

## Earnings Results for the Fiscal Year Ended March 31, 2012

April 26, 2012 SOFTBANK CORP.

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<sup>\*</sup> Please refer to the last page for details relating to the application of new accounting standards, definition of terms, trademarks and registered trademarks used in this material.

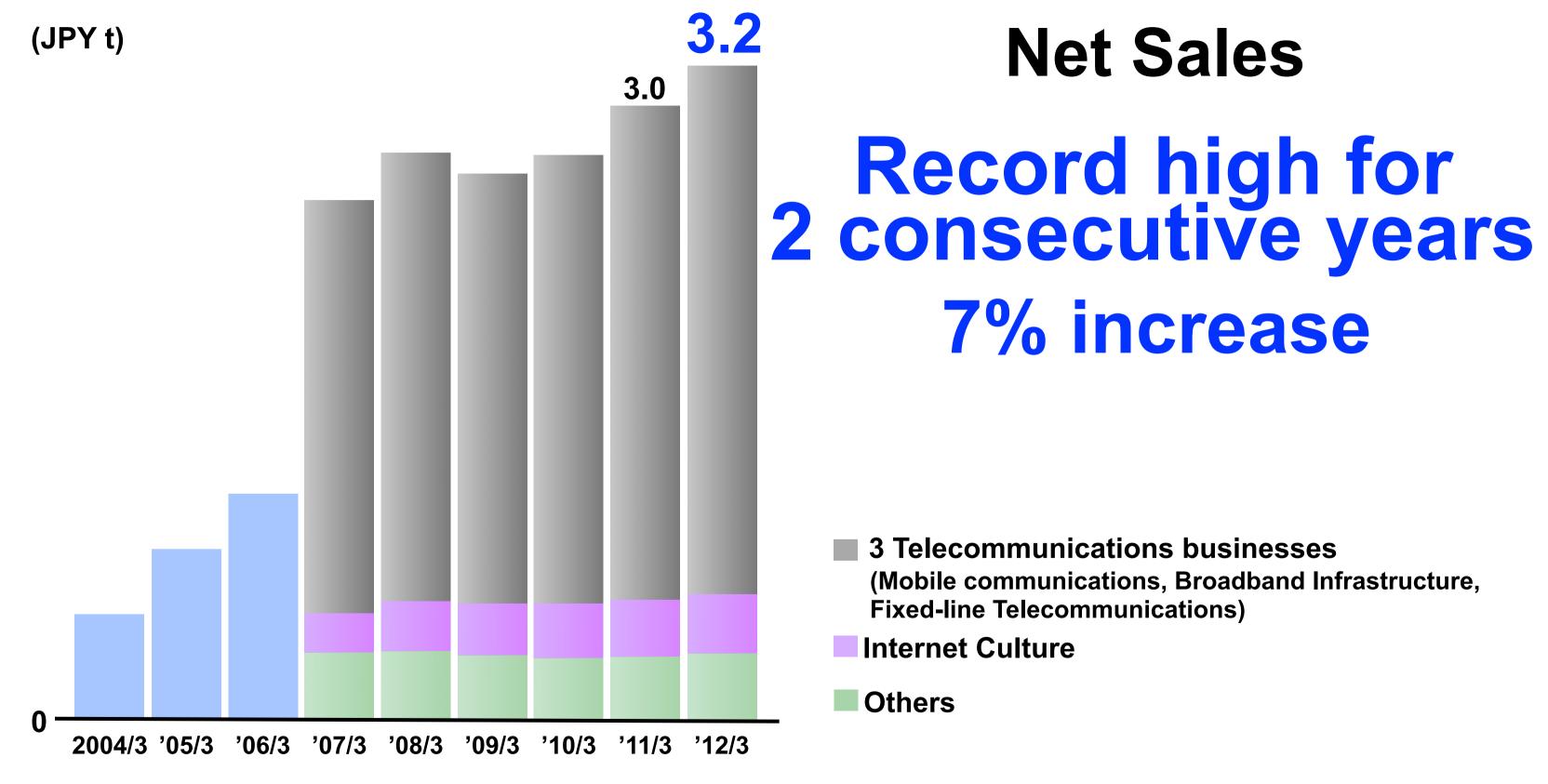
#### Highlights

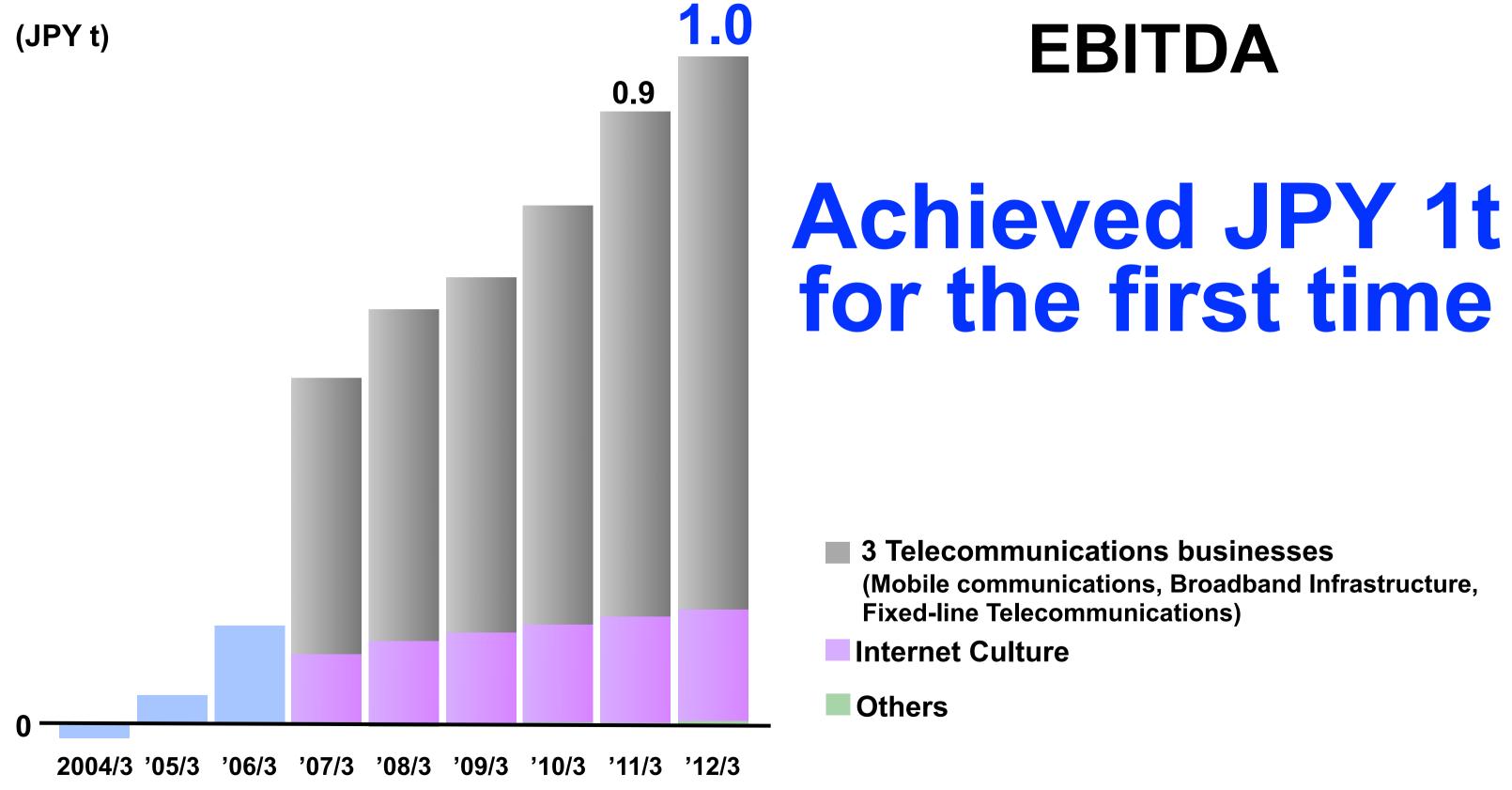
1. Domestic No.3 in operating income for 3 consecutive years

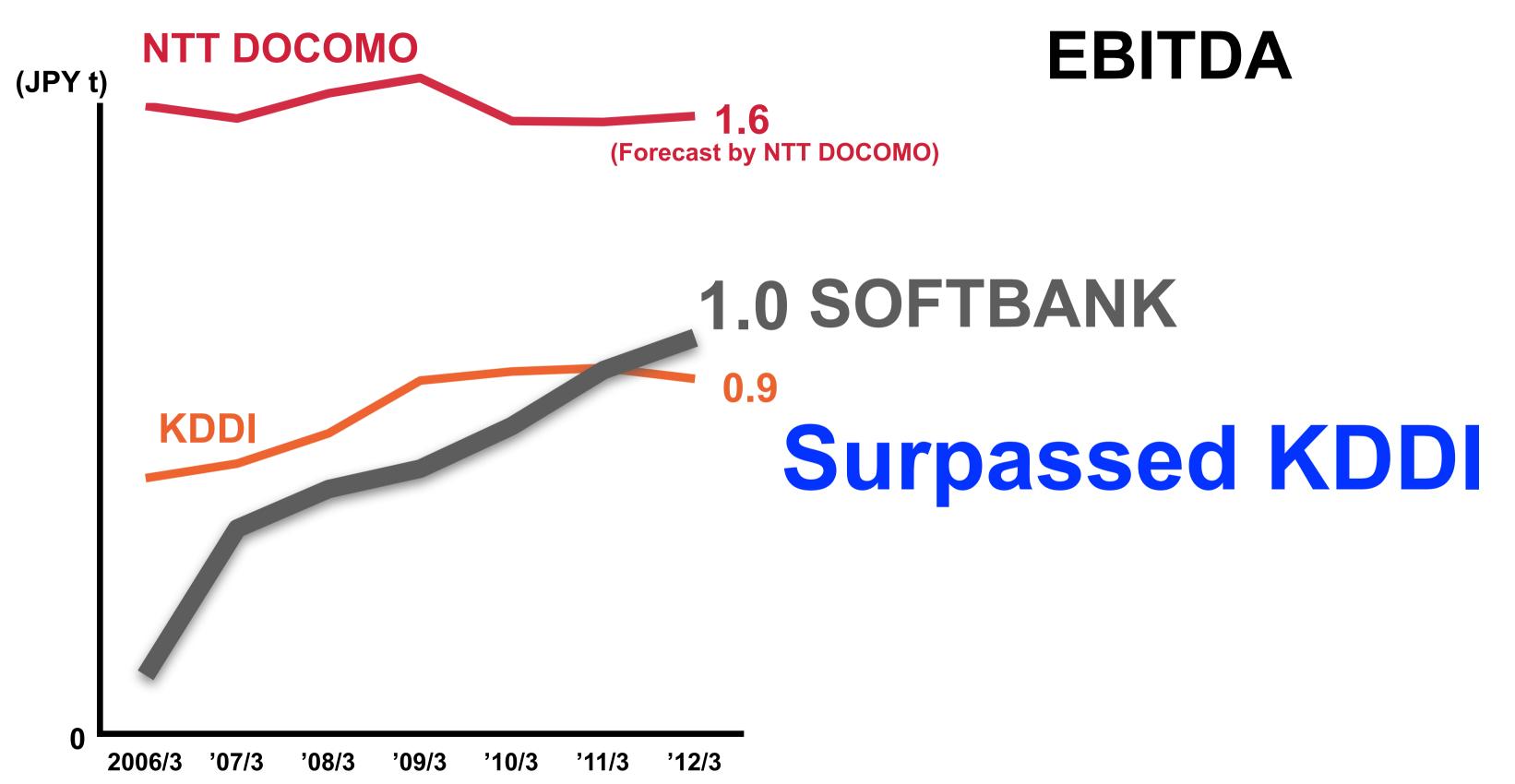
2. Achieved JPY 1 trillion EBITDA for the first time

3. Rank within domestic net income top 10

# Consolidated Earnings Results





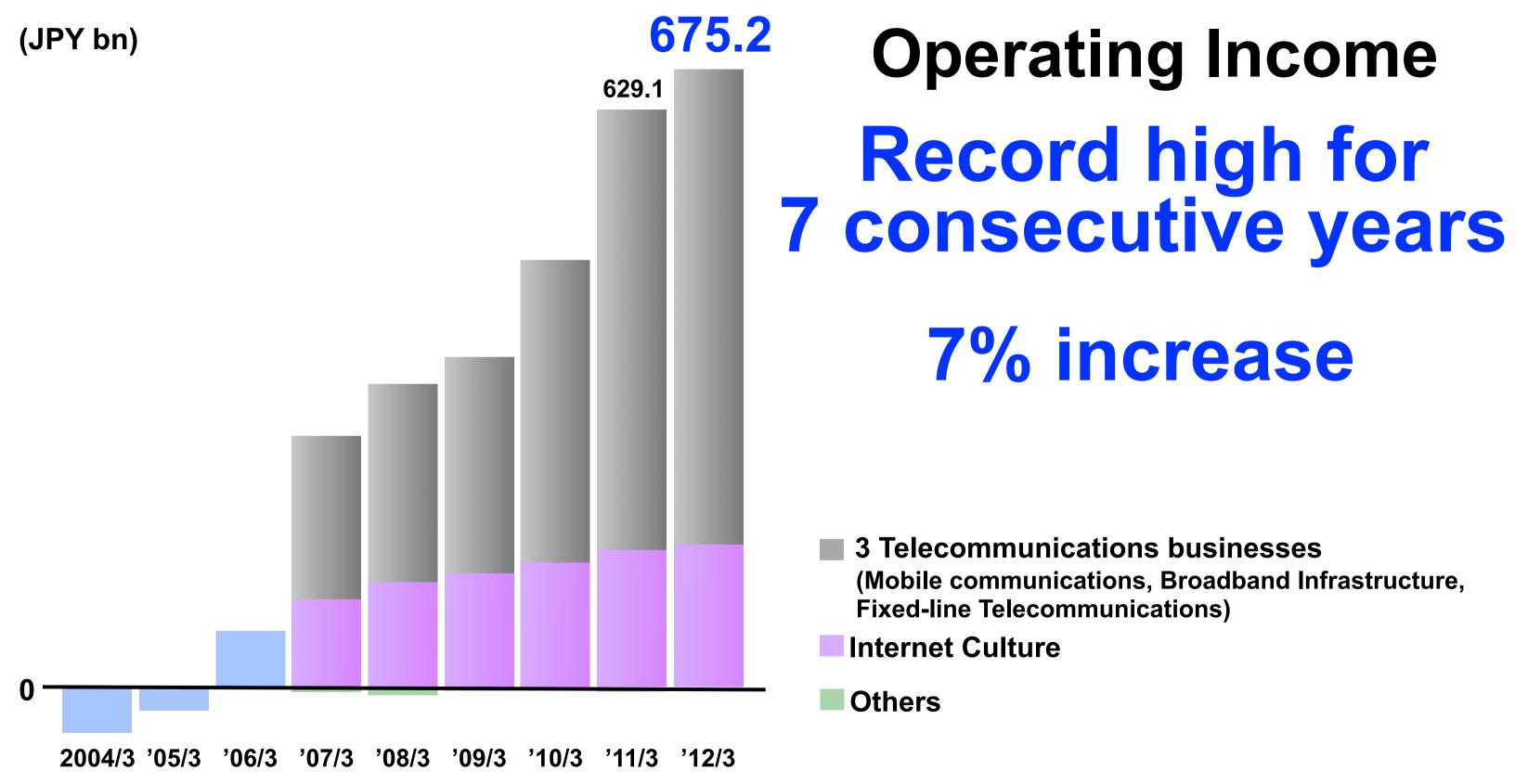


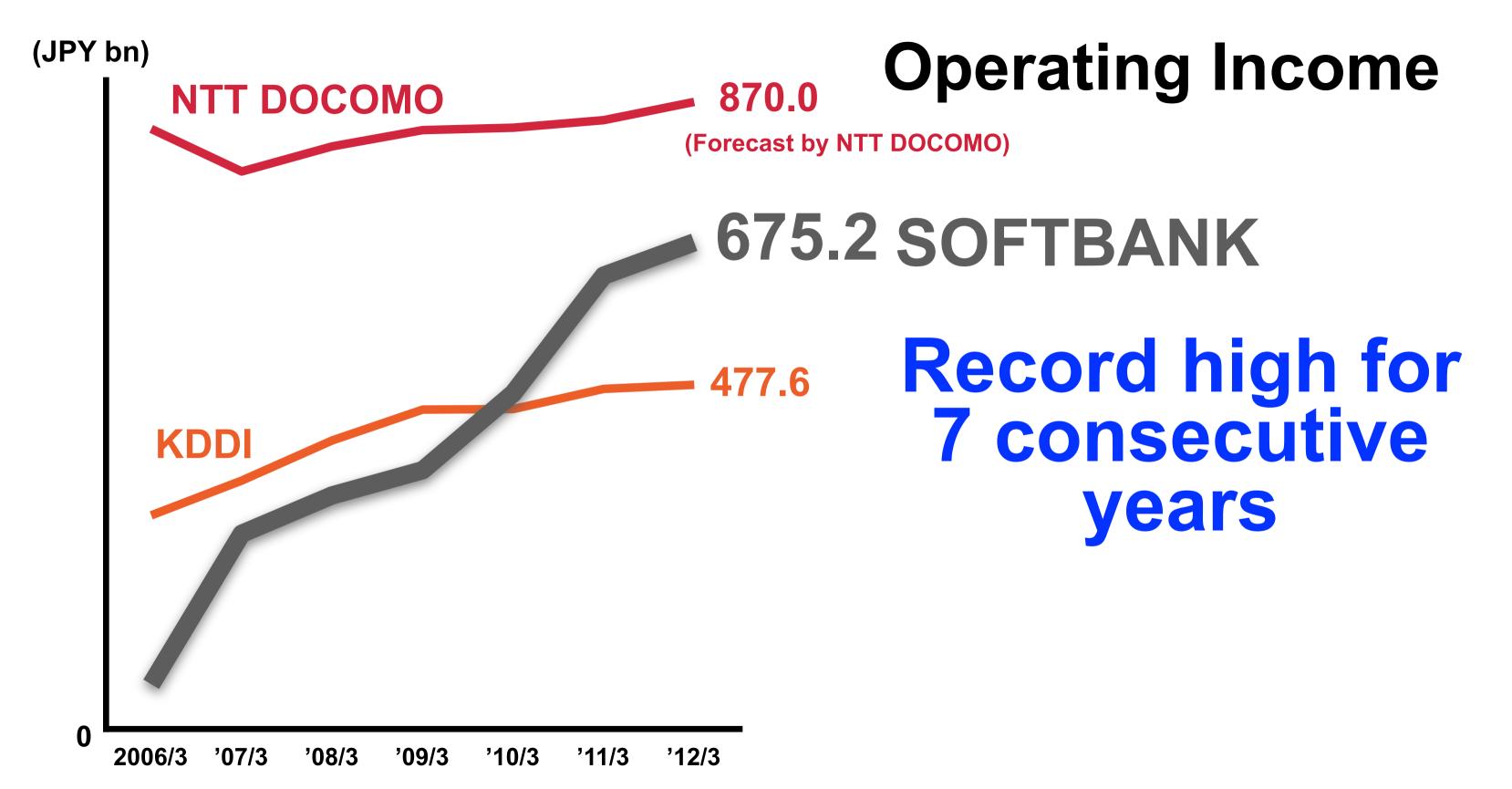
#### Domestic EBITDA Ranking (2012/3 Forecast)

Rank	Company Name	Amount
1	NTT	JPY 3.2t
2	NTT DOCOMO	JPY 1.6t
3	TOYOTA MOTOR	JPY 1.2t
4	SOFTBANK	<b>JPY 1.0</b> t
5	NISSAN MOTOR	JPY 1.0t
6	KDDI (actual)	JPY 0.9t
7	Hitachi	JPY 0.8t
8	INPEX	JPY 0.8t
9	JR East	JPY 0.7t
10	Canon (actual)	JPY 0.6t

## No. 4 in Japan

(Source) Bloomberg, excluding financial institutions As of April 25, 2012

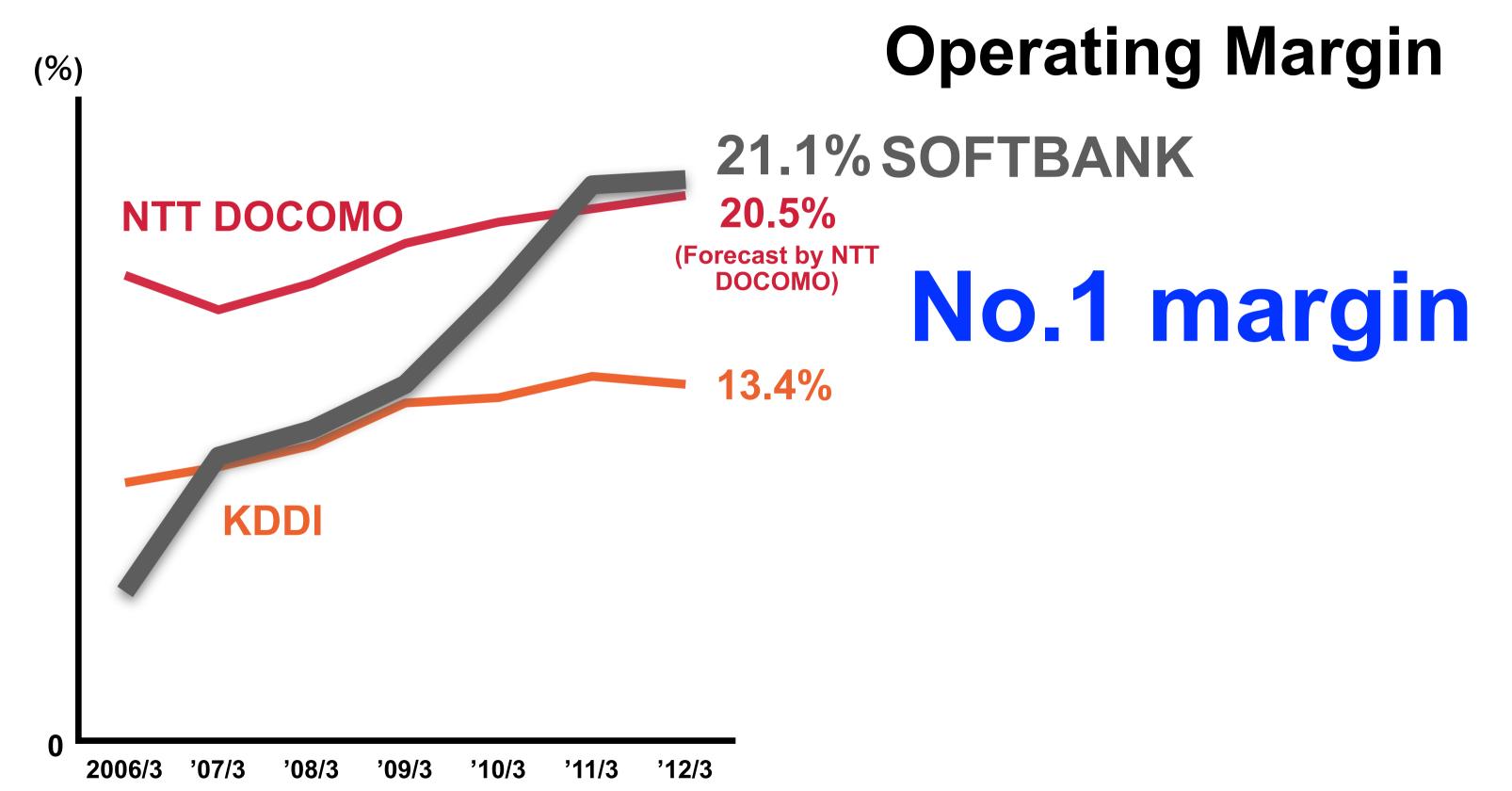




#### Domestic Operating Income Ranking

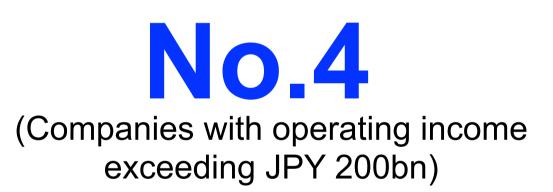
	2010/3	2011/3	2012/3 (Forecast)
1	NTT	NTT	NTT
2	NTT DOCOMO	NTT DOCOMO	NTT DOCOMO
3	SOFTBANK	SOFTBANK	SOFTBANK
4	INPEX	HONDA MOTOR	INPEX
5	KDDI	NISSAN MOTOR	NISSAN MOTOR
6	Takeda	INPEX	KDDI
7	HONDA MOTOR	KDDI	Hitachi

No.3 for 3 consecutive years



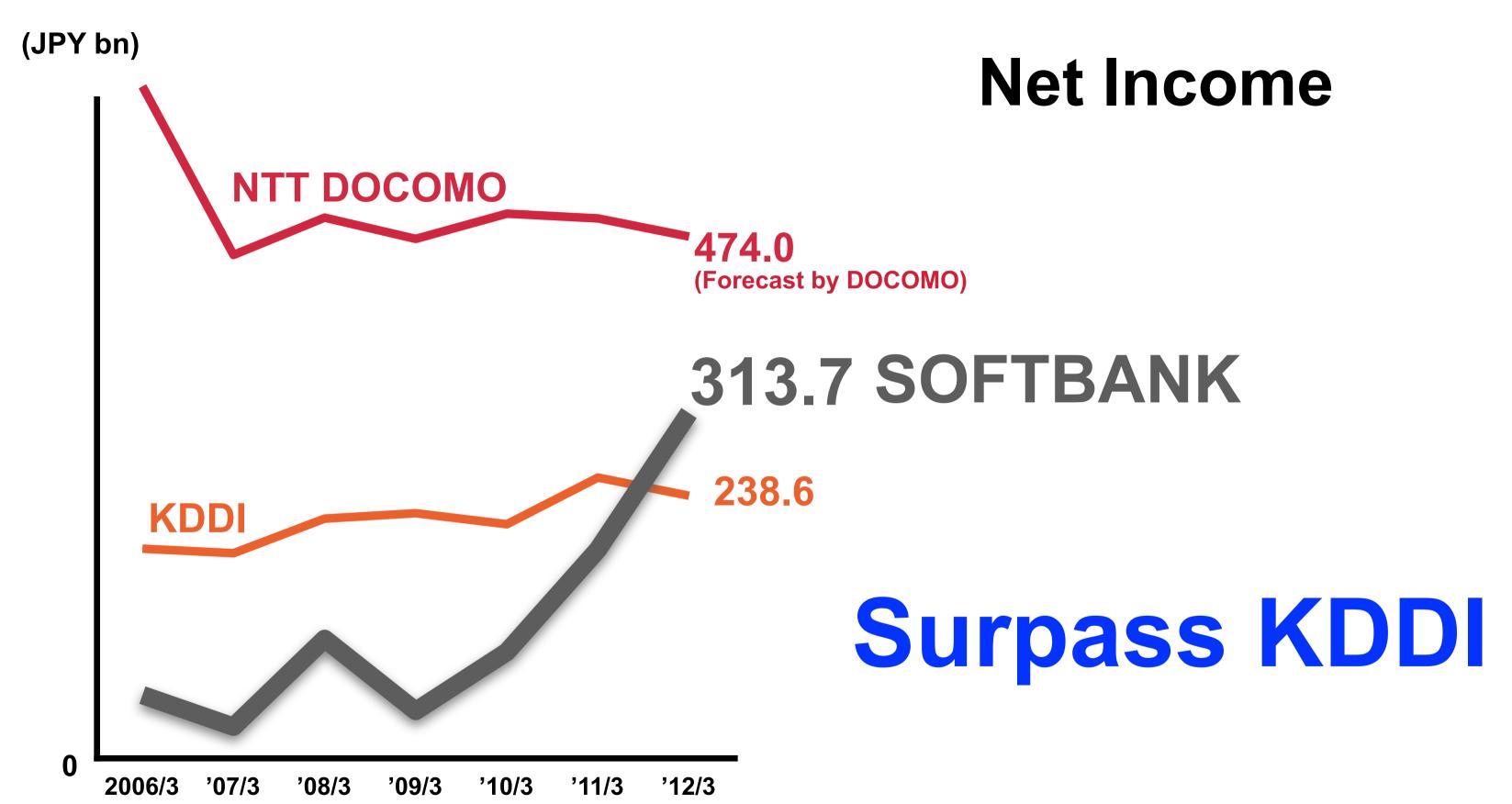
#### Domestic Operating Margin Ranking (2012/3 Forecast)

Rank	Company Name	Margin
1	INPEX	60%
2	FANUC (actual)	41%
3	JR Central	24%
4	SOFTBANK	21%
5	NTT DOCOMO	20%
6	Takeda	19%
7	JT	19%
8	JR East	14%
9	KOMATSU	14%
10	KDDI (actual)	13%









#### Domestic Net Income Ranking (2012/3 Forecast)

Rank	Company Name	Amount (JPY bn)
1	NTT	491.0
2	NTT DOCOMO	481.8
3	Mitsubishi Corporation	470.5
4	Mitsui & Co.	434.4
5	NISSAN MOTOR	329.7
6	SOFTBANK	313.7
7	ITOCHU Corporation	282.5
8	Hitachi	281.9
9	TOYOTA MOTOR	272.1
10	<b>Sumitomo Corporation</b>	262.1

#### Within top 10 for the first time

#### Summary of Consolidated Earnings Results

	2011/3	2012/3	Increment	(JPY bn) YoY
Net sales	3,004.6	3,202.4	197.7	107%
EBITDA	930.7	1,013.7	82.9	109%
Operating income	629.1	675.2	46.1	107%
Ordinary income	520.4	573.6	53.2	110%
Net income	189.7	313.7	124.0	165%

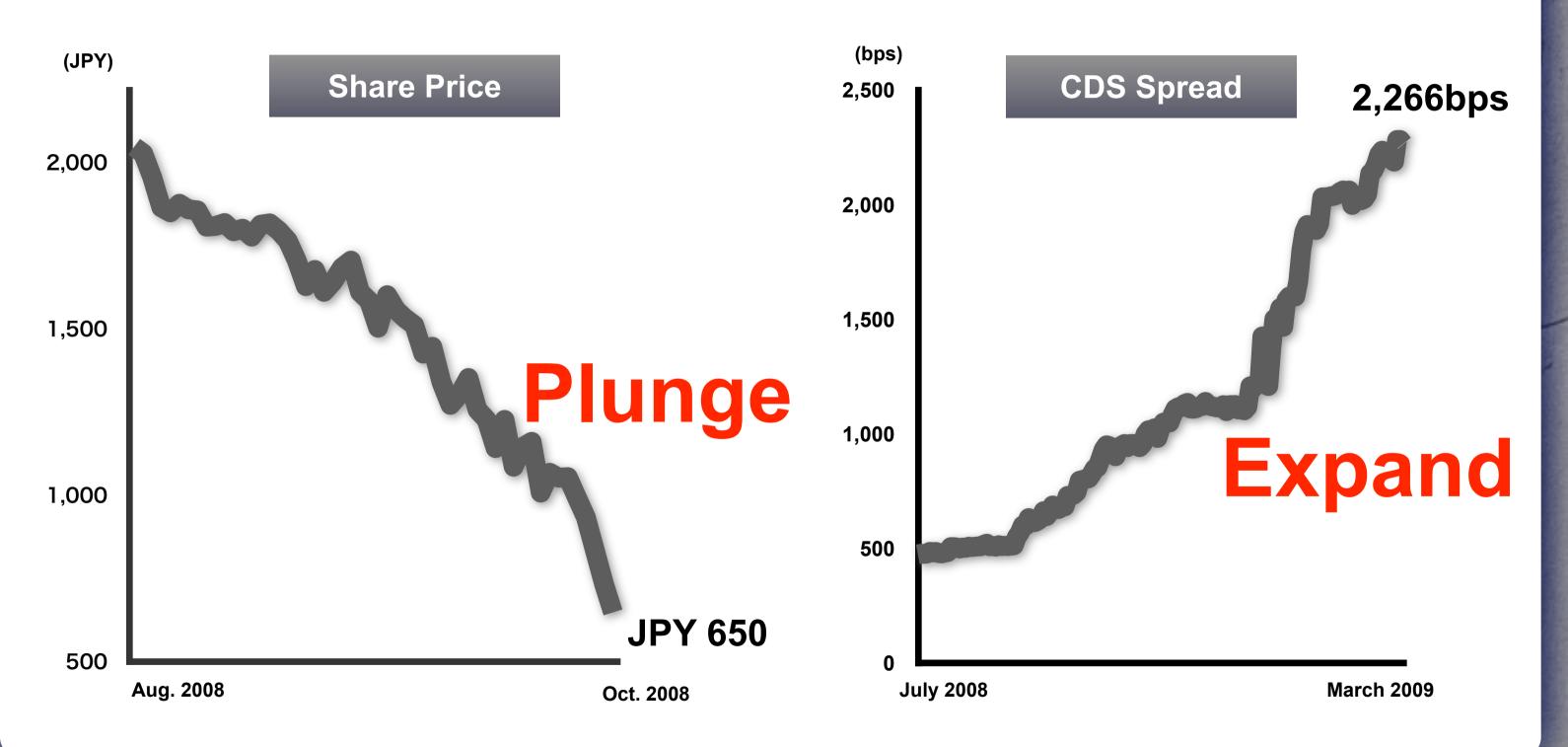
#### Cash Flow

(JPY bn)

	2011/3	2012/3
Operating cash flow	825.8	740.2
Free cash flow	561.3	364.5
1) CAPEX outlays	(208.5)	(455.0)
2) Decrease of installment receivables (factor increasing free cash flow)	185.2	30.1
3) Sales of Yahoo! Inc. shares		57.1



#### Situation of SOFTBANK at the Time



**Priority: Strengthen Financial Status** 

1. Generate JPY 1t Free Cash Flow in 3 years

2. Net interest-bearing debt reduction

#### Target 1: Free Cash Flow JPY 1t

2012/3 JPY 364.5bn Aggregate JPY 1.3t

JPY 1t target (3 year aggregate)

2011/3 JPY 561.3bn

2010/3 JPY 390.8bn

## Exceeded target

#### Target 2: Net Interest-bearing Debt Half

**JPY 1.9t** 

## Exceeded target

**JPY 0.97t** 

Half (by 2012/3)

**JPY 0.5t** 

#### Net Interest-bearing Debt & Leases

**JPY 2.4t** 

Leases JPY 0.5t

**JPY 1.9t** 

**JPY 1.1t** 

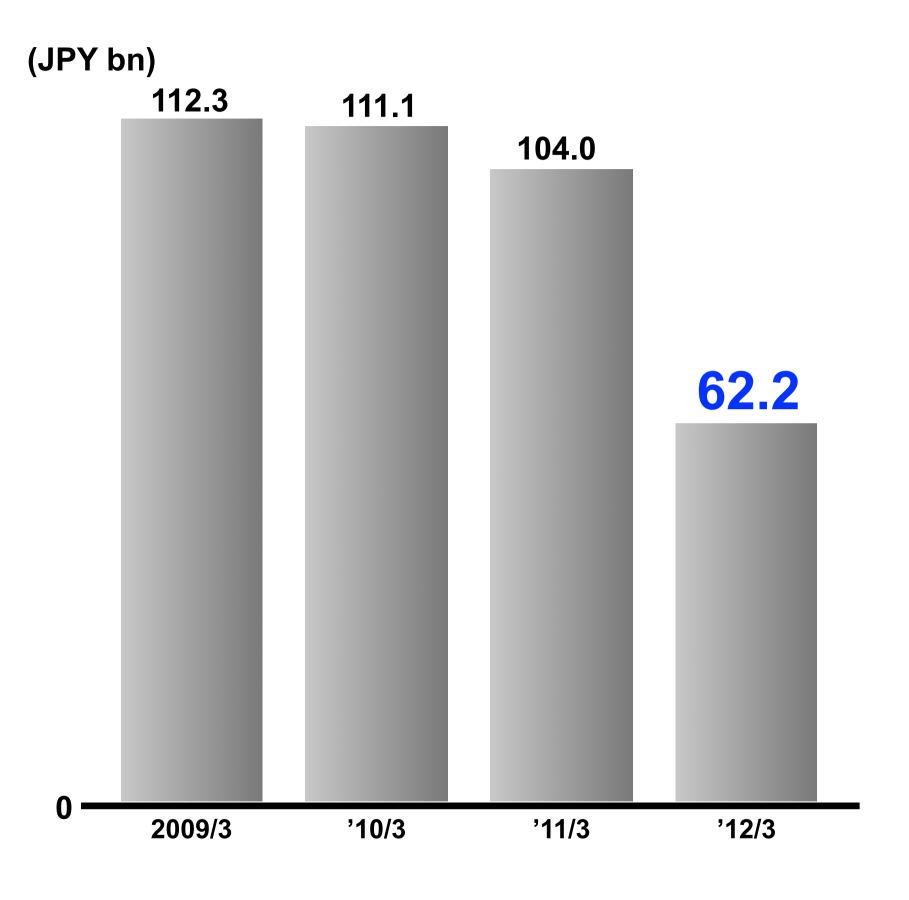
Leases
JPY 0.6t

**JPY 0.5t** 

## Significant reduction

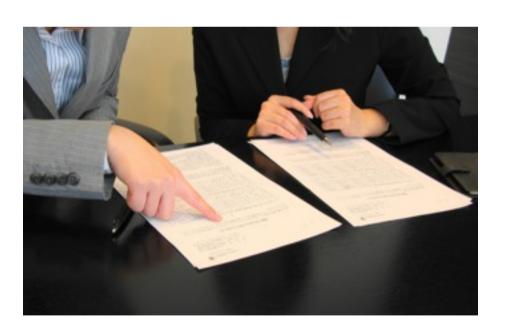
2009/3

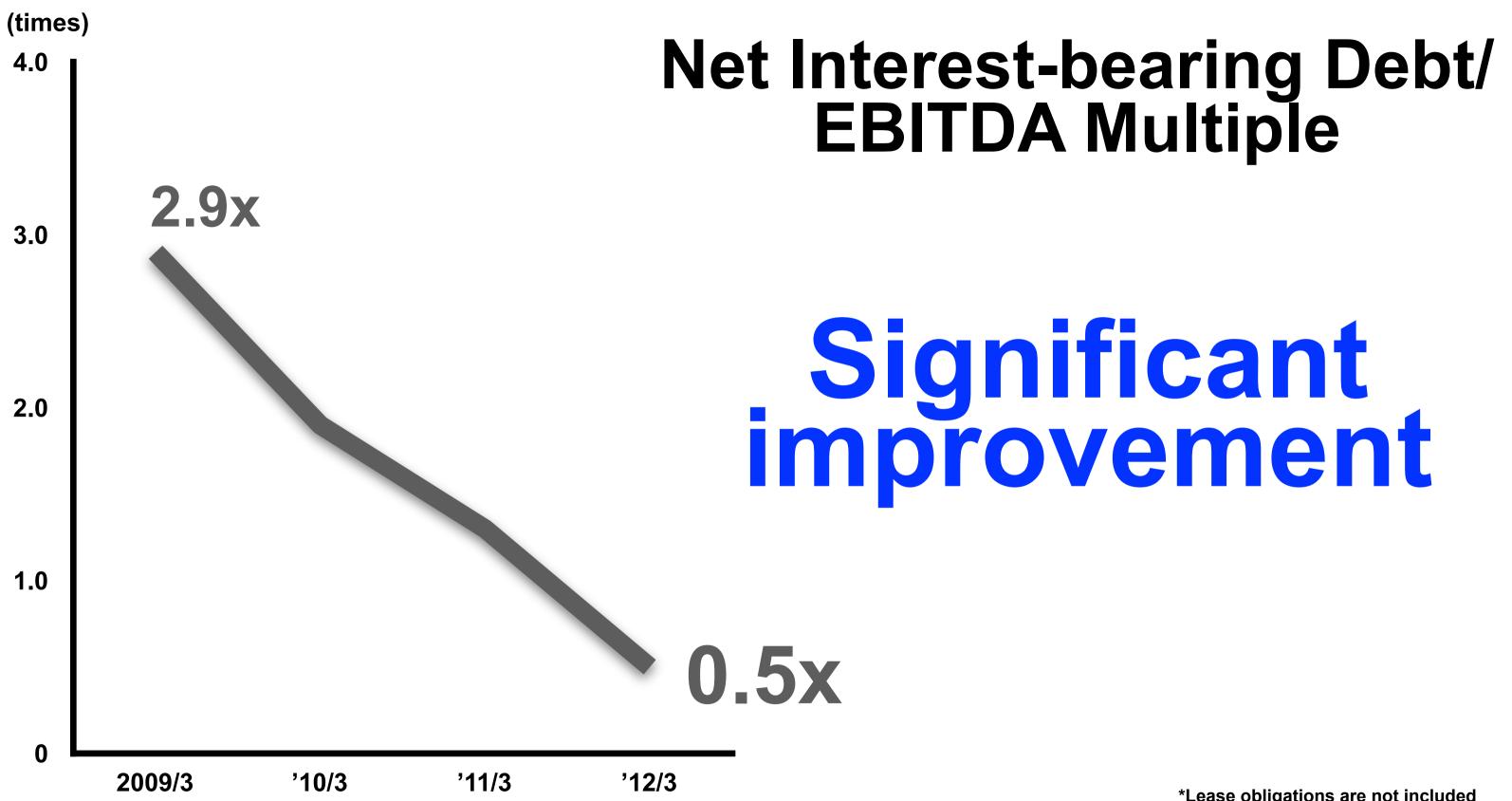
2012/3

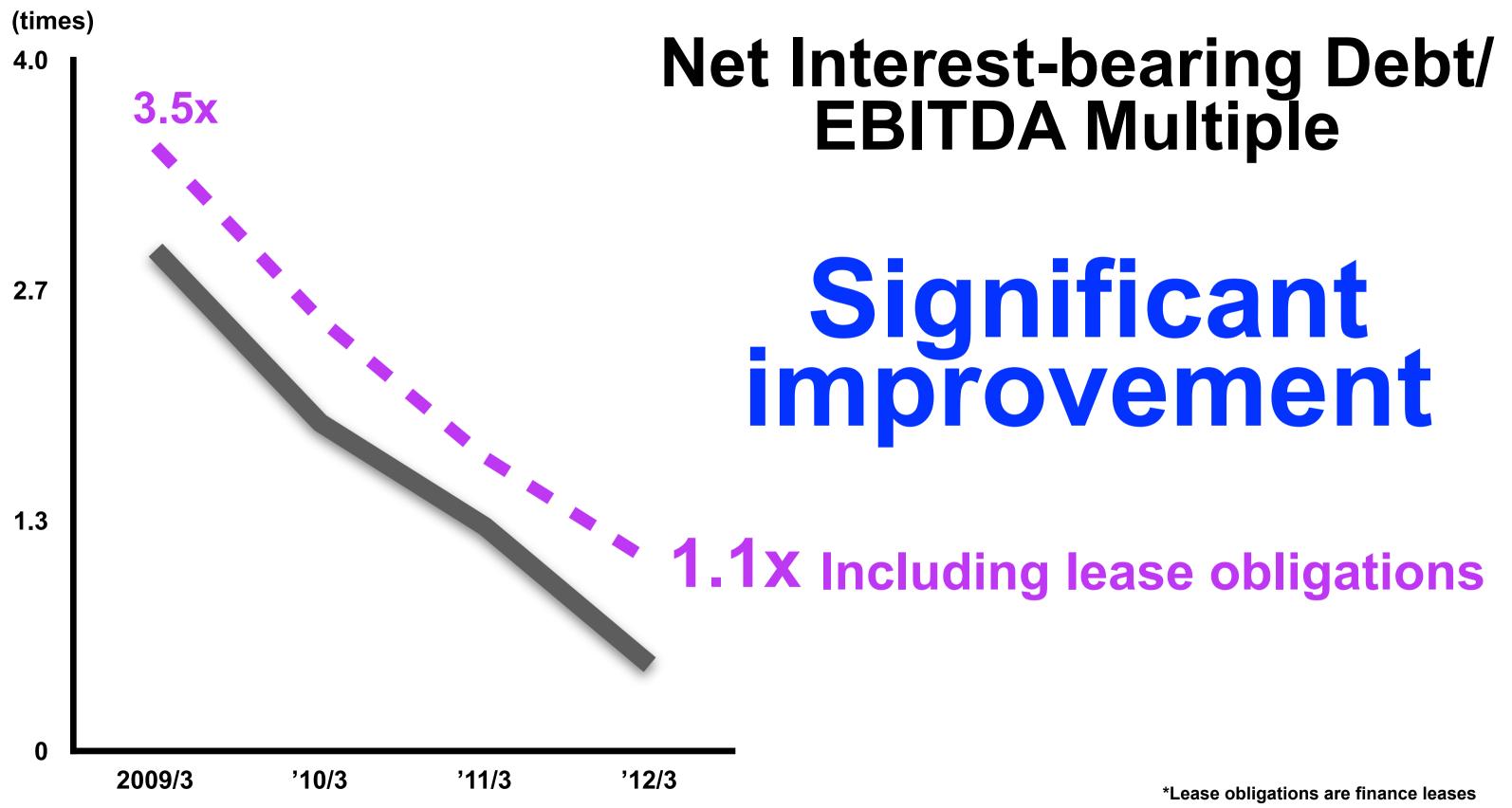


#### Interest Expense

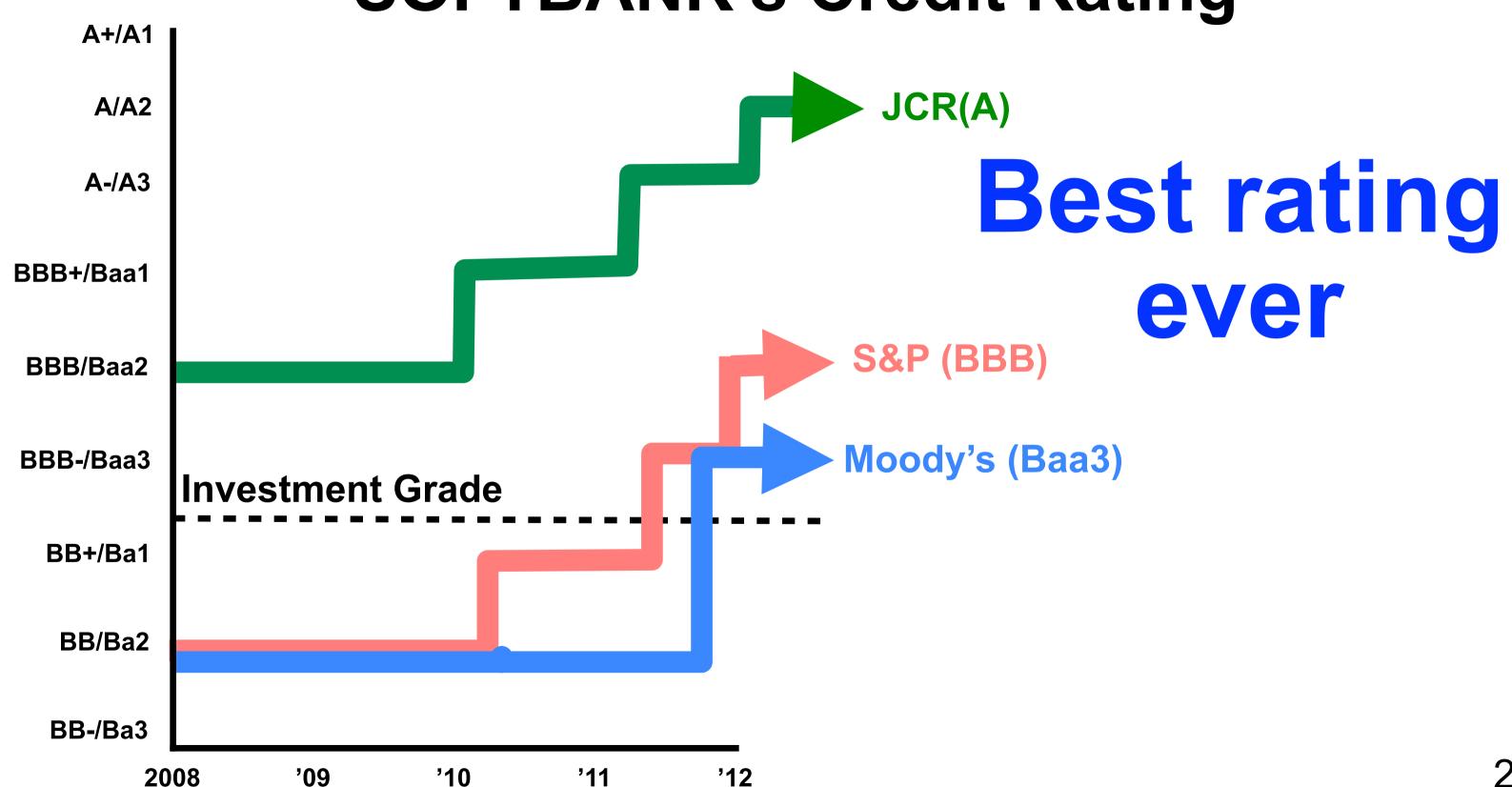
### Nearly half







#### **SOFTBANK's Credit Rating**



### Purpose of Net Interest-bearing Debt Reduction Target

## "Strengthen Financial Status"

Achieved

# New Financial Strategy

#### Former Financial Strategy

Net Interestbearing Debt Zero

#### **New Financial Strategy**

Net Interestbearing Debt



Strategic Growth

### New Financial Strategy

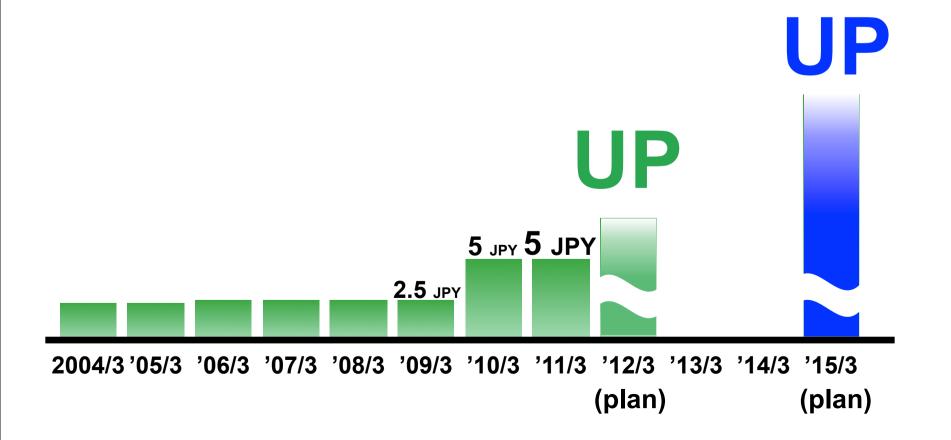
Shareholder Return

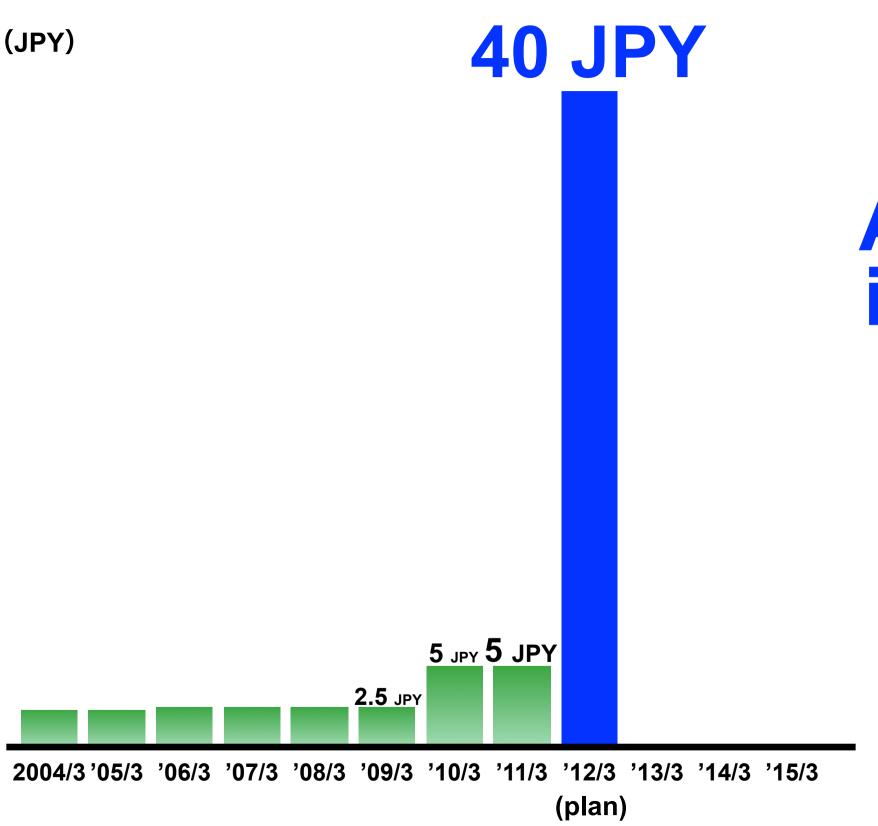
**Net Interest- bearing Debt** 

(JPY)

### Dividend per Share (former policy)

### Gradual dividend increase





### Dividend per Share (new policy)

Accelerate dividend increase previously planned for 2015/3

8<sub>X</sub>

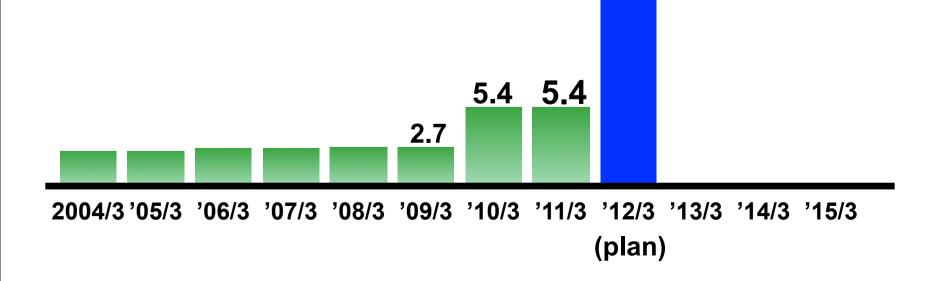
(bn JPY)

JPY 43.9bn

## Total Amount of Dividends (new policy)

Accelerate dividend increase previously planned for 2015/3

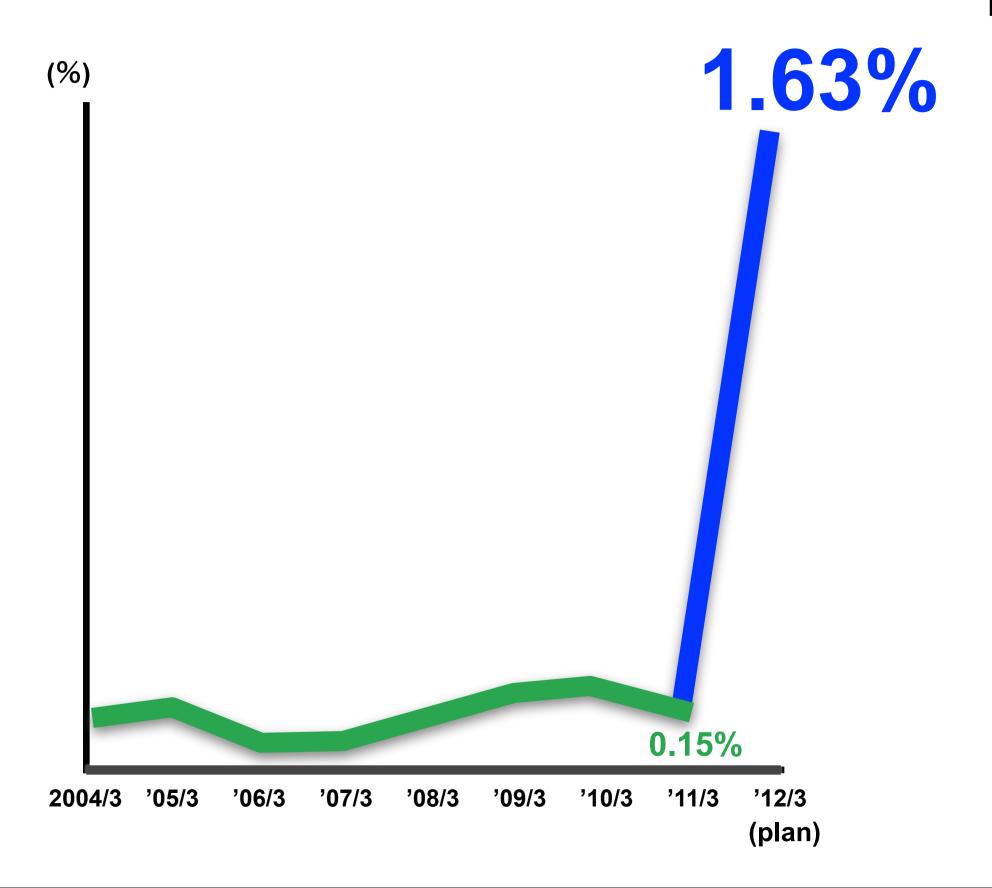
**8**X



### **Dividend Yield**

## Significant increase 111X





### **Enhanced Shareholder Return**

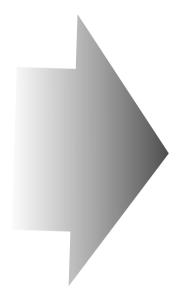
	<b>2011/3</b> (actual)	2012/3 (plan)	
Dividend per share	5 JPY	40 JPY	8x
Total amount of dividends	JPY 5.4bn	JPY 43.9bn	8x
Payout ratio	2.9%	14.0%	<b>5</b> x
Dividend yield	0.15%	1.63%	11x

### Net Interest-bearing Debt

**Former Policy** 

**New Policy** 

Net interestbearing debt zero



## Appropriate level

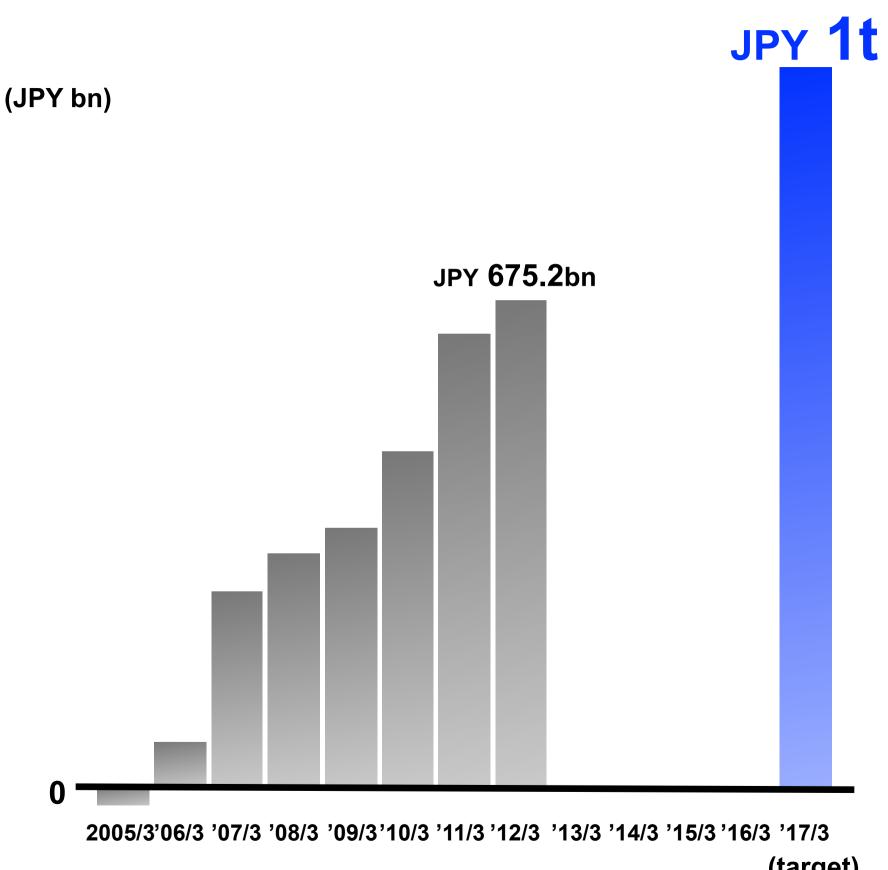
### Renewable Energy Business

Minor impact on consolidated earnings

Investment less than 1% of total assets

### 2013/3 Target Consolidated Operating Income

# Exceed JPY 700.0bn Continued profit and revenue growth



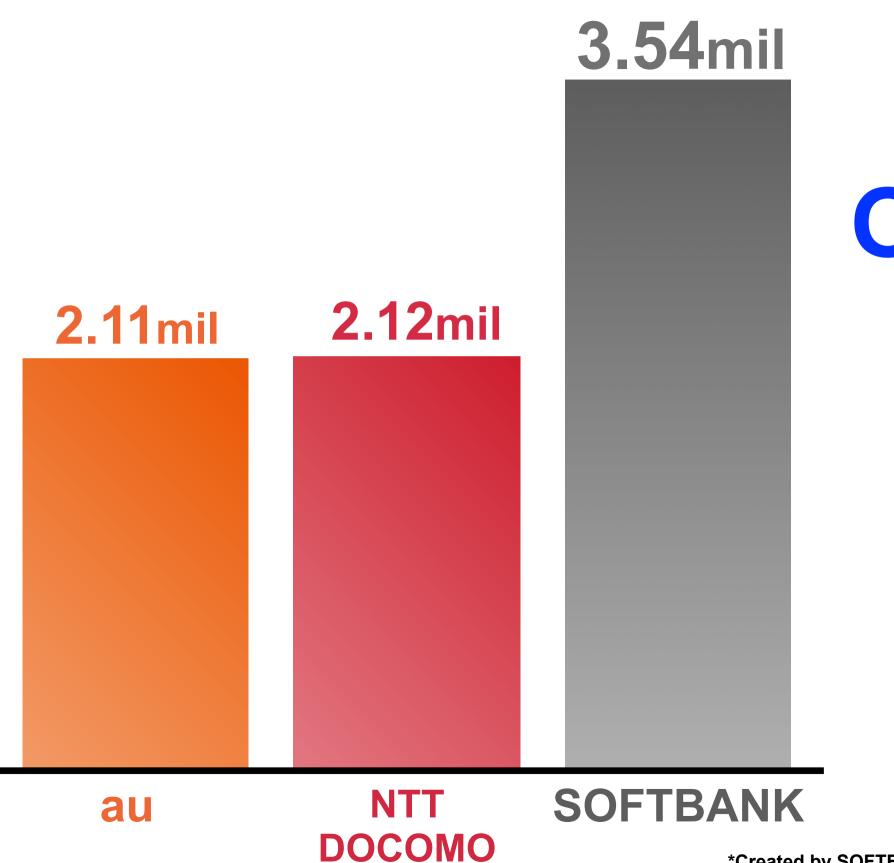
### Consolidated **Operating Income**

2017/3

to JPY 1t



## Mobile Communications Business

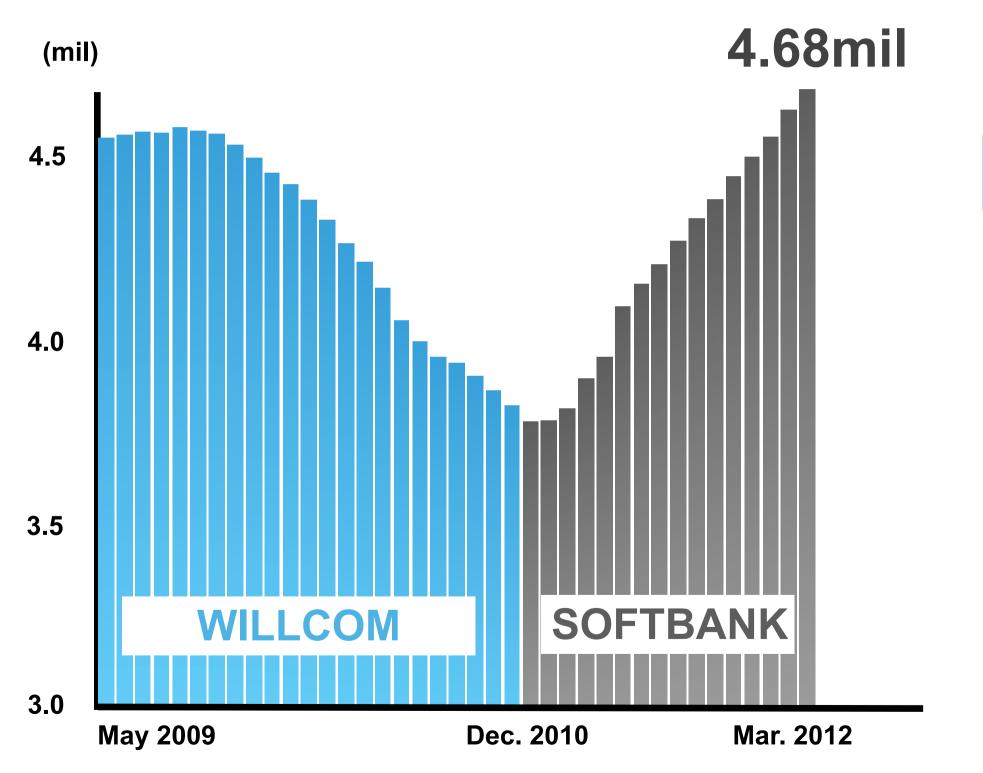


### Subscriber Net Additions (2012/3)

### Overwhelmingly No.1

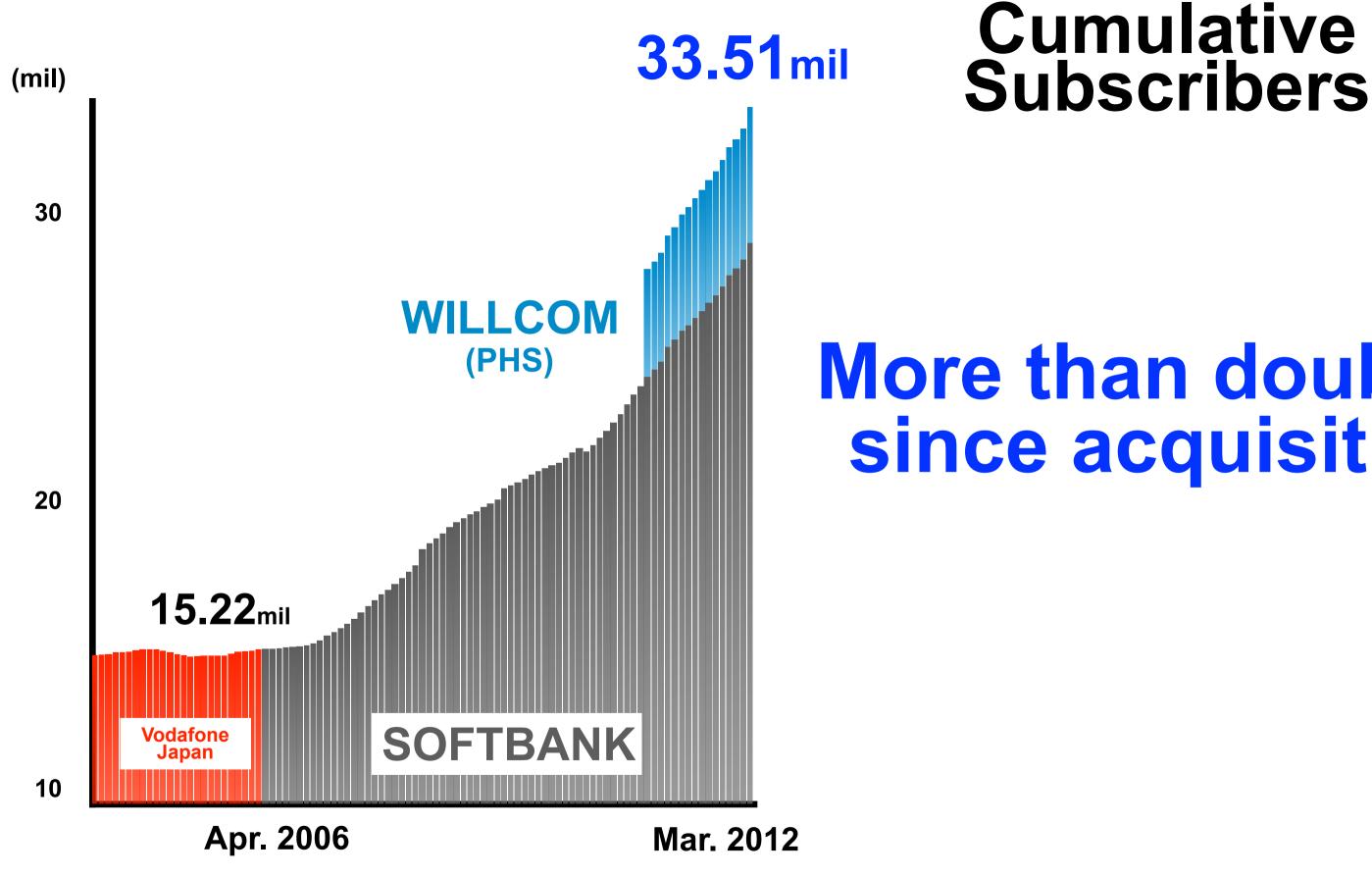


### WILLCOM Cumulative Subscribers (PHS+3G)

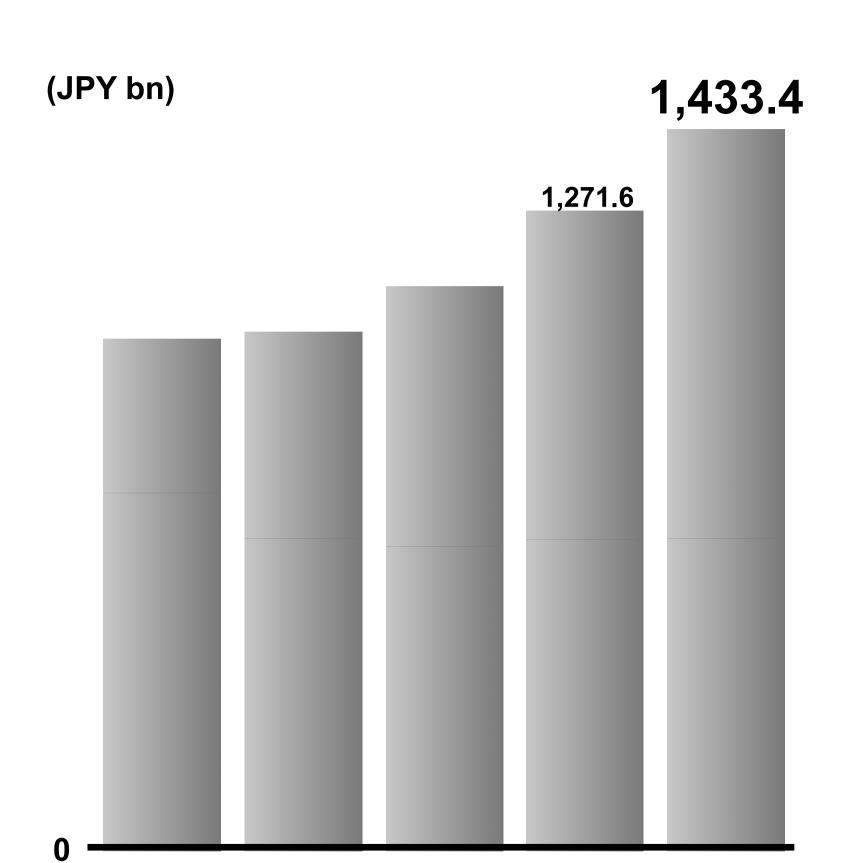


### Record high





### More than doubled since acquisition



'10/3

'11/3

'12/3

2008/3

'09/3

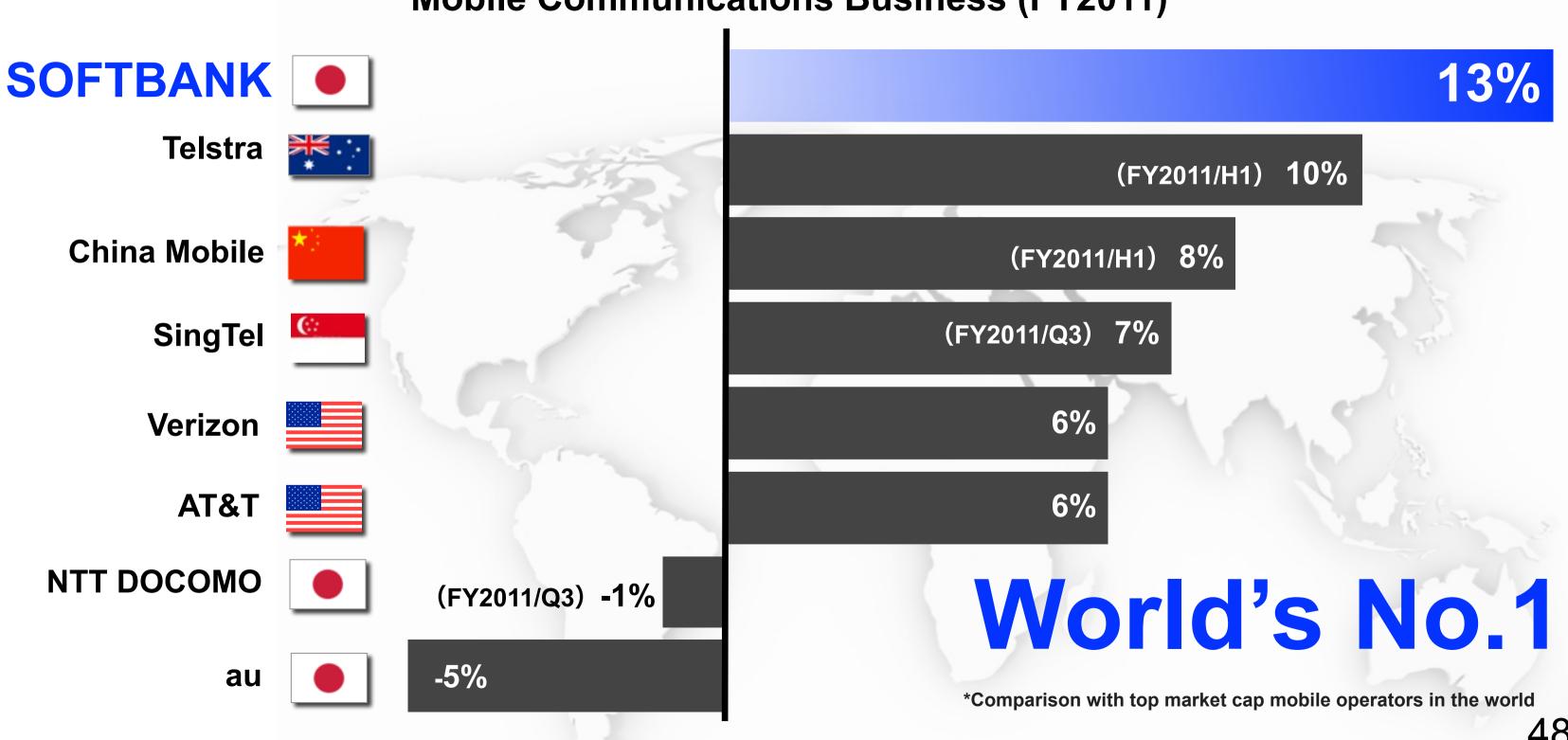
### Telecom Service Revenue Mobile Communications Business

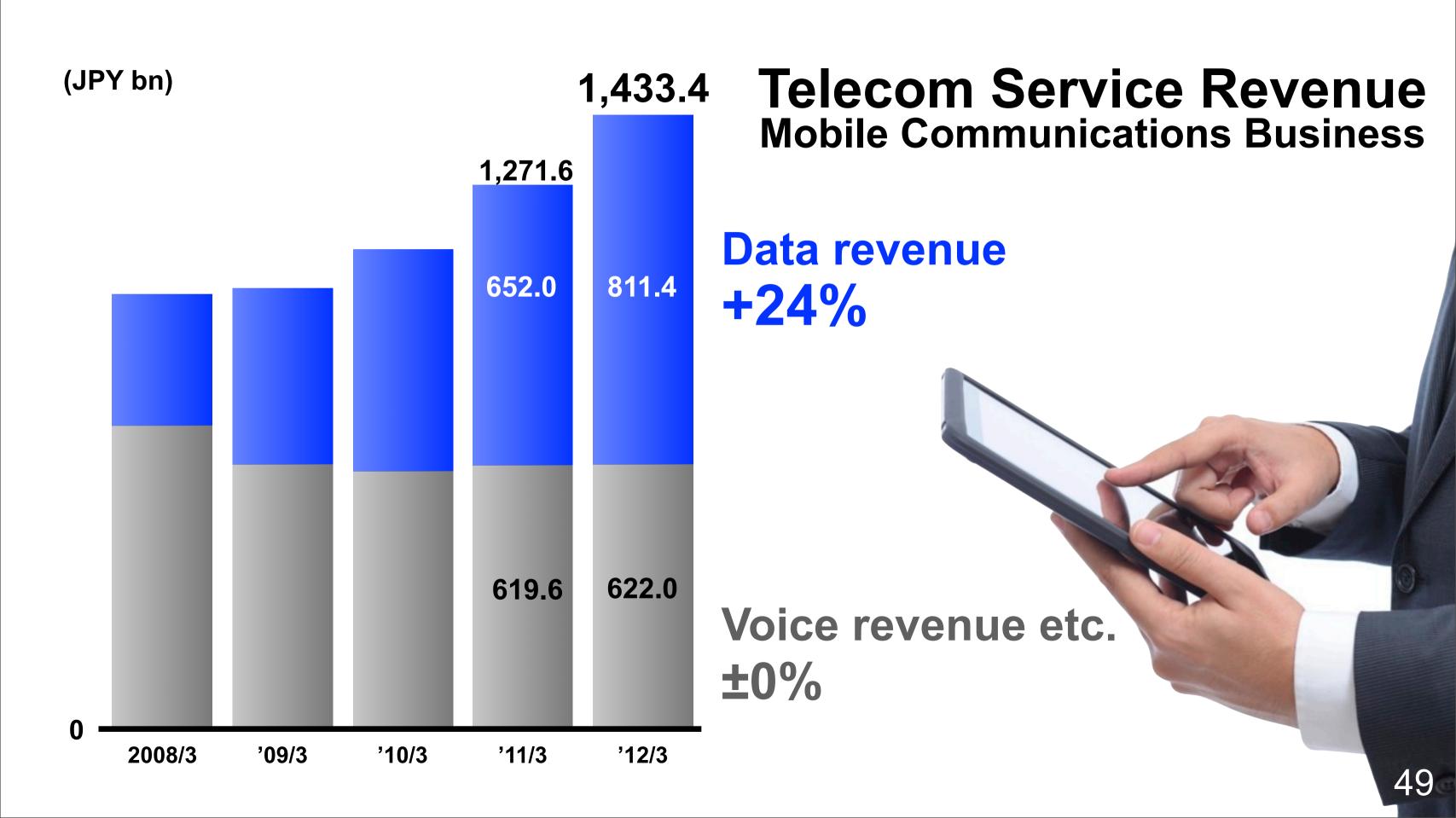
### 13% increase



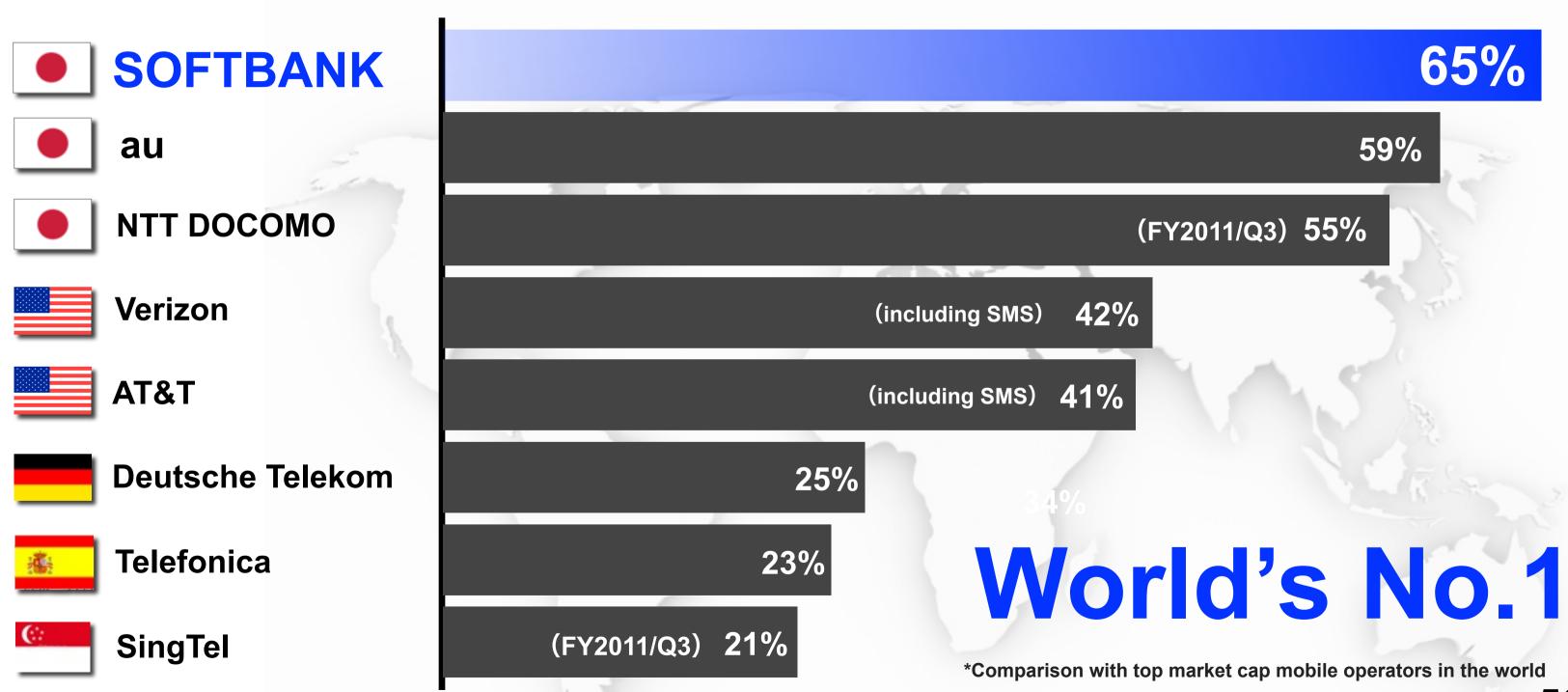
### **Telecom Service Revenue Growth**

**Mobile Communications Business (FY2011)** 



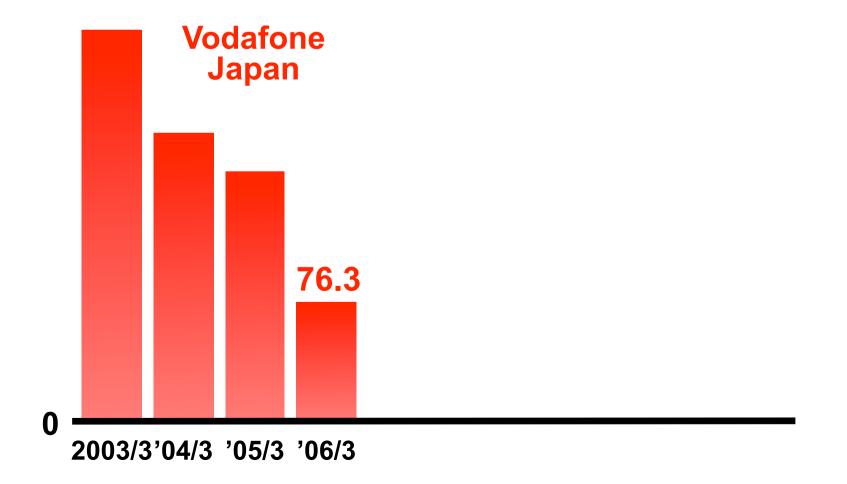


### Data ARPU Ratio (FY2011/Q4)



(JPY bn)

### **Operating Income Mobile Communications Business**

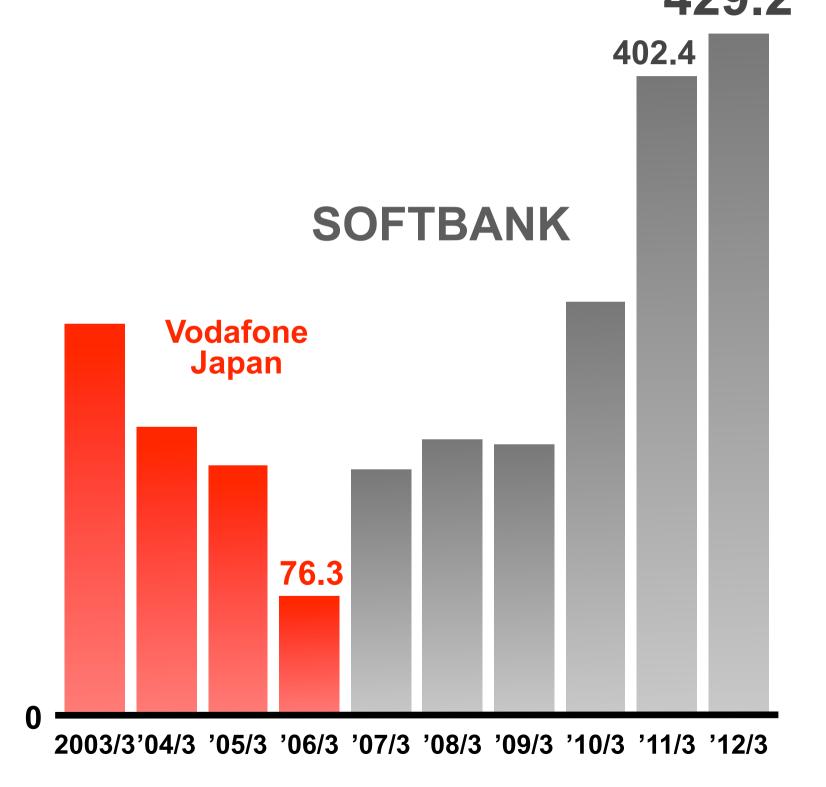




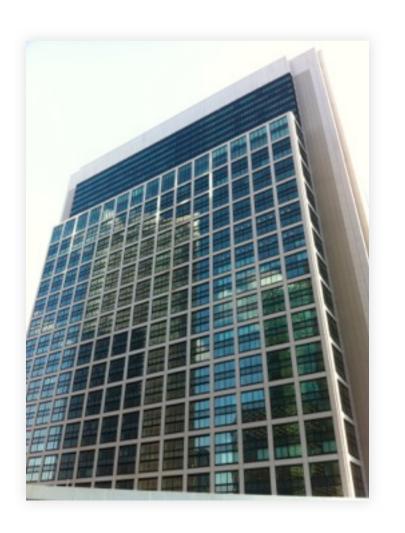
(JPY bn)

### **Operating Income**

### 429.2 Mobile Communications Business

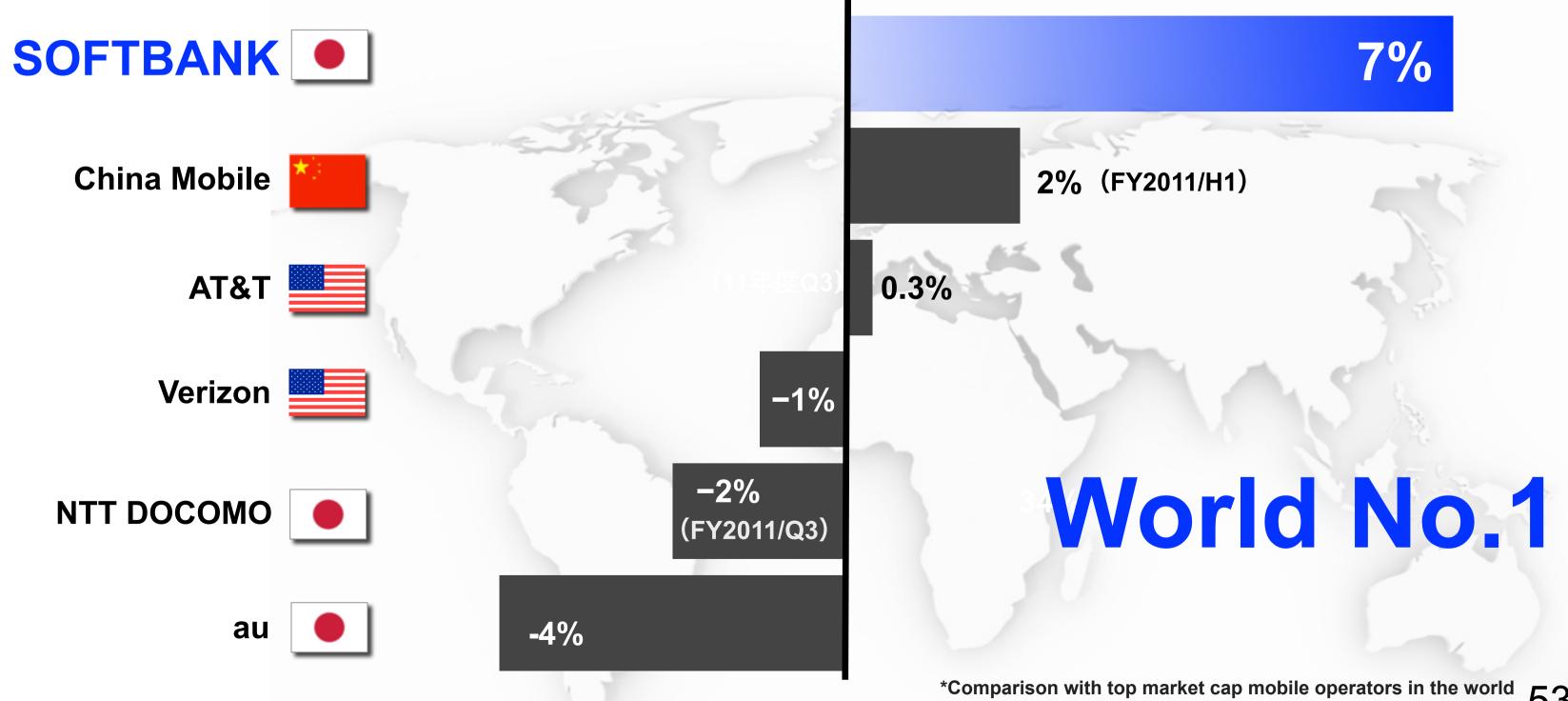


### Record high for 3 consecutive years 7% increase



### **Operating Income Growth**

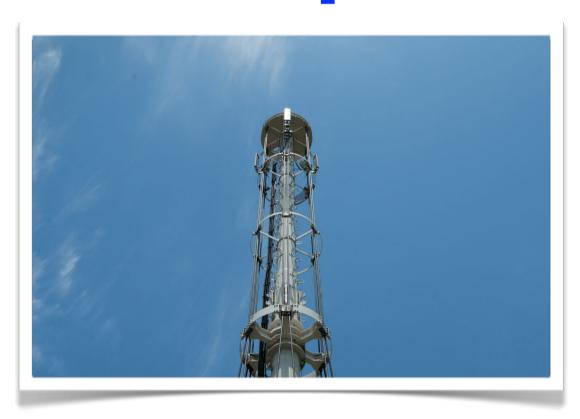
**Mobile Communications Business (FY2011)** 



### Tackle the Last Hurdle

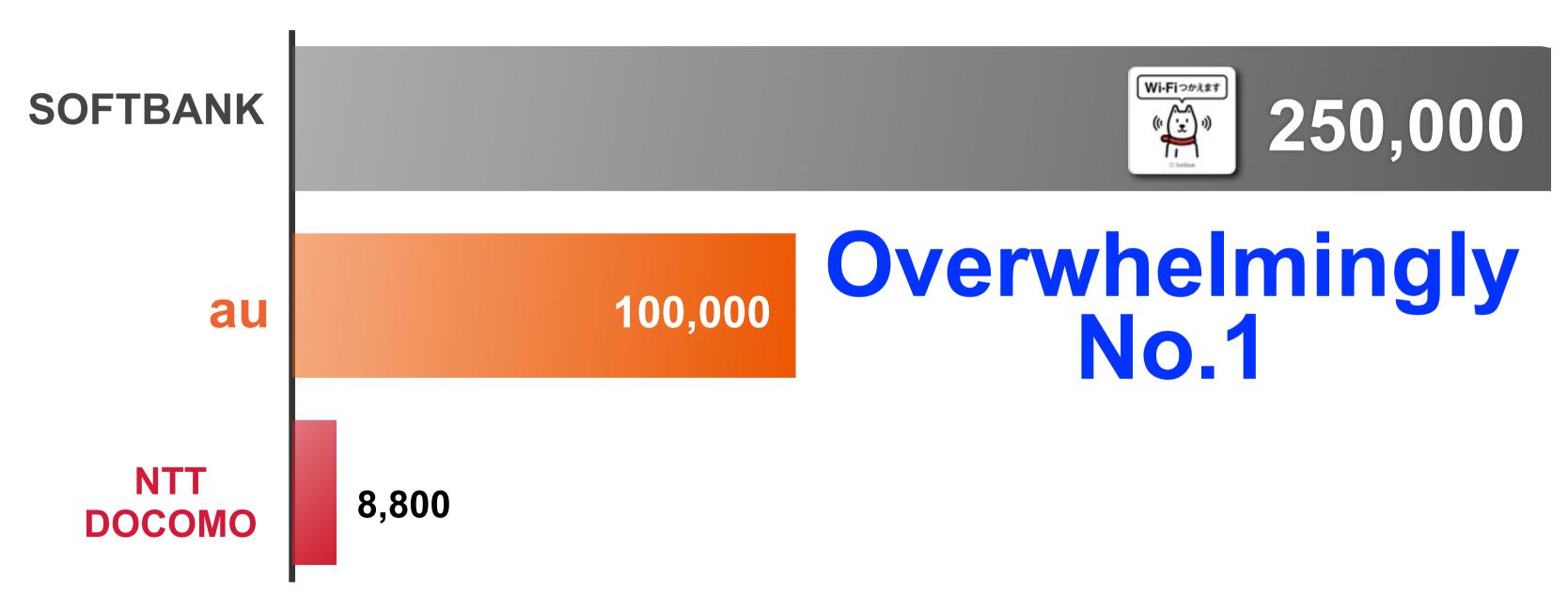
### 190k **Acquisition of Vodafone Japan** 20k 2008/3 2009/3 2010/3 2011/3 2007/3 2012/3

## Base Stations 10x since acquisition



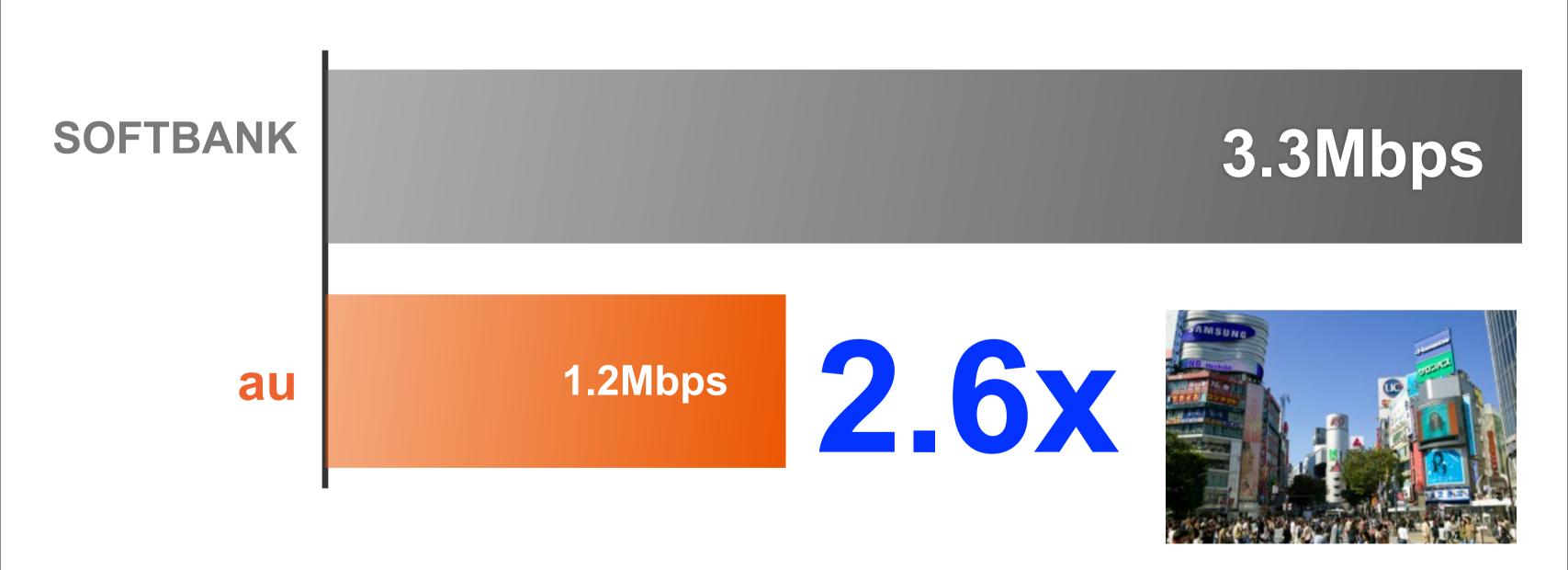
\*Excluding home femtocell and home repeaters

### **Number of Wi-Fi Spots**



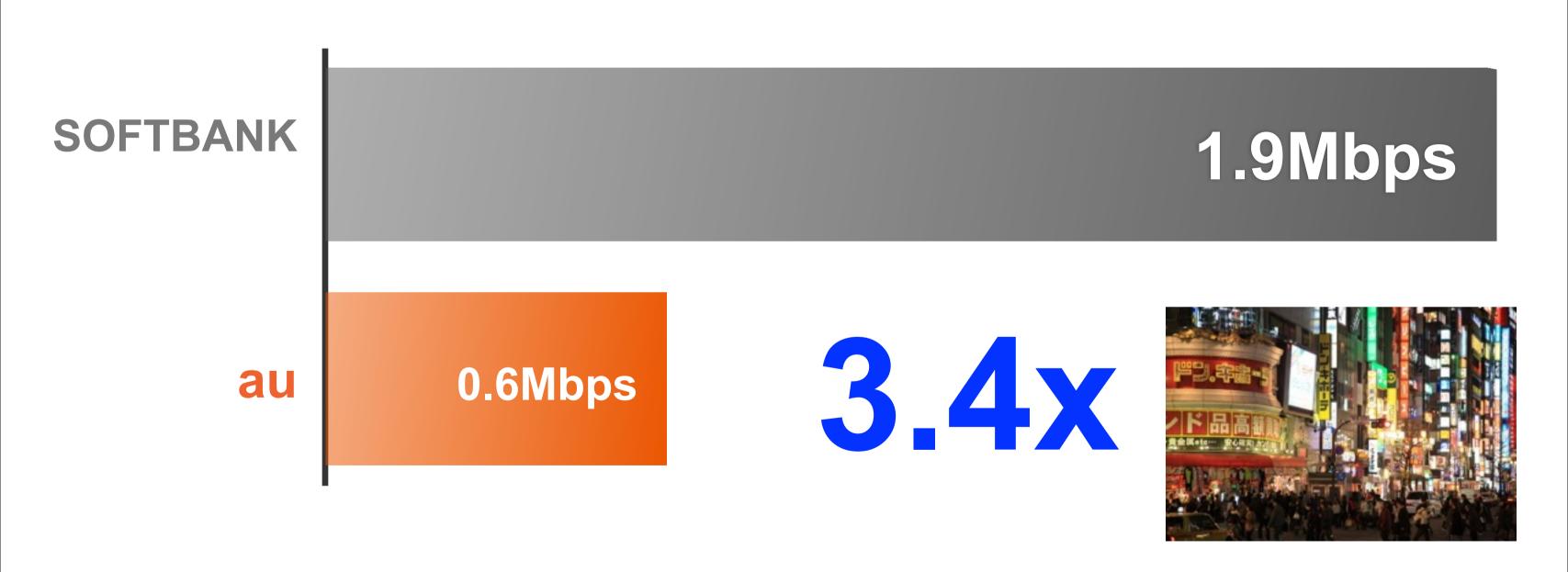
### Speed Survey of iPhone 4S (Shibuya/daytime/downlink)

Nikkei TRENDY March 22, 2012 article



### Speed Survey of iPhone 4S (Shinjuku/night time/downlink)

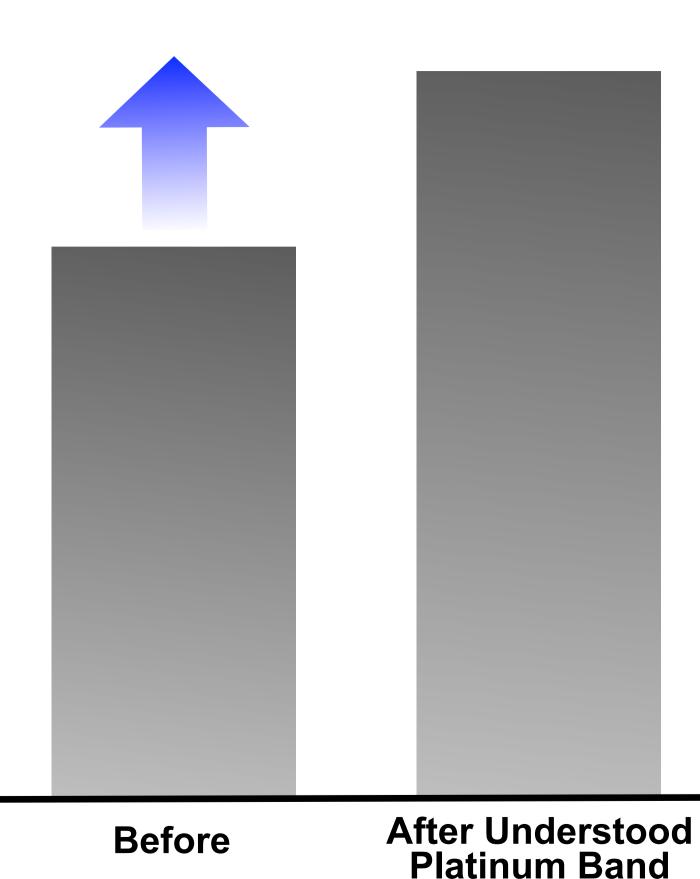
Nikkei TRENDY March 22, 2012 article



July 25, 2012

### Launch of 900MHz Service





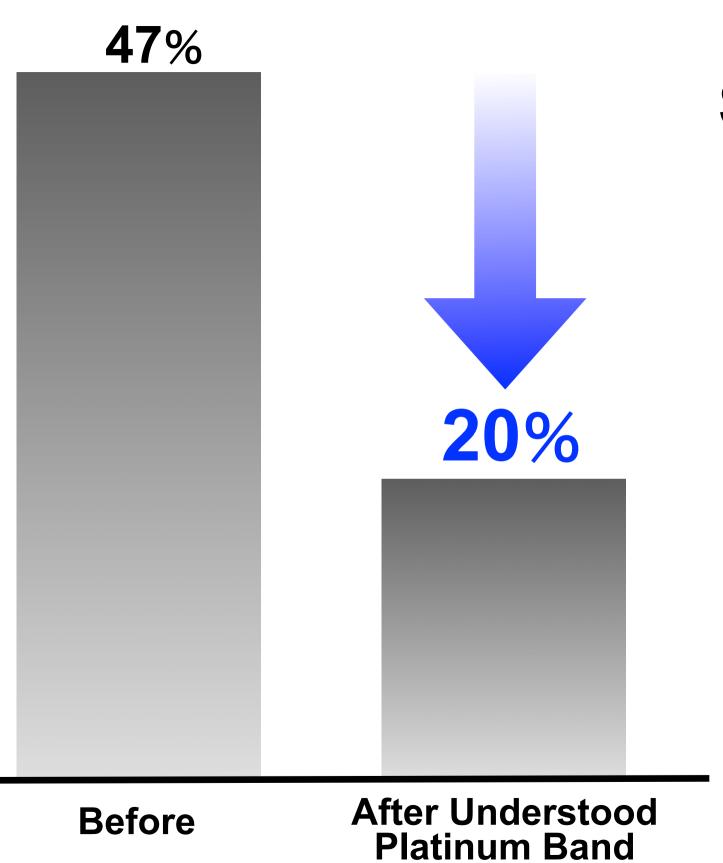
**Characteristics** 

### Intension to Subscribe to SOFTBANK (surveyed users of competitors)

### 30% increase



\*Surveyed by external research company (as of April, 2012) n=1,002 people



**Characteristics** 

### Reason for Not Subscribing to SOFTBANK (Network related)

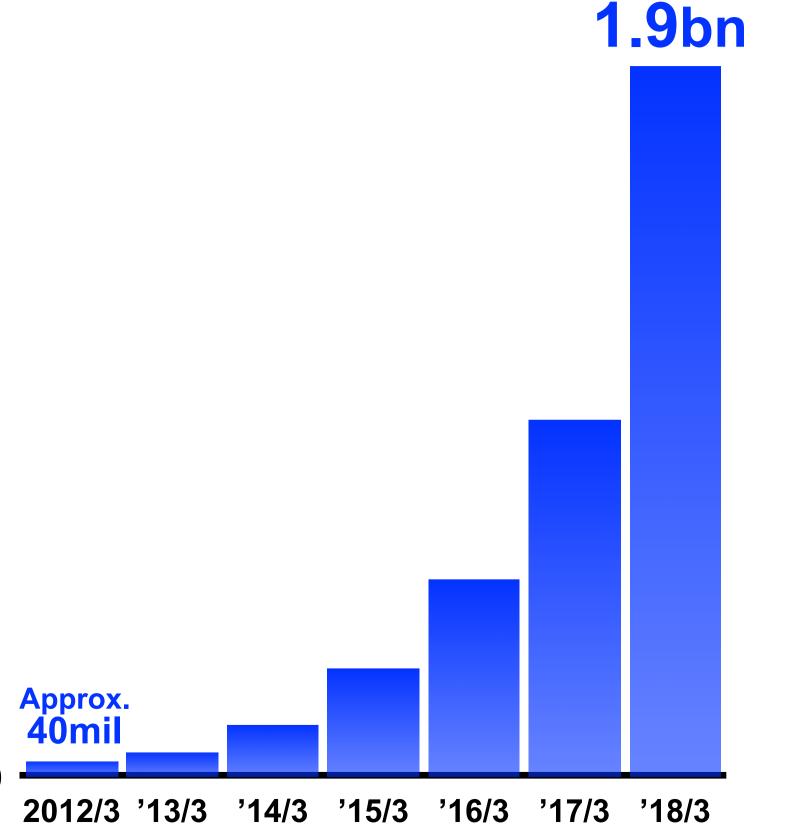
### Half



\*Surveyed by external research company (April. 2012), n=1,000 people

### 900MHz Compatible Devices



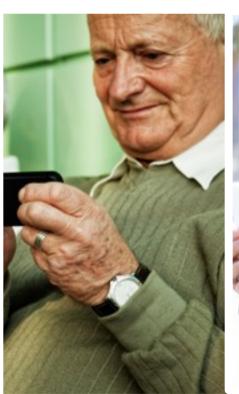


Approx.

### Number of LTE Subscribers (worldwide)

### **Towards Mobile Broadband**







#### **TD-LTE/AXGP**

## SoftBank 4G World's Fastest

Max. 110Mbps



### Speed Survey for Next Generation Service (downlink/daytime)

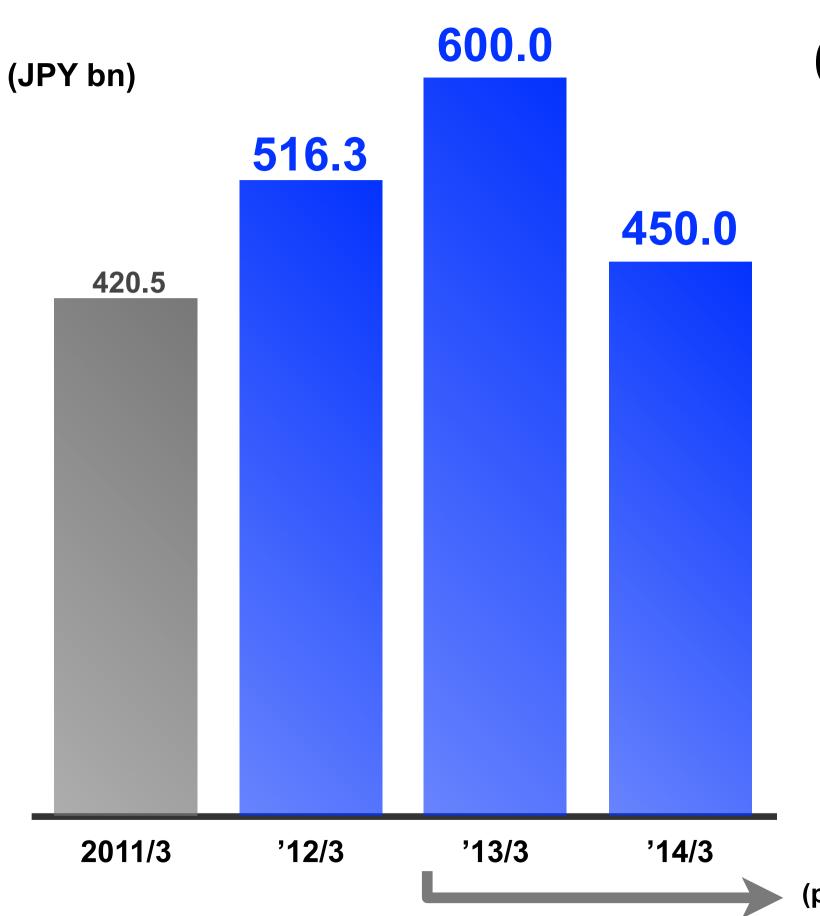




### FDD-LTE

### Launch this Fall

Flat Rate Plan for Smartphones
JPY 5,985/month



### **Consolidated CAPEX**

## Enhance coverage with 900MHz



\* 2013/3 excludes Fukuoka Yahoo! JAPAN Dome related CAPEX

(plan)

### Further Growth

### "Three Sacred Treasures"



Washing machine



Refrigerator



**Monochrome TV** 

### NEW "Three Sacred Treasures"



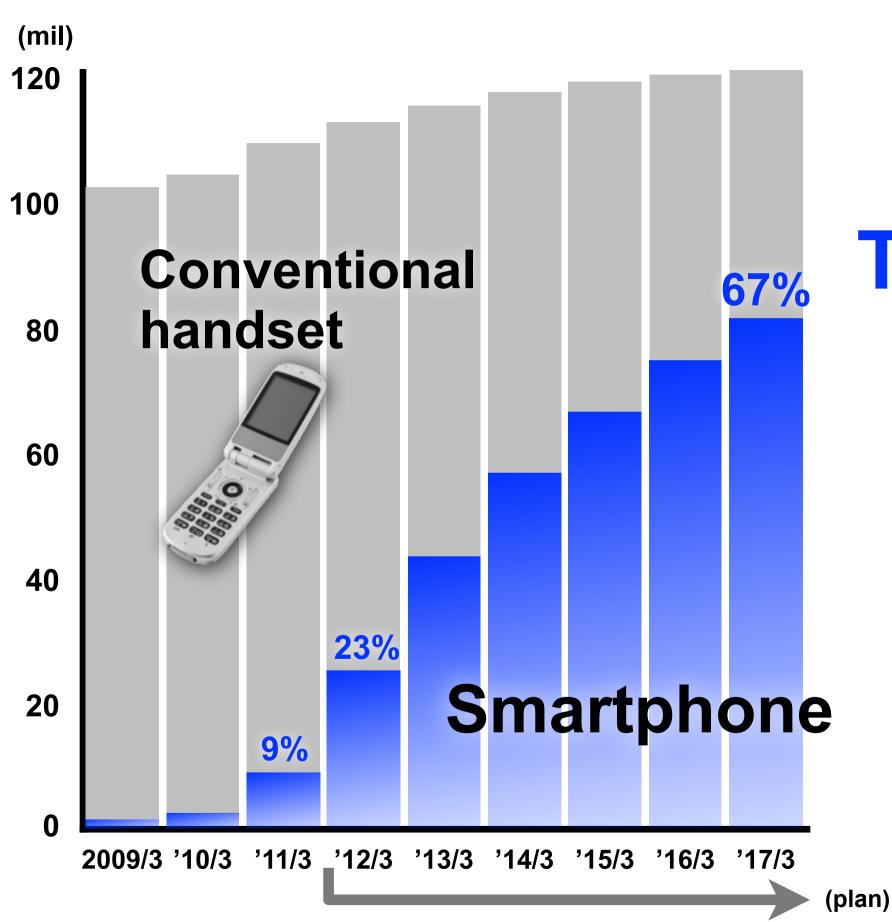




**Smartphone** 

**Tablet** 

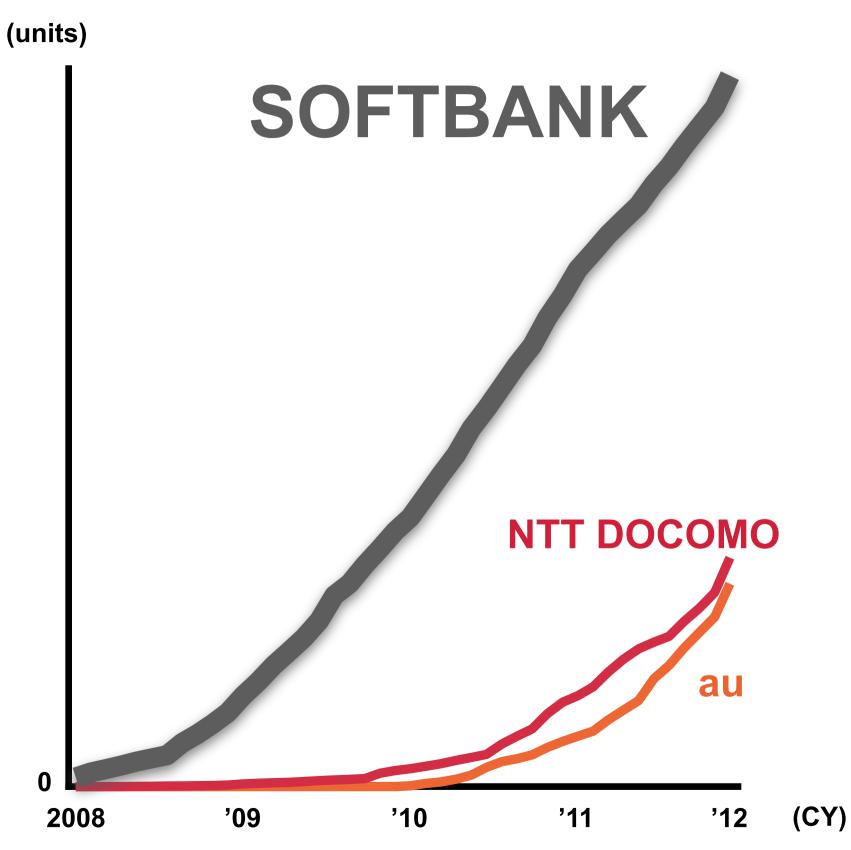
Cloud/SNS



### Mobile Phone Subscribers (domestic)

### Transitioning to the smartphone era





# Cumulative Sales of Smartphones at Electronics Retail Stores (Acquisition)

### Pioneer

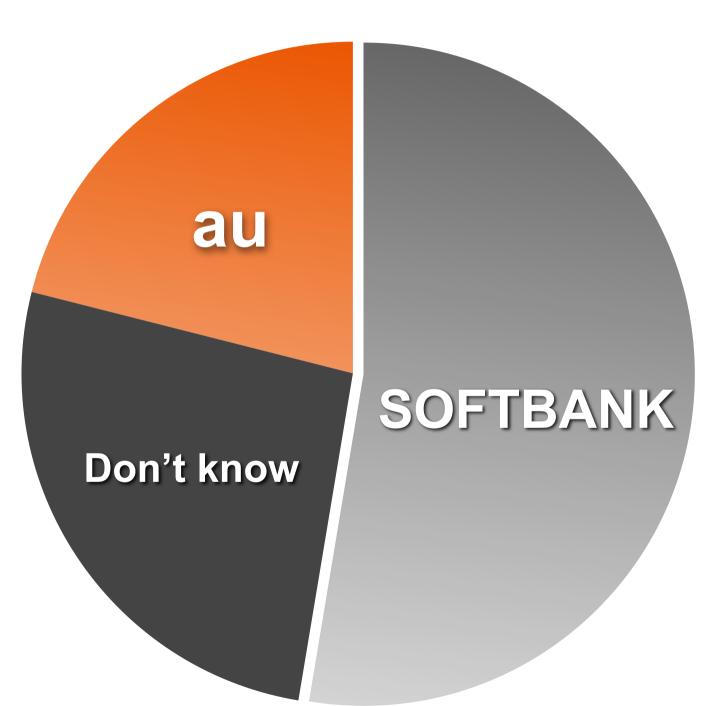






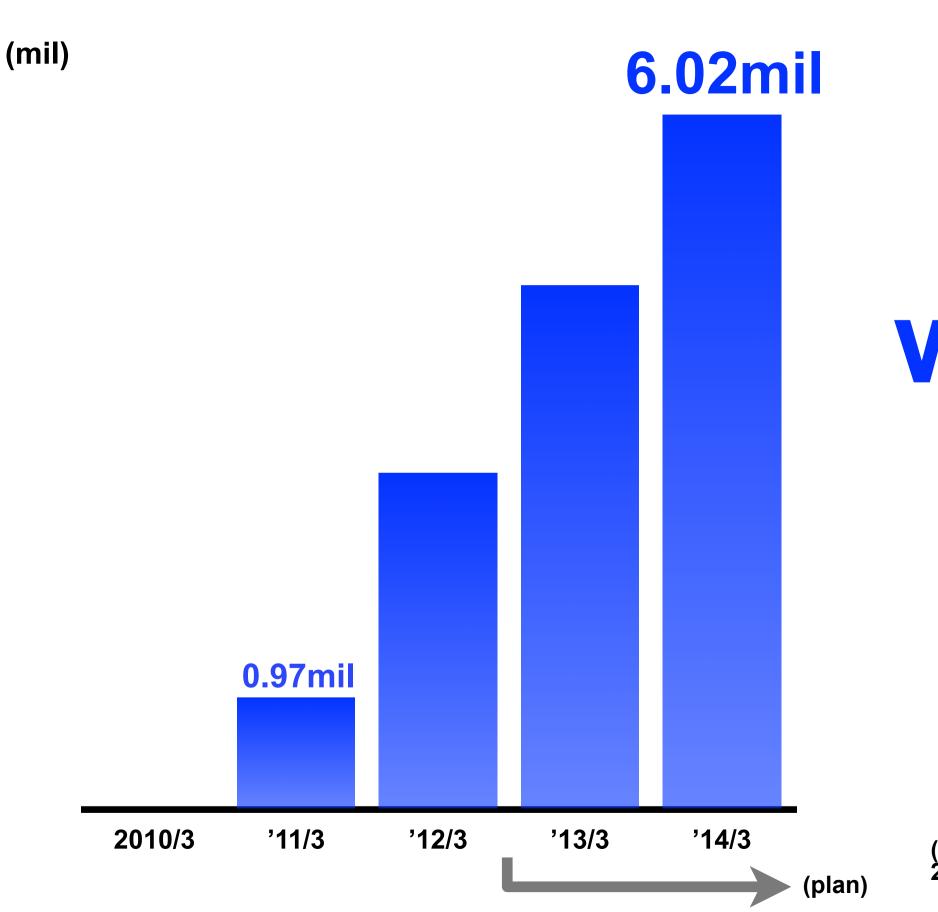


### Operator Choice for iPhone 4S (survey amongst DOCOMO users)



### More than half chose SOFTBANK



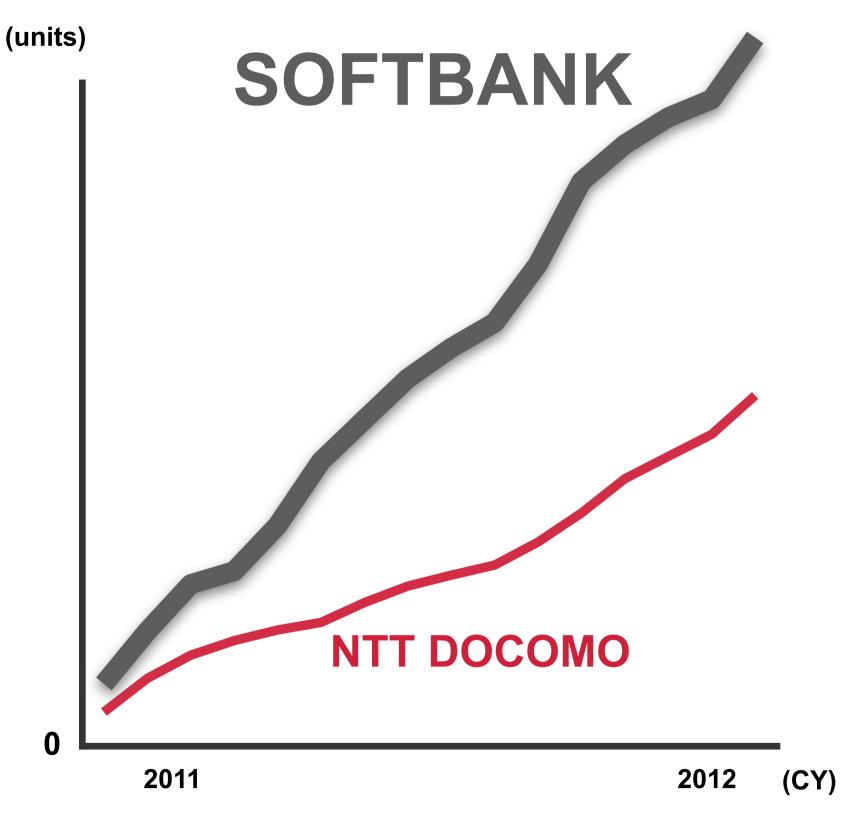


### Tablet Sales (Japan)

# Become widespread



(Source) Yano Research Institute "Survey on Tablet Market 2011" (July 27, 2011)



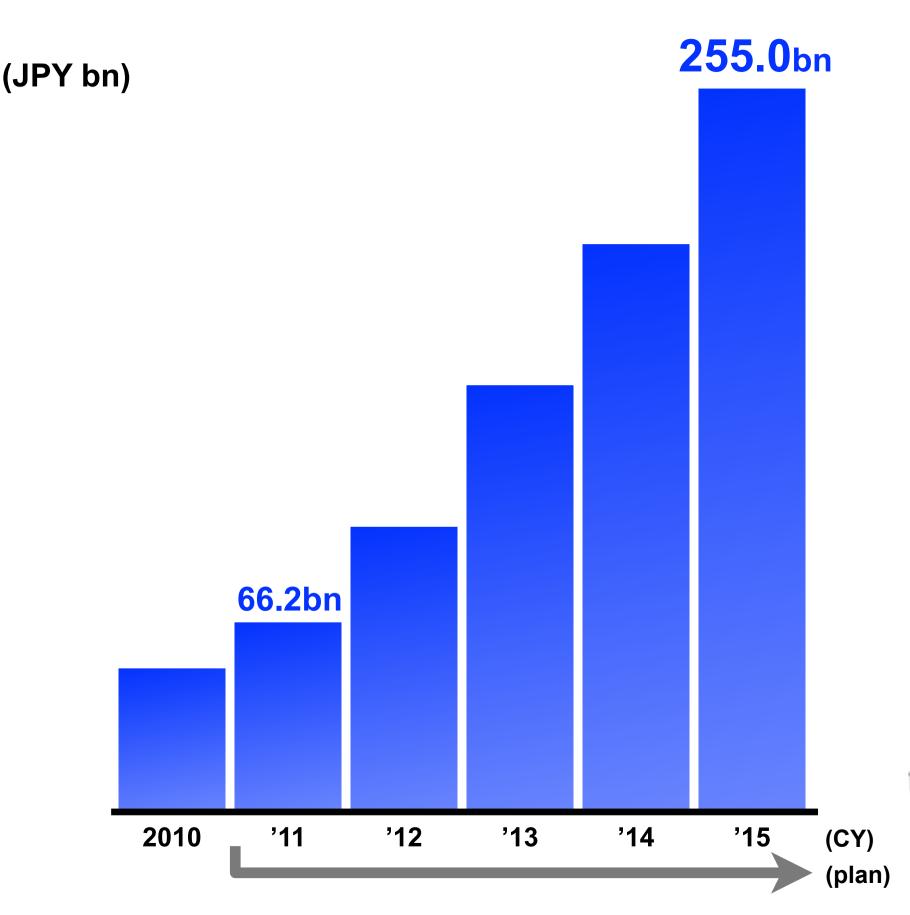
### Cumulative Sales of Tablets at Electronics Retail Stores

### Pioneer



#### **Evolution of iPad**

	iPad 2	New iPad	
Processor	<b>A5</b>	A5X (Quad core)	2x
Resolution	132 ppi	264 ppi	4x
Camera	920k pixel	5mil pixel	<b>5</b> x



#### Cloud Market (domestic)

# Become widespread



(Source) IDC Japan "Domestic Cloud Service Market 2011-2015 Forecast Update (Nov. 9, 2011)

No. of Acquired Google Apps for Business IDs

### No.1 globally























INSOU



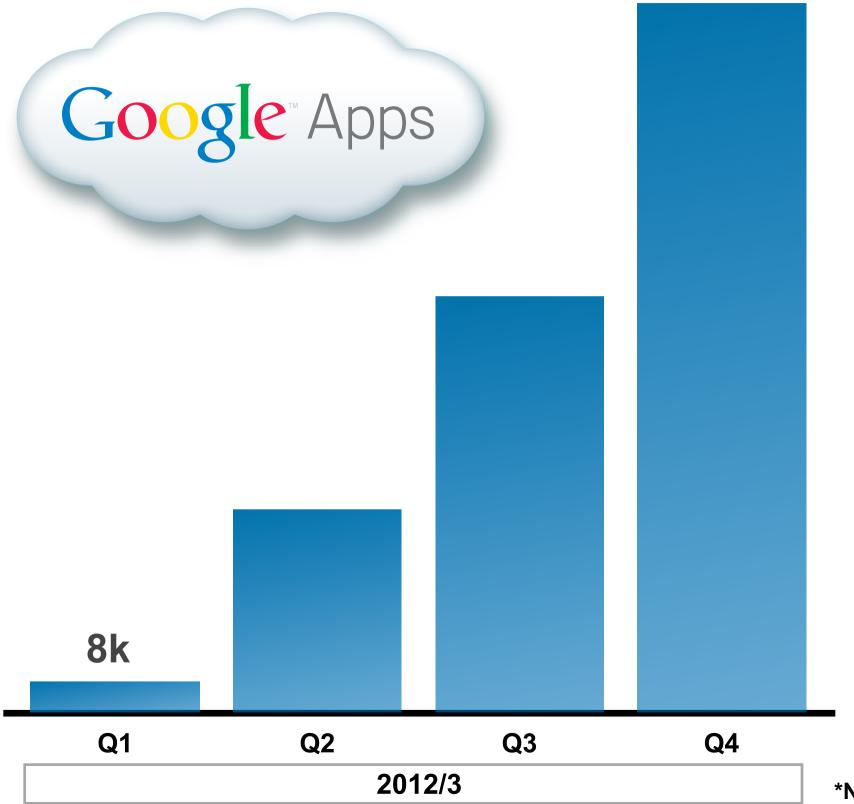












#### Introduce a New Work-style



Sompo Japan Insurance

30,000 IDs

KOKUYO Kokuyo

6,500 IDs



Nikken Sekkei Ltd

3,500 IDs



### SoftBank







**iPad** 





All employees are IT-savvy

# **Before IT After IT**

Roll-out (FY2009/H1) Roll-out (FY2011/H2)

### Contracts per Person (SOFTBANK TELECOM)

1.8x



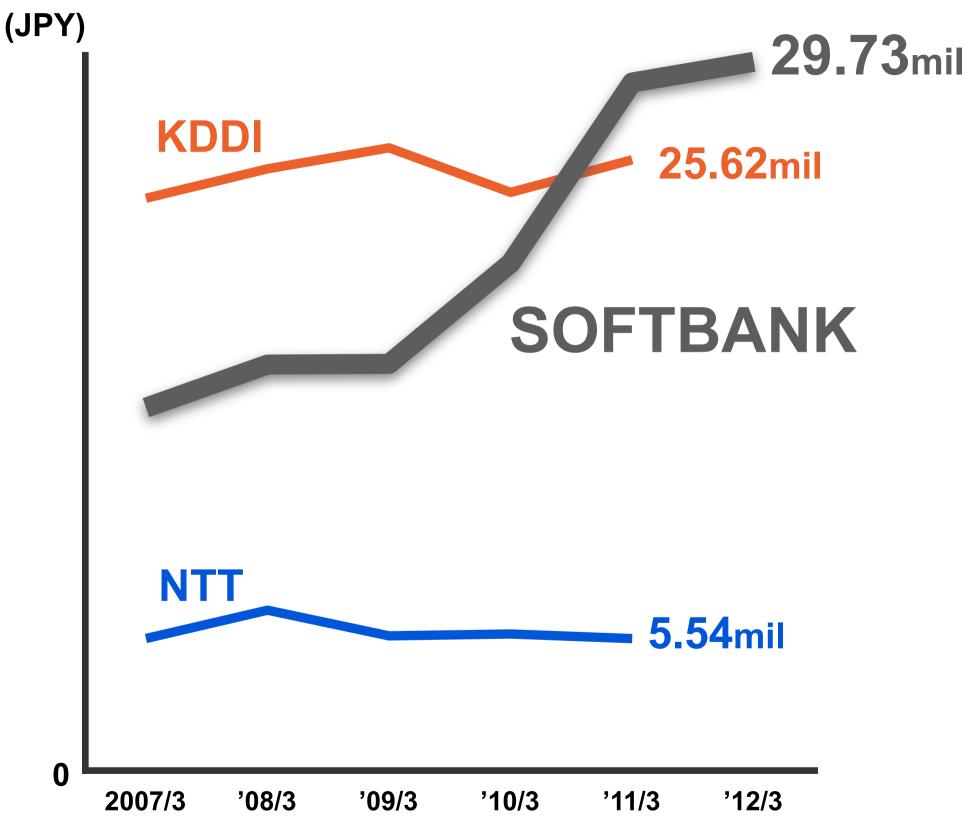
# **Before IT After IT**

### Number of Service Lines (SOFTBANK TELECOM)

2.2x



Before IT After IT Roll-out (FY2009/H1) Roll-out (FY2011/H2)



### Operating Income per Employee (consolidated)

## High productivity



### **April 2012**

# In-house Paperless Declaration



# Diversify Revenue Sources

#### 46.52mil

### M2M Module Contracts (domestic)

### 10x in 10 years









**4.77mil** 

2011/3 2021/3 (forecast)

(Source) Outlook of Communication Module Devices in 2020" SEED PLANNING (Jan. 5, 2012)



#### M2M Module Installed on "Internavi"



- Weather/disaster information
- Route information
- Good gas mileage route

### Cum. 160k lines

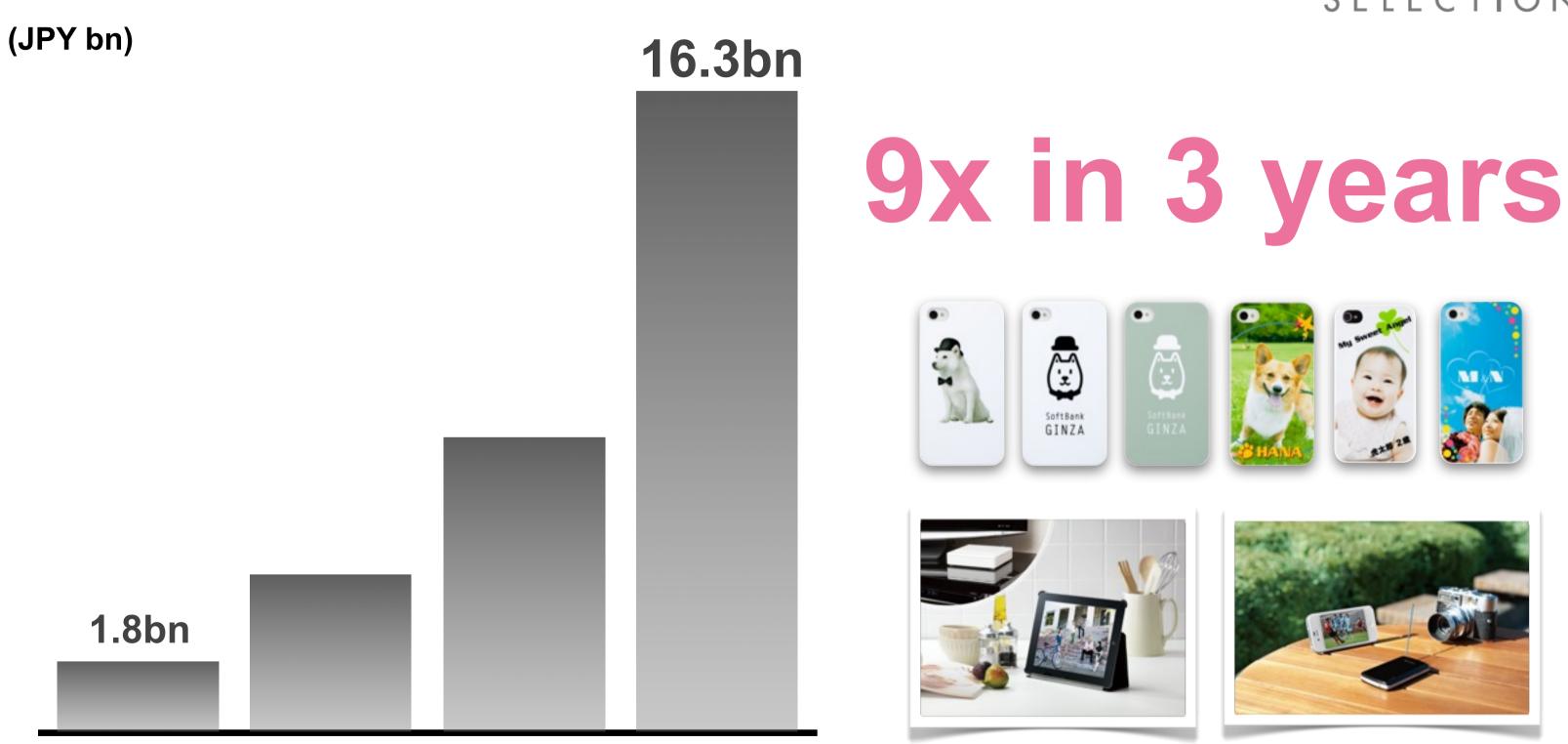
#### Sales of SoftBank SELECTION Business

2009/3

'10/3

'11/3





'12/3

## New Yahoo! JAPAN

#### **New Management of Yahoo JAPAN**





Chief Executive Officer Manabu Miyasaka (44)

Operating Officer, Head of BS Business Group

Masatsugu Shidachi (43)

Operating Officer, Head of Consumer Business Group

Koji Sakamoto (44)



Chief Financial Officer Toshiki Oya (42)

Operating Officer, Head of Business Strategy Group

Kazuto Ataka (44)

Operating Officer, Head of Operations Group

Tetsuya Nishimaki (52)



**Chief Operating Officer Kentaro Kawabe (37)** 

Operating Officer
Head of R&D Group

Operating Officer
Chief Mobile Officer

Tomoaki Tanida (38)

Shin Murakami (35)

### Average minus 9 years

### **Key Phrase**

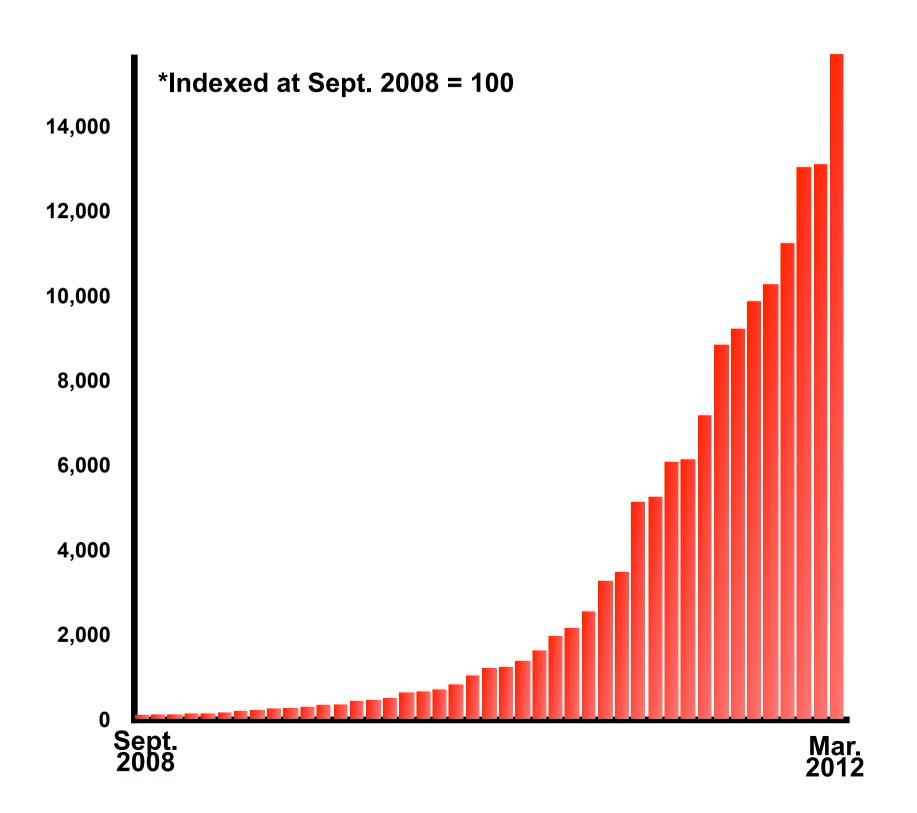
### Smartphone First





#### Page Views for Smartphone



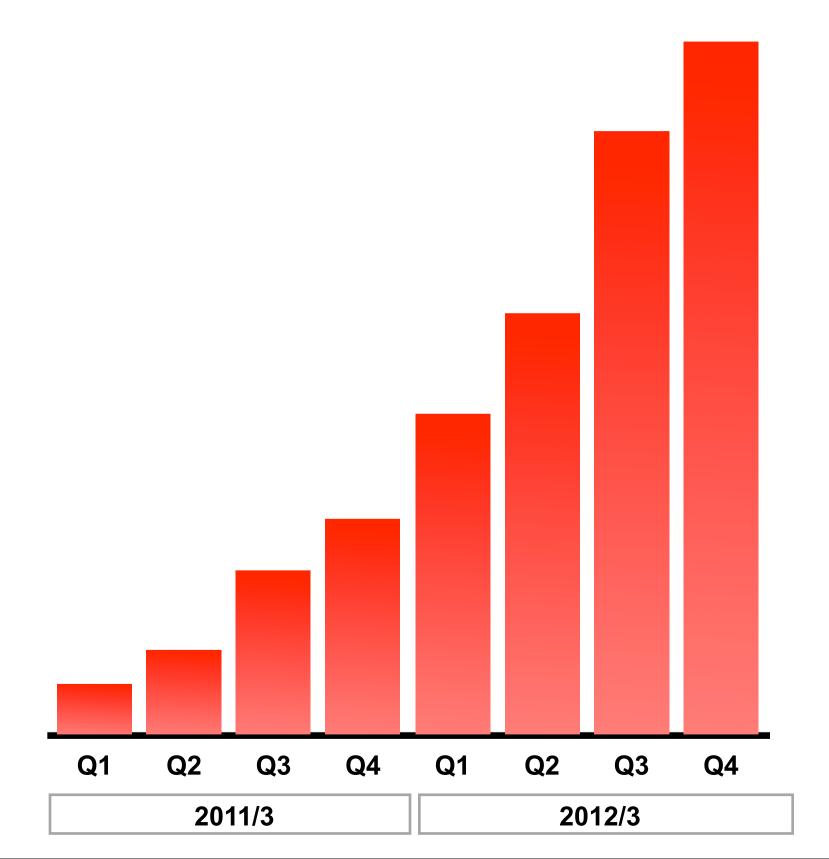


160x



### Commerce Transactions via Smartphones YAHQQ!





14x



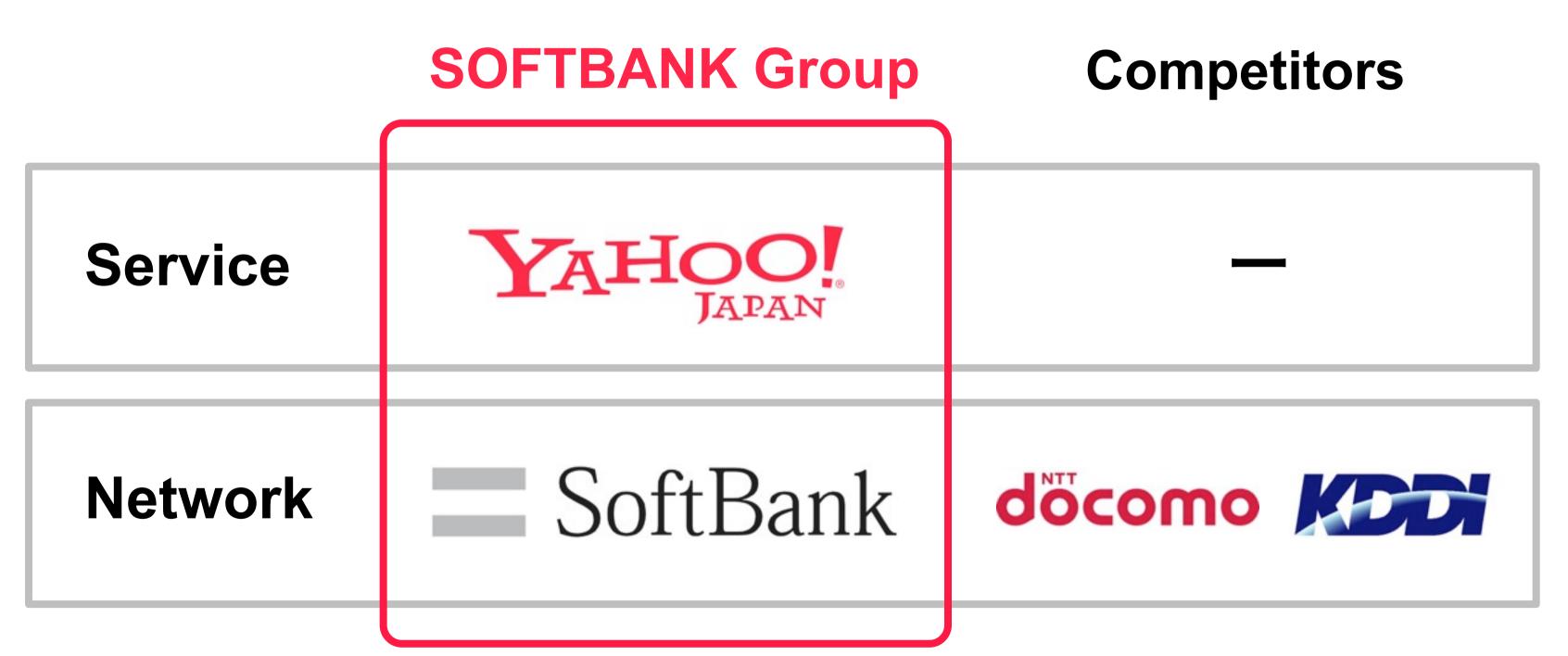




### **Smartphone Applications**

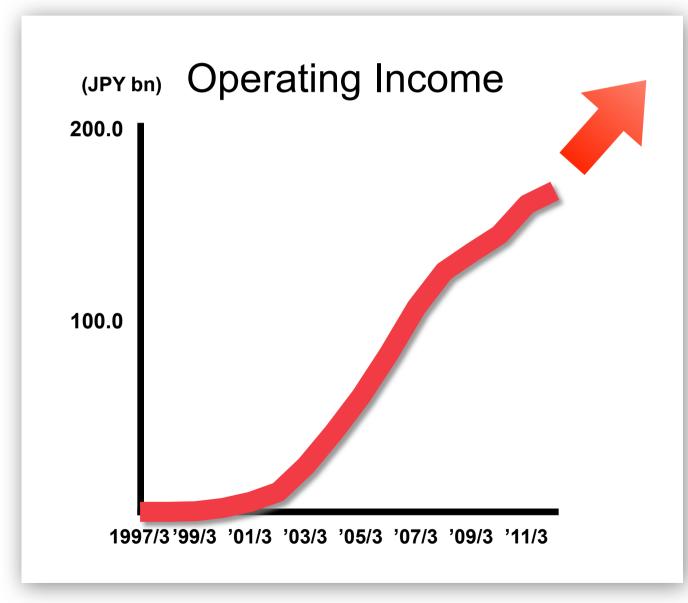
### Sequential launch

#### Vertical Integration Model



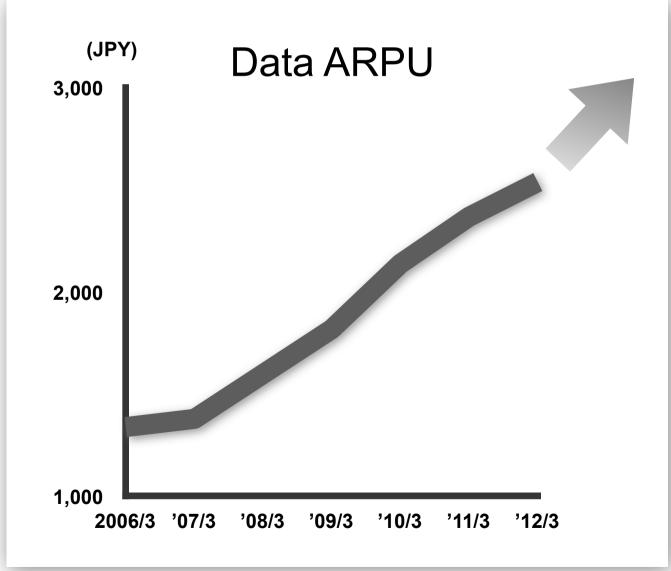
### **SOFTBANK Group Synergy**



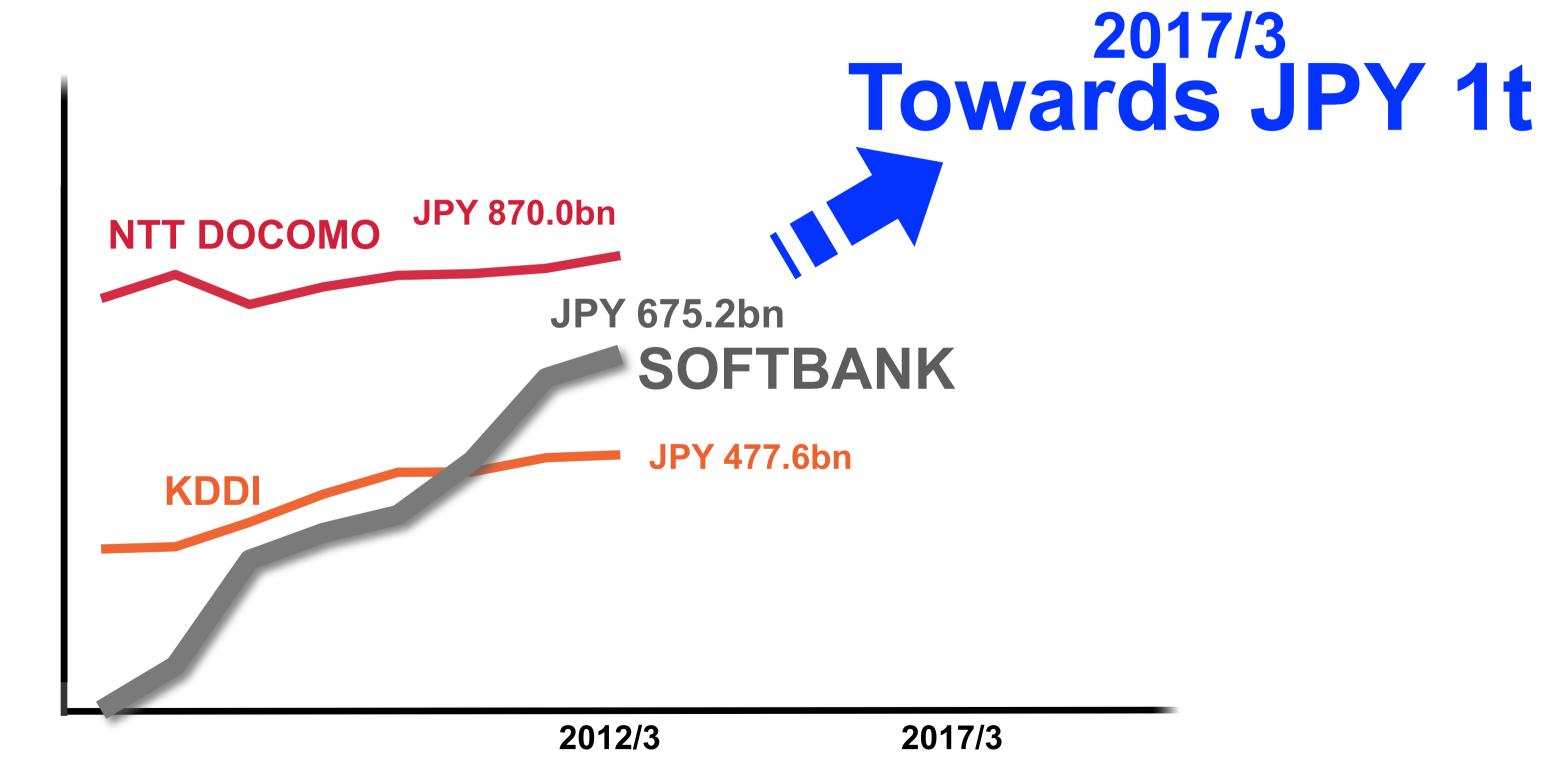






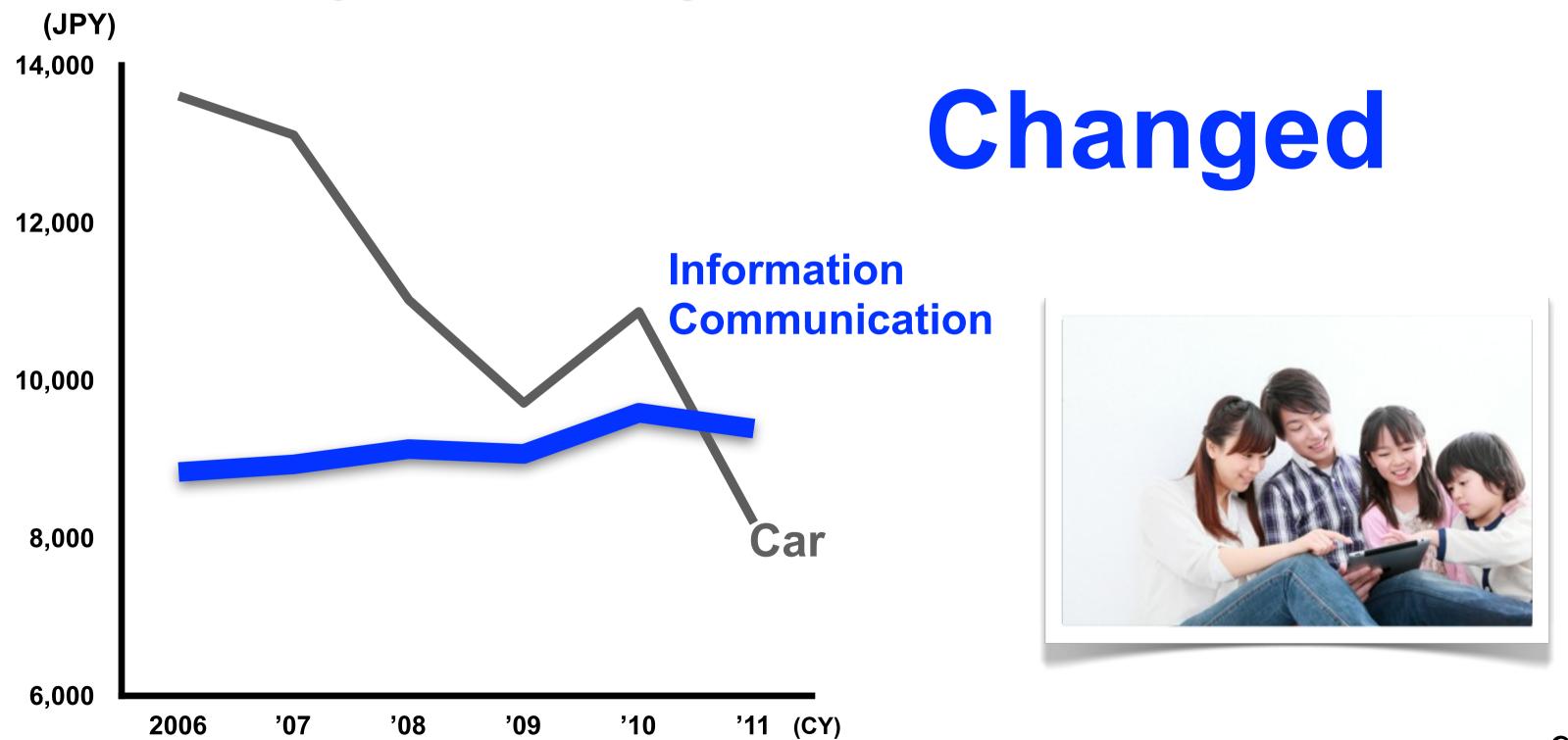


### Consolidated Operating Income

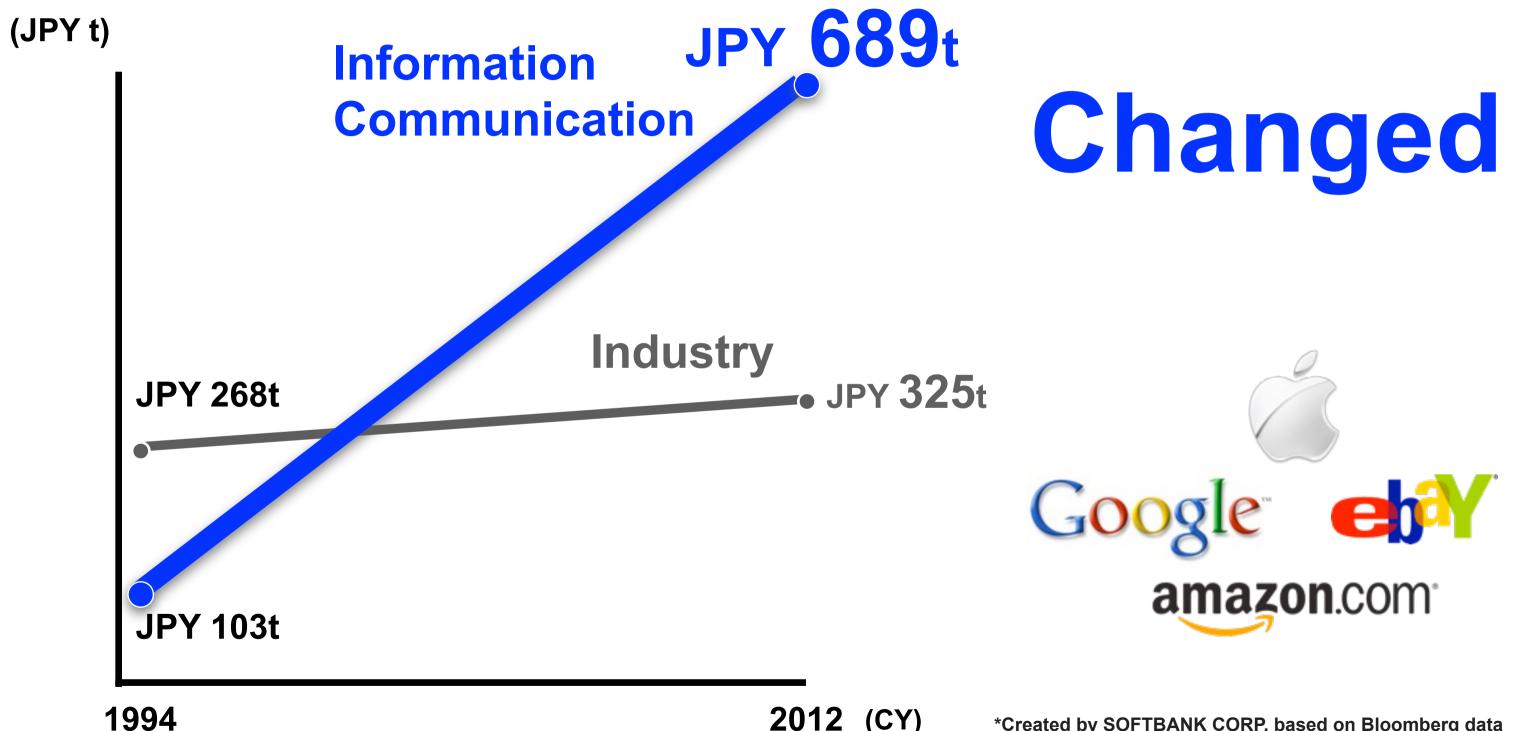


# Game Change

### Family Spending per Household (Japan)



#### Market Capitalization (world)



### Switch of Leading Role

### Product



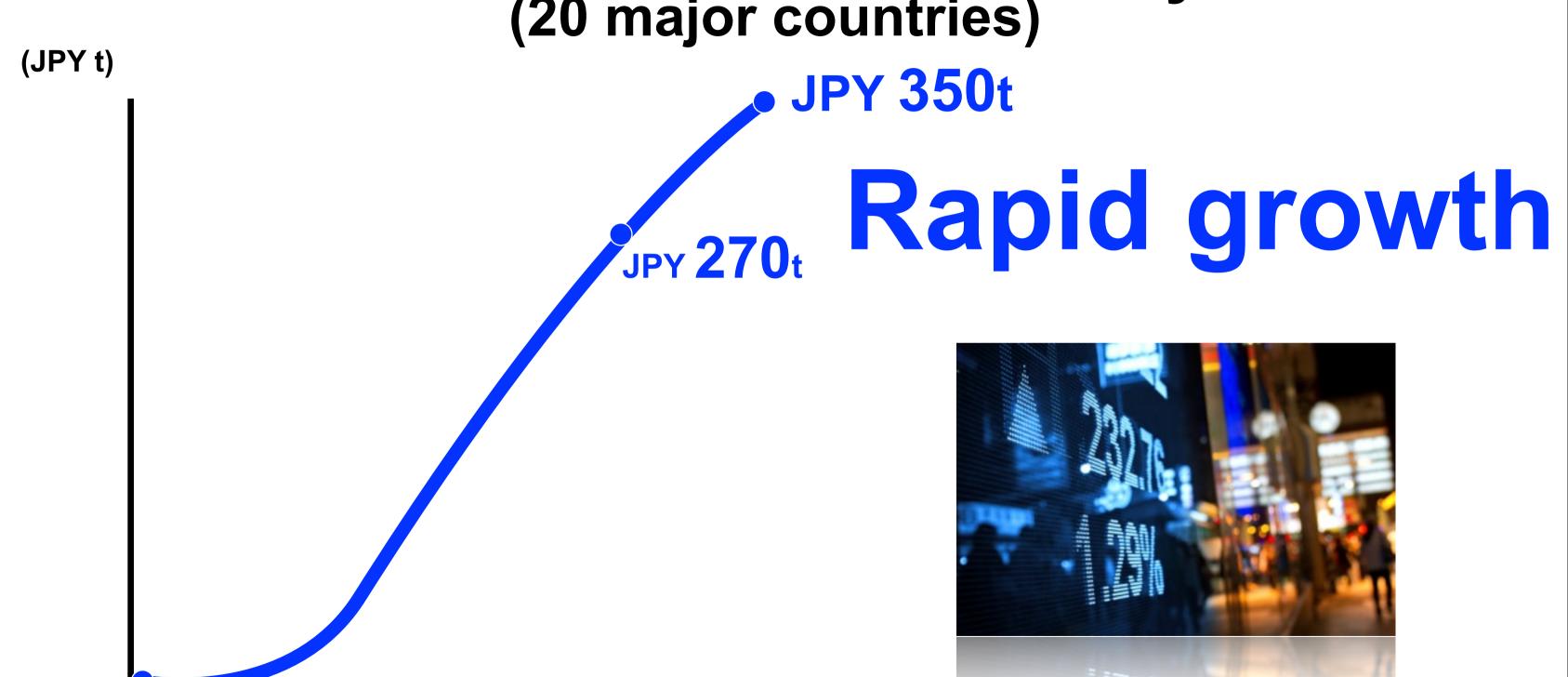
### Information





### Global Game Change

### Scale of Internet Economy (20 major countries)



2016 (CY)

2010

1985

Launch of Internet

### Global GDP Comparison

Rank		GDP
1	USA	JPY 1,202t
2	China	JPY 482t
3	Japan	JPY 448t
-	Internet	<b>JPY 350t</b>
4	Germany	JPY 272t
5	France	JPY 212t

### World's No.4 economy

### Overwhelming No.1 900 Internet Companies





















IDC Frontier.































































renren































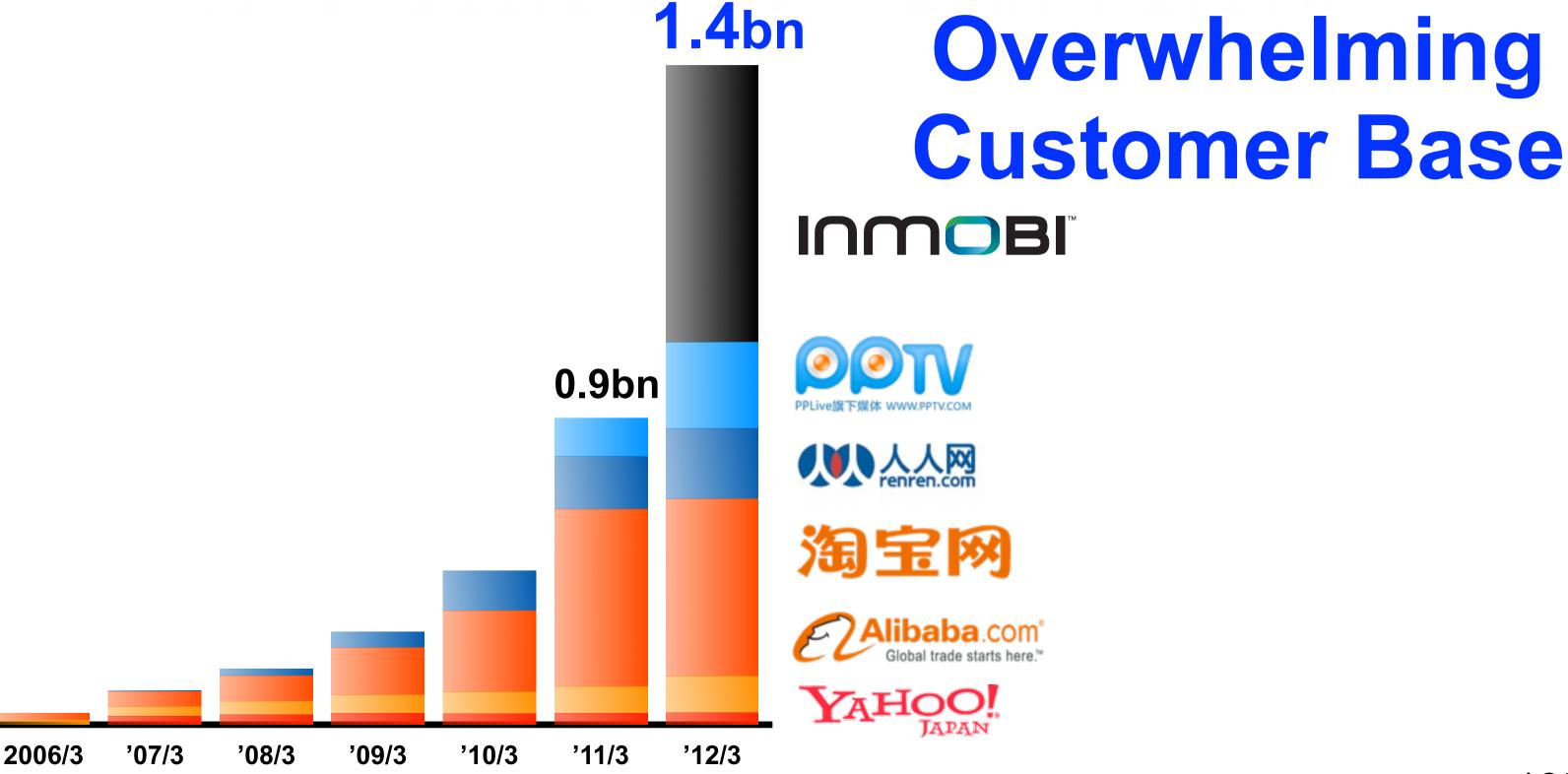








#### No. of Users of SOFTBANK Group



<sup>\*</sup>Created by SOFTBANK CORP. based on respective companies' publicly available information 105 \*InMobi: number of reaches

### Comparison with World Population

Rank			Population
-		SOFTBANK Group	<b>1.4</b> bn
1	*}	China	1.3bn
2		India	1.2bn
3		USA	0.3bn
4		Indonesia	0.2bn
5		Brazil	0.2bn



#### Market Cap of SOFTBANK

**JPY 2.5t** 

Internet companies

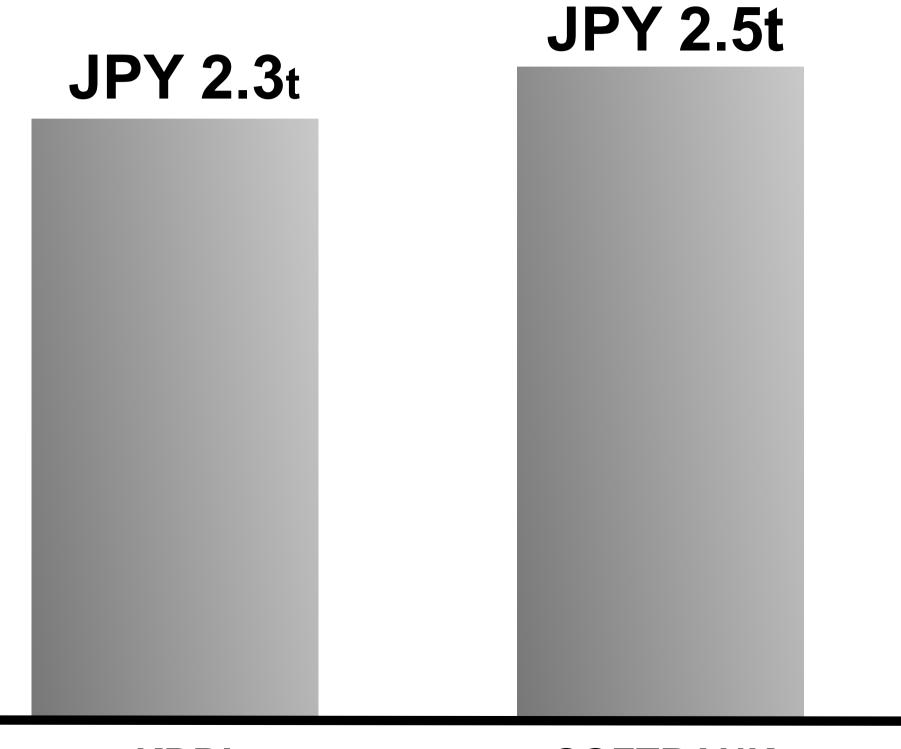
**JPY 1.7**t

Yahoo Japan JPY 610.0bn Alibaba Group JPY 920.0bn RenRen **JPY 70.0bn** Other listed co.'s JPY 50.0bn

+890 other co.'s +αJPY bn

JPY 0.8t Telecommunications business

### Market Cap Comparison





**KDDI** 

**SOFTBANK** 

**Market Cap JPY 2.3**t

JPY 0.2t (JCOM etc.)

**JPY 2.1**t

**Market Cap JPY 2.5t** 

**JPY 1.7**t

### **Market Cap** Comparison

Internet companies

Yahoo Japan **JPY 610.0bn** 

Alibaba Group JPY 920.0bn

RenRen **JPY 70.0bn** 

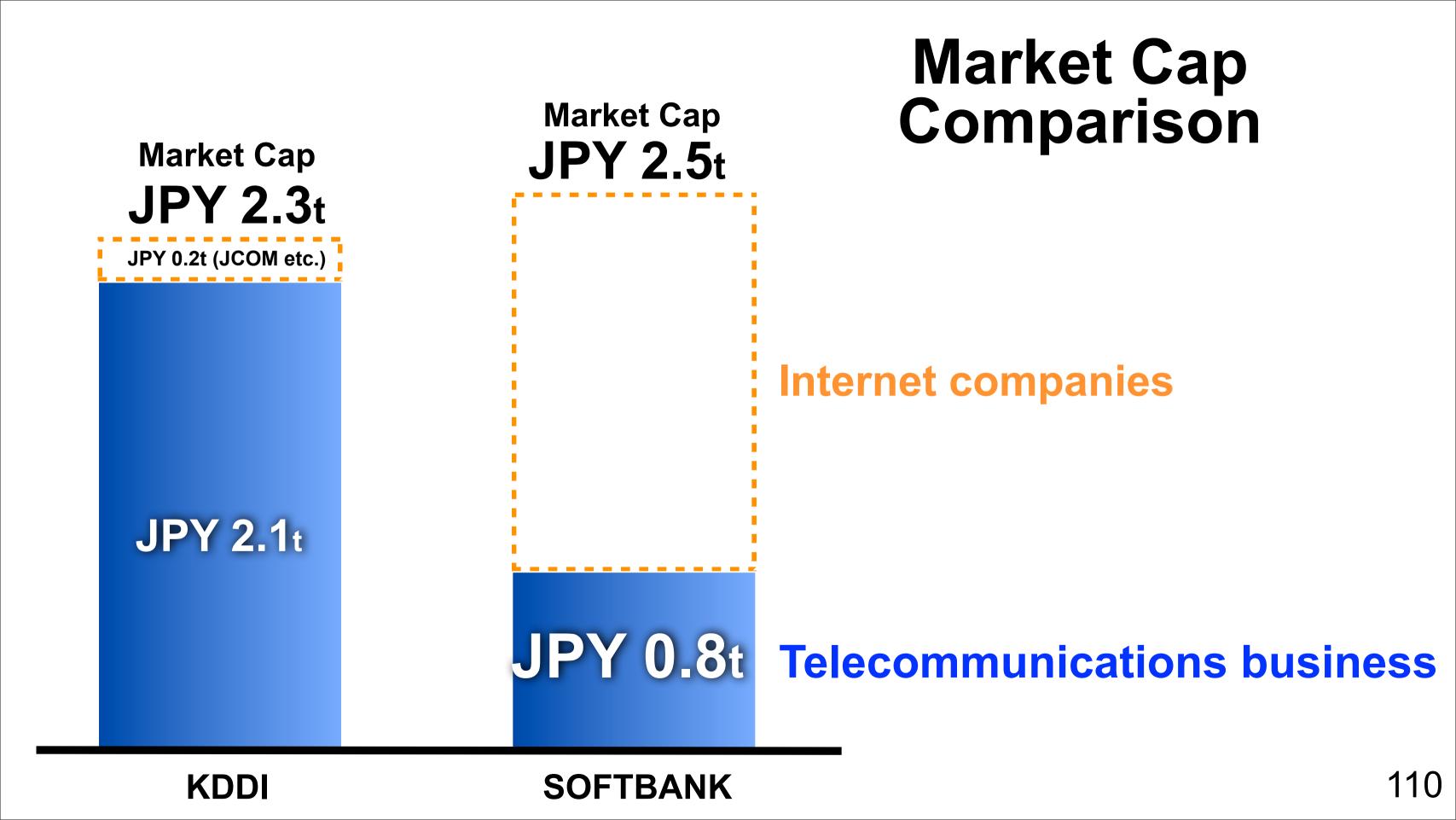
Other listed co.'s JPY 50.0bn

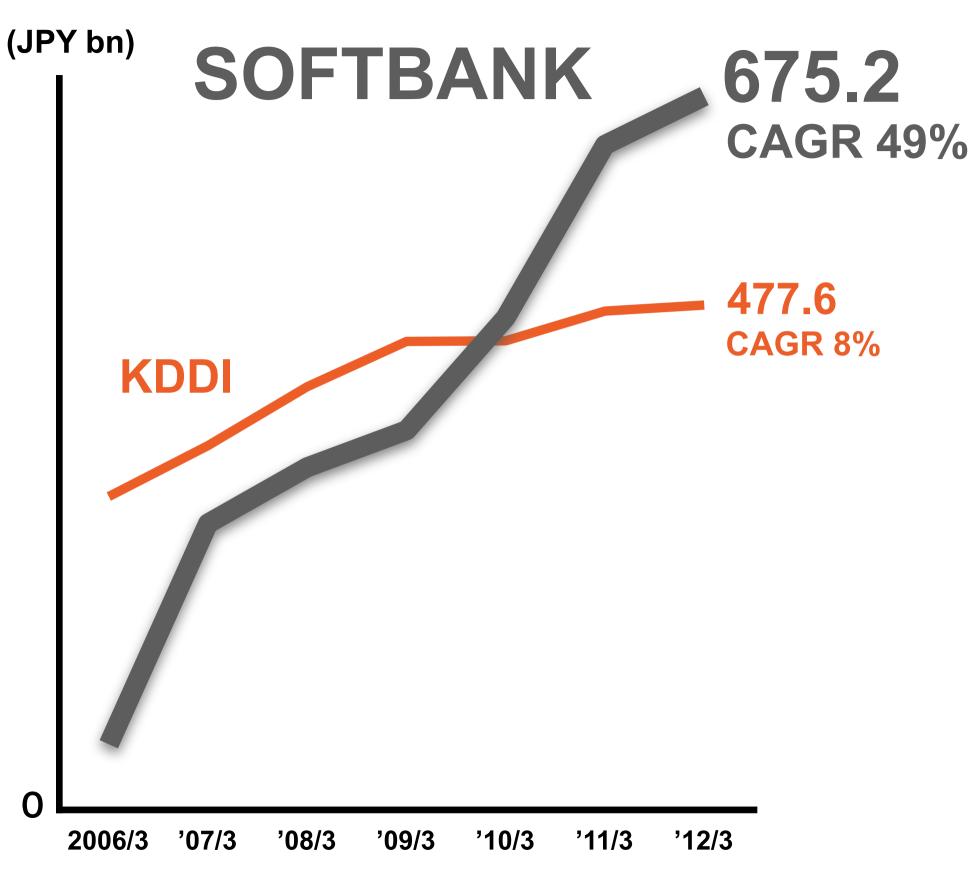
JPY 0.8t Telecommunications business

**KDDI** 

SOFTBANK

109

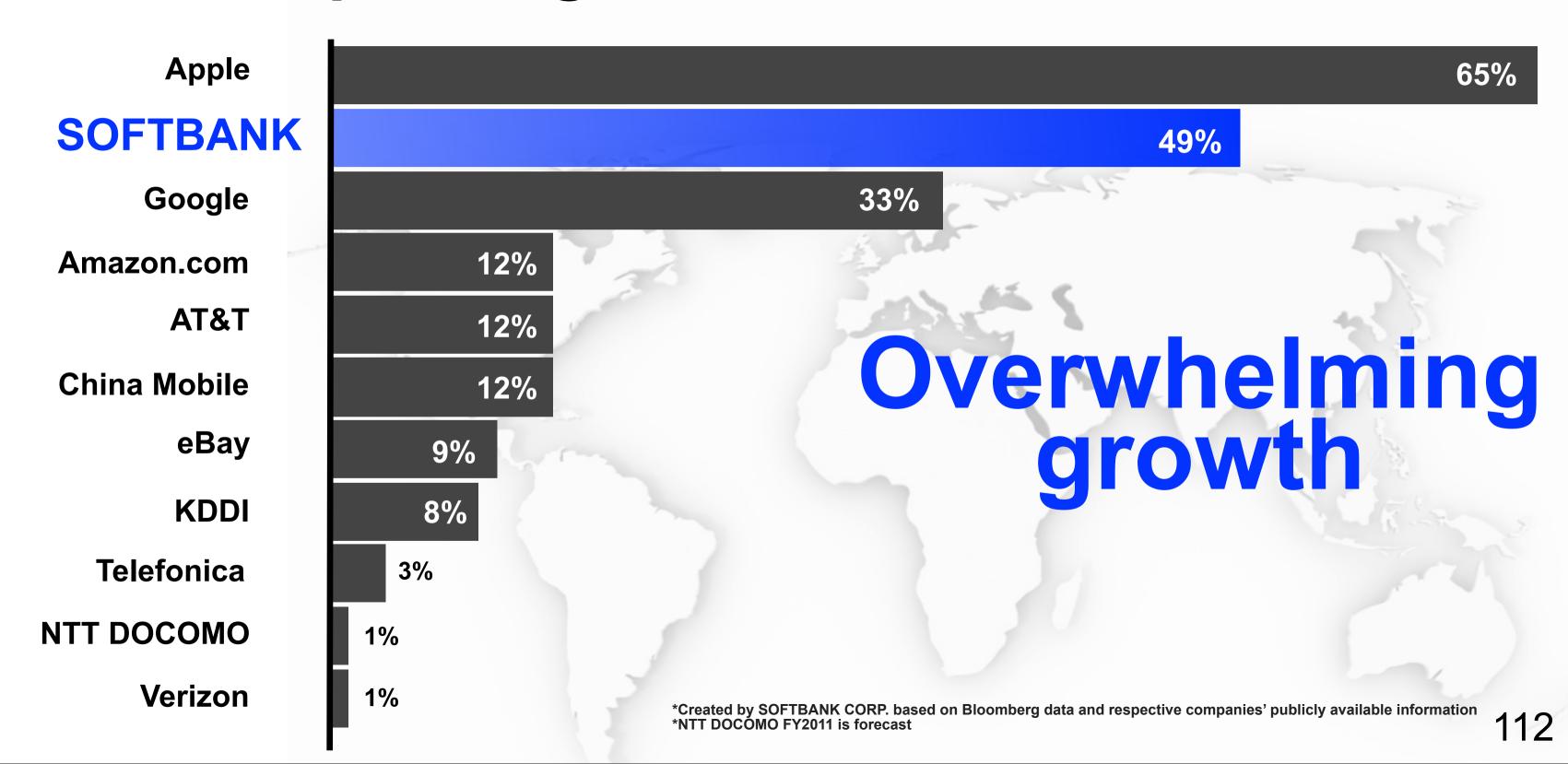




### Operating Income Comparison

1.4x

#### Operating Income CAGR (FY2005-FY2011)



### SOFTBANK's Enterprise Value

13x

JPY 1.7t

**JPY 2.5**t

**JPY 0.8**t

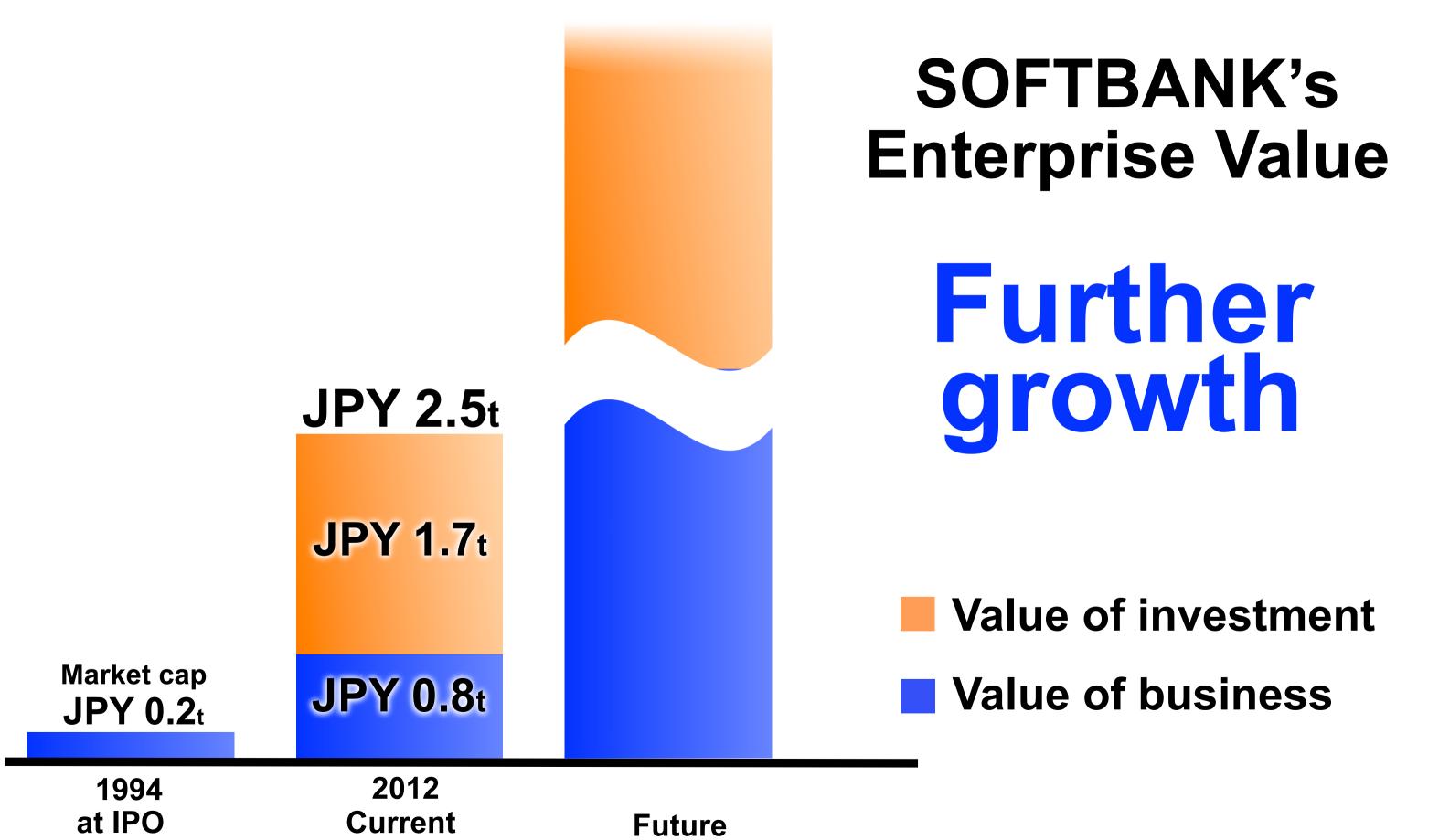
Value of investment

Value of business

Market cap JPY 0.2t

1994 at IPO

2012 Current

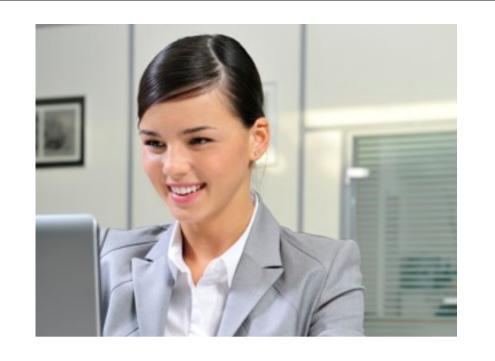


Strategic Growth

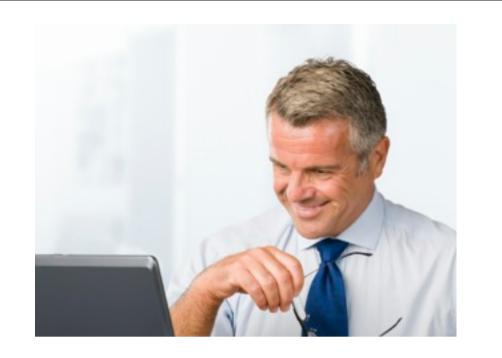
### New Financial Strategy

Shareholder Return

**Net Interest- bearing Debt** 







### Maximize Shareholder Value







### SoftBank

#### 1. Application of accounting standard for disclosure on segments

The "Accounting Standard for Disclosures about Segments of an Enterprise and Related Information" and related "Guidance on the Accounting Standard for Disclosures about Segments of an Enterprise and Related Information" are applied from FY2010/Q1. Financial results for 2010/3 are shown based on the new standard for comparison purposes only and have neither been audited nor reviewed by our independent auditors. All financial information for 2010/3 presented herein based on the new standard are subject to our audited and reviewed financial reports for the relevant corresponding periods.

#### 2. Definition of terms etc. in this material.

Free cash flow (FCF): cash flows from operating activities + cash flows from investing activities.

EBITDA: operating income (loss) + depreciation and amortization (including amortization of goodwill), and loss on disposal of fixed assets included in operating expenses.

Net interest-bearing debt: interest-bearing debt - cash position

Interest-bearing debt: short-term borrowings + commercial paper + current portion of corporate bonds + corporate bonds + long-term borrowings. Lease obligations are not included. This excludes the corporate bonds (WBS Class B2 Funding Notes, issued by J-WBS Funding K.K.) with a face value of JPY 27.0bn acquired by SOFTBANK CORP. during 2010/3 that were issued under the whole business securitization financing scheme associated with the acquisition of Vodafone K.K.

Cash position: cash & cash deposits + marketable securities recorded as current assets. (excludes Yahoo! Inc. shares which were held by a subsidiary of SOFTBANK CORP. in the United States of America).

Record high, record high revenue: since SOFTBANK CORP. applied consolidated accounting in 1995/3.

SOFTBANK CORP. owns 100% shares issued by WILLCOM, Inc. However, WILLCOM, Inc. is in the process of reorganization under the Corporate Reorganization Act and the Company does not have effective control over WILLCOM, Inc. Therefore, WILLCOM, Inc. is not treated as a subsidiary.

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