highly competitive prices. The SOFTBANK Group's integrated business model extends group-wide from installed lines all the way to ISP operations. That means no negotiations or coordination with external business partners is required to launch a new service. Better quality control management facilitates faster responses than would be possible by a service backed by multiple operators.

A Steady Stream of Revolutionary Services

In April 2002, the SOFTBANK Group was the first among competitors to offer an IP telephony service. Called *BB Phone*, the service had more than 1.97 million users as of the end of March 2003. While capturing an overwhelming share of the IP telephony market, it has also promoted the transformation of fixed line telephones into IP telephony. One key to providing the high performance and quality of *Yahoo! BB* services is the SOFTBANK Group's ability to design and develop its own modems and other hardware. In January 2003, the group developed the *BB Phone Station*, a household IP telephony unit

Expanding the Number of BB Phone Users



with a cordless handset and a built-in ADSL modem, and began sales the following March. This unit permits using two lines simultaneously for conversations*1 and is compatible with 050 phone numbers*2, which are allocated exclusively to IP telephones.

In ADSL connection services, *Yahoo! BB 12M* was introduced in August 2002, offering a maximum downstream speed of 12Mbps. But providing an environment of high-speed Internet access is not the only advantage of this service. In addition, it is able to provide such high-speed Internet access via broadband to users that were previously out of range due to their distance from an NTT central office.

In wireless LAN services, trial operations of *Yahoo! BB Mobile*, which provides wireless Internet access, began in April 2002. As of March 31, 2003, this service was available on a trial basis at no cost at 326 mobile zones. In October 2002, the *Yahoo! BB Trio Modem 12M* was developed, the world's first unitized modem incorporating three functions: ADSL, IP telephony and wireless Internet access. This was followed in December with the launch of the *Yahoo! BB 12M+Wireless LAN Pack* service, which uses the *Yahoo! BB Trio Modem 12M*. With one modem, a user can gain access to *Yahoo! BB 12M* and *BB Phone* as well as a household wireless Internet connection with a maximum downstream speed of 11Mbps.



Yahoo! BB provides through a single backbone several revolutionary services such as IP telephony, high-speed Internet access, household wireless LAN and mobile zones. While each service has the lowest rate levels in the market, revenues per user are increasing as more services are added that generate steady growth in earnings.

Enhancing Services for Companies

The SOFTBANK Group is channeling resources to augment services not only for consumers, but also for corporate clients. Telecommunication data services provide an ultra-high-speed, always-on fiber-optic Internet access of 100Mbps to 1Gbps. In addition, *Broadband VPN* is a virtual private network (VPN) service that can link a company's multiple sites throughout Japan. Able to address the demands of companies of various sizes and industries, this service has attracted such diverse users as hotels, retailers and other companies that have locations nationwide, as well as organizations like printing companies, medical institutions and financial institutions that regularly handle large volumes of data. To match the needs and scale of companies, *Yahoo! BB SOHO* and numerous other services are offered. A variety of low priced services are offered through the IP-based network, including the *B-Conference* TV conferencing system, which was officially launched in March 2003, a VoIP solution service for internal telephone lines, a PC conferencing system and an RAS (remote access) service.

- *1 Either two *BB Phone* lines, one each for the main telephone and a separate handset, or one *BB Phone* line and one fixed wire line is possible.
- *2 Compatibility will depend on the timing of developments by the NTT regional companies to accept 050 calls

Broadband Infrastructure Segment

Company name	Type of busine	SS	Date established	Location URL	SB investment	SB ownership	
Most recent fiscal year-end	Revenue Operating income Ord	dinary income Net income	To	otal assets	Shareholders' equity		
Stock code	Date of IPO Public offering			arket capitalization*	Number of shares		
* As of March 31, 2003				·			
SOFTBANK BB Corp.	Broadband infrastructure, IT products	distribution and	May 2000	Chuo-ku, Tokyo	¥136,750 million	100%	
GOLLEVIAN DE GOLE.	e-commerce investment businesses	distribution and	http://www.sof		+100,700 111111011	10070	
Mar 2003 (Non-consolidated)	¥101,050 million ¥(91,265) million ¥(9	2 183) million ¥(75 788) million		,297 million	¥35,851 m	illion	
Mai 2000 (Non concondatod)	1(01,200) 111111011 1(0	2,100/11111011 1(10,100/111111011	1221	,207 111111011	100,001 111	IIIIOII	
AboveNet Japan, Inc.	Data center business		Oct 2002 http://www.jp.a	Chuo-ku, Tokyo bove.net/	¥43 million	100%	
BB Backbone Corporation	Type I carrier		Feb 2002	Chuo-ku, Tokyo	¥210 million	100%	
BB Communications Co.	Development, design, manufacture ar	nd sales of computers,	Feb 2002	Chuo-ku, Tokyo	¥780 million	60%	
	peripherals and software	I	http://www.bbc		1		
Mar 2003 (Non-consolidated)	¥1,794 million ¥(475) million ¥(486) million ¥(517) million	¥7	34 million	¥341 mill	ion	
IP REVOLUTION, INC.	Ultra-high-speed Internet access serv	vices using fiber ontic	Apr 2000	Chuo-ku, Tokyo	¥2,200 million	100%	
III TIEVOEOTION, IIVO.	olira mgn speca internet access serv	noce using liber optic	http://www.ipre		+2,200 111111011	10070	
Mar 2003 (Non-consolidated)	¥1,579 million ¥(700) million ¥(767) million ¥(792) million		502 million	¥(498) mi	lion	
Mai 2000 (Noti consolidated)	+1,073 million +(700) million +(707) Hillion +(702) Hillion	т г,	JOE MINION	+(430) 1111	lion	
Neuralnet Co., Ltd.	Fiber-optic Internet access service for	r condominiums	Jun 1989 http://www.neu	Shinagawa-ku, Tokyo ıral-net.co.jp/	¥100 million	100%	
				I	T		
BB Marketing Corp.	Sales of broadband networks and bro through store chains	adband-related products	Jun 2002 -	Yokohama, Kanagawa	¥35 million	35%	
BEST BroadBand Corp.	Sales of broadband networks and bro through store chains	adband-related products	Apr 2002	Fukuoka, Fukuoka	¥ 40 million	40%	
BROADBAND JAPAN CORPORATION	Sales of broadband networks and bro	adhand-related products	Aug 2002	Sagamihara, Kanagawa	¥35 million	35%	
BHOADBAND SALAN CONFORMION	through store chains	adband-related products	- Aug 2002	Jayaninara, Kanayawa	+55 111111011	33 /0	
				I			
BroadBand Tower, Inc.	Data center business		Feb 2000 Shinjuku-ku, Tokyo ¥723 million 16% http://www.bbtower.co.jp/				
			Tittp://www.bbt	ower.co.jp/			
LAOX BB Corp.	Sales of broadband networks and bro	adband-related products	Jun 2002	Chiyoda-ku, Tokyo	¥40 million	40%	
·	through store chains	'	_	, , , ,			
MAX BroadBand Corp.	Sales of broadband networks and bro through store chains	adband-related products	Aug 2002 -	Edogawa-ku, Tokyo	¥35 million	35%	
			0.0004	I		400/	
NC Japan K.K	On-line distribution of games, planning translation and sales of game software		Sep 2001 http://www.ncja	Meguro-ku, Tokyo apan.co.jp/	¥300 million	40%	
YAMADA BroadBand Corp.	Sales of broadband networks and bro	adband-related products	Apr 2002	Maebashi, Gunma	¥35 million	35%	
	through store chains		_				
Consolidated subsidiaries Equity-method non-consolidated subsidiaries Other securities, etc. Consolidated partnerships Equity-method partnerships	s and affiliates SB investment SB ownership * All data, with som	May represent the date on which the Amount is based on the economic o and fund-related companies or inves Ownership refers to the ratio of eco individual companies. Figures are ro e exceptions, are as of March 31, 2003	wnership ratio of SB, t stments made by affilia nomic ownership, but o unded up or down to t 3.	out does not include investments in ated companies and funds in indivi does not include investments made	dual companies.		
	od is used as all a	abbreviation for SOFTBANK CORP. throu	agnout tilla DUUK.				

e-Commerce Segment

Fiscal 2003 Performance

Segment sales decreased ¥18,109 million, or 6.4%, to ¥266,086 million. In fiscal 2002, this segment had benefited from the distribution of major new products from MICROSOFT CORP., such as *Windows XP* and *Xbox*, and the strong demand for anti-virus software sparked by widely publicized Internet viruses. In the absence of such factors, the distribution business of IT-related products and services at SOFTBANK BB Corp. recorded a decline in sales for fiscal 2003. Segment operating income decreased ¥739 million, or 23.1%, to ¥2,466 million, due to lower sales and competitive pressure on margins.

Among other e-Commerce segment companies, Vector Inc. continued to post growth in sales and operating income in fiscal 2003, while CarPoint K.K. and e-Career CORP. both became profitable at the operating level. Additionally, Dee Corp. and e-Shopping! Toys CORP. have progressed from start-up to growth stages.

New Businesses That Fully Tap the Spread of Broadband

The e-Commerce segment is engaged in distribution of IT-related products and e-commerce-related businesses. The segment is enlarging its business domains by taking full advantage of the spread of broadband as well as the broadband infrastructure of SOFTBANK BB Corp.

With a network of 4,000 suppliers and 10,000 sales agents, SOFTBANK BB Corp. has the largest market share for the distribution of IT-related products in Japan. The company plans to further enhance its stature in the market by offering new distribution measures. Examples include the use of its electronic distribution platform to sell software that can be downloaded and selling software utilization licenses to companies. Additionally, the company promotes the use of IT at companies by offering the *IT-Exchange* B-to-B site for resellers and other e-commerce infrastructures. As a broadband infrastructure provider, SOFTBANK BB Corp. can collaborate with vendors to quickly plan and suggest the introduction of new broadband-related products and services. By building on this advantage, SOFTBANK BB Corp. aims to become



the market leader. In addition to security-related products and services already on the market, the company offers a diverse line of broadband-related solutions that include wireless LAN systems, storage systems and other types of hardware. This will make SOFTBANK BB Corp. a one-stop provider for everything from installed lines to all related products and services. SOFTBANK BB Corp. plans to significantly increase earnings by combining the stable business model of hardware and software distribution with value-added businesses such as solutions and services.

In the B-to-B domain, Dee Corp., which offers strategic purchasing through the use of electronic procurement, introduced the *Reverse Auction* service to help reduce mainly purchasing costs of indirect and secondary materials at client companies by an average of 27%. Dee Corp. is expanding steadily, with 57 companies using this service by the end of April 2003, including such corporations as IY Group, ASAHI BREWERIES, Ltd. and All Nippon Airways Co., Ltd. In the B-to-C domain, Web sites such as *e-Career*, a job search and career information site, and *car view*, a comprehensive automotive site, performed well. The *carview* site has the number-one ranking in the market in terms of its unique audience size*1, based on March 2003 data compiled by NetRatings Japan Inc. In the entertainment field, *RAGNAROK online*, a online game offered by GungHo Online Entertainment, Inc., attracted 200,000 paying users within only four months launching a fee-based format, a remarkable accomplishment for an online game.

*1 Unique audience size: Number of different people who access a particular domain. Multiple access figures by a single person are not counted.

Summary of e-Commerce Segment Business Results from FY2003 Consolidated Results of SOFTBANK CORP.

	(Millions of yen)
Sales	266,086
Operating expenses	263,620
Operating income	2,466
Assets	82,518

e-Commerce Segment

Company name		Type of bu	ısiness			Date established Location SB investment SB ownersh			
Most recent fiscal year-end	Revenue	Operating income	Ordinary in	ncome	Net income		Total assets	Shareholders' ed	nuity
Stock code	Date of IPO	Public offe			hare price*		market capitalization*	Number of shares ou	
* As of March 31, 2003	Bato of it o	T dollo ollo	ing price		naro prico	050	namer capitalization	Named of charge of	.totananig
SOFTBANK BB Corp.	Broadhand infra	structure, IT prod	lucts distrib	ution a	and	May 2000	Chuo-ku, Tokvo	¥136,750 million	100%
correstant as corp.	e-commerce in		idoto diotini	,	and .		oftbankbb.co.jp/	1100,700 111111011	10070
Mar 2003 (Non-consolidated)	¥101,050 million	¥(91,265) million	¥(92,183)	million	¥(75,788) million	¥2	24,297 million	¥35,851 milli	on
Ability Design, Ltd.	Temporary and	permanent emplo	vment can	icoc		Oct 2000	Chuo-ku, Tokyo	¥264 million	98%
Ability Design, Ltd.	remporary and	permanem empic	Jymem serv	1062			bility-design.com/	¥204 IIIIII0II	9070
						1			
AIP Bridge CORP.	Internet infrastr	ucture services (T	ype II carrie	er)		Sep 2000	Chuo-ku, Tokyo	¥497 million	100%
						http://www.a	ipbridge.co.jp/		
BB Serve Inc.	Internet infrastr	ucture business f	or content o	distribu	tion	Dec 2002	Chuo-ku, Tokyo	¥13 million	55%
						-	Tonas na, range		
CarPoint K.K.	On line provide	r of information o	n automobi	loc for	colo	Oct 1999	Chuo-ku, Tokyo	¥1,737 million	53%
Call Gill N.N.	On-line provider	or information of	ii autoiiiobii	103 101	saic	http://www.c		+1,737 111111011	33 /0
						11110.77 111111.0	агтот.оо.јр/		
CreativeBank Inc.	Advertising age	ncy and sales pro	motion sup	port		Dec 1986	Minato-ku, Tokyo	¥328 million	55%
	for Internet busi	nesses				http://www.c	reativebank.co.jp/		
Mar 2003 (Non-consolidated) Note: Nine-month period ended March 31, 2003 of	¥1,133 million	¥25 million	¥24 mi	llion	¥32 million	j	4648 million	¥384 million	1
Dee Corp.		comprehensive pu	ırohanina a	ocioton	100	Feb 2001	Chuo-ku, Tokyo	¥1,461 million	100%
Dee Gorp.	for companies	comprehensive po	irchasing a	SSISIAII	ice	http://www.d		¥1,401 IIIIIII0II	100%
Mar 2003 (Non-consolidated)	¥2,029 million	¥(624) million	¥(127) m	nillion	¥(150) million	· ·	2.279 million	¥18 million	
(100)	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(02)	1 ((=), (1 ((())				
Dee Service Corp.	Provision of rev	erse auction syste	em using th	e Interi	net	Sep 2002	Chuo-ku, Tokyo	¥7 million	100%
						_			
DIAMOND.COM CORPORATION	On-line sales of	diamonds, acces	sories wat	rhes a	nd	Sep 2000	Chuo-ku, Tokyo	¥200 million	100%
BINWIONE COM COM CITATION	luxury-brand me	,	3001100, Wal	.01100 u	iiu		o.diamond.com/	7200 Hillion	10070
	,					, ,			
e-Career CORP.	On-line job sear	rch information se	ervice			Sep 1999	Chuo-ku, Tokyo	¥1,940 million	98%
						http://www.e			
Mar 2003 (Non-consolidated)	¥1,033 million	¥5 million	¥5 mill	ion	¥(282) million	j	4484 million	¥141 million	1
e-Shopping! Toys CORP.	On-line sales of	toys, multimedia	merchandis	e and F	PC nerinherals	Aug 1999	Chuo-ku, Tokyo	¥272 million	68%
C Griopping: Toys Corn .	On line sales of	toys, maitimodia	moronandis	c and i	o peripriciais	http://www.e		+212 111111011	00 /0
Mar 2003 (Non-consolidated)	¥1,153 million	¥(94) million	¥(93) m	illion	¥(95) million	· ·	₹467 million	¥10 million	
,					, ,				
E-STAFFING Inc.	Management co	ompany for part-ti	me staffing	l		Jul 2000	Koto-ku, Tokyo	¥3 million	100%
						_			
SOFTBANK Frameworks Corporation	Logistics outson	urcing and consul	ting service	s for IT	companies	Oct 1990	Chuo-ku, Tokyo	¥150 million	100%
COLIDATION CONTROL CONTROL	Logiotico catoot	aroning and contour	ang our vioc	0 101 11	companies	http://www.s		1100 111111011	10070
Mar 2003 (Non-consolidated)	¥10,217 million	¥186 million	¥193 m	illion	¥63 million	-	3,097 million	¥717 million	1
SOFTBANK LOGISTICS		nd operation of dis				Jul 2000	Koto-ku, Tokyo	¥10 million	100%
CORPORATION	and processing	of logistics data,	packaging	and wa	arehousing	_			
ValuMore Corporation	On-line sales of	PCs and periphe	rals and nr	ovision	of	Jan 2002	Minato-ku, Tokyo	¥71 million	72%
- a.amoro oorporation	related informat		. alo unu ph	. v 101011			ahoo.co.jp/valumore/	77 1 1111111011	1 4 /0
Note: e-Commerce Segment from June 2003									
Vector Inc.	PC software sal	es through downl	oading			Feb 1989	Shinjuku-ku, Tokyo	¥1,106 million	51%
						http://www.v	,,		
Mar 2003 (Non-consolidated)	¥1,874 million	¥190 million	¥195 m		¥88 million		2,924 million	¥2,494 millio	
2656 (Hercules)	Aug 2000	¥400,0	000**	¥	≨ 135,000	¥	4,766 million	68 thousand sh	ares

^{**} Retroactive Adjustment

Company name	Type of business		Date established	Location	SB investment	SB ownership
	, , , , , , , , , , , , , , , , , , , ,	Not income	T-	URL	Chaushaldaus	1
Most recent fiscal year-end Stock code	Revenue Operating income Ordinal	 	-	tal assets	Shareholders Number of shares	
	Date of IPO Public offering price	29 S III9	rket capitalization*	Number of shares	outstanding	
* As of March 31, 2003						
Blue Planet Corporation	Business portal management for regional	financial institutions	Apr 2001	Chiyoda-ku, Tokyo	¥136 million	37%
	and B-to-B support for their business par	tners	http://www.blue	eplanet.co.jp/		
014			N 0000	India a di Tili	V0.45 'III'	500
CMnet corporation	Management of construction e-market ar		Nov 2000	Minato-ku, Tokyo	¥245 million	50%
	handles orders for construction projects of	on-line	http://www.cm	netcorp.com/		
DUSKIN I-MART CORP.	Purchasing agency for PCs, peripherals,	office equipment	Apr 2001	Chuo-ku, Tokyo	¥196 million	49%
DOGINIT WATER COLU.	travel documentation, etc.	omoo oquipmont,	- Apr 2001	ondo ita, rokyo	+130 111111011	4370
	autor documentation, etc.		1			
eBEST CORP.	On-line sales of products from home elec	ctric appliances to	Oct 1999	Fukuoka, Fukuoka	¥100 million	33%
	everyday items and related services	http://www.ebe	st.co.jp/			
Eupholink, Inc.	General consulting and financing for e-bu	usiness and EC and	Oct 2000	Minato-ku, Tokyo	¥161 million	33%
	support for business creation		http://www.eup	holink.com/		
GungHo Online Entertainment Inc.	Distribution, operation, planning, develop	mont color and	Jul 2002	Chiyoda-ku, Tokyo	¥390 million	44%
dungrio Online Entertamment inc.	marketing for on-line games using the Int		http://www.gur		#390 IIIIII0II	44 /
	marketing for on-line games using the in	terriet	Tittp://www.gui	igrio.jp/		
Nihon Ariba K.K.	Development, sales, maintenance, and m	nanagement of	Dec 1999	Shinjuku-ku, Tokyo	¥4,399 million	41%
	e-procurement software		http://www.arib	a.co.jp/		
Pratica Inc.	Planning, design and production of digita	I content, consulting for	Jun 2000	Chiyoda-ku, Tokyo	¥35 million	35%
	Internet-based marketing activities		http://www.pratica.co.jp/			
Dainhau Taghnalagiaa I/ I/	Davidsament manufacture calca maintan	anaa and impart/aynart	Iul 2001	Chua las Talasa	VEQ million	250
Rainbow Technologies K.K.	Development, manufacture, sales, mainten		Jul 2001	Chuo-ku, Tokyo bow.com/japan/	¥53 million	35%
	of computers, peripherals, communications	equipinent and software	Tittp://www.raii	ibow.com/japan/		
One collidated autociditation						
Consolidated subsidiaries Equity-method non-consolidated subsidiaries	Notes: Date established M					
Other securities, etc.	OD IIIVESUITETU AI			out does not include investments in ated companies and funds in indiv		anies, holding
Consolidated partnerships		•	*	does not include investments mad		or fundo in
Equity-method partnerships	SB ownership U	whership refers to the ratio of eco	onomic ownership, but (ioes noi include investments mad	e by amiliated companies	or rungs in

 $^{^{\}star}\,$ All data, with some exceptions, are as of March 31, 2003.

e-Finance Segment

Fiscal 2003 Performance*

Segment revenue increased ¥4,271 million, or 17.9%, to ¥28,196 million. A major contributor to this growth was increased brokerage commissions and financial income from interest at E*TRADE SECURITIES CO., LTD. The operating loss increased ¥621 million to ¥5,592 million, mainly due to an increase in valuation loss on the operational investment securities of SOFTBANK INVESTMENT CORPORATION attributed to adverse trends in the global financial markets. In non-operating income and expenses, the segment posted a net loss of ¥12,570 million on distributions from funds. Special losses of ¥4,246 million on the revaluation of affiliated companies recorded by a consolidated subsidiary in Hong Kong and ¥2,541 million (other special losses) due to a refund of success fees by SOFTBANK Ventures, Inc.

Building an Efficient Business Portfolio to Develop a Comprehensive Source of Financial Services

The e-Finance segment is developing a diverse line of financial businesses that include Internet securities, management and administrative services for venture capital funds, incubation of portfolio companies and other activities. With SOFTBANK FINANCE CORPORATION as the operation holding company, the e-Finance group has enlarged the group to actualize its vision to be a financial company providing the "Three One Services": One Stop, One Table and One-to-One.

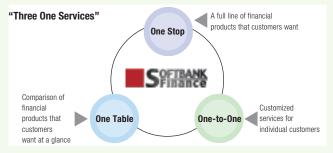
The e-Finance group, by integrating overlapping businesses and functions while sharing management resources, is building more profitable operating foundations, and also strives to structure more efficient business portfolios.

SOFTBANK INVESTMENT CORPORATION, one of Japan's largest venture capital companies in terms of total book value of net fund assets, and E*TRADE Japan K.K., owner of E*TRADE SECURITIES CO., LTD., the largest online securities company, merged on June 2, 2003. This created a comprehensive financial services firm with brokerage, asset management and investment banking as its core businesses. Additionally, Finance All Corporation absorbed E-Loan Japan Co., Ltd., operator of a comparison and search service for loan, and INSWEB Japan K.K., operator of a comparative marketplace for insurance products and search service, then developing a comprehensive line of financial information services. To strengthen its investment education



and consulting arm, Morningstar Japan K.K., provider of information on ratings for financial products, mainly mutual funds, acquired as a subsidiary E*Advisor Co., Ltd., which offers educational services to individuals for investment activities.

The e-Finance group is also focusing on the incubation business of venture firms, a function handled by SOFTBANK INVESTMENT CORPORATION. In August 2002, BIOVISION CAPITAL CORP. was established, and launched to invest in biotechnology industry, a sector that is expected to be a growth industry in the 21st century. The company developed a cooperative relationship in nurture of biotechnology venture field, such as Keio University and an agency affiliated with the Saitama Prefectural Government. The company strives to foster biotechnology companies, tie up with academic institutions and public-sector agencies and nurture global biotechnology companies. In the LBO fund business, SOFTBANK INVESTMENT CORPORATION capitalized as the largest shareholder of KAWADEN CORPORATION, a company that filed for the Civil Rehabilitation Law, and has sent directors to this company to implement radical management reforms and rationalization measures. This was the first time in Japan that an LBO fund has taken over a bankrupt company that had previously been publicly listed, formulated a revitalization plan that was formally approved, leading to the end of bankruptcy proceedings under the Civil Rehabilitation Law, in only one year.



SOFTBANK FINANCE CORPORATION'S FY2003 Summary of Consolidated Business Results (Unaudited)

Statement of Income

Financing business revenue 28,196
Financing business expenses 33,788
Operating income (5,592)
Ordinary income (20,729)
Net income (28,755)

Balance Sheet

			(Millions of yen)
Current assets	136,842	Current liabilities	145,726
Property and equipment	13,367	Long-term liabilities	12,142
Intangible assets	6,475	Minority interests	23,832
Investments and other assets	68,799	Shareholders' equity	43,869
Deferred charges	85	Common stock	41,315
Total assets	225,570	Total	225,570

^{*} Figures differ from SOFTBANK's consolidated business segment information in fiscal 2003 because a different calculation method was used.

e-Finance Segment

Company name		Type of bu	ısiness			Date established	Location URL	SB investment	SB ownership
Most recent fiscal year-end	Revenue Ope	erating income	Ordinary in	come	Net income	To	tal assets	Shareholders	' equity
Stock code	Date of IPO	Public offe			hare price*		rket capitalization*	Number of shares	. ,
* As of March 31, 2003							·	'	
SOFTBANK FINANCE CORPORATION	Operation holding o	company of e-	Finance seg	ment		Mar 1999 http://www.sbfi	Minato-ku, Tokyo inance.co.jp/	_	100%
Arsnova Capital Research, Inc.	Structuring and ma order-made financia	0	securitized a	ssets	and other	Aug 2001 http://www.arsi	Minato-ku, Tokyo nova-cr.com/	¥110 million	55%
artfolio corporation (formerly SBF Auction Inc.)	Broker for works of	art				Aug 2001 http://www.artf	Minato-ku, Tokyo olio.co.jp/	¥471 million	84%
Benefit Systems, Inc.	Operation and man	agement of de	efined-benef	fit pen	sion funds	Mar 2001 http://www.ben	Minato-ku, Tokyo nefit401k.com/	¥510 million	51%
BIOVISION CAPITAL CORP.	Incubation of bio ve and management	enture busines	ses and fun	d oper	ration	Aug 2002 http://www.biov	Minato-ku, Tokyo vision-capital.com/	¥33 million	33%
E*Advisor Co., Ltd.	Financial planning s	service				Mar 1995 http://www.ead	Minato-ku, Tokyo lvisor.co.jp/	¥529 million	48%
e-Commodity Co., Ltd.	On-line commodity	futures tradin	g			Oct 2000 http://www.eco	Chuo-ku, Tokyo mmodity.co.jp/	¥795 million	47%
E*TRADE Japan K.K.	Development and m	naintenance o	f on-line sys	stems	for	Jun 1998 http://www.etra	Minato-ku, Tokyo ade.ne.jp/	¥4,601 million	44%
Mar 2003 (Consolidated) 8627 (Hercules) ** Retroactive Adjustment	¥10,787 million ¥ Sep 2000	495 million ¥250,0	¥389 mil		¥(2,234) million ¥26,130	n ¥127,051 million ¥21,156 million ¥7,681 million 664 thousand shares			
E*TRADE SECURITIES CO., LTD.	Comprehensive on-	line securities	businesses	3		Apr 1999 http://www.etra	Minato-ku, Tokyo ade.ne.jp/	¥5,733 million	44%
E-LOAN Direct Co., Ltd.	Loan intermediary s	services and a	dvertising			Jul 2002 http://www.eloa	Minato-ku, Tokyo andirect.co.jp/	¥27 million	55%
Finance All Corporation	Information service for financial-related		oroducts, ma	anagin	g company	Mar 2001	Minato-ku, Tokyo	¥1,521 million	55%
Finance All Service Corporation	Risk management and credit cards businesses					Feb 2003 http://www.insa	Minato-ku, Tokyo agency.co.jp/	¥5 million	55%
Gomez Japan K.K.	Evaluations and bus	siness suppor	t for EC sites	S		Mar 2001 http://www.gon	Minato-ku, Tokyo nez.co.jp/	¥169 million	55%
GOODLOAN Co., Ltd.	Housing loans and	loan broker				Nov 2000 http://www.goo	Minato-ku, Tokyo odloan.co.jp/	¥331 million	55%



Equity-method non-consolidated subsidiaries and affiliates

Other securities, etc.

Consolidated partnerships

Equity-method partnerships

 ${\it Notes:} \quad {\it Date established} \ {\it May represent the date on which the business was launched.}$

SB investment Amount is based on the economic ownership ratio of SB, but does not include investments in operation holding companies, holding and fund-related companies or investments made by affiliated companies and funds in individual companies.

SB ownership Ownership refers to the ratio of economic ownership, but does not include investments made by affiliated companies or funds in individual companies. Figures are rounded up or down to the nearest whole number.

 $^{^{\}star}\,$ All data, with some exceptions, are as of March 31, 2003.

e-Finance Segment

Company name Most recent fiscal year-end Stock code * As of March 31, 2003 HousePortal Co., Ltd.	Revenue Date of IPO On-line provision		Type of burating income Public offer	Ordinary i		Net income	To	URL tal assets	Shareholders'	oquity
Stock code * As of March 31, 2003	Date of IPO									
* As of March 31, 2003		on of r		9		nare price*		rket capitalization*	Number of shares outstanding	
HousePortal Co., Ltd.	On-line provision	n of r			0.	iaio piioo	05 0 1110	The Capitalization	Transcript of charge	Jatotarianig
Troubbi Grail Golf Etal	on mo proviore		real estate in	formation			Sep 2000	Chuo-ku, Tokyo	¥160 million	54%
			- Car Cotato III				http://www.hou			0.70
Morningstar Asset Management	Asset managen	nent r	conculting as	seet manar	nement	and advisory	May 2001	Minato-ku, Tokyo	¥14 million	48%
Co., Ltd.	services for fina		•	Joot manaç	301110111	and davicory	-	Immate Na, Tonyo	11111111011	1070
Morningstar Japan K.K.	On-line informa	ition a	and rating se	rvice for m	utual fu	inds and	Mar 1998	Minato-ku, Tokyo	¥716 million	48%
	other financial	produ	cts				http://www.moi	ningstar.co.jp/		
Dec 2002 (Consolidated)	¥975 million	¥3	12 million	¥331 m	illion	¥198 million	¥4,2	223 million	¥3,927 mill	ion
4765 (Hercules)	Jun 2000		¥1,750,	000**	Ž	¥90,200	¥2,5	585 million	59 thousand s	hares
** Retroactive Adjustment					•				•	
Office Work Corporation	Provision of acc	counti	ing and other	back-offic	e servio	ces	Jul 2000	Minato-ku, Tokyo	¥100 million	100%
							http://www.offic	ce-work.co.jp/		
CD FINANCE VODEA CO. LTD	Ctratagia basa	in Car	th Varaa far	aanaral fir	annial a	an avation a	lun 0000	Courth Marco	VDW1E 000 million	1000/
SB FINANCE KOREA CO., LTD.	Strategic base i	III 50t	utii Korea ior	general III	ianciai	operations	Jun 2000 -	South Korea	KRW15,000 million	100%
SBI ASSET MANAGEMENT CO., LTD.	Asset managen	nent a	and manager	nent of inv	estment	t trust assets	Sep 1987	Minato-ku, Tokyo	¥596 million	63%
							http://www.sbia	ım.co.jp/		
SBI CAPITAL Co., Ltd.	Operation and r	mana	nement of LF	RO funds			Apr 2001	Minato-ku, Tokyo	¥19 million	66%
obi or ii ii ii coo., Eta.	oporation and i	nana	gomont of LL	o rando			-	windto na, ronyo	110111111011	0070
SBI Promo Co., Ltd.	Collection, plan	ning a	and sales of	sales prom	notion in	iformation	Jun 2001	Minato-ku, Tokyo	¥58 million	36%
	and materials						_			
SF REALTY CO., LTD.	Real estate bro	ker. n	nainly for rea	l estate pu	rchased	d	Mar 2001	Minato-ku, Tokyo	¥44 million	44%
, and the second	as investments	,		·			http://www.sfre		1	
COETDANIK EDONITIED OF OUDITIES	A!		! !			f -l	A 1000	Minete Inc. Telese	V/400 ===!!!:- ==	0.00/
SOFTBANK FRONTIER SECURITIES CO., LTD.	Assistance for v			suance and	i sale of	r snares	Aug 1999 http://www.sbfr	Minato-ku, Tokyo	¥426 million	32%
Mar 2003 (Non-consolidated)	¥296 million ¥53 million ¥48 million ¥24 million							516 million	¥1,483 mill	
8629 (Hercules) ** Retroactive Adjustment	Aug 2001		¥275,0	000**	Ž	¥38,400	¥2	94 million	23 thousand s	hares
SOFTBANK INVESTMENT	Incubation of in	duetr	iac				Jul 1999	Minato-ku, Tokyo	¥1,100 million	66%
CORPORATION	mousauon 01 III	uuəll	100				http://www.sbir	_ , ,	+1,100 111111011	00 /0
Mar 2003 (Consolidated)	¥3,532 million	¥(5,	354) million	¥(5,343)	million	¥(4,406) million	¥29,	273 million	¥19,111 mi	llion
8473 (TSE 1st/OSE 1st)	Dec 2000		¥500,0			¥41,800	¥9,	44 million	330 thousand	shares

^{**} Retroactive Adjustment/Six-month period ended March 31, 2003 due to change in fiscal year

Company name		Tune of husiness			Date established	Location	SB investment	SB ownership
Company name		Type of business				URL		
Most recent fiscal year-end	Revenue Operati	ing income Ordinary in	ncome	Net income	To	tal assets	Shareholders'	equity
Stock code	Date of IPO	Public offering price	Shai	re price*	SB's ma	rket capitalization*	Number of shares	outstanding
* As of March 31, 2003								
SOFTBANK INVESTMENT	Strategic operating bas	se for Asia			Jan 1989	Hong Kong	US\$29 million	35%
INTERNATIONAL (STRATEGIC) LIMITED					http://www.soft	bank.com.hk/		
Dec 2002 (Consolidated)	HK\$334 million HK\$(48	86) million –	Н	K\$(497) million	HK\$	491 million	HK\$68 mi	lion
648 HK (Hong Kong)	Oct 1999	HK\$0.55**	Hk	< \$0.08	HK\$	668 million	2,440 million	shares
** Retroactive adjustment / Eighteen-month period	od ended December 31, 2002 due t	to change in fiscal year						
SophiaBank, Limited	Think tank				Jun 2000	Minato-ku, Tokyo	¥166 million	83%
					http://www.sop	hiabank.co.jp/		
					Aug 2001	T		
SWAN Credit Corporation.	Business loans	Business loans				Minato-ku, Tokyo	¥80 million	80%
						http://www.swan-credit.co.jp/		
Tank Tank Ormanskins	Provision of IT solutions				A 0001	Minata III. Talaia	V007:!!!	7.40/
TechTank Corporation	Provision of H Solutions	S			Aug 2001 http://www.tech	Minato-ku, Tokyo	¥227 million	74%
					mup.//www.teci	папк.со.јр/		
WEB-Lease Co., Ltd.	General leasing service	es mainly in IT field			Nov 1999	Minato-ku, Tokyo	¥248 million	55%
WED Lease oo., Eta.	deficial leading service	55, mainly in it nota			http://www.web	, ,	+240 111111011	3370
Mar 2003 (Non-consolidated)	¥6,047 million ¥147	7 million ¥143 m	illion	¥82 million	'	744 million	¥945 mill	ion
Mai 2003 (Noi1-consolidated)	¥0,047 IIIIIII0II	7 111111011 #143111	IIIIOII	₹0Z IIIIIIUII	₹11,	7 44 111111011	¥945 IIIII	1011
ASCOT CO., LTD.	On-line broker for loans	s and introducing bro	ker of cre	edit cards for	Oct 1999	Chiyoda-ku, Tokyo	¥147 million	37%
7,0001 00., 212.	consumers and compa	0	1101 01 010	Sait oar ao 101	http://www.web		111111111111111	07.70
DigiCode K.K.	Internet access service	and connection brok	ær		Mar 2001	Chiyoda-ku, Tokyo	¥357 million	18%
Ŭ					http://www.digi	code.co.jp/		
Morningstar, Inc.	Mutual fund rating and	l analysis services			May 1984	Illinois, U.S.A.	US\$90 million	20%
					http://www.mor	ningstar.com/		
SOFTGRAM CO., LTD.	Development of softwa	re for on-line financia	al solution	1S	Dec 1998	South Korea	KRW1,920 million	22%
					http://www.soft	gram.com/		
						I		
UTOPIAN LIFE Co., Ltd.	Broker for resort prope	erties			Mar 2001	Minato-ku, Tokyo	¥9 million	30%
					_			
VariTrana Ina	On-line settlement serv	vice for FC eteres and	l malla		Apr 1997	Minoto ku, Tokuo	¥200 million	14%
VeriTrans, Inc.	OII-IIIIe settiement serv	vice for EU stores and	IIIaiis		http://www.veri	Minato-ku, Tokyo	¥∠∪∪ million	14%
					mup.//www.vem	uans.cu.jp/		

Consolidated subsidiaries

Equity-method non-consolidated subsidiaries and affiliates

Other securities, etc.

Consolidated partnerships

Equity-method partnerships

Notes: Date established May represent the date on which the business was launched.

SB investment Amount is based on the economic ownership ratio of SB, but does not include investments in operation holding companies, holding and fund-related companies or investments made by affiliated companies and funds in individual companies.

.. Ownership refers to the ratio of economic ownership, but does not include investments made by affiliated companies or funds in SB ownership individual companies. Figures are rounded up or down to the nearest whole number.

 $^{\star}\,$ All data, with some exceptions, are as of March 31, 2003.

Media & Marketing Segment

Fiscal 2003 Performance*

Segment sales decreased ¥598 million, or 3.4%, to ¥16,919 million and the operating loss decreased ¥726 million to ¥534 million. The market for IT-related magazines and books faced contraction as individuals increasingly used the Internet to acquire information. Due to this trend, both sales and operating income declined at SOFTBANK Publishing Inc. Nevertheless, improvements in SOFTBANK Publishing Inc.'s operating income were achieved in the second half of fiscal 2003, as compared to the second half of fiscal 2002, through cost reductions and other measures. Improvements in profitability were also realized at the operating level at SOFTBANK ZDNet Inc. and other Media & Marketing segment companies.

Note: The results of Key3Media Group, Inc., excluded from consolidated results in fiscal 2003, were also subtracted from the fiscal 2002 results in order to facilitate a more accurate year-on-year comparison.

Promoting the Media & Marketing Strategy for the Broadband Era

The Media & Marketing segment strives to be the leader in the IT media industry. This will be achieved by capturing synergies from publications containing the latest information on IT-related subjects, and the distribution of IT-related information using the Internet. Along with the publishing of IT magazines and books, the segment is making efforts to nurture broadband content that combines text, still images, voice and streaming video. The segment strives to diversify where to offer of contents beyond the Internet by providing content to mobile phones and various other kinds of terminals.

SOFTBANK Publishing Inc. has been increasing the circulation of magazines such as *Yahoo! BB Magazine* and *NetRunner*, which cover broadband and Internet-related subjects. At the same time, the company is extending its reach to new markets, such as magazines and books covering games, mobile phones and business-related books. Additionally, synergies will be



maximized between two industry-leading Web sites and printed media operated by this segment: *ZDNet Japan*, the foremost comprehensive IT information site, and *SOFTBANK GAMES*, a Web site of information on games. SOFTBANK ZDNet Inc. is now available to mobile phone users through the segment's *Keitai ZDNet* site or the like, to increase earnings the same content will be distributed to multiple types of media.

Sports is another area where content is being expanded. Through a tieup with Sports Nippon Shimbun, the segment company Rivals Japan Corporation operates SponichiPlus, which has a wide selection of animation and images, a service that transmits SerieA broadcasts and other sporting events and news to further enhance the sports-related contents. Additionally, JaJa Entertainment Inc. provides its subscribers with video broadcasts of horse races supplied by the Japan Racing Association. Preparations are now under way to aggregate various types of sports content to begin offering an allinclusive sports broadband medium. BARKS K.K. is enhancing its stature as a music information site. Already operating a broadband streaming service to transmit performances from clubs with live music, this company has launched BOW, a comprehensive Internet radio service that includes images to enrich content. In the field of educational services, Englishtown site operates live English conversation lessons over broadband networks, in addition to the Aspen e-Learning platform provided by Click2learn Japan K.K. Through such measures, the segment is exploring possibilities for new businesses in response to growth in the broadband field.

(Millione of yon)

SOFTBANK Media & Marketing Corp.'s FY2003 Summary of Consolidated Business Results (Unaudited)

Statement of Income

Sales 16,919 Cost of sales 12,382 Selling, general and administrative expenses 5,071 Operating income (534) Ordinary income (764) Net income (7778)

Balance Sheet

			(Willions of yell)
Current assets	9,862	Current liabilities	11,998
Property and equipment	123	Long-term liabilities	75
Intangible assets	924	Minority interests	64
Investments and other assets	3,925	Shareholders' equity	2,698
Deferred charges	0	Common stock	1,300
Total assets	14,836	Total	14,836

^{*} Figures differ from SOFTBANK's consolidated business segment information in fiscal 2003 because a different calculation method was used.

Media & Marketing Segment

Company name		Type of business			Date established	Location	SB investment	SB ownership
1 1	Davianua O.			Not in some	URL Charabaldard assitu			
Most recent fiscal year-end	Revenue Op Date of IPO	perating income Ordinary	_	Net income Share price*		ntal assets arket capitalization*	Shareholders	
* As of March 31, 2003	Date of IPO	Public offering price	3	впаге рпсе	SB S III	irket capitalization	Number of shares	outstanding
	Operation holding	company of Madia 9 Mar	rkotina	aaamant	Mor 1000	Minoto ku, Tokuo		1000/
SOFTBANK Media & Marketing Corp.	Operation notding	company of Media & Mai	rkeung	segment	Mar 1999 http://www.sof	Minato-ku, Tokyo	_	100%
					11ttp.//www.501	шапкини.со.јр/		
BARKS K.K.	On-line provision of	of a broad range of music	:-relate	d information	Apr 2001	Minato-ku, Tokyo	¥200 million	100%
					http://www.bar			
					'	,,		
Click2learn Japan K.K.	On-line provision of	of employee education an	ıd traini	ng programs	May 2000	Minato-ku, Tokyo	¥231 million	54%
					http://www.clic	k2learn.co.jp/		
						Ta = .		
COM-PATH, Inc.	Comprehensive co	emputer product informati	ion serv	rices	Aug 1998	Chuo-ku, Tokyo	¥356 million	90%
					http://www.cor	n-path.ne.jp/		
EC RESEARCH CORP.	Recearch curveye	and consulting for e-con	nmarca		Sep 2000	Minato-ku, Tokyo	¥120 million	100%
LO RESEARION COM .	and IT companies	and consulting for C con	111110100		http://www.ec-		+120 111111011	10070
	and it companies				11ttp://www.cc	1.00.jp/		
JaJa Entertainment Inc.	On-line provision of	of entertainment content			Oct 2000	Minato-ku, Tokyo	¥190 million	70%
					http://www.jaja	-uma.com/		
Rivals Japan Corporation	On-line provision of	of sports information			Aug 2000	Minato-ku, Tokyo	¥303 million	98%
					http://www.riva	ıls.co.jp/		
OOFTDANK MODIL F OODD	DI : 1 1				14 0000	0	1/000 '11'	1000/
SOFTBANK MOBILE CORP.		ment and formulation of i			May 2000	Chuo-ku, Tokyo	¥300 million	100%
	strategies for vario	ous services based on mo	oblie int	ernet access	nttp://www.sor	tbank-mobile.co.jp/		
SOFTBANK Publishing Inc.	IT and Internet-rela	ated nublishing			Mar 2000	Minato-ku, Tokyo	¥600 million	100%
COLLEGE WAY ASSISTANCE	Tr and internet rele	atou publicining			http://www.sof		1000 111111011	10070
Mar 2003 (Non-consolidated)	¥15,862 million	¥802 million ¥798 m	nillion	¥493 million	·	,067 million	¥3,777 mi	illion
Mai 2000 (Non conscillation)	110,002 111111011	17001	IIIIIOII	1 100 111111011	110	, cor minion	10,777 111	illion i
SOFTBANK ZDNet Inc.	Comprehensive IT	information site			Dec 1999	Minato-ku, Tokyo	¥928 million	95%
					http://www.zdr	et.co.jp/		
						T		
cyber communications inc.	Advertising agency	y for Internet and other no	etwork	advertising	Jun 1996	Chuo-ku, Tokyo	¥501 million	47%
					http://www.cci			
Mar 2003 (Non-consolidated)		¥271 million ¥279 n	nillion	¥71 million		881 million	¥4,217 m	
4788 (Hercules)	Sep 2000	¥350,000		¥90,000	¥10	584 million	252 thousand	shares
Englishtown Limited	On line provision (and color of language ad-	uontion	avatama	lon 2001	Shibuya-ku, Tokyo	V206 million	30%
Englishtown Limited	OII-IIIIe provision a	and sales of language edi	ucalion	Systems	Jan 2001 http://www.end		¥396 million	30%
					Tittp://www.ong	JIIOITIOWIT.OOTII/		
M.P.Technologies, Inc.	Architecture and s	solutions for broadband a	nd othe	r	Sep 2001	Shinjuku-ku, Tokyo	¥570 million	44%
3 ,		ternet infrastructures			http://www.mp			
Tribeck Strategies, Inc.	Internet-related co	onsulting and marketing o	peratio	ns	Sep 2001	Chiyoda-ku, Tokyo	¥60 million	36%
					http://www.trib	eck.jp/		
Consolidated subsidiaries	Note	es: Date established May	represen	t the date on which th	ne business was launch	ed.		
Equity-method non-consolidated subsidiaries	and affiliates					out does not include investments		anies, holding
Other securities, etc. Consolidated partnerships		and	fund-rela	ted companies or inve	estments made by affilia	ated companies and funds in indi	ividual companies.	
Equity-method partnerships						does not include investments ma	de by affiliated companies	or funds in
						he nearest whole number.		
		* All data, with some excep	itions, are	as of March 31, 200	J3.			

¹⁵

Broadmedia Segment

Fiscal 2003 Performance*

Segment sales decreased ± 159 million, or 1.3%, to $\pm 11,912$ million. This was principally the result of a marginal decline in sales at Club iT Corporation. Although sales from services provided to existing CS subscribers remained solid, the company was no longer acquiring new subscribers. The operating loss increased by $\pm 1,635$ million to $\pm 1,660$ million. The primary factors were start-up expenses at CDN Solutions K.K. and development-related expenses at BB Cable Corporation, which launched the *BB Cable TV* service. A consolidated adjustment of $\pm 3,295$ million was amortized in fiscal 2003 as a special loss (valuation loss on investment in affiliates) relating to the tender offer for Club iT Corporation.

Realizing the Integration of Broadcasting and Telecommunications

The business objective of the Broadmedia segment is the complete integration of broadcasting and telecommunications. As a content aggregator, the segment strives to cover a broad spectrum of domains extending from satellite broadcasts to broadband infrastructures. At the same time, the segment provides network solutions, such as the upgrading of content distribution environments. In July 2002, BB Cable Corporation became the first company to register as a cable broadcaster on telecommunications services, and subsequently started the BB Cable TV, realizing the segment's business objective. Using the backbone network and ADSL links of SOFTBANK BB Corp., this new service offers both broadcasts and video-on-demand*1 services through a single broadband connection, thus truly integrating broadcasting and telecommunications. Commercial operations began in March 2003 in the 23 wards of Tokyo, and will be expanded nationwide. BB Factory Corporation revamped its Channel BB, which is broadcast through BB Cable TV, in April 2003, transforming it into the only channel in the marketplace providing the distinctive service of offering information specializing in games.



With the rapid spread of broadband, the segment additionally focuses on promoting network solutions business. As a result, Akamai Technologies Japan K.K. became a wholly owned subsidiary in December 2002. The company made a new start as CDN Solutions K.K. in February 2003, creating solutions for the distribution of Web streaming and other high-volume content. The new company will be the primary sales agent in Japan of *Akamai* services, which are recognized as a reliable source of stable, high-speed content delivery, and also supplies various other types of solutions. As wireless Internet access from outside the office or home grows, Xdrive Japan K.K. plans to enlarge its services, expanding the supply of online storage solutions to individuals and companies that allow the retrieval of large amounts of data anytime and anywhere.

Club iT Corporation, Broadmedia's marketing arm, concentrates on the growth of the subsidiary, BB Cable Corporation. In other areas, this company has had much success with its *Club iT* members-only organization and sales promotion of broadband related services, such as the *Yahoo! BB* and *BB Phone*. In tandem with activities in these business fields, Club iT Corporation and Broadmedia Research Institute, inc. are constantly conducting research and development concerning broadband applications that will lead to the emergence of future next-generation profit centers for this segment.

*1 Video-on-demand: A system that gives to individuals a large repertoire of programs, such as cinemas and animation films, whenever they want to purchase.

SOFTBANK Broadmedia Corporation's FY2003 Summary of Consolidated Business Results (Unaudited)

Statement of Income

Sales 11,912 Cost of sales 8,751 Selling, general and administrative expenses 4,821 Operating income (1,660) Ordinary income (1,776) Net income (4,044)

Balance Sheet

			(Millions of yen)
Current assets	8,854	Current liabilities	7,278
Property and equipment	764	Long-term liabilities	2,599
Intangible assets	1,118	Minority interests	244
Investments and other assets	12,649	Shareholders' equity	13,266
Deferred charges	0	Common stock	10,750
Total assets	23,387	Total	23,387

^{*} Figures differ from SOFTBANK's consolidated business segment information in fiscal 2003 because a different calculation method was used.

Broadmedia Segment

Company name		Type of business			Date established	Location	SB investment	SB ownership	
Most recent fiscal year-end	Revenue Ope	erating income Ordinary	income	Net income	To	otal assets	Shareholders' equity		
Stock code	Date of IPO	Public offering price	_	Share price*		arket capitalization*	Number of shares outstanding		
* As of March 31, 2003						·			
SOFTBANK Broadmedia Corporation	Operation holding o	company of Broadmedia	coamo	nt	Mar 2000	Shibuya-ku, Tokyo		100%	
SOFTBANK Broadmedia Corporation	Operation notaling c	company of broadmedia	segmei	iii.		admedia.co.jp/	_	10076	
					Tittp://www.bic	aumouia.co.jp/			
ALISS-NET Co., Ltd.	On-line distribution	of lifestyle information,	produc	tion and	Nov 1999	Chuo-ku, Fukuoka	¥432 million	51%	
	sale of computer so	oftware, terminals and p	eriphera	als	http://www.alis	ss-net.ne.jp/			
BB Cable Corporation (formerly		BB Cable TV VOD service	using 1	the	Dec 2001	Shibuya-ku, Tokyo	¥198 million	99%	
Broadmedia TV planning Corporation)	Yahoo! BB ADSL co	onnection service			http://www.bb	cable.tv/			
DD Factory Corneration	Licanood communic	antinua antallita brandan	otor.		Apr. 1000	Chiniulas Ias Tolaso	V007 million	0.40/	
BB Factory Corporation	Licensed communic	cations satellite broadca	ster		Apr 1998 http://www.bb	Shinjuku-ku, Tokyo	¥297 million	94%	
M 0000 M H H H					·		10.47		
Mar 2003 (Non-consolidated)	¥1,143 million ¥	3 million ¥11 million ¥18 million ¥18 million			¥Z	69 million	¥347 milli	on	
Broadmedia Research Institute, Inc.	Dietribution and cal	le of content and related	hueina	ecoc	Sep 2001	Shibuya-ku, Tokyo	¥5,653 million	100%	
(formerly Media Research Institute, Inc.)	טופנו ווטענוטוו מווע פמוי	ie di content and related	DUSING	3353	http://www.bri		+5,055 111111011	10070	
(formerly wedia research institute, inc.)					Tittp://www.bit	Jp/			
CDN Solutions K.K. (formerly	Provision of Web ar	nd streaming content dis	tributio	n solutions	Apr 2001	Chuo-ku, Tokyo	¥298 million	100%	
Akamai Technologies Japan K.K.)		na ou our mig oor torre are		colutiono	http://www.cdi		1200 111111011	10070	
,									
Club iT Corporation	Planning and operation of Club iT, a members-only			/	Nov 1998	Shibuya-ku, Tokyo	¥4,849 million	99%	
	organization, and pa	organization, and packaged sales of Internet lines		http://www.clu	bit.co.jp/				
Mar 2003 (consolidated)	¥10,255 million ¥	760 million ¥811 m	nillion	¥533 million	¥6,	149 million	¥2,509 mil	lion	
4347 (Hercules)	Mar 2002	¥1,200		¥699	¥5,	718 million	8,259 thousand	d shares	
						_			
Digital Media Factory, Inc.		content, mainly involving	j produ	ction of	Oct 1997	Naha, Okinawa	¥275 million	78%	
	computer graphics				http://www.dm	f.co.jp/			
EMBANYA Inc.	Draduation and dist	tribution of viewal contan	+ 004 0	duantialaa	Nov. 2000	Chiniulas Ias Tolaso	VO million	0.40/	
EIVIBANYA IIIC.	planning	tribution of visual conten	t and a	avertising	Nov 2000 Shinjuku-ku, Tokyo ¥9 million 94% http://www.embanya.com/				
	piaiiiiig				Tittp://www.cii	banya.com/			
IM Networks, Japan K.K.	Provision of tuning	service for Webcasting (Interne	t radio)	Dec 2001	Shinjuku-ku, Tokyo	¥180 million	60%	
					http://www.im				
Xdrive Japan K.K.	Provision of on-line	storage solutions			Apr 2001	Chuo-ku, Tokyo	¥180 million	60%	
					http://www.xdi	ive.co.jp/			
						Ta	T T		
Fishing Vision Co., Ltd.		e of programs for <i>Tsuri</i> V			Mar 1998	Shinjuku-ku, Tokyo	¥1,225 million	40%	
	using CS digital bro	padcasting platforms and	cable	IV	http://www.fisl	ning-v.co.jp/			
Nihan Figa Catallita	Licensed communic	antiona antallita brandon	otor		Feb 2000	Minoto ku Tokyo	V100 million	1 5 0/	
Nihon Eiga Satellite Broadcasting Corp.	Licensea communic	cations satellite broadca	otei		http://www.nih	Minato-ku, Tokyo	¥100 million	15%	
broadousting outp.	l				1 11cp.// www.1111	on organoo.jp/			
Consolidated subsidiarios	NI-+	u Data aatabliched	ronross	t the data on whist- 4-	o huginoon waa law	and			
Consolidated subsidiaries Equity-method non-consolidated subsidiaries	Notes:	,						alaa hali"	
Consolidated subsidiaries Equity-method non-consolidated subsidiaries Other securities, etc.		SB investment Amo	unt is bas	sed on the economic o	ownership ratio of SB,	but does not include investments i		nies, holding	
Equity-method non-consolidated subsidiaries		SB investment Amo and to	unt is bas fund-relat	sed on the economic of ted companies or inve	ownership ratio of SB, estments made by affili	but does not include investments i ated companies and funds in indiv	idual companies.		
Equity-method non-consolidated subsidiaries Other securities, etc.		SB investment Amo and to SB ownership Own	unt is bas fund-relat ership ref	sed on the economic of ted companies or inve- fers to the ratio of econ	ownership ratio of SB, estments made by affili nomic ownership, but	but does not include investments i	idual companies.		

 $^{^{\}star}\,$ All data, with some exceptions, are as of March 31, 2003.

Internet Culture Segment

Fiscal 2003 Performance

Segment sales increased ¥6,185 million, or 19.3%, to ¥38,200 million. The main sources of growth were Yahoo Japan Corporation's advertising revenues, which achieved an all-time high, increased volume in its auction business, and the introduction of system-use fees. Tavigator, Inc. also posted higher sales. Operating income for the segment increased ¥6,945 million, or 69.9%, to ¥16,881 million, resulting from the income growth posted by the aforementioned Yahoo Japan Corporation businesses. Revenues related to the Yahoo! BB service are included in the Broadband Infrastructure segment (page 4).

Japan's Number One Internet Services Company

Yahoo Japan Corporation, the core member of the Internet Culture segment, is firmly positioned as Japan's leading Internet services company. By leveraging its powerful brand, superior technology and unmatched reach, this company is steadily diversifying its profit structure. To increase the efficiency of its decision-making process and maximize management resources, Yahoo Japan Corporation formally introduced a new organization centered on six business divisions in fiscal 2003.

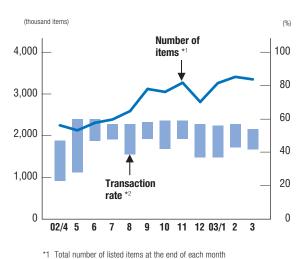
The advertising business, which spans all business divisions, is growing as the spread of broadband means that more advertisers recognize that the Internet is an advertising medium on par with traditional media. Yahoo Japan Corporation is aggressively marketing Yahoo! Billboard and other advertising products that offer reach-oriented services, targeting companies with large advertising budgets. Through such measures, advertising revenues are steadily increasing.

In its Auction Business Division, introduced a system-use fee in April 2002. After this, transaction volume and the number of unique users grew



steadily. Additionally, a significant increase was seen in the transaction rate compared with prior to the system-use fee introduction. As a result, the Auction Business Division has developed into one of the company's main sources of earnings. It joined forces with RECRUIT CO., LTD. for the fullscale roll out of a used car auction service. Looking beyond the C-to-C market, further initiatives are planned to attract more corporate sellers in order to expand the range of items listed on its auction site.

Trend of number of listed items and transaction rate



- *2 Approximate range for each month

Summary of Internet Culture Segment Business Results from FY2003 Consolidated Results of SOFTBANK CORP.

	(Millions of yen)
Sales	38,200
Operating expenses	21,319
Operating income	16,881
Assets	124,573

Internet Culture Segment

Company name	Type of business		Date established	Location URL	SB investment SE	B ownership
Most recent fiscal year-end	Revenue Operating income Ordinary in	ncome Net income	Total a		Shareholders' equity	
Stock code	Date of IPO Public offering price	Share price*	SB's market	capitalization*	Number of shares outstanding	
* As of March 31, 2003					-	
Yahoo Japan Corporation	Internet services		Jan 1996 M	nato-ku, Tokyo	¥6,372 million	42%
and the same of the same			http://www.yahoo.d			
Mar 2003 (Consolidated)	¥59,095 million ¥24,072 million ¥23,524 n	million ¥12,096 million	¥47,774	l million	¥30,482 millio	on
4689 (Jasdaq)	Nov 1997 ¥5,468.75**	¥975,000	¥385,33		471 thousand sh	
** Retroactive Adjustment						
eGroups KK	Operation of <i>eGroups</i> , a groupware service n	nainly targeting e-mail		nato-ku, Tokyo	¥377 million	38%
			http://www.egroup	s.co.jp/		
e-Shopping! Books CORP.	On-line sales of books and other products		Aug 1999 Ch	nuo-ku, Tokyo	¥185 million	329
o onopping: books oom .	On this sales of books and strict products		http://www.esbook		+100 IIIIII0II	
Mar 2003 (Non-consolidated)	¥3,662 million				¥2 million	
mar 2000 (Non comboundated)	10,002 11111011 1(0.7)1111	1 (02) 111111011	1.102		12 111111011	
Net Culture K.K.	Holding company that invests in and manage	es Internet Culture	Mar 2001 M	nato-ku, Tokyo	¥1,000 million	100%
	businesses		_			
			T			
Netrust Ltd.	On-line settlements and system consulting			nato-ku, Tokyo	¥90 million	45%
			http://payment.yah	00.C0.Jp/		
Tavigator, Inc.	On-line travel agency		Mar 2000 Mi	nato-ku, Tokyo	¥40 million	419
Tangator, mor	an interaction agone,	,			1 10 111111011	
						-
Y's Agencies Inc.	Planning and sales of advertisements	Planning and sales of advertisements			¥4 million	429
			_			
INTAGE Interactive Inc.	On-line research service		Oct 2002 Hi	gashikurume, Tokyo	¥10 million	219
invirtae intoractive inc.	Off lifte resourch service		http://www.intage-		+10111111011	
			1 4 4			
Internet Research Institute, Inc.	Consulting, design, construction and operation	on of IP networks,	Dec 1996 Shinjuku-ku, Tokyo		¥153 million	109
	and marketing and sales agency services		http://www.iri.co.jp	/		
Jun 2002 (Consolidated)	¥7,711 million ¥(1,424) million ¥(4,328) n				¥6,003 million	
4741 (Mothers) ** Retroactive Adjustment	Dec 1999 ¥390,000**	¥175,000	¥657	million	41 thousand sha	ares
Yahoo! Deutschland GmbH	Internet convices		Jan 1997 M	unich, Germany	US\$0.45 million	30%
ranoo: Deutschland Gillbh	Internet services		http://www.de.yaho		05\$0.45	307
			nttp://www.do.yan	50.0011//		
Yahoo! France SARL	Internet services		Nov 1996 Pa	ris, France	US\$0.45 million	30%
			http://www.fr.yaho	o.com/	-	
Yahoo! Korea Corporation	Internet services			oul, South Korea	KRW288 million	269
			http://kr.yahoo.con	1/		
Yahoo! UK Limited	Internet services		Aug 1996 Lo	ndon, U.K.	US\$0.9 million	30%
rando. On Ellillou	Interfict our vious		http://www.uk.yaho	,	_ σοφοισ πιπιοπ	
			, , , , , , , , , , , , , , , , , , , ,			
Yahoo! Inc.	Internet services			llifornia, U.S.A.	US\$84 million	49
			http://www.yahoo.d	com/		
Dec 2002 (Consolidated)	US\$953 million	US\$42 million US\$24.02	US\$2,79 US\$633		US\$2,262 milli	ion

Consolidated subsidiaries

Equity-method non-consolidated subsidiaries and affiliates

Other securities, etc.

Consolidated partnerships

Equity-method partnerships

Notes: Date established $\ldots \ldots$ May represent the date on which the business was launched.

SB investment Amount is based on the economic ownership ratio of SB, but does not include investments in operation holding companies, holding and fund-related companies or investments made by affiliated companies and funds in individual companies.

SB ownership Ownership refers to the ratio of economic ownership, but does not include investments made by affiliated companies or funds in individual companies. Figures are rounded up or down to the nearest whole number.

 $^{^{\}star}\,$ All data, with some exceptions, are as of March 31, 2003.

Technology Services Segment

Fiscal 2003 Performance*

Sales at SOFTBANK TECHNOLOGY CORP. increased \$7,154 million, or 38.6%, to \$25,698 million. The main contributor was specifically its e-business services business such as anti-virus software and settlement and collection services, and the telemarketing for ADSL sales of its broadband solutions business. Operating income decreased \$50 million, or 3.9%, to \$1,261 million, impacted by declines in the gross margin for the business solution and broadband solution businesses, as well as increased personnel expenses from increasing the number of work force.

Utilizing Broadband to Reduce Expenses for Corporate Clients

SOFTBANK TECHNOLOGY CORP., the central member of the Technology Services segment, has three core businesses: e-business services, business system solutions and broadband network solutions. Its theme is "reduction of company's expenses," and it strives to provide total solutions and services based on broadband networks.

In e-business services, the segment operates *ECBuyers*, an e-commerce site with 200,000 members that sells IT products. Utilizing its expertise, the segment also structures e-commerce sites and provides consulting services. It introduced an ASP*1 service called *NeBOS*, a comprehensive back-office service covering sales management, settlement and other functions for e-commerce sites. Another ASP service offered by the segment is *ContactPocket*, which runs the call centers to respond to customers' inquiries, critical to the operation of any e-commerce site. As the spread of broadband sparks rapid growth at e-commerce companies, these ASP services enable companies to establish e-commerce sites quickly and with lower initial investments.

In business systems solutions, the company offers a system solution service that facilitates the adoption of *Ariba Buyer*. This increases the efficiency







(Millione of yon)

of corporate purchasing by allowing companies to use a Web terminal to conduct all facets of procurement, from the selection of merchandise to the placement of orders and confirmation of deliveries. Furthermore, the integrated system solution service, *Project-Q*, permits the real-time monitoring of a project's P/L, information inquiries, the status of orders, and at the same time performs accounting tasks. This business provides greater efficiency with lower expenses by mainly supplying administrative systems as well as operating systems for clients' core business activities.

The broadband network solution business is promoting the sales of *BB-Office*, a service that uses broadband networks to reduce clients' overall costs and improve efficiency. It uses *BB-Office* itself, with its own offices acting as show rooms for this service. Representatives of more than 100 companies attended the practice seminars, generating orders for IP telephony, wireless LAN, TV conferencing and other systems. In addition, the company has recently developed and introduced the unique service *BB-Solution*, which has a large selection, such as *BB-eLearning* for universities and companies, and *BB-eMedical* for healthcare institutions, etc. More elements will be introduced to create an even greater suite of services. The broadband network solutions business provides new technology services through the integration of broadband-related technologies and services, striving to create a new business-style for the broadband age.

SOFTBANK TECHNOLOGY CORP.'s FY2003 Summary of Consolidated Business Results

Statement of Income

Sales 25,698 Cost of sales 20,992 Selling, general and administrative expenses 3,444 Operating income 1,261 Ordinary income 1,314 Net income 746

Balance Sheet

			(Willions of yell)
Current assets	13,705	Current liabilities	11,114
Property and equipment	254	Long-term liabilities	133
Intangible assets	360	Minority interests	5
Investments and other assets	1,305	Shareholders' equity	4,373
Deferred charges	-	Common stock	620
Total assets	15,626	Total	15,626

^{*} The figures shown here are consolidated financial highlights of SOFTBANK TECHNOLOGY CORP., which represents a majority of the operations of the Technology Services segment.

^{*1} Operation system rental service for corporate clients via the Internet.

Technology Services Segment

Company name	Type of business		Date established	Location URL	SB investment S	SB ownership
Most recent fiscal year-end	Revenue Operating income Ordinary in	come Net income	To	tal assets	Shareholders' equity	
Stock code	Date of IPO Public offering price	Share price*	SB's ma	rket capitalization*	Number of shares outstanding	
* As of March 31, 2003						
SOFTBANK TECHNOLOGY	Operation holding company of Technology Se	ervices segment	Oct 2000	Shinjuku-ku, Tokyo	_	100%
HOLDINGS CORP.	L		-			
AsiaVision Japan Inc.	Comprehensive provider of hardware, software	re and services based	Mar 2002	Chuo-ku, Tokyo	¥23 million	51%
	on broadband networks		http://www.avj.o	co.jp/		
EC Architects Corp.	Provision of consulting, system designs and	project management	Apr 2000	Chuo-ku, Tokyo	¥91 million	61%
'	for EC solutions	,	http://www.ec-a	architects.co.jp/		
F.O			1 0000	01::1 1 71	V4.04 'III'	0.40/
E-Cosmos, Inc.	Technical support, business consulting and o	otner services	Jan 2000	Shinjuku-ku, Tokyo	¥191 million	64%
	for new EC businesses	http://www.e-cosmos.co.jp/				
SOFTBANK TECHNOLOGY CORP.	Provision of broadband-based solutions and s	services for networks,	Aug 1997	Shinjuku-ku, Tokyo	¥2,135 million	64%
	applications and operations			.softbank.co.jp/		
Mar 2003 (Consolidated)	¥25,698 million ¥1,261 million ¥1,314 mi	¥15,	626 million	¥4,373 milli	on	
4726 (Jasdaq)	Jul 1999 ¥1,533.33**	¥680	¥4,5	37 million	10,449 thousand	shares
** Retroactive Adjustment						
Compy Inc.	System construction and operation services,		Dec 1998	Minato-ku, Tokyo	¥89 million	34%
	personnel, design and building of verification	systems	http://www.com	ipy.co.jp/		
e-Commerce Technology corp.	Provision of system design, construction and	operation for EC and	Jun 2000	Chuo-ku, Tokyo	¥47 million	32%
	B-to-B businesses		http://www.ectech.co.jp/			
i2ts, inc.	Provision of Internet system management sup	pport services	Sep 1999	Minato-ku, Tokyo	¥198 million	25%
.2.0,0.		pport corriedo	http://www.i2ts			2070
USTC E-BUSINESS TECHNOLOGY	Provision of EC solutions in China and other a	activities	Nov 2000	China	¥125 million	32%
CO., LTD.	<u> </u>		_			
	Notes: Date established May re					
Consolidated subsidiaries Equity-method non-consolidated subsidiaries			wnershin ratio of SR h	ut does not include investments in	n operation holding compani	es, holding
Equity-method non-consolidated subsidiaries Other securities, etc.	OD IIIVESUITETU AITIOUTI			ted companies and funds in indivi		
Equity-method non-consolidated subsidiaries	and fur SB ownership Owners	nd-related companies or inves	stments made by affilia nomic ownership, but d	ted companies and funds in indivi oes not include investments made	idual companies.	funds in

Overseas Funds and Other Businesses

Overseas Funds

The SOFTBANK Group's overseas operations are managed by SOFTBANK Holdings Inc. (SBH), an operation holding company, which conducts strategic direct investments, fund management and investments in funds. In 2002, SBH was able to generate more than US\$1 billion of proceeds from sales of some of its investment portfolio. Most of the proceeds were used to repay interest-bearing debts in Japan and to make new investments in broadband

businesses. SBH performs an important strategic role as well: providing SOFTBANK CORP. through its investment activities insights on technologies in the global marketplace, market trends and expert knowledge in the Internet field. In addition to the activities of SBH, the SOFTBANK Group conducts investment activities in Japan, South Korea, China and other regions.

Overseas Funds

						Date established	Pr	imary region*1	SB commitment*2	
Company name	Category		Тур	e of business		Maturity Fund size Portfolio comp URL				mpanies
Most recent fiscal year-end	ŀ	Revenue	Operating income	Ordinary income	Net income	10	tal assets	S	Shareholders' equity	
Overseas Operation Companies/Over	seas F	unds								
		Holding (company; supervise	s China-based ope	erations and	Jan 2000	Shangh	ai, China	US\$90 million	90%
SB CHINA HOLDINGS PTE LTD	A	conducts	s venture fund busir	ness		_				19
						http://www.sbc	vc.com/			
						Sep 2002	Seoul	South Korea	¥13,928 million	80%
SOFTBANK Korea Co., Ltd.	A	Venture	capital operations in	n South Korea		_ Jep 2002	Joedui, C	South Notea	_ +15,520	15
OOI IB/WIN NOIGH OO., Etd.	^	Vontaro	oapitai oporationo n	1 Coddi Norod		http://www.sof	tbank.co.	kr/		10
Dec 2002 (Consolidated)	KRW	2 179 millio	n KRW(917) million	_	KRW(6,449) million	'	0,510 mi		KRW68,345 m	nillion
,		,	\ /	mmerce Korea Corporat			,		,	
Note: On September 1, 2002, the former SOFTBA capital firm. The former SOFTBANK Korea (SOFTBANK CORP. based on the net assets	Co., Ltd.	was replaced	by SBCK, which is a survi	ving company. The SB's	investment cost in th	e two companies show	n here was	calculated by allocating	the original investment amo	ount in
SOTTEMAN SOTH : BASSES OF THE HOLD ASSOCI	ut then t	JOOK III ODOIC	and object the time of the	o opine. The operating rec	Suite of Got TEV WIN No		o poor opiir i	portou from coptomber i	2002 to Documber 2002.	
						Jul 1999	U.S.A.		US\$735 million	51%
SOFTBANK Capital Partners	A	Venture	capital fund			10 years		US\$1,450 r	million	12
						_				
Note: Fund size is the sum of SOFTBANK Capital	LP (conso	olidated partn	ership with 99.6% SOFTB	ANK ownership) and SO	FTBANK Capital Partn	Sep 2000		with 2.6% SOFTBANK of		1000/
00.5							Europe	1104100	US\$168 million	100%
SB Europe Capital L.P.	A	Venture capital fund				10 years		US\$168 r	million	10
Note: Shown in the 2002 Fact Book under the pro	vicional	noet-margar r	name of Combined SR Fur	one Fund		_				
Note: Shown in the 2002 ract book under the pre-	JVISIONAI	post-merger i	lattic of combined ob Eur	оретина.		Apr 2000	Latin Ar	merica	US\$55 million	100%
SOFTBANK Latin America Ventures L.P.	A	Venture	capital fund			8 years	Laciii	US\$55 r		5
	^	venture capital fund				-				
						!				
						Nov 1997	U.S.A.		US\$42 million	13%
SOFTBANK Technology Ventures IV L.P.	В	Venture	capital fund			10 years		US\$313 r	million	10
						_				
						Jul 1999	U.S.A.		US\$183 million	30%
SOFTBANK Technology Ventures V L.P.	B	Vantura	capital fund			10 years	JU.S.A.	US\$606 r		22
JOH TDANK TECHNOLOGY VEHICLES V L.I .	В	Venture	Capital Turiu					0340001	TIIIIIOTT	
						Apr 2000	U.S.A.		US\$608 million	97%
SOFTBANK US Ventures VI L.P.	В	Venture	capital fund			10 years		US\$627 r	million	65
						_				
						Jul 2001	шел		LIC¢20 million	2/10/
SB Life Science Ventures I. L.P.	,	Vantura	capital fund in the I	ifa ecianco fiold		Jul 2001 10 years	U.S.A.	US\$89 r	US\$30 million	34% 8
ob the otherice ventures i, L.P.	A	venture	capital lullu III lile I	ile science nela		http://www.sbli	fossione		IIIIIIOII	8
						TILLIP.//WWW.SDII	rescience	J.UUIII/		

			Apr 2000	South K	orea	KRW24,000 million	48%
SOFTBANK Ventures Fund 1	Α	Venture capital fund	5 years		KRW50,000 m	illion	11
			_			·	
			Mar 2001	Asia-Pa	cific	US\$4 million	1%
SB Asia Infrastructure Fund L.P.	Α	Venture capital fund targeting broadband-related companies	10 years		US\$404 m	illion	11
			_				
Overseas Portfolio Companies Alibaba.com Corporation		Operation of B-to-B market in China	Mar 1999	Hangzho	u, Zhejiang, China	US\$16 million	28%
Alibaba.com corporation	-	Operation of B to B market in omina	http://www.alibaba.com/				2070
		1	1				
CCI Commoros Inc		e-Commerce solutions for sporting goods companies	Dec 1998	Pennsylv	vania, U.S.A.	US\$49 million	440/
GSI Commerce, Inc.			http://www.gsicommerce.com/				11%
(formerly Global Sports, Inc.)	-	and others	http://www.g	sicommerce	e.com/		11%
· · · · · · · · · · · · · · · · · · ·		and others	http://www.g	sicommerce	e.com/		11%
· · · · · · · · · · · · · · · · · · ·	<u> </u>	and others Travel agency	http://www.ga		nusetts, U.S.A.	US\$31 million	27%

Other Businesses

Company name	Tune of huginess		Date established	Location	SB investment	SB ownership	
Company name	Type of business		URL				
Most recent fiscal year-end	Revenue Operating income Ordinary in	income Net income	Tot	tal assets	Shareholders' equity		
Stock code	Date of IPO Public offering price	Share price*	SB's mai	rket capitalization*	Number of shares	outstanding	
* As of March 31, 2003							
AtWork Corporation	Outsourcing services for personnel, adminis	strative, technological	Apr 1999	9 Chuo-ku, Tokyo ¥90 million			
	and other tasks		http://www.atwo	ork.co.jp/			
			Mar 1994	Massachusetts, U.S.A.			
SOFTBANK Holdings Inc.	Holding company	Holding company			_	100%	
			_				
60.11.11			D 1005	l		1000/	
SB Holdings (Europe) Ltd.	Holding company		Dec 1995	London, U.K.	_	100%	
			_				
SB Sweden Aktiebolag	Holding company		Oct 1999	Stockholm, Sweden		100%	
ob owedon / indiobolag	Troiding company		-	Otoottioiiii, Owodoii		10070	
			I				
SOFTBANK Commerce Korea	Wholesaling and distribution of IT-related p	roducts in South Korea	Feb 1991	Seoul, South Korea	¥4,465 million	80%	
Corporation			http://www.soft	bank.co.kr/			
Dec 2002 (Consolidated)	KRW139,783 million KRW(8,126) million –	KRW(59,125) million	KRW55	5,527 million	KRW(29,829)	million	
Note: On Sentember 1, 2002, the former SOFTBANK	Korea Co. Ltd. was solit into SOETBANK Commerce Korea Corporation ((SRCK) a wholesaler and distributor	of IT-related products, and t	the new SOFTRANK Korea Co. Ltd. (SRI	() a venture canital firm. The	former	

Note: On September 1, 2002, the former SOFTBANK Korea Co., Ltd. was split into SOFTBANK Commerce Korea Corporation (SBCK), a wholesaler and distributor of IT-related products, and the new SOFTBANK Korea Co., Ltd. (SBK), a venture capital firm. The former SOFTBANK Korea Co., Ltd. was replaced by SBCK, which is a surviving company. The SB's investment cost in the two companies shown here was calculated by allocating the original investment amount in SOFTBANK CORP, based on the net assets at their book in SBCK and SBK at the time of the split. The operating results are the sum of operations of the former SOFTBANK Korea Co., Ltd. for the pre-split eight-month period ended August 31, 2002 and operations of SBCK for the post-split four-month period ended December 31, 2002.

UTStarcom, Inc.	Manufacturer of IP networks and wireless equipment					Oct 1991	California, U.S.A.	US\$59 million	21%	
						http://www.utstar.com/				
Dec 2002 (Consolidated)	US\$981 million US\$145 million -			US	S\$107 million	US\$,305 million	US\$766 million		
UTSI (Nasdaq US)	Mar 2000	US\$18.00		US\$19.99		US\$452 million		107 million shares		

- Consolidated subsidiaries
- Equity-method non-consolidated subsidiaries and affiliates
- Other securities, etc.
- Consolidated partnerships
- Equity-method partnerships

Notes: Date established May represent the date on which the business was launched.

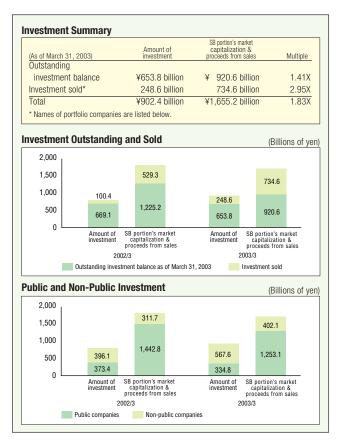
SB investment Amount is based on the economic ownership ratio of SB, but does not include investments in operation holding companies, holding and fund-related companies or investments made by affiliated companies and funds in individual companies.

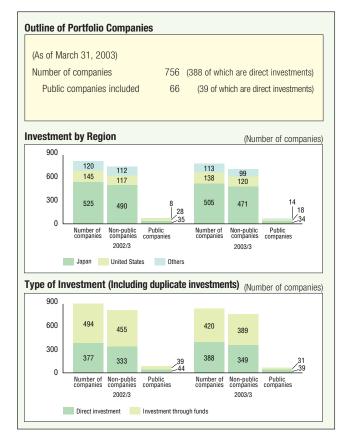
SB ownership Ownership refers to the ratio of economic ownership, but does not include investments made by affiliated companies or funds in individual companies. Figures are rounded up or down to the nearest whole number.

Category A: Funds managed by SOFTBANK CORP. B: Other funds

- *1 Location of head office for incorporated funds
- $^{\star}2~$ SOFTBANK CORP. investment for incorporated funds
- *3 For funds, SOFTBANK CORP. ownership as pct. of total fund size
- $^{\star}4$ Portfolio companies do not include companies where investments have been written down to zero.
- * All data, with some exceptions, are as of March 31, 2003.

SOFTBANK Group Investment Update (As of March 31, 2003)



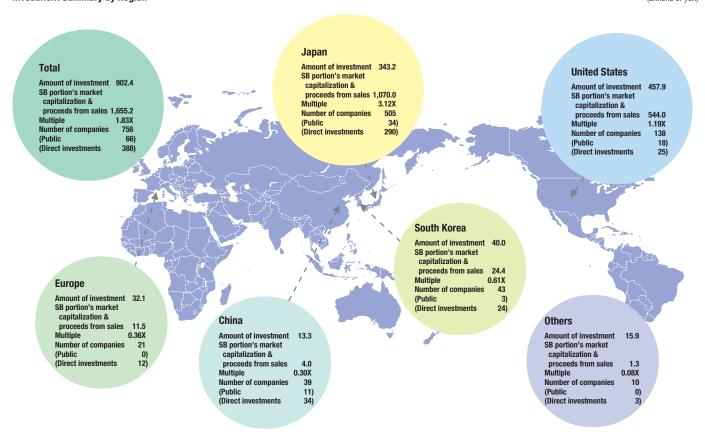


Investment Return by Individual Company

(Billions of yen)

Company name	Amount of investment	Proceeds from sales	SB portion's market capitalization	SB portion's market capitalization & proceeds from sales	Multiple
Yahoo Japan Corporation	7.7	55.3	385.3	440.6	57.22X
SOFTBANK TECHNOLOGY CORP.	3.3	81.9	4.5	86.4	26.19X
cyber communications inc.	0.5	-	10.6	10.6	21.17X
SOFTBANK INVESTMENT CORPORATION	1.4	18.2	9.1	27.3	19.53X
Cisco Systems, K.K.	1.8	32.1	0.0	32.1	17.83X
Trend Micro Incorporated	8.5	140.0	0.0	140.0	16.47X
Morningstar Japan K.K.	0.8	2.2	2.6	4.8	5.98X
Yahoo! Inc.	54.7	235.8	76.1	312.0	5.70X
UTStarcom, Inc.	21.5	43.0	54.4	97.4	4.53X
Vector Inc.	1.1	-	4.8	4.8	4.27X
E*TRADE Japan K.K.	4.9	8.5	7.7	16.2	3.30X
SKY Perfect Communications Inc.	9.2	27.9	0.1	27.9	3.04X
FUJIPROFECIO, Inc.	2.0	5.9	0.0	5.9	2.95X
Internet Research Institute, Inc.	0.3	0.3	0.7	1.0	2.83X
SOFTBANK FRONTIER SECURITIES CO., LTD.	0.7	0.6	0.3	0.9	1.30X
KFB Newbridge Investment, L.P.	16.3	17.2	0.0	17.2	1.05X
E*TRADE Group, Inc.	57.3	51.4	1.7	53.1	0.93X
1-800-FLOWERS.COM, Inc.	2.3	0.3	1.3	1.6	0.71X
CNET Networks, Inc.	63.7	13.2	0.0	13.2	0.21X
Key3Media Group, Inc.	27.9	0.8	0.0	0.8	0.03X
Digit Brain, Inc.	10.8	_	0.3	0.3	0.02X
Asia Global Crossing Ltd.	45.2	-	0.0	0.0	0.00X
Total (22 companies)	341.9	734.6	559.5	1,294.1	3.79X

Investment Summary by Region (Billions of yen)



Note: The amount of investment, SB portion's market capitalization, proceeds from sales and other data for India and Latin America are included in "Others."

Method Used to Analyze Investment Activities

1. Statistical Sources

		Investee								
O: included in statistics	Holding o	Holding companies		companies	Cross-shareholdings and others					
Investor	Amount of investment	Number of companies	Amount of investment	Number of companies	Internet-related	Others				
SOFTBANK CORP.	-	-	0	0	0	-				
Holding companies (subsidiaries)	_	-	0	0	0	_				
Operating companies (subsidiaries)	_	-	-	0	0	_				

otes: 1. Portfolio company investments by operating companies are included only in the number of companies.

- 2. Investments from affiliates are not included.
- 3. Cross-holdings and similar investments in all companies other than those involved in Internet-related businesses are not included in the number of companies or amount of investment.
- 4. Multiple Group investments in companies are netted out to obtain figures for the number of companies. Companies using the compulsory devaluation method are not included in the number of companies.
- 5. Figures include portfolio companies through funds in which SOFTBANK CORP. and its subsidiaries have invested (including indirect holdings).
- 2. Calculation Method
- a. Amounts of investments and SB portion's market capitalization are calculated based on SB's economic interest. For funds, economic interest is calculated based on SB's commitment.
- b. Investments in publicly owned companies are valued at market as of March 31, 2003. Investments in privately owned companies are valued at investment costs. For devalued companies, the book value is used as market value to calculate returns. Fund investments are based on quarterly reports issued by the funds.
- c. U.S. dollar-denominated overseas investments and SB portion's market capitalization are translated into yen at US\$1=¥120.20, the closing exchange rate at the end of March 2003. Closing exchange rates as of this date are used for translations of other currencies as well. U.S. dollar-denominated overseas investments and SB portion's market capitalization as of March 31, 2002 are translated into yen at US\$1=¥133.25, the closing exchange rate at the end of March 2002. Closing exchange rates as of this date are used for March 2002 translations of other currencies as well.

Major Financial Indicators (Years ended March 31)

	FY2003	FY2002	FY2001	FY2000	
Results of Operations:					
Revenues	406,892	405,315	397,105	423,220	
Operating income (loss)	(91,997)	(23,901)	16,431	8,377	
Ratio of operating income to revenues (%)	· · · -	_	4.1	2.0	
EBITDA	(69,781)	(10,024)	28,866	43,816	
Income (loss) before income taxes	(71,474)	(119,939)	87,009	32,168	
Net income (loss)	(99,989)	(88,755)	36,631	8,446	
Ratio of net income to revenues (%)	` -	_	9.2	2.0	
Financial Position (at fiscal year-end):					
Interest-bearing debts	340,795	365,644	413,442	418,706	
Net interest-bearing debts	188,232	232,016	243,042	163,997	
Shareholders' equity	257,396	465,326	424,261	380,740	
Total assets	946,331	1,163,678	1,146,083	1,168,308	
Equity ratio (%)	27.2	40.0	37.0	32.6	
Current ratio (%)	88.9	109.9	96.3	149.8	
Debt/equity ratio (%)	132.4	78.6	97.4	110.0	
Net debt/equity ratio (%)	73.1	49.9	57.3	43.1	
Fixed assets to net worth ratio (%)	209.2	165.1	183.9	171.1	
Ratio of fixed assets to long-term capital (%)	121.9	101.4	110.3	90.8	
Cash Flows:					
Cash flows (used for) provided by operating activities	(68,600)	(79,123)	(91,598)	349	
Cash flows provided by (used for) investing activities	119,749	39,751	(42,612)	(60,341)	
Cash flows (used for) provided by financing activities	(17,615)	1,313	24,548	220,914	
Increase (decrease) in cash and cash equivalents	27,805	(34,479)	(76,200)	160,615	
Cash and cash equivalents at end of the period	147,526	119,855	159,105	268,060	
Others:					
Return on equity (%)	(27.7)	(20.0)	9.1	2.5	
Price earnings ratio (times)	(4.6)	(9.0)	42.5	1,172.3	
Per Share Data (¥):					
Net income	(296.94)	(263.53)	110.47	78.05	
Net income after retroactive adjustment	(296.94)	(263.53)	110.47	26.02	
Net assets	767.56	1,381.31	1,260.14	3,456.55	
Net assets after retroactive adjustment	767.56	1,381.31	1,260.14	1,152.18	
Cash dividends	7.00	7.00	7.00	20.00	
Cash dividends after retroactive adjustment	7.00	7.00	7.00	6.67	
Shares outstanding (thousands of shares)	335,293	336,872	336,677	110,150	
Consolidated subsidiaries	269	285	216	143	
Equity-method non-consolidated subsidiaries	116	113	117	53	
and affiliates					
Number of public companies	14	17	21	13	

 $Notes: \ 1. \ \ Revenues \ represent \ sales \ from \ non-financing \ business \ and \ revenue \ from \ financing \ business.$

^{2.} EBITDA = Business income (operating income + interest income and dividends) + depreciation + amortization

^{3.} For the fiscal years 1996-98, total interest-bearing debts, net interest-bearing debts, total assets, the equity ratio, the debt/equity ratio and the net debt/equity ratio have been adjusted to exclude loans from SOFTBANK to MAC Inc. and borrowings of SOFTBANK Holdings Inc. from MAC Inc.

^{4.} For the fiscal years 1995-2000, net interest-bearing debts and the net debt/equity ratio are calculated by deducting cash and deposits from interest-bearing debts. For the fiscal years 2001-2003, cash, deposits and marketable securities (current assets) are deducted.

^{5.} The price earnings ratio uses the share price at each fiscal year-end.

^{6.} Net income per share is calculated based on the weighted-average number of shares outstanding during each fiscal year, and net assets per share is calculated based on the number of shares outstanding as of each fiscal year-end. The adjusted figures reflect the following stock splits.

May 19, 1995 1.4:1 / Nov. 20, 1995 1.4:1 / May 20, 1996 1.4:1 / Nov. 20, 1996 1.4:1 / May 20, 1997 1.3:1 / June 23, 2000 3.0:1

 $^{7. \ \ \, \}text{Cash dividends per share paid in fiscal 1998 include an additional $$\20 per share to commemorate the listing of SOFTBANK's shares.}$

^{8.} The number of public companies refers to subsidiaries and affiliates.

	(Millions of yen except for per share and % data)				
FY1999	FY1998	FY1997	FY1996	FY1995	
528,159	513,364	359,742	171,101	96,808	
12,130	31,938	33,670	15,822	5,692	
2.3	6.2	9.4	9.2	5.9	
54,650	88,083	71,921	21,535	6,307	
36,640	33,824	29,567	15,982	5,379	
37,538	10,303	9,092	5,794	2,052	
7.1		2.5	3.4	2.1	
7.1	2.0	2.0	3.4	۷.۱	
444,392	396,143	365,578	230,996	21,092	
351,790	361,602	330,329	212,424	(15,595)	
284,976	242,758	234,617	119,679	47,709	
952,578	854,743	790,889	440,618	98,640	
29.9	28.4	29.7	27.2	48.4	
162.2	111.5	110.9	118.1	236.0	
155.9	163.2	155.8	193.0	44.2	
123.4	149.0	140.8	177.5	(32.7)	
227.6	370.7	368.7	413.7	45.8	
91.9	102.5	99.8	97.3	32.5	
00	10210	00.0	0.10	02.0	
(28,668)	19,248	43,422	5,269	(509)	
281,005	(33,677)	(323,817)	(446,459)	(18,649)	
(205,562)	21,591	343,278	434,605	51,759	
53,988	9,909	16,676	(18,114)	32,601	
105,886	51,898	35,249	18,573	36,687	
103,000	31,090	33,249	10,573	30,007	
14.2	4.3	5.1	6.9	7.6	
36.3	53.2	63.2	123.6	62.2	
00.0	00.2	00.2	120.0	02.2	
365.38	100.77	124.25	176.33	149.07	
121.79	33.59	31.86	23.07	9.95	
2,719.35	2,375.24	2,980.33	3,452.06	2,935.92	
906.45	791.75	764.19	451.60	195.96	
20.00	40.00	20.00	15.00	15.00	
6.67	13.33	5.13	1.96	1.00	
104,796	102,204	78,722	34,669	16,250	
71	63	32	25	12	
20	15	13	9		
20	13	13	Э	6	
7	2	1	0	0	
		ı	<u> </u>	U	

Highlights of the Fiscal Year

Topics

2002 Apr

NOJIMA CORPORATION and SOFTBANK Group agreed to establish BROAD-BAND JAPAN CORPORATION to sell *Yahoo! BB* and broadband-related products.

To promote the e-Japan strategy, SOFTBANK Group announced that it would donate broadband infrastructure and related services to schools, libraries and other public facilities throughout Japan.

Launched the full-scale trial service of *Yahoo! BB Mobile*, an ultra-high-speed wireless Internet access service.

PC DEPOT CORPORATION and SOFTBANK Group agreed to establish BB Marketing Corp. to sell *Yahoo! BB* and broadband-related products.

BB Phone IP telephony began commercial operations

May. Yahoo! BB comprehensive broadband service subscribers topped the 500.000 mark.

IP REVOLUTION, INC. started Internet access services with a maximum speed of 1Gbps for corporate users.

Jun. SOFTBANK TECHNOLOGY CORP. formed an alliance with Cisco Systems K.K. for the sale of BB-Office, a next-generation broadband office solution.

SOFTBANK COMMERCE CORP. (now part of SOFTBANK BB Corp.) formed an alliance with Vector Inc. to create a *Software e-Distribution Platform* service.

Trial service of Yahoo! BB 12M began.

Jul. The communication services of Tokyo Metallic Communications Corp., Nagoya Metallic Communications Corp. and Osaka Metallic Communications Corp. (now part of SOFTBANK BB Corp.) were integrated with Yahoo! BB.

The 59 SOFTBANK Group companies began a jointly operated system for a defined-contribution pension plan (Japanese-style 401k).

KAWADEN CORPORATION, the first portfolio company of an LBO fund capitalized SOFTBANK INVESTMENT CORPORATION, completed registration of civil rehabilitation proceedings.

Broadmedia TV Planning Corporation (now BB Cable Corporation) completed registration as Japan's first cable broadcaster under the Law Concerning Broadcast via Telecommunications Carriers' Facilities.

Aug. Yahoo! BB 12M began commercial operations.

Hewlett-Packard Japan, Ltd., Hewlett-Packard Solution Delivery, Ltd. and Dee Corp. began jointly providing corporate clients with e-procurement support services using Ariba, Inc. products.

Sep. IP REVOLUTION, INC. began offering a broadband VPN package solution.

Yahoo! BB subscribers topped the 1 million mark.

Oct. BB Technologies Corporation (now part of SOFTBANK BB Corp.) developed the Yahoo! BB Trio Modem 12M, the world's first all-in-one unit modem combining ADSL, IP telephony and wireless LAN capabilities.

E*TRADE SECURITIES CO., LTD. became the first dedicated online securities company to be named lead manager for the solicitation and sale of a corporate bond issue.

EDION Corporation, Joshin Denki Co., Ltd. and SOFTBANK Group collaborated to sell *Yahoo! BB* and broadband-related products.

 SOFTBANK INVESTMENT CORPORATION listed on the first section of the Osaka Securities Exchange.

BB Technologies Corporation (now part of SOFTBANK BB Corp.) began operation of a next-generation 10Gbps backbone network between Aichi and Shizuoka prefectures.

BB Phone subscribers topped the 1 million mark.

Dec. Yahoo! BB subscribers topped the 1.5 million mark.

Yahoo! BB 12M+Wireless LAN Pack began commercial operations.

IP REVOLUTION, INC. extended its service area throughout Japan and constructed a fiber-optic network for corporate clients.

1003 Jan. SOFTBANK BB Corp., the group's largest operating company, is formed through the merger of BB Technology Corporation, SOFTBANK Networks Inc., SOFTBANK EC HOLDINGS CORP. and SOFTBANK COMMERCE CORP.

BB Cable Corporation, operator of *BB Cable TV*, signed a licensing contract with Universal Studios to provide content for video-on-demand services.

SOFTBANK BB Corp. developed the *BB Phone Station*, a household IP telephony unit with cordless handset and a built-in ADSL modem, compatibility with "050" phone numbers.

BB Phone subscribers topped the 1.5 million mark.

Feb. Yahoo! BB subscribers topped the 2 million mark.

flar. Decision undertaken to merge SOFTBANK INVESTMENT CORPORATION and E*TRADE Japan K.K.

BB Cable Corporation began commercial operations of *BB Cable TV* in Tokyo's 23 wards.

The naming rights were acquired to *Green Stadium Kobe*, a professional baseball stadium owned by the Kobe Municipal Government. This represents the first naming rights agreement in Japan for a professional baseball stadium, establishing name rights of Yahoo! BB STADIUM.

Major outlets offering Yahoo! BB Mobile at no charge on a trial basis.

- McDonald's
- mister Donut
- Starbucks Coffee
- Denny's
- Yahoo! Café
- DOMDOM
- DipperDan
- Doutor Coffee
- LOTTERIA
- GINZA Renoir
- NEWTOKYORoyal Host
- AIRSCAFE
- others

Examples of newly installed IPR 100Mbps fiber-optic connection services for major corporate clients

- Ministry of Economy, Trade and Industry
- Imperial Hotel
- Tokyo Zen-Nik-ku Hotel
- Japan Racing Association (JRA)
- InterContinental Tokyo Bay
- NIHON ACROSS
- others

Company Outline

Company Name

SOFTBANK CORP.

Corporate Headquarters

24-1, Nihonbashi-Hakozakicho, Chuo-ku,

Tokyo 103-8501, Japan TEL: +81-3-5642-8000

Founded

September 3, 1981

Paid-in Capital

¥137,867,524,101 (As of March 31, 2003)

Stock Exchange Registration

Tokyo Stock Exchange, First Section

Annual Meeting

June

Directors and Corporate Auditors

(As of June 24, 2003)

President and

Chief Executive Officer, SOFTBANK CORP.

Masayoshi Son

Directors

Yoshitaka Kitao

(President & CEO, SOFTBANK FINANCE CORPORATION)

Ken Miyauchi

(Executive Vice President, SOFTBANK BB Corp.)

Kazuhiko Kasai

Masahiro Inoue

(President & CEO, Yahoo Japan Corporation)

Ronald D. Fisher

(Vice Chairman, SOFTBANK Holdings Inc.)

Jun Murai, Ph.D.

(Professor, Faculty of Environmental Information, KEIO University)

Tadashi Yanai

(Chairman & CEO, FAST RETAILING CO., LTD.)

Mark Schwartz

(President & CEO, Soros Fund Management LLC)

Corporate Auditors

Mitsuo Sano

(Full-time Corporate Auditor, SOFTBANK CORP.)

Yasuharu Nagashima

(Attorney)

Kouichi Shibayama

(Zeirishi-Hojin ChuoAoyama (PricewaterhouseCoopers)/Advisor)

Hidekazu Kubokawa

(Certified Public Accountant, Certified Tax Accountant)

Note: Mr. Yasuharu Nagashima, Mr. Kouichi Shibayama, and Mr. Hidekazu Kubokawa, candidates for the reappointment of Corporate Auditors, satisfy the qualifications of outside corporate auditors as provided in Paragraph 1, Article 18 of "Law for Special Measures to Commercial Code Concerning Audit, etc. of Kabushiki-kaisya."

Stock Information (As of March 31, 2003)

Stock Information

Shares Authorized 1,200,000,000 shares
Shares Issued 336,876,826 shares
Number of Shareholders 266,762

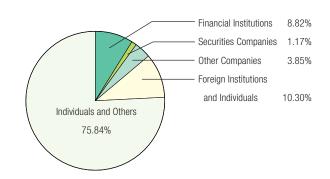
Principal Shareholders

Name	Number of Shares Held (Thousands)	Percentage of Total Shares Issued (%)
Masayoshi Son	110,715	33.17
Cedel International (Standing proxy: Mizuho Corporate Bank, Ltd.)	4,713	1.41
The Master Trust Bank of Japan, Ltd.	3,949	1.18
Japan Trustee Services Bank, Ltd.	3,779	1.13
The Nomura Trust and Banking Co., Ltd.	3,777	1.13
Son Holdings Inc.	3,580	1.07
UFJ Trust Bank Limited	3,300	0.98
Mitsui Asset Trust and Banking Company, Limited	3,162	0.94
Trust & Custody Services Bank, Ltd.	3,094	0.92
STATE STREET BANK AND TRUST COMPANY (Standing proxy: Mizuho Corporate Bank, Ltd.)	3,068	0.92

Note: The above table includes shares held as part of trust operations as follows:

The Master Trust Bank of Japan, Ltd. 3,949 thousand shares
Japan Trustee Services Bank, Ltd. 3,779 thousand shares
The Nomura Trust and Banking Co., Ltd. 3,777 thousand shares
Mitsui Asset Trust and Banking Company, Limited 3,162 thousand shares
Trust & Custody Services Bank, Ltd. 3,094 thousand shares
UFJ Trust Bank Limited 2,901 thousand shares

Breakdown of Shareholders



Please use the following URL to register for "SOFTBANK BB mail": http://www.softbank.co.jp/BBMail/ (only in Japanese)





24-1, Nihonbashi-Hakozakicho, Chuo-ku, Tokyo 103-8501, Japan

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