November 7, 2016

# Earnings Results for the 6-month Period Ended September 30, 2016

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# Consolidated Results

## Consolidated Results

(JPY bn)	FY2015 H1	FY2016 H1	Change	Ratio
Net sales	4,281.2	4,271.8	-9.4	-0.2%
Adjusted EBITDA	1,250.5	1,333.9	+83.4	+7%
EBIT	631.9	653.9	+22.0	+4%
Net income	426.7	766.2	+339.5	+80%

### **Net Sales**

# Down 0.2%

(JPY bn)

4,281.2

4,271.8 ARM

Earnings reflected since Sept. 6, 2016

1,946.2 (\$ 16.0bn)

1,722.5 (\$ 16.3bn) **Sprint** 

Impact of strong yen (-JPY 255.0bn)

Increase in dollar terms

578.2

248.8

570.9

**Distribution & other** 

Yahoo Japan 409.5

Consolidation of ASKUL

1,508.1

1,554.6

**Domestic Telco** 

Increase in telecom service revenue product & other sales

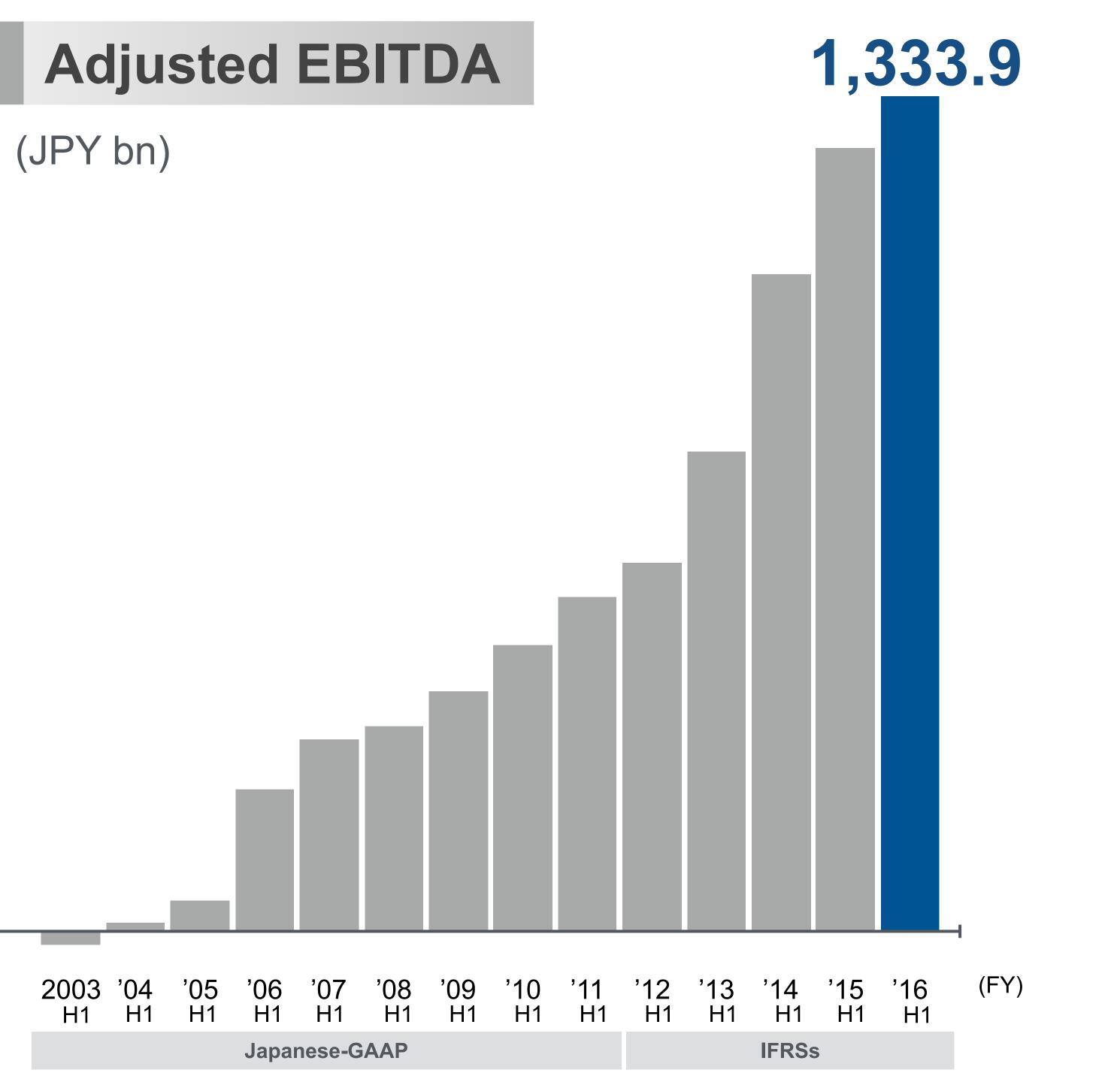
(Exchange rate) FY2015Q1: JPY 121.34 / USD

Q2: JPY 121.91 / USD FY2016Q1: JPY 109.07 / USD

Q2: JPY 102.91 / USD

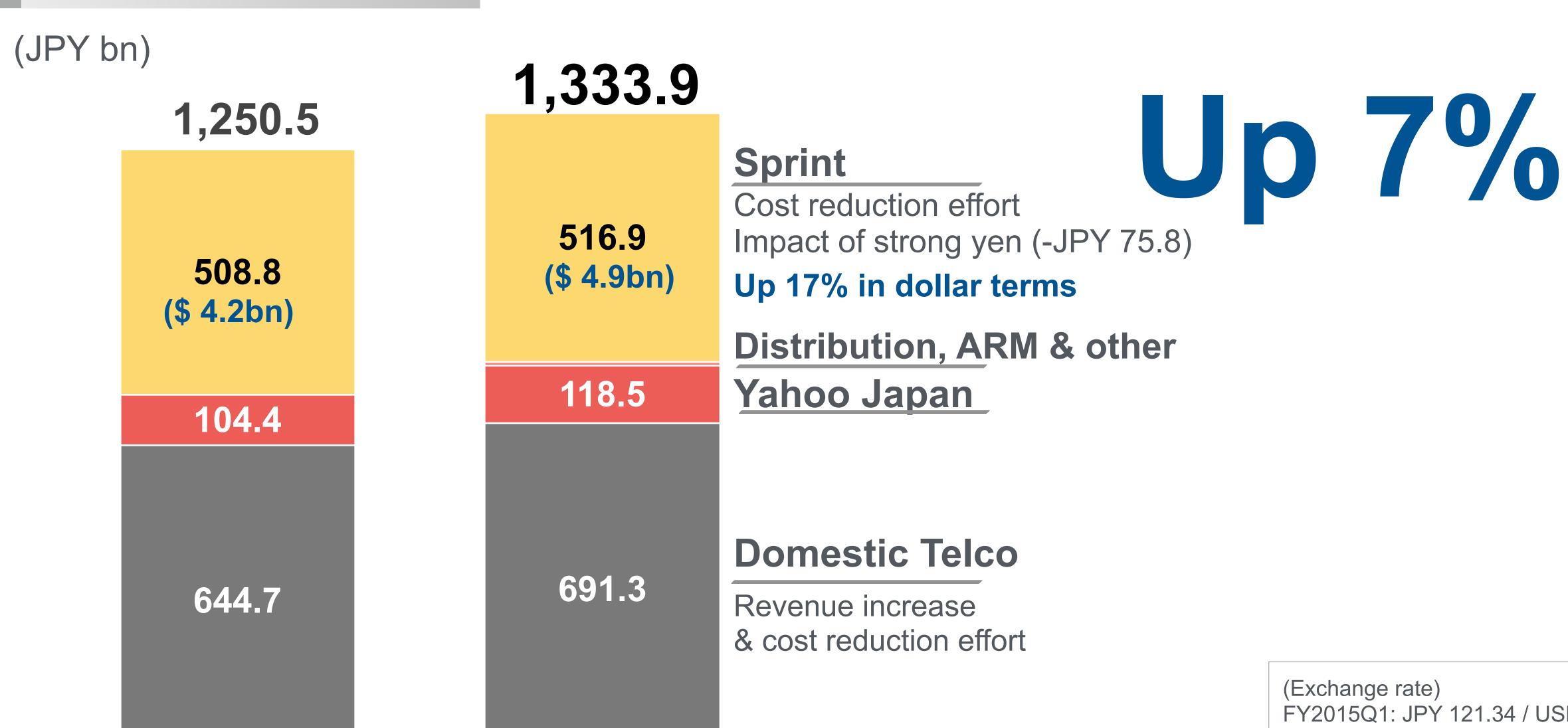
FY2015 H1

FY2016 H1



# Steady growth

## Adjusted EBITDA



FY2015 H1

FY2016 H1

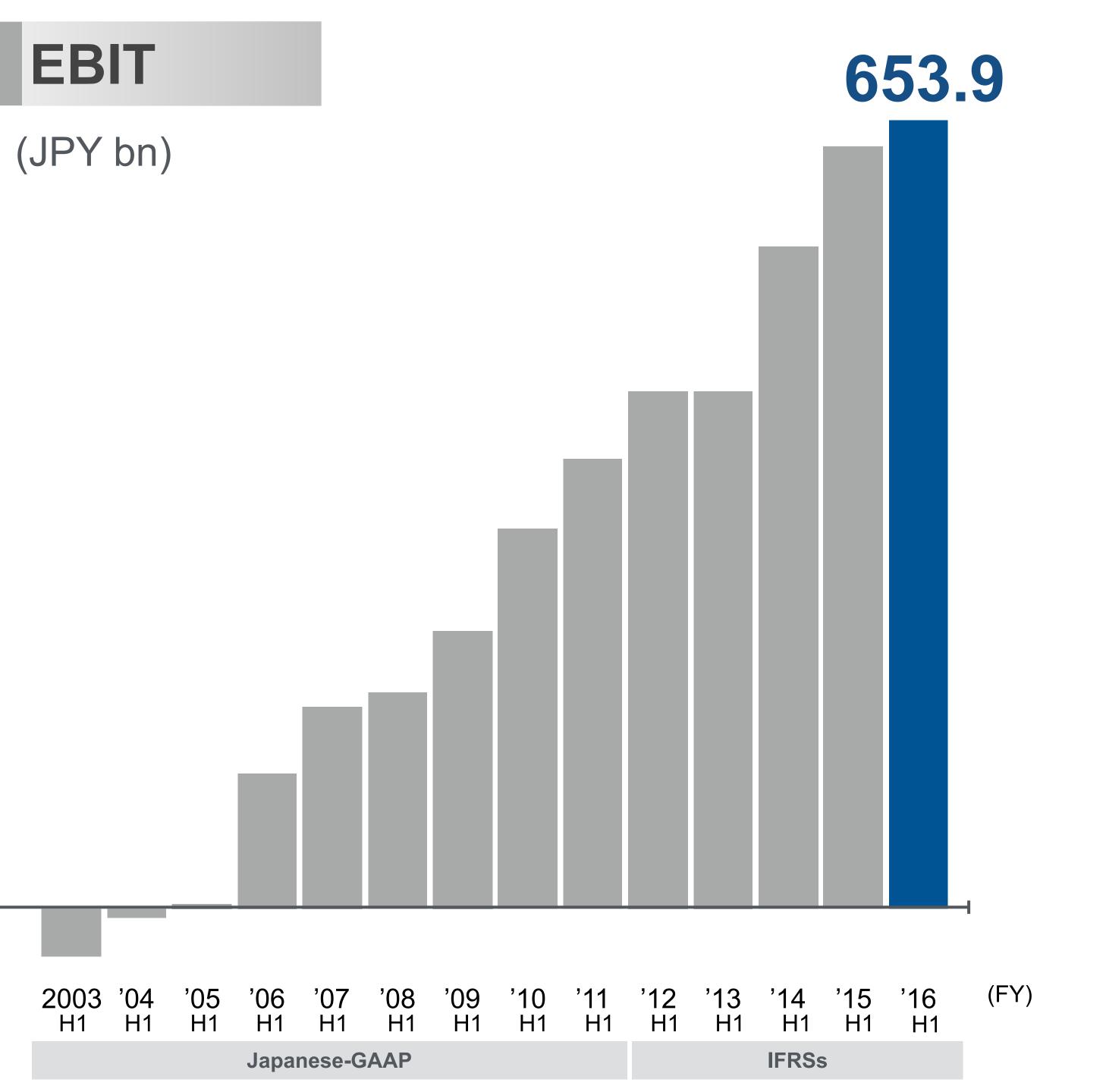
(Exchange rate)

FY2015Q1: JPY 121.34 / USD

Q2: JPY 121.91 / USD

FY2016Q1: JPY 109.07 / USD

Q2: JPY 102.91 / USD



# Steady Growth

\*FY2013-14: excluding impact of GungHo & Supercell

\*FY2013: excluding one-time gain from consolidation of GungHo & WILLCOM

### **EBIT**

H1

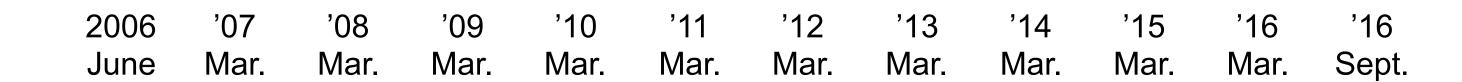
(JPY bn) 653.9 **Sprint** 631.9 Up 4% Impact of strong yen (-JPY 16.0bn) 104.6 81.4 **Up 48% in dollar terms** (\$ 0.7bn) (\$ 1.0bn) 99.4 Yahoo Japan 150.9 One-time gain from consolidation of ASKUL (JPY 59.4bn) **Domestic Telco** 465.9 426.0 Revenue increase & cost reduction effort (Exchange rate) FY2015Q1: JPY 121.34 / USD Q2: JPY 121.91 / USD FY2016Q1: JPY 109.07 / USD Distribution, ARM & other Q2: JPY 102.91 / USD FY2015 FY2016

H1

3

## Net Debt EBITDA Multiple (Consolidated)





debt in the calculation.

<sup>\*1</sup> Adjusted EBITDA for fiscal 2014 has been revised retrospectively due to GungHo becoming an equity method associate.

<sup>\*2</sup> Up to FY2011: JGAAP, including finance leases and preferred securities

<sup>\*3</sup> ARM's annualized adjusted EBITDA.

<sup>\*4</sup> Revenues related to sales of Supercell are reflected.

<sup>\*5 50%</sup> of the funds procured through Hybrid Bonds are categorized as equity.

(Note) Financial liabilities relating to sale of shares by variable prepaid forward contract are excluded from interest-bearing

# Status of Major Segments



## Highlights



1. Robust results (EBIT +9%)



2. Accelerate growth via smartphones & FTTH

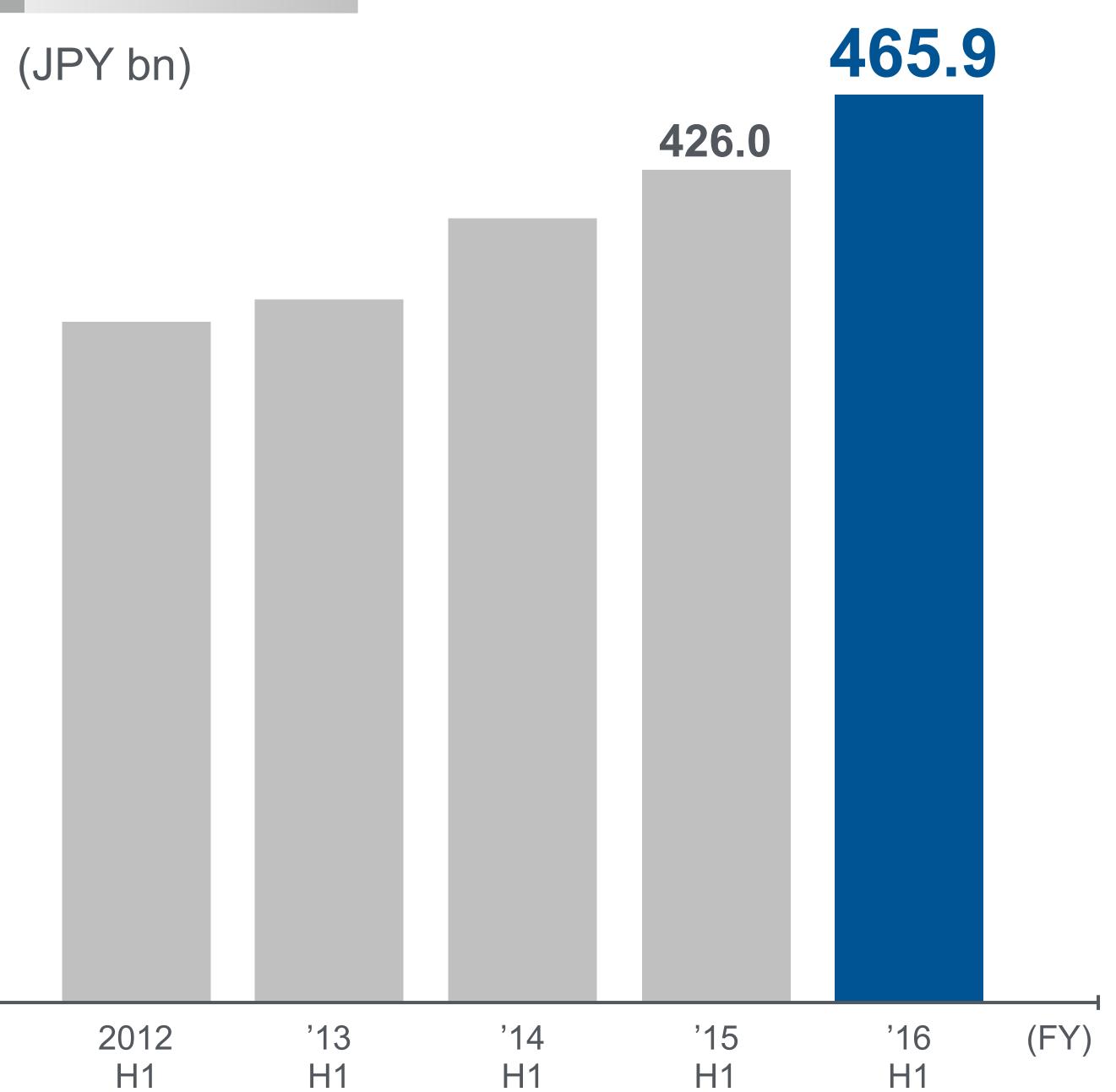


3. On track to generate JPY 500bn in FCF in FY2016



EBIT





# Solid growth Up 9%

\*FY2012-2016: IFRSs

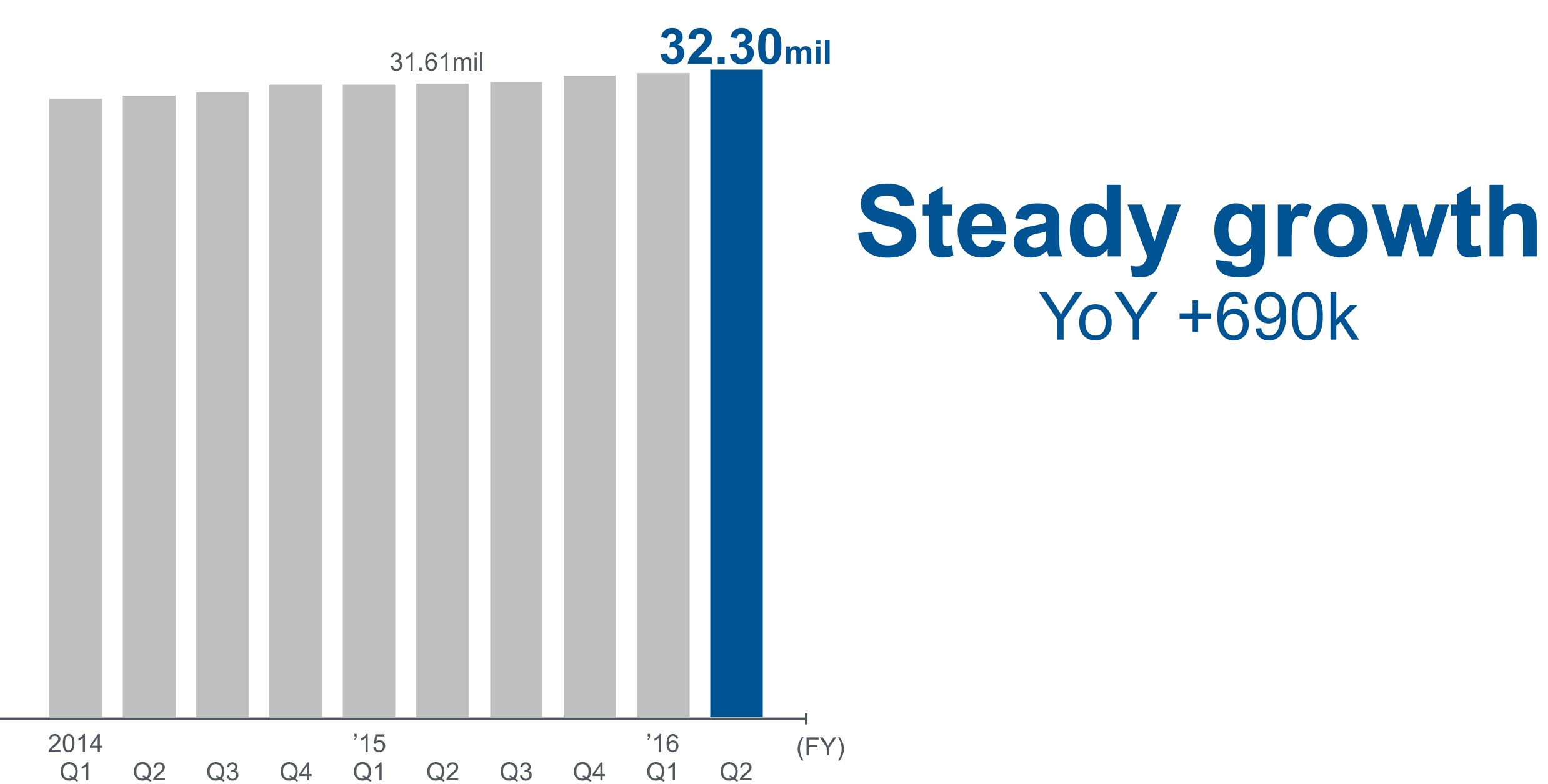
After FY2014: Domestic Telecommunications segment

Up to FY2013: Mobile Communications segment + Fixed-line segment +

Broadband Infrastructure segment

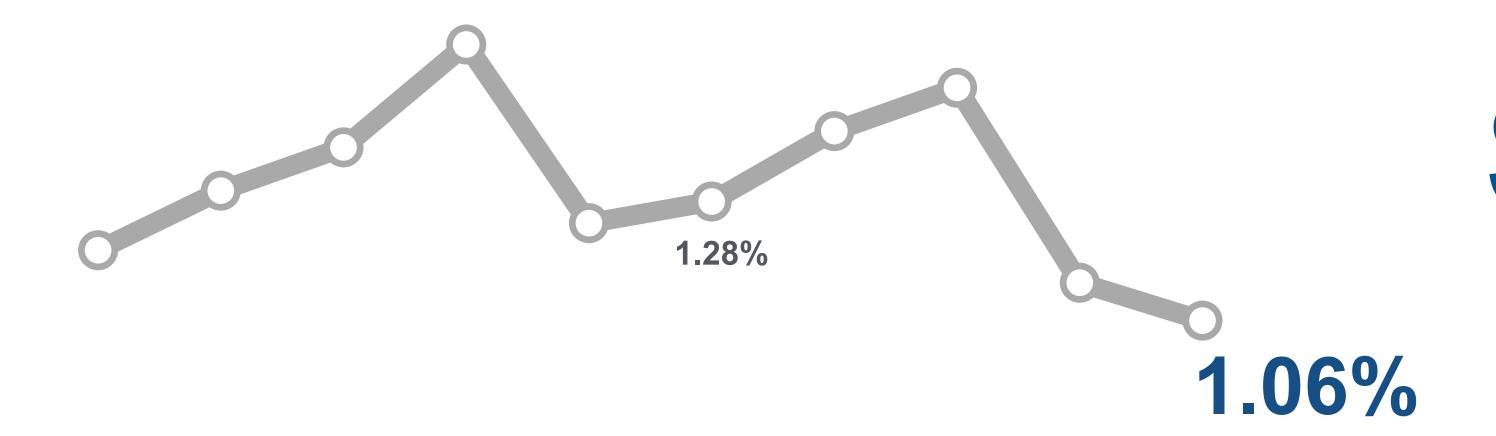
## Cumulative Subscribers (Main Subscribers)





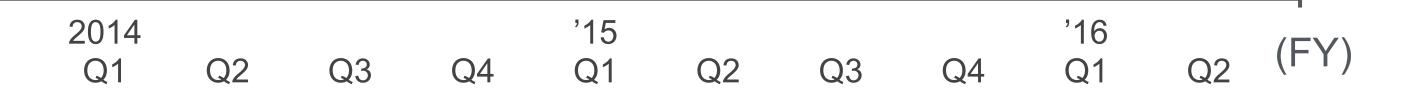
## Churn (Main Subscribers)





# Significantly improved

Improved SoftBank brand (Impact of bundled services with FTTH, etc.)



## **Customer Focused Campaigns**



# Meeting various users' needs

(1) Cost conscious



JPY 1,980/month\*1

(2) Large data plan

Giga Monster

#ITEコスワー

20GB JPY 6,000/month 63% OFF\*

(3) Long-time users

Long-time use benefits

JPY 15,000 worth of points\*

(4) Fiber

Home Discount Hikari Set 2,000/month off\*

15

<sup>\*1</sup> Voice calls and data communication charges are included. When subscribing to "Smartphone Plan S" and "Smartphone Plan Discount," "1,980 Discount" applied. Every month for a year from start of contract, JPY 2,980/ month from second year.

<sup>\*2</sup> Data flat-rate plan.

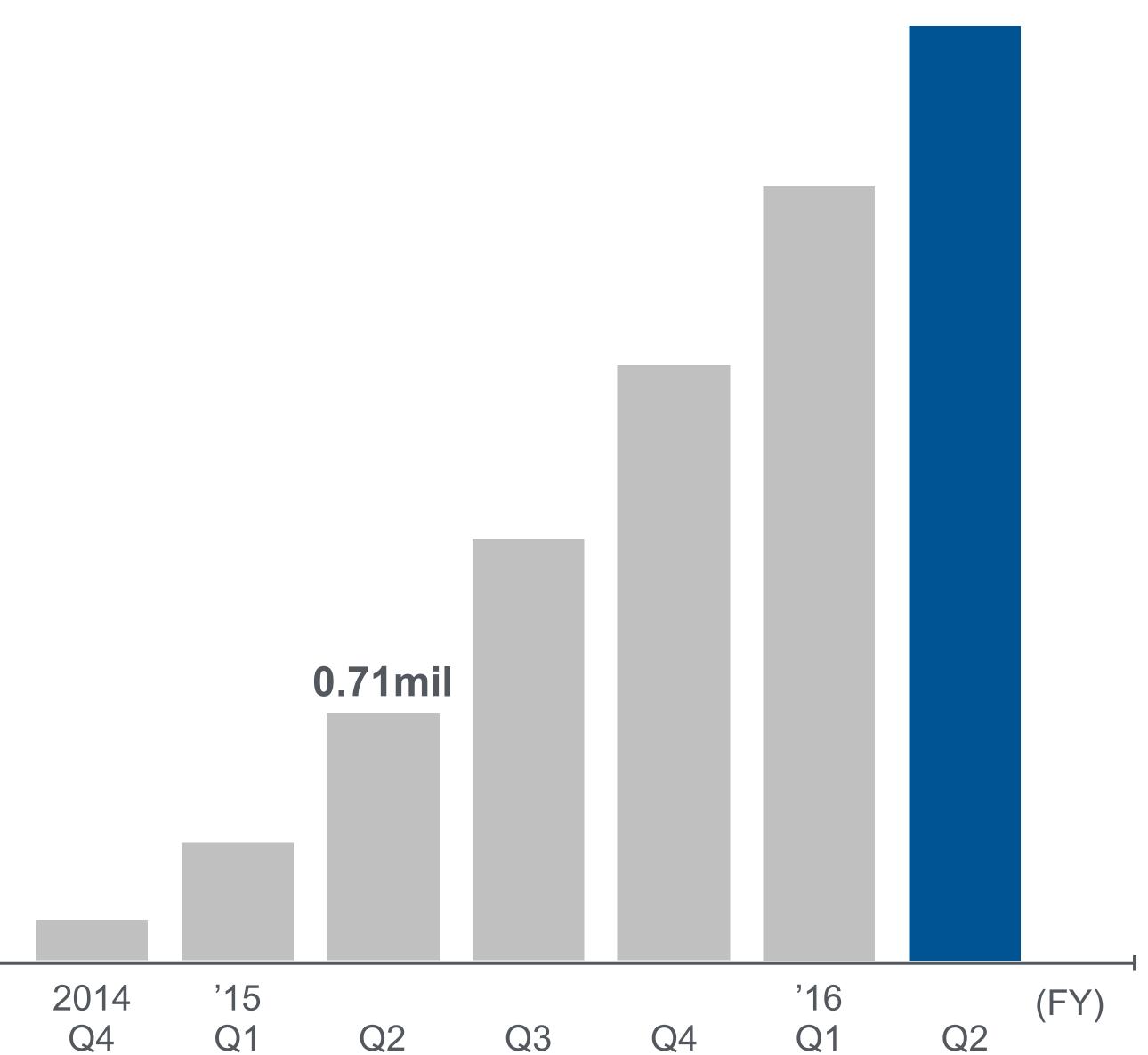
<sup>\*3</sup> Discount ratio from Data Flat-rate Pack - Large (20GB) (JPY 16,000/month), offered before introduction of the the Giga Monster plan,

<sup>\*4</sup> Maximum 2 years. T-Points which can be used during a fixed time interval on *Yahoo! Shopping* or other *Yahoo! JAPAN* services. Scheduled to start from December 2016. \*5 Maximum 2 years. When subscribing to *Data Flat-rate Pack - Large (30GB)* under the *Home Discount Hikari Set - More Campaign*.

## **Cumulative Subs (FTTH Service)**







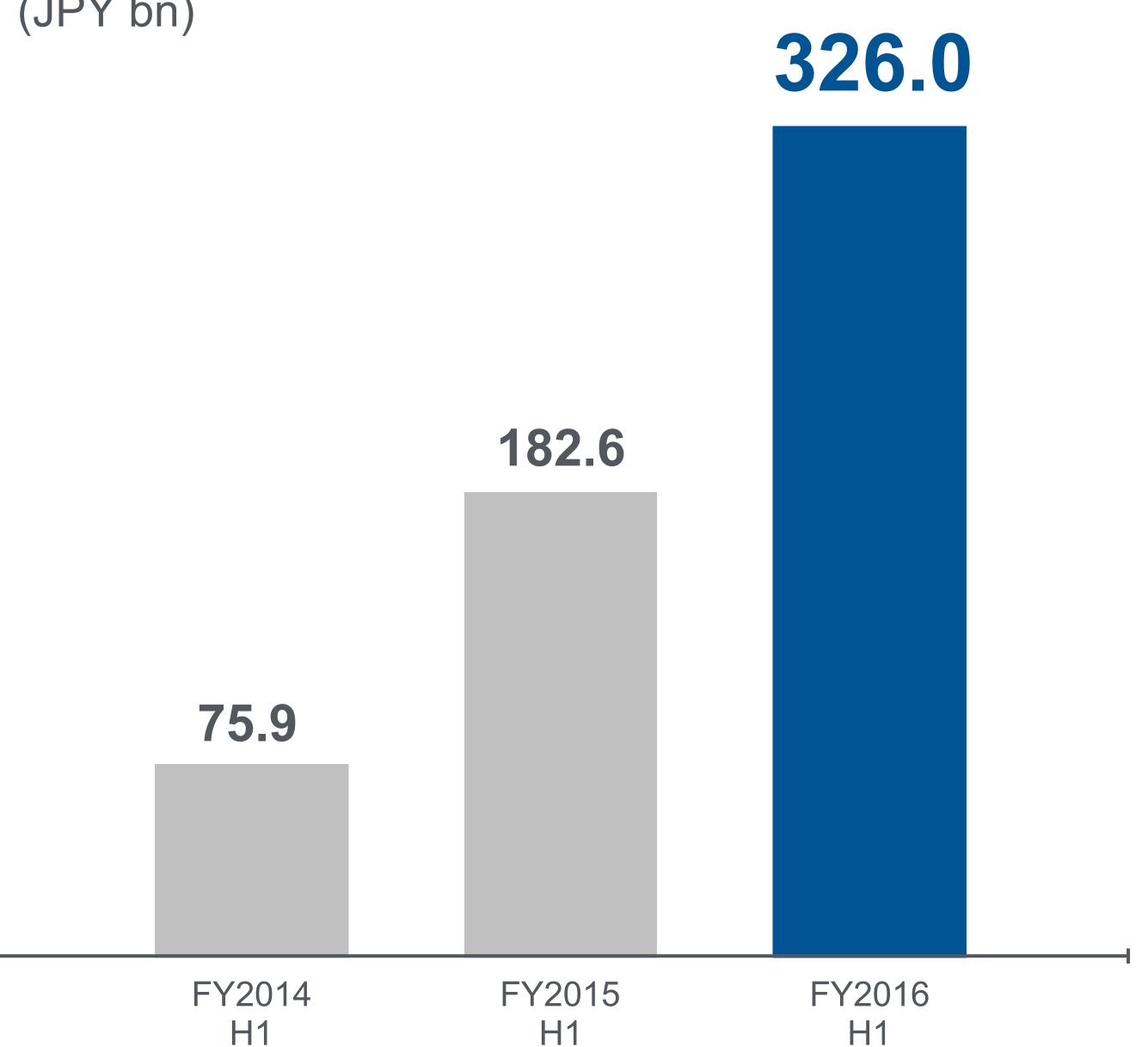
# Rapid growth



#### Free Cash Flow



(JPY bn)



# Significantly improved

### FY2016 Forecast

Continue profit growth (toward 12 consecutive periods)

JPY 500bn in FCF

Focus on smartphones & FTTH

Expand business areas and synergies with Yahoo Japan





## Highlights



1. Robust results (adjusted EBITDA +17%)



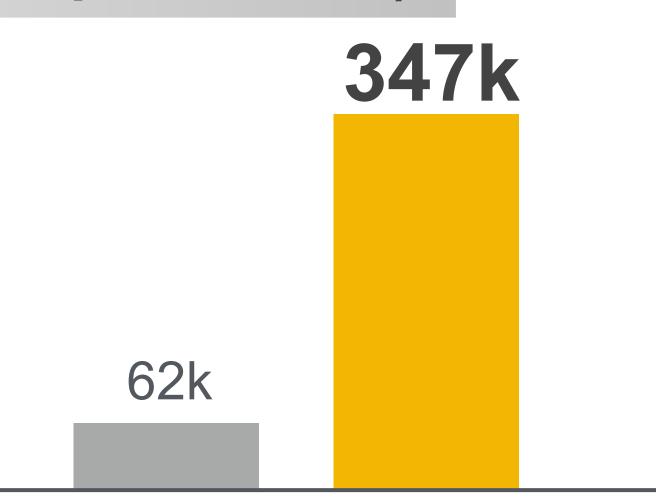
2. Turnaround strategy making steady progress



3. Adjusted FCF around break-even in FY2016



### **Net Additions (Postpaid Phone)**





# More than 5X YoY

Net port positive for 2 consecutive quarters



Paul Marcarelli

\*Q2: July - September

\*Sprint platform

\*Net port positive: MNP from the three major national carriers.

20

-399k

-500k

'16

(FY)

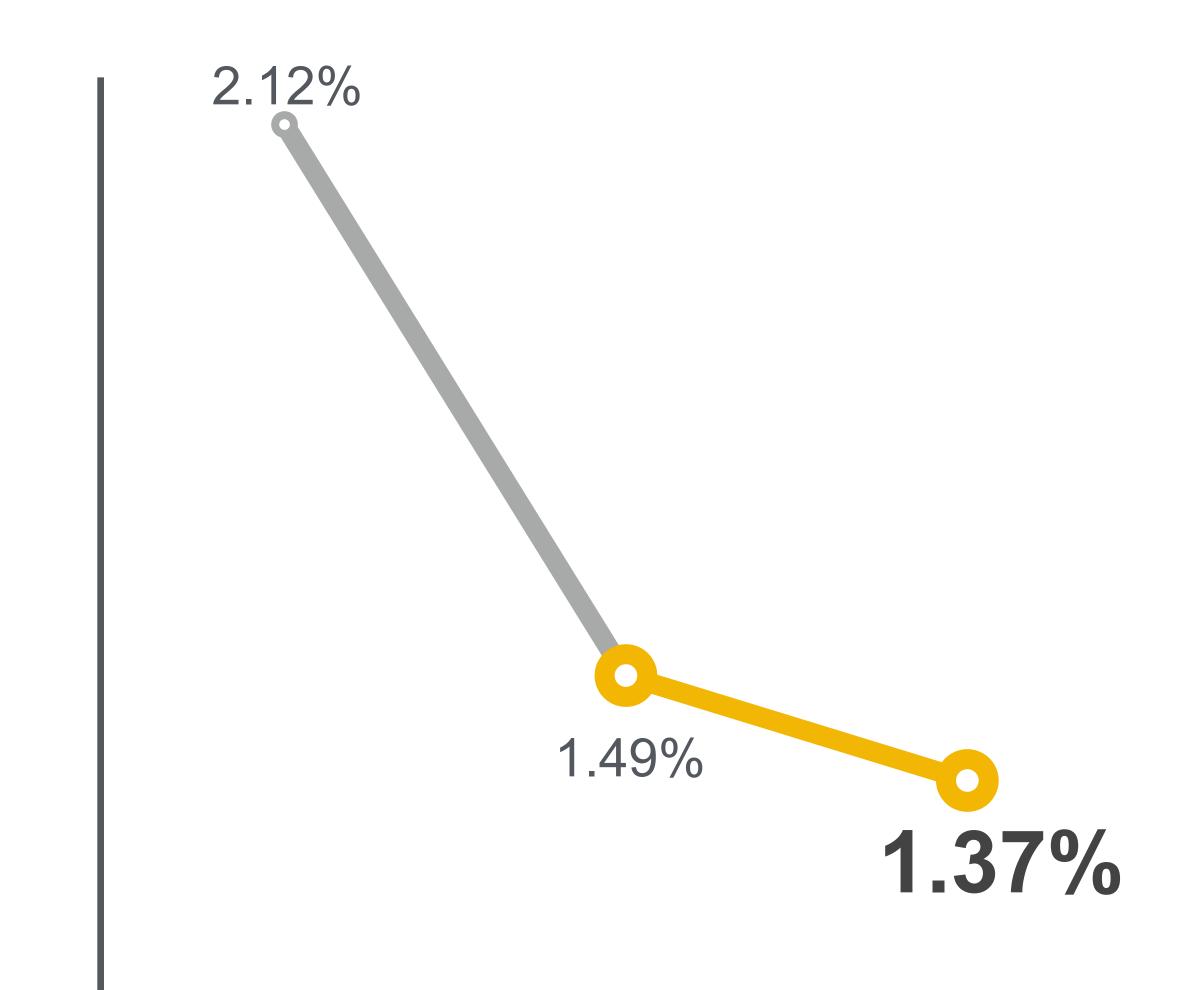
### Churn (Postpaid Phone)

1.0%

2014

Q2





'15

Q2

'16

Q2

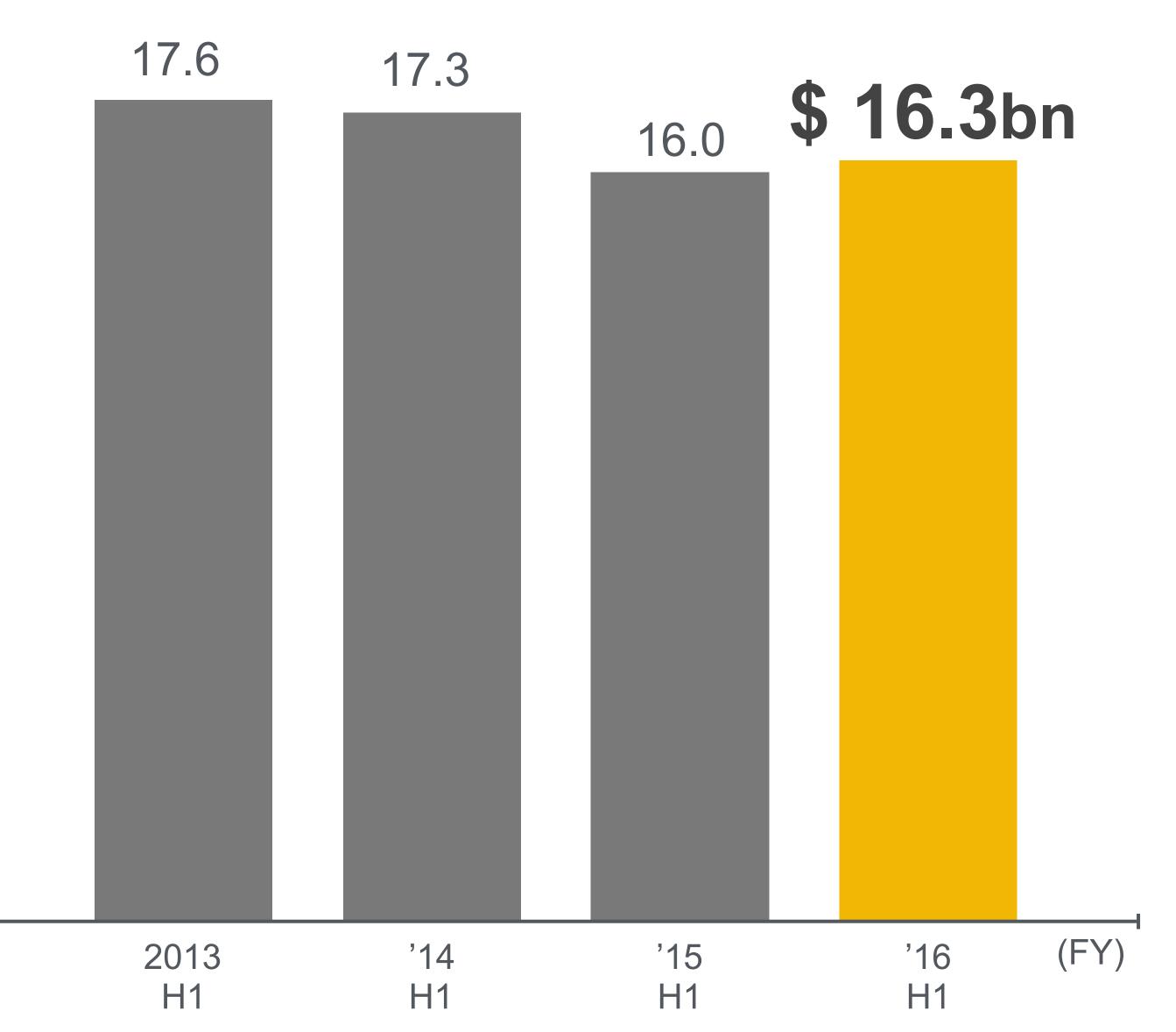
(FY)

# Bestin Sprint history

## Net Operating Revenue





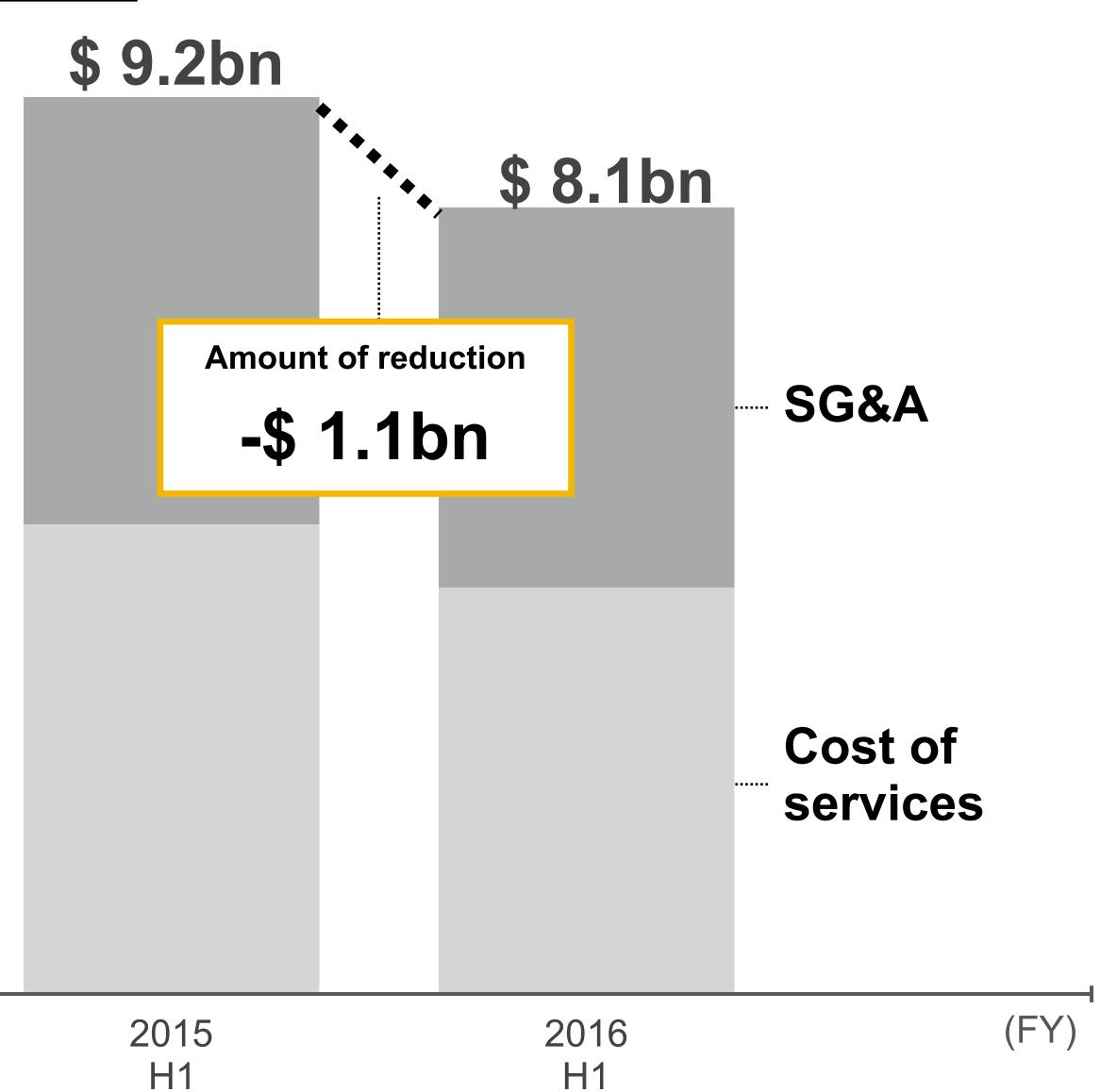


# Growth

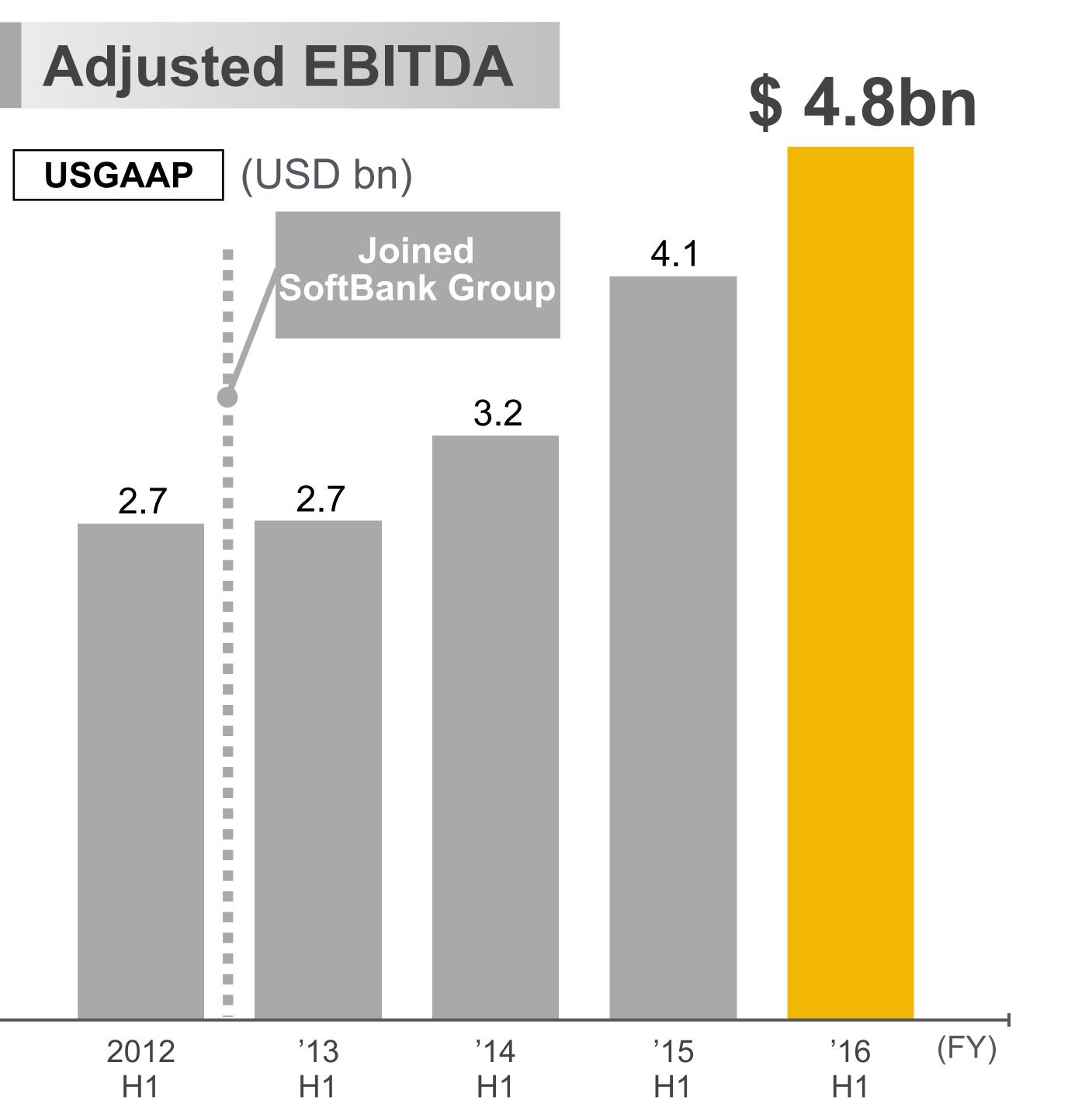
### **Cost Reduction**



USGAAP (USD bn)



# Significant reduction

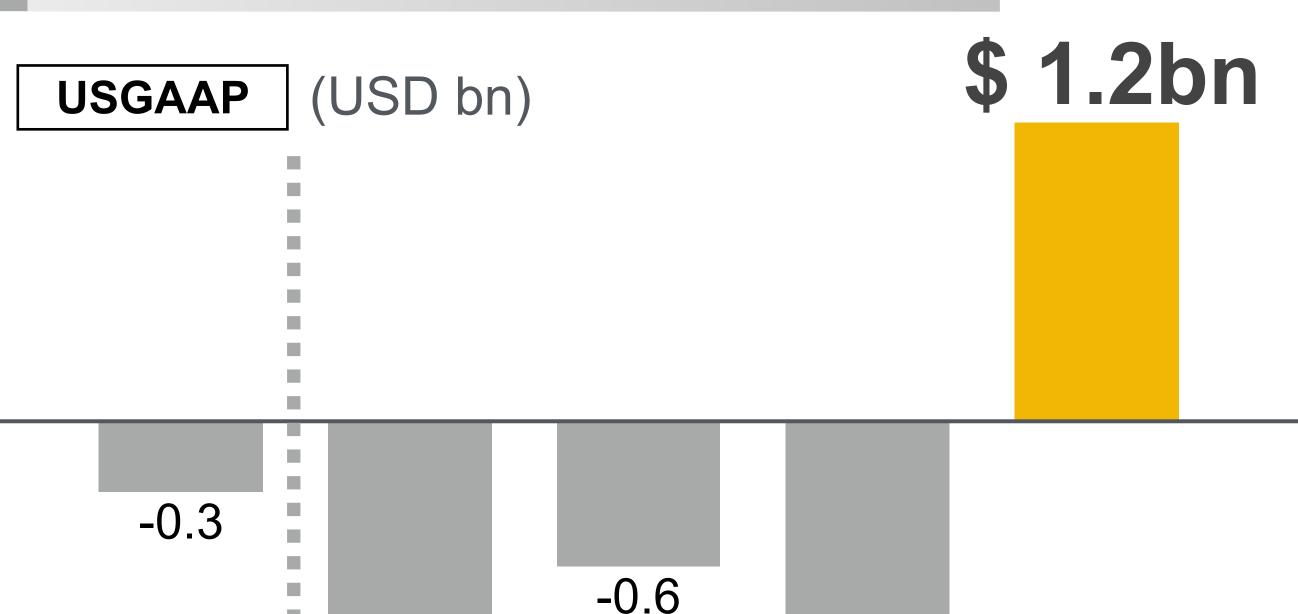




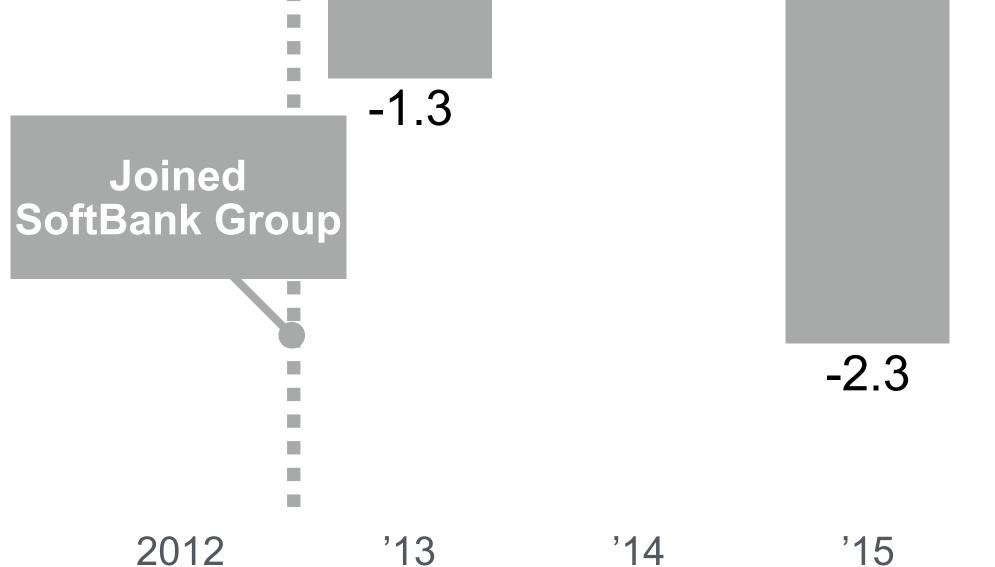
Up 17%

## Adjusted Free Cash Flow





# Significantly improved



H1

H1

H1

\*H1: April - September

(FY)

'16

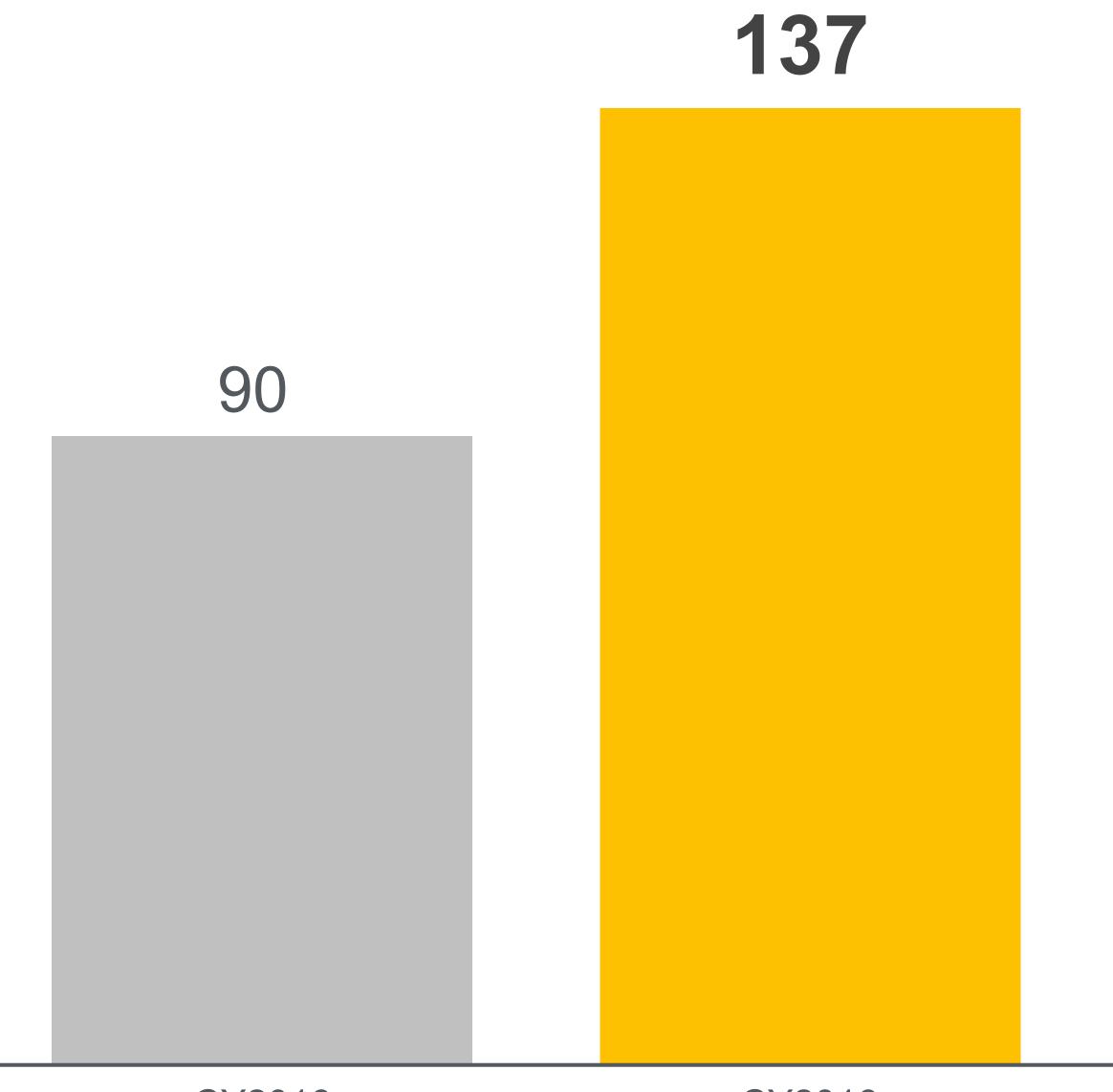
H1

H1

Adjusted FCF: the cash provided by operating activities + the cash used in investing activities (excluding short-term investments) + the proceeds from sales of future lease receivables, net of repayments.

#### RootScore Awards





# Significantly improved

CY2016 H2

#### FY2016 Forecast

Adjusted EBITDA \$ 9.5-10.0bn

Sprint

Operating income \$ 1.2-1.7bn

Cash CAPEX less than \$ 3.0bn

Adjusted FCF around break-even

Cash CAPEX excluding the CAPEX associated with purchasing leased devices in indirect channels
Adjusted FCF: the cash provided by operating activities + the cash used in investing activities (excluding short-term investments)
+ the proceeds from sales of future lease receivables, net of repayments.



## Highlights



1. Continue profit growth



2. Display advertising driving growth

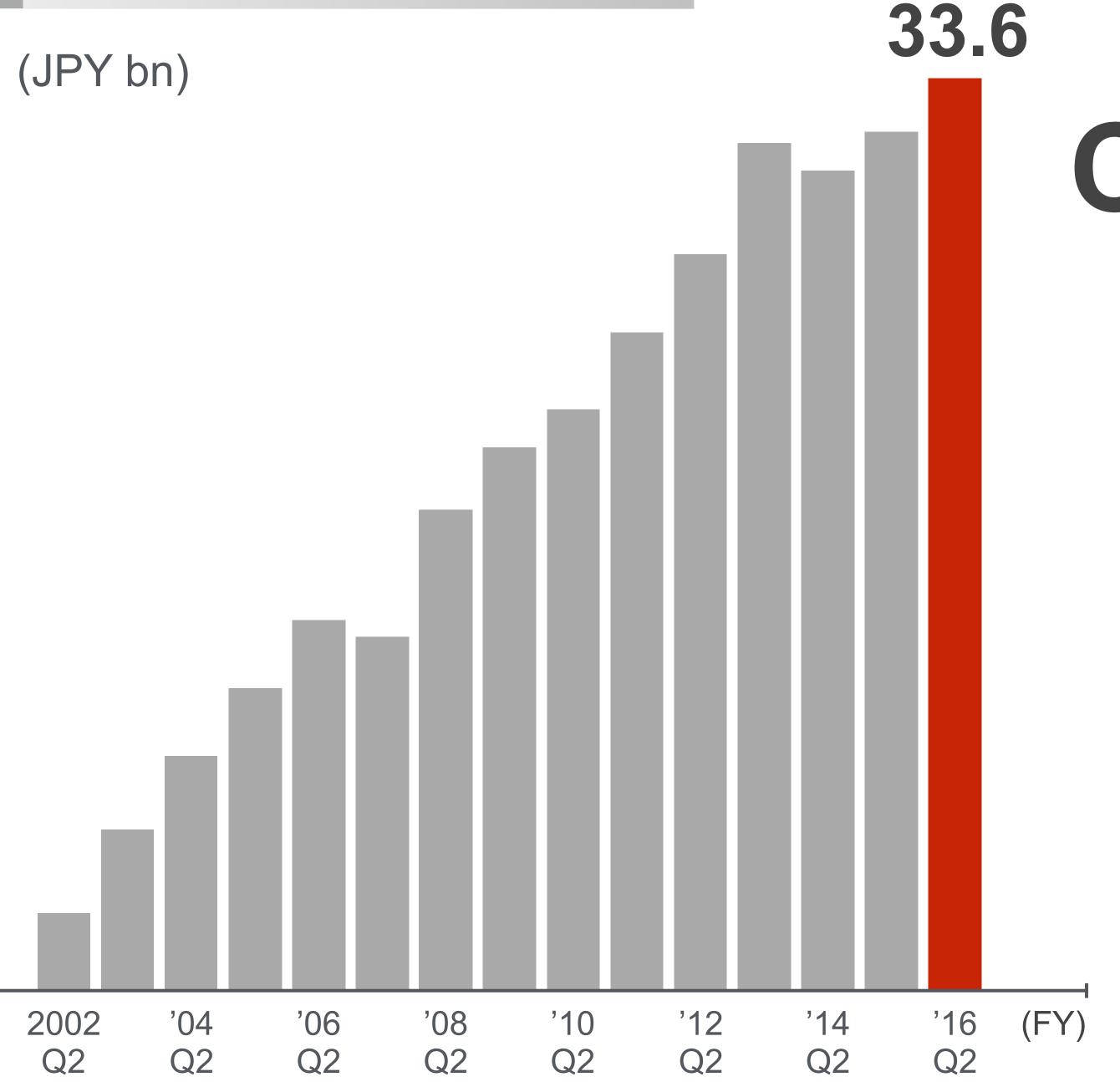


3. Surge in shopping transaction value







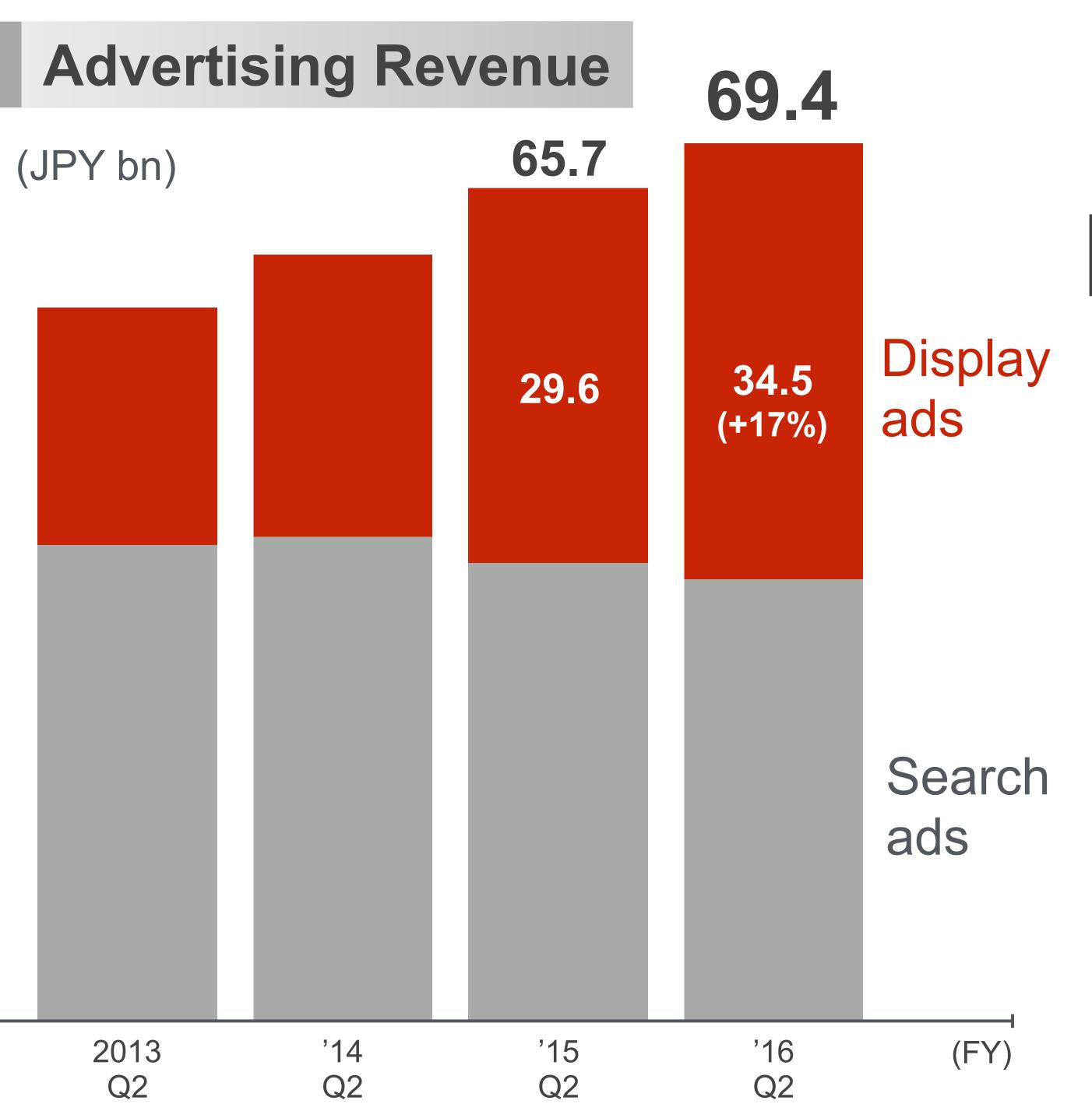


# Continued growth

Adjusted net income: Adjusted net income attributable to owners of the parent

\*Up to FY2012: Japanese-GAAP, 2013-: IFRSs

\*Net income attributable to owners of the parent for FY15 Q2 (JPY 91.3bn) has been adjusted to JPY 31.6bn after deduction of the gain from remeasurement relating to business combination of JPY 59.6bn.

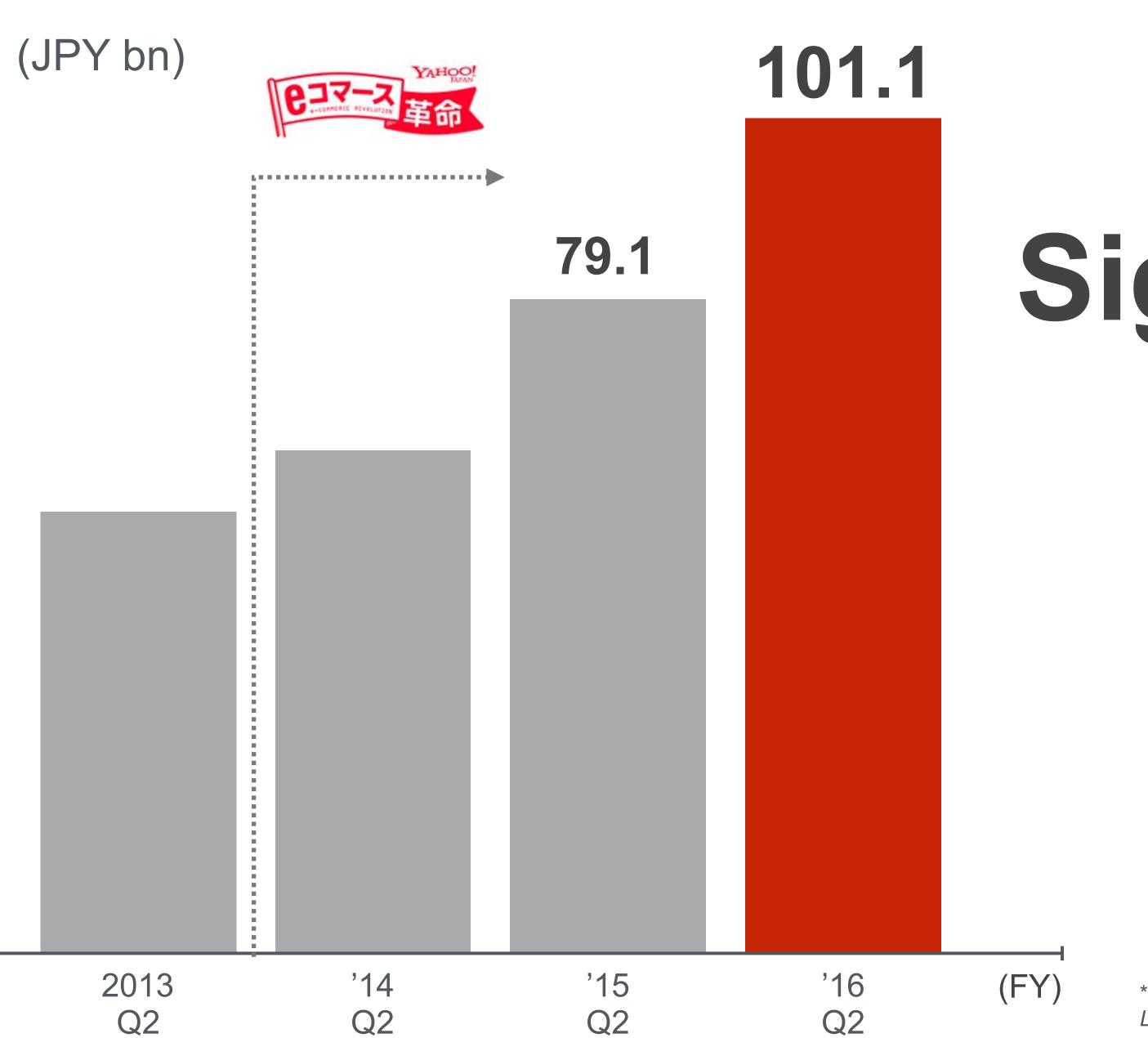




# Driving growth

## **Shopping Transaction Value**





# Significant growth











## Highlights

1. Uninterrupted execution of strategy

2. Strong growth continues with 7.6bn ARM-based chips shipped

3. Major design wins across industry







## Support and Accelerate ARM's Strategy



Mobile



Networking & Servers



Embedded Computing



Progress Over 95% smartphones contain at least one ARM-based chip

Strategy

Revenue per smartphone increases as customers deploy ARM's latest technology





# Latest technologies create new revenue streams

ARM

### Networking & Servers



Progress ARM technology adopted by many leading semiconductor companies

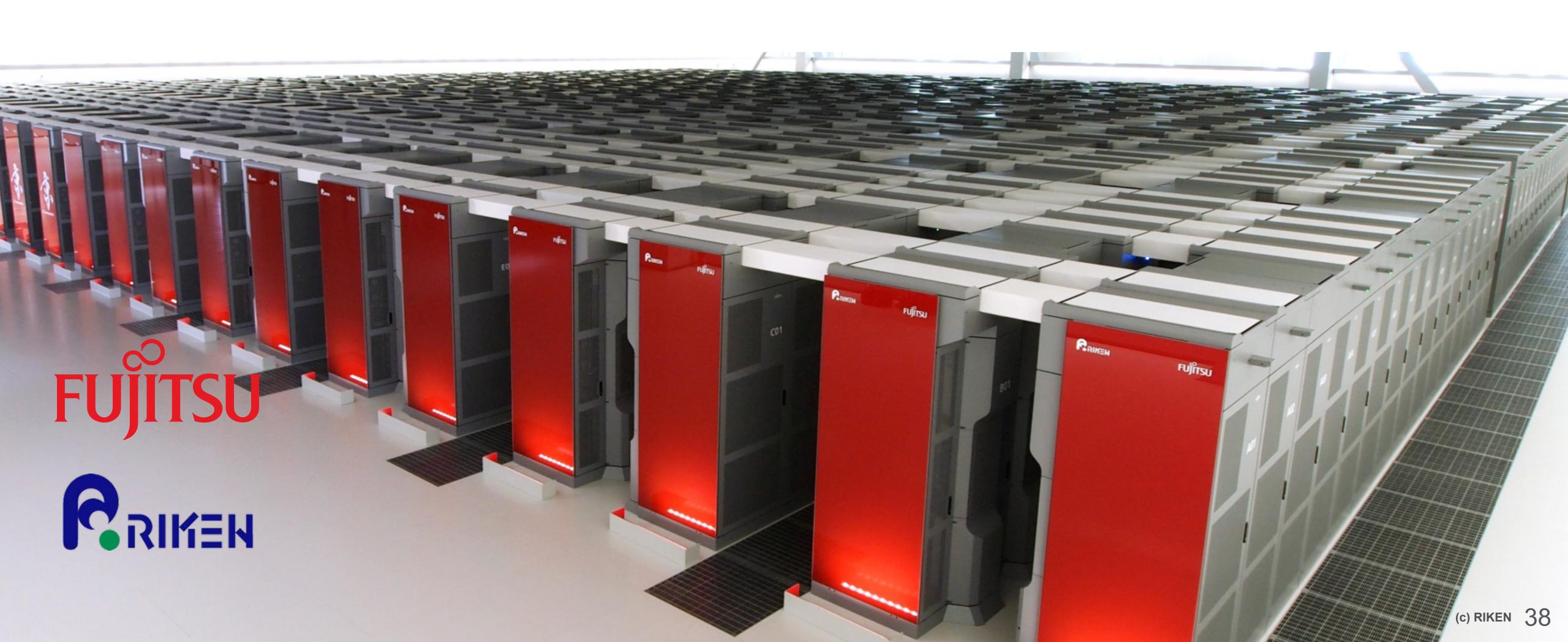
Strategy Intelligent networking infrastructure, energy-efficient servers





### Selected ARMv8-A for Post-K Supercomputer

### Will perform 100x more than current generation



### **Embedded Computing**

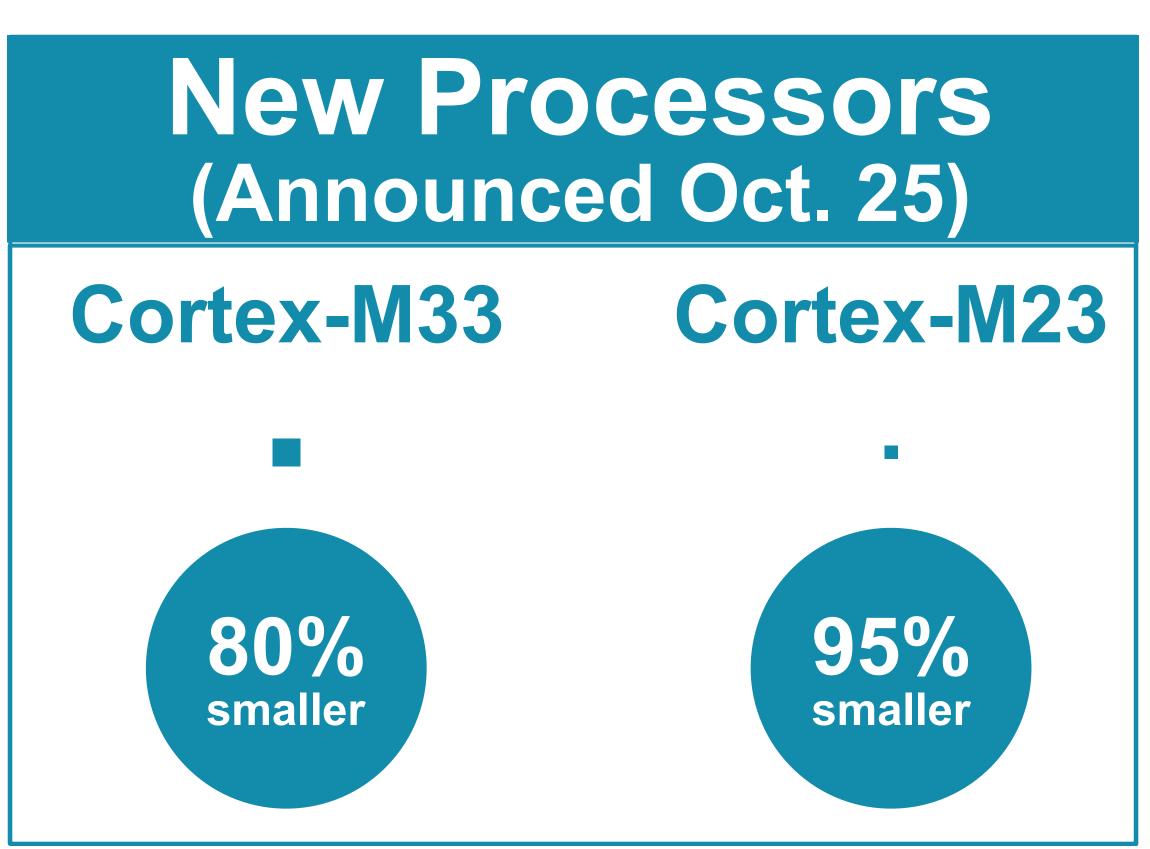
Progress Two new processors for secure embedded processing

Strategy Connecting billions of smart sensors into the Internet of Things



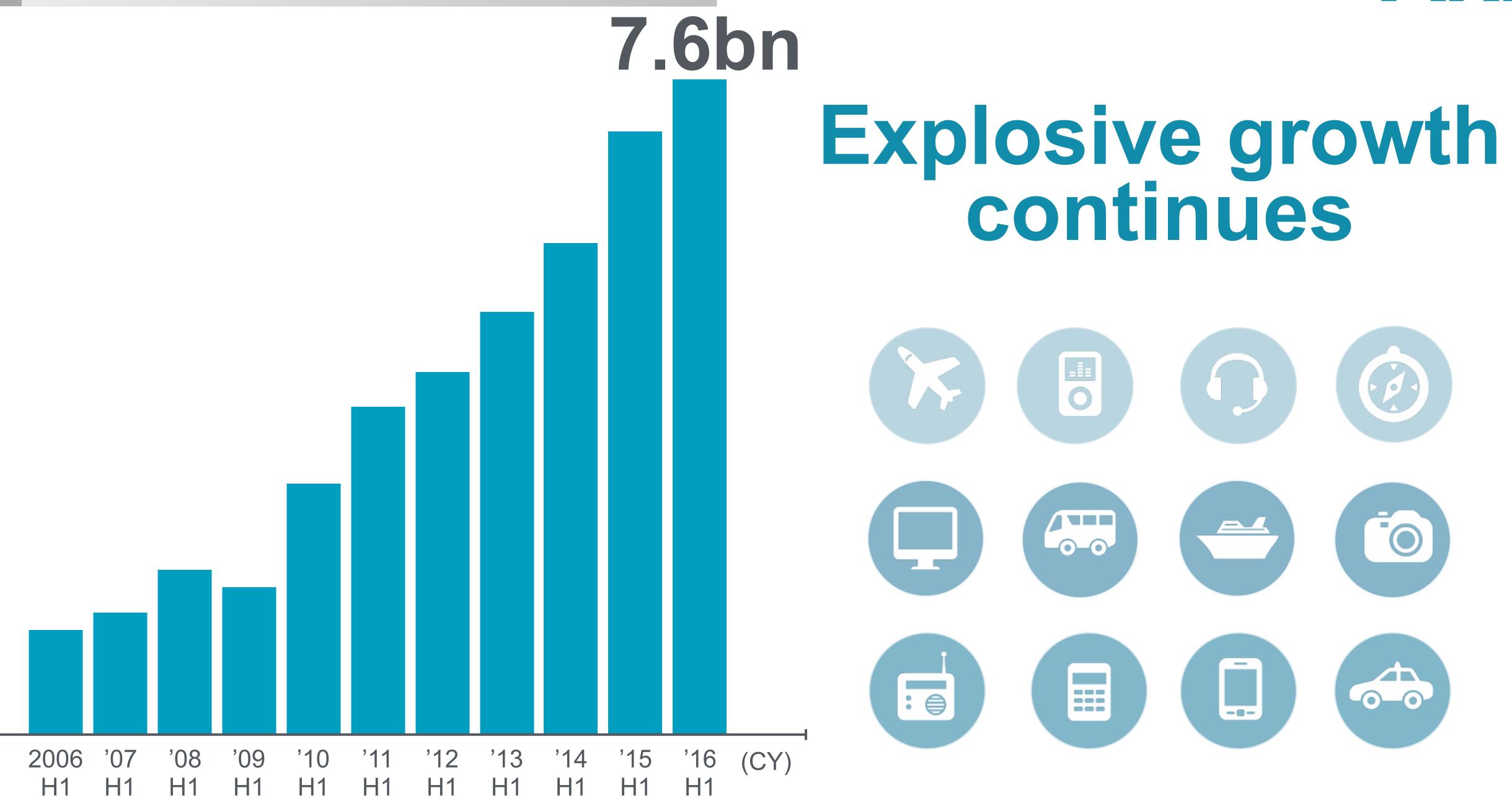
# First embedded processors designed for secure connected devices





### **ARM Powered SoCs Shipped**





Continue to invest in new technology and markets

Gain more share in long-term growth markets

Create new opportunities from the Internet of Things











### Highlights

Strategy Market leadership in key markets

Progress Alibaba showing strong growth





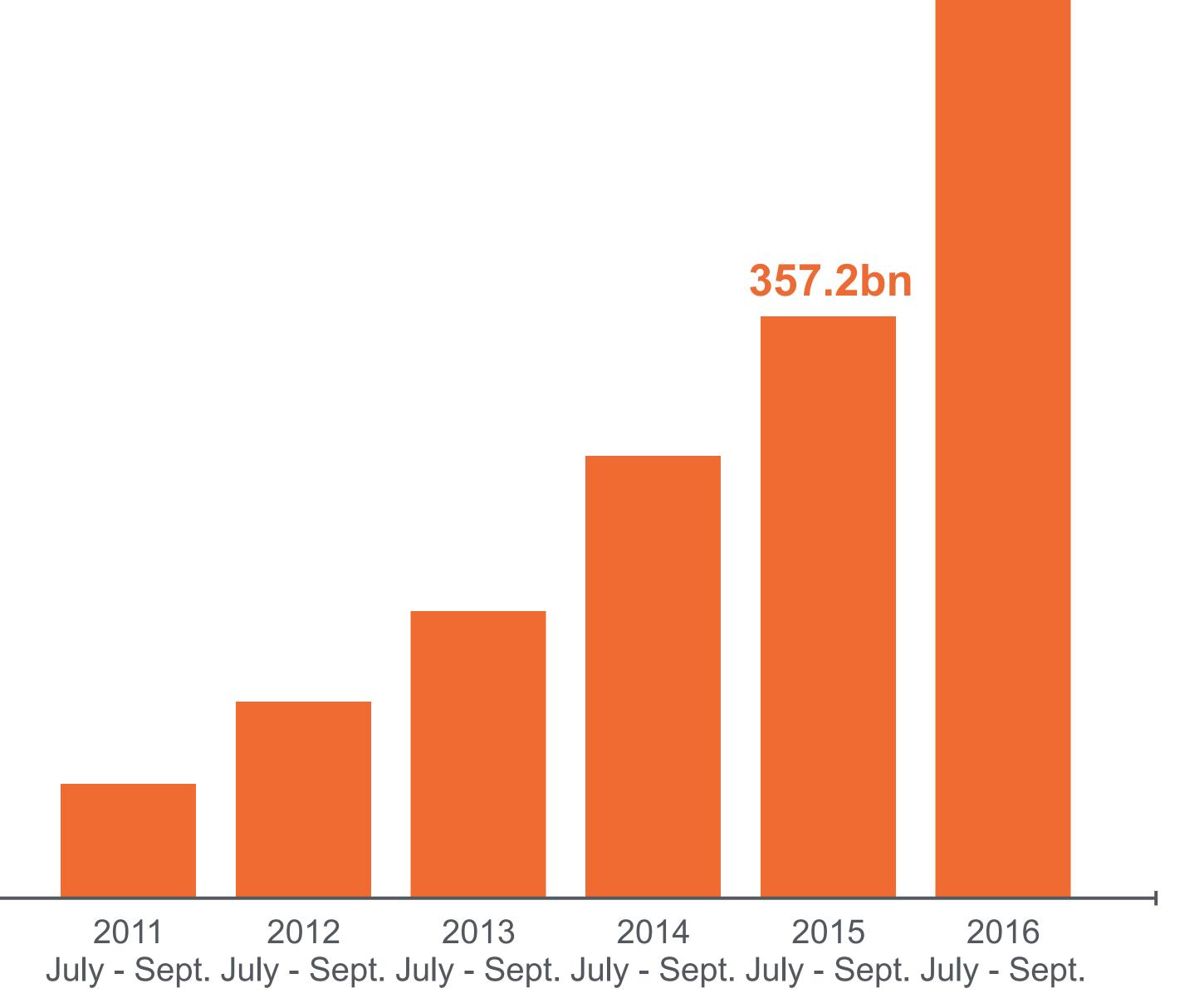




**USGAAP** 



Driven by Chinese e-commerce etc.



(Source) Created by SoftBank Group Corp. based on publicly available historical information published by Alibaba Group Holding Limited USD 1.00 = JPY 106.43, USD 1.00 = RMB 6.606

### Non-GAAP Net Income



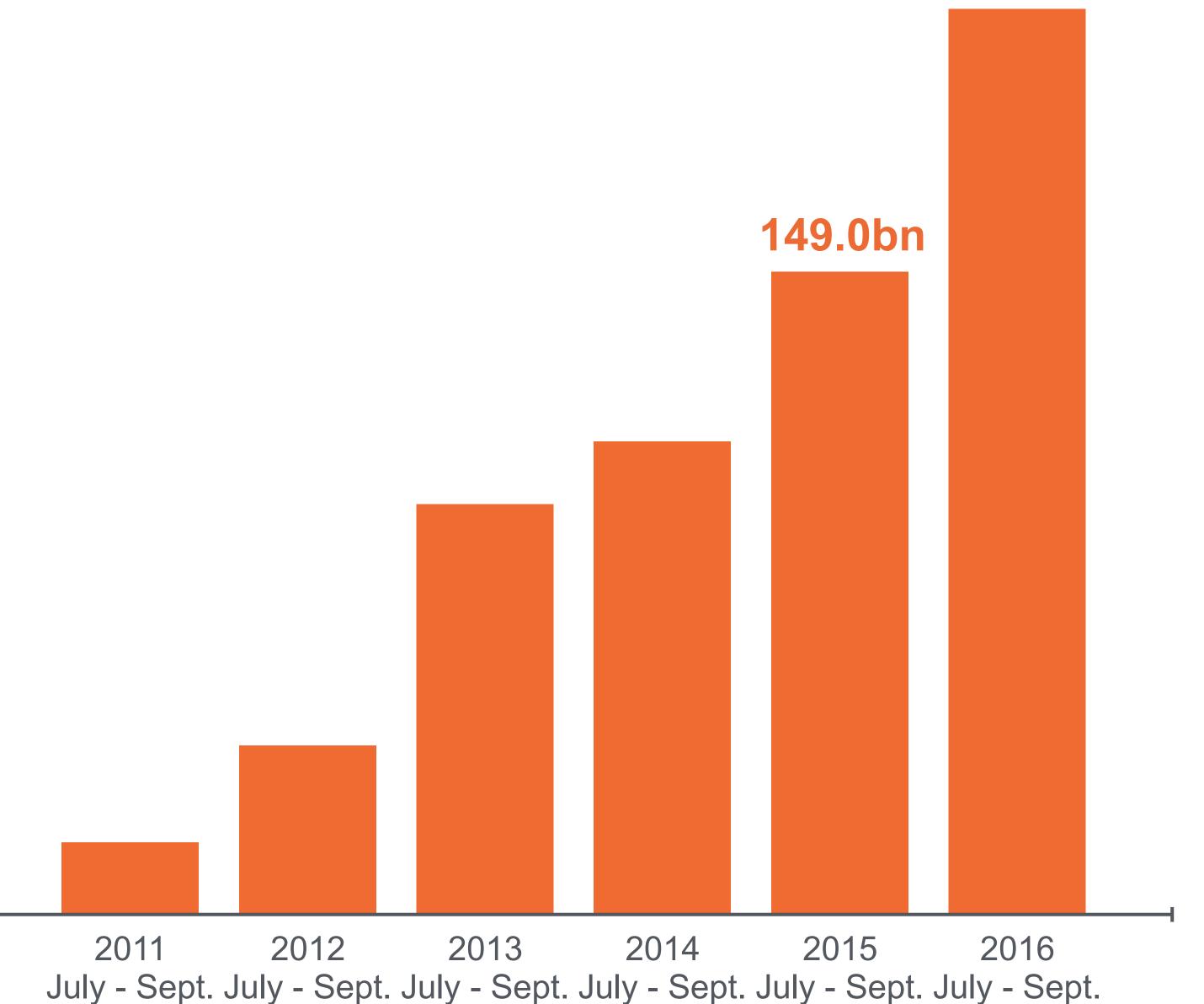






### Non-GAAP

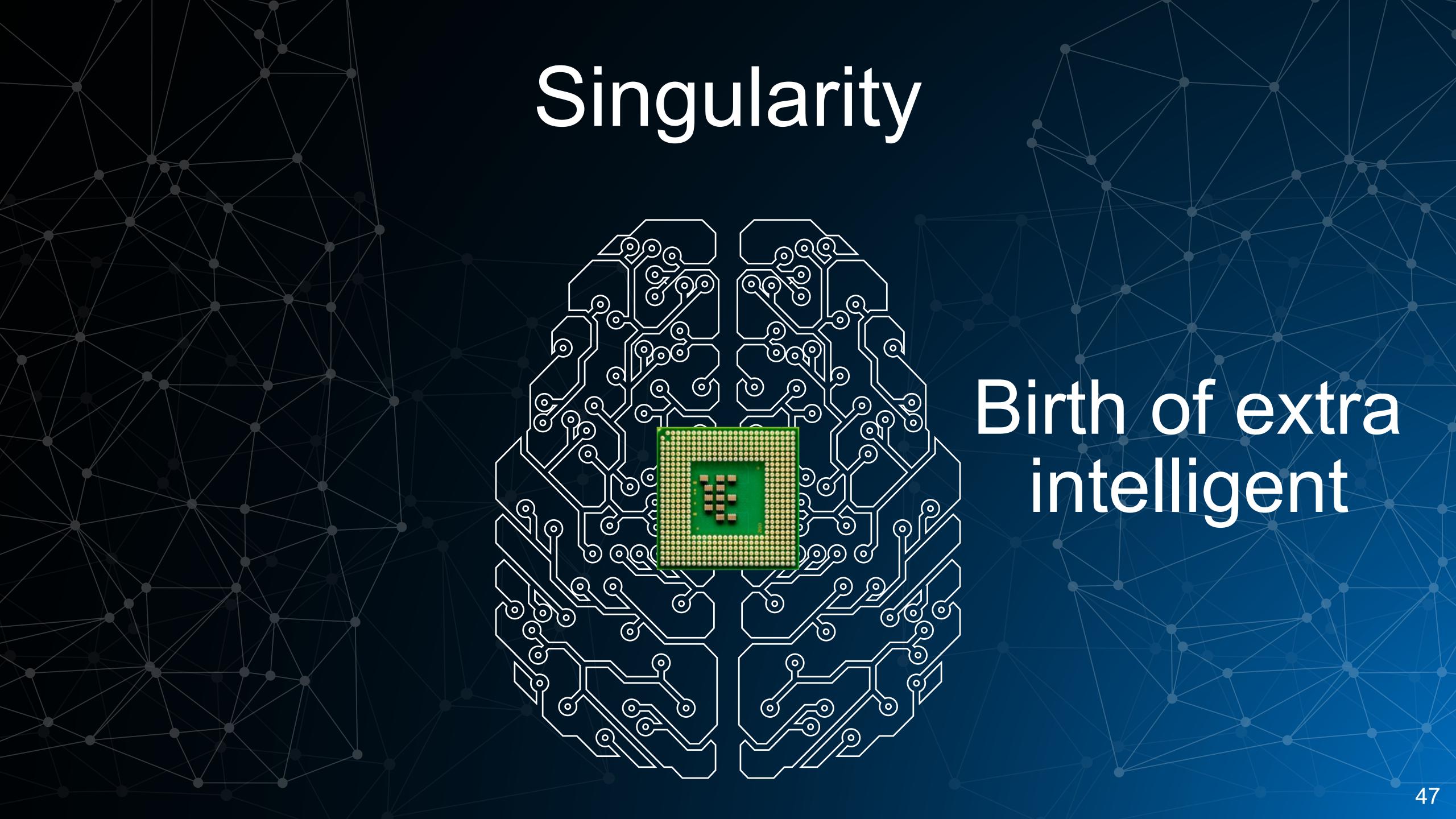
(Excluding the gains and losses related to share based compensation expenses, amortization of intangible assets, revaluation of investments etc.)



# Up 41%

(Source) Created by SoftBank Group Corp. based on publicly available historical information published by Alibaba Group Holding Limited USD 1.00 = JPY 106.43, USD 1.00 = RMB 6.606

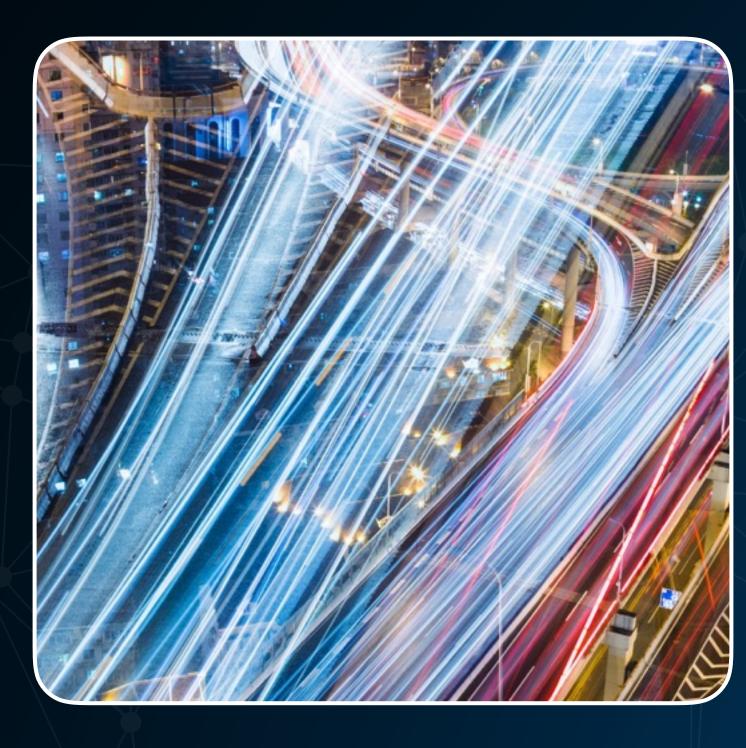
## Accelerating Growth Strategy



## Singularity



Future becomes predictable World without accidents





Life expectancy exceeds 100 years

## All industries will be redefined

# Singularity SoftBank will lead the largest project of human kind

## SoftBank Vision Fund

### SoftBank Vision Fund

SoftBank

>\$ 25bn

(JPY 2.5t)

\_

Saudi Arabia (PIF)

<\$45bn

(JPY 4.5t)

+

Other investors

(currently negotiating)

Up to \$100bn

Investments over the next 5 years

(JPY 10t)

**Investment Track Record** 

\$ 110bn

15x

\$7bn

Accumulated investment

Accumulated return (1999-2016)

### Internet companies

# RRAGO

(18 years)



**Investment Track Record** \$ 32bn \$7bn

Accumulated investment

Accumulated return (1999-2016)

# Internet companies excluding Alibaba

RR43%

(18 years)



**Investment Track Record** 

\$ 190bn

Accumulated investment

\$ 30bn

Accumulated return (1999-2016)

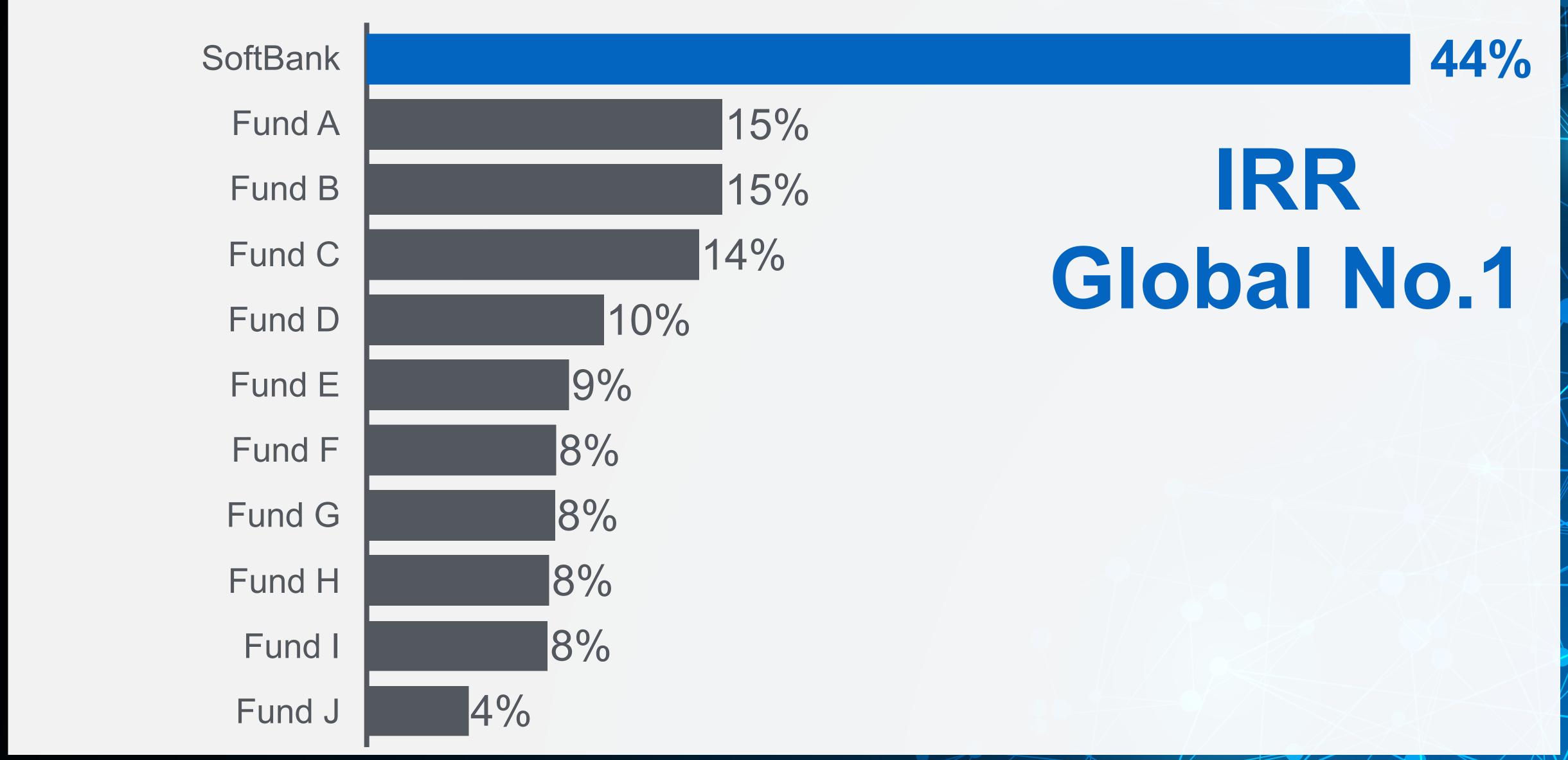
Internet companies
(incl. SBM, Sprint)

RR 43%

(18 years)



### Investment Track Record (vs 10 Major Global Funds)





Meeting with his Royal Highness, Deputy Crown Prince Mohammed Bin Salman of the Kingdom of Saudi Arabia (Saudi Arabia, October 2016)

### Future Financial Strategy

Improve leverage to 3.5x within couple of years

Strategic investments above 10s of billions of JPY will be executed through Fund

## SoftBank Vision Fund

Become biggest investor in technology sector

### Toward Further Growth



### 1. Adoption of IFRSs

SoftBank Group Corp. adopted the International Financial Reporting Standards (IFRSs) from fiscal 2013. Figures for fiscal 2012 have also been presented in accordance with IFRSs.

### 2. Definition of terms etc. in this material.

Free cash flow = cash flows from operating activities + cash flows from investing activities

EBITDA (IFRSs) = net sales – cost of sales – selling, general and administrative expenses + depreciation and amortization

EBITDA (Japanese-GAAP) = operating income (loss) + depreciation + amortization of goodwill

Interest-bearing debt (IFRSs): corporate bonds and commercial paper + long-term borrowings + short-term borrowings + installment payables + preferred securities

Interest-bearing debt (Japanese-GAAP): corporate bonds and commercial paper + long-term borrowings + short-term borrowings (excluding lease obligations)

Net interest-bearing debt: interest-bearing debt - cash position

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