

# Earnings Results for the Fiscal Year Ended March 31, 2017

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The investment performance information included herein is as of 9 May 2017. An update of the investment performance information herein, including to reflect any changes to the market value of any publicly traded securities, may produce different performance numbers. Nothing contained herein should be relied upon as a guarantee, promise, forecast or representation as to the future. Past performance is not necessarily indicative of future results.

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#### **General Notes on IRR Calculation**

IRR calculations are estimated, unaudited and subject to adjustment. The IRRs set forth herein are based in part on current valuations of unrealised investments or the unrealised portion of any partially realised investments and such valuations have not been audited on an individual basis. There can be no assurance that such investments will ultimately be realised at their current valuations.

All IRR figures shown for SoftBank investments gross IRRs based on cash flows denominated in Japanese Yen. The IRR calculations treat each investment as having been made on the last day of the SoftBank fiscal year in which the investment was made and treat any proceeds related to a realisation event as having been received on the last day of the SoftBank fiscal year in which the applicable realisation event occurred. Such gross IRR figures reflect actual or estimated investment-level performance (aggregated where relevant), excluding fund-level items such as management fee, carried interest, operational expenses and unconsummated deal costs. Past performance is not necessarily indicative of future results.

#### **Unrealised Investments**

The IRRs set forth in this Presentation are based in part on current valuations of unrealised investments or the unrealised portion of any partially realised investments and such valuations have not been audited on an individual basis. There can be no assurance that such investments will ultimately be realised at their current valuations.

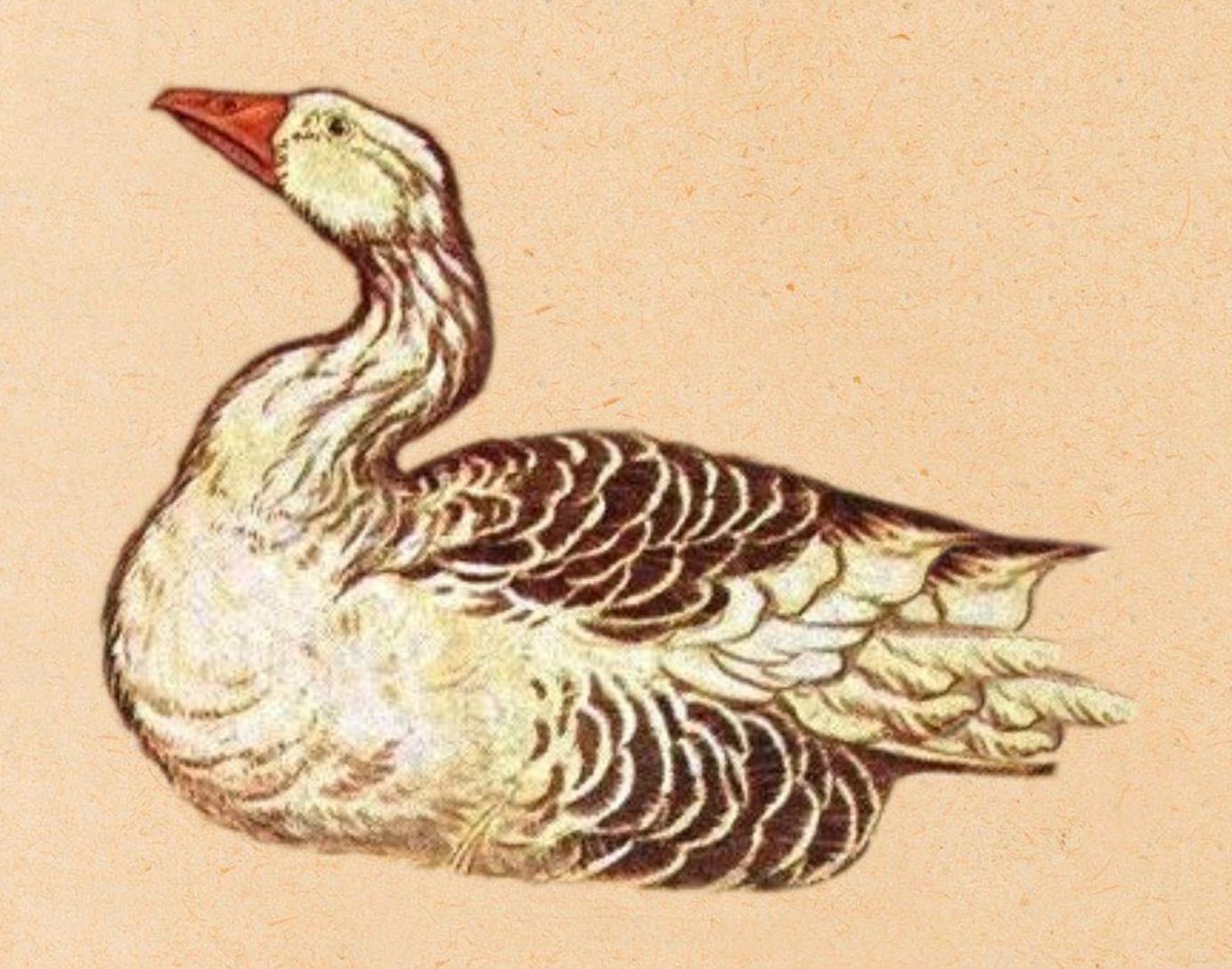
#### Composite Performance

Aggregate, composite and cumulative investment performance data herein represents aggregate data of multiple SoftBank investments. However, SoftBank investments were made during different economic cycles and any such performance reflects neither a specific SoftBank investment nor a group of investments managed as a single portfolio. It should not be assumed that any individual investor has received the investment performance indicated by such aggregate, composite or cumulative performance data.

#### Subsequent Events (Post-9 May 2017 Realisations)

An update of the investment performance information herein, including to reflect any changes to the market value of any publicly traded securities, may produce different performance numbers and, in some cases, different selections of investments.

## SoftBank = Goose that lays the golden eggs?





# Consolidated Results

#### Consolidated Results

(JPY bn)	FY2015	FY2016	Change	YoY
Net sales	8,881.8	8,901.0	+19.2	+0.2%
Adjusted EBITDA	2,325.2	2,564.5	+239.3	+10%
EBIT	908.9	1,026.0	+117.1	+13%
Net income	474.2	1,426.3	+952.1	+201%

#### Net Sales

(JPY bn) 8,881.8

3,871.6

1,213.4

652.0

3,144.7

0.2%

8,901.0 112.9 **ARM** 

Earnings reflected since Sept. 6, 2016

Sprint

Impact of strong yen (-JPY 387.8bn)

1,117.5

853.5

3,193.8

3,623.4

Yahoo Japan

Consolidation of ASKUL

Distribution & other

**Domestic Telco** 

Increase in telecom service revenue, product & other sales

Exchange rate: Yen/Dollar			
	FY2015	FY2016	
Q1	121.34	109.07	
Q2	121.91	102.91	
Q3	121.07	108.72	
Q4	116.95	113.76	



Up 11%

**ARM** Earnings reflected since Sept. 6, 2016

33.3

**Sprint** 

10.1

32.2

5.4

26.1

Distribution & other

Yahoo Japan

Consolidation of ASKUL

#### **Domestic Telco**

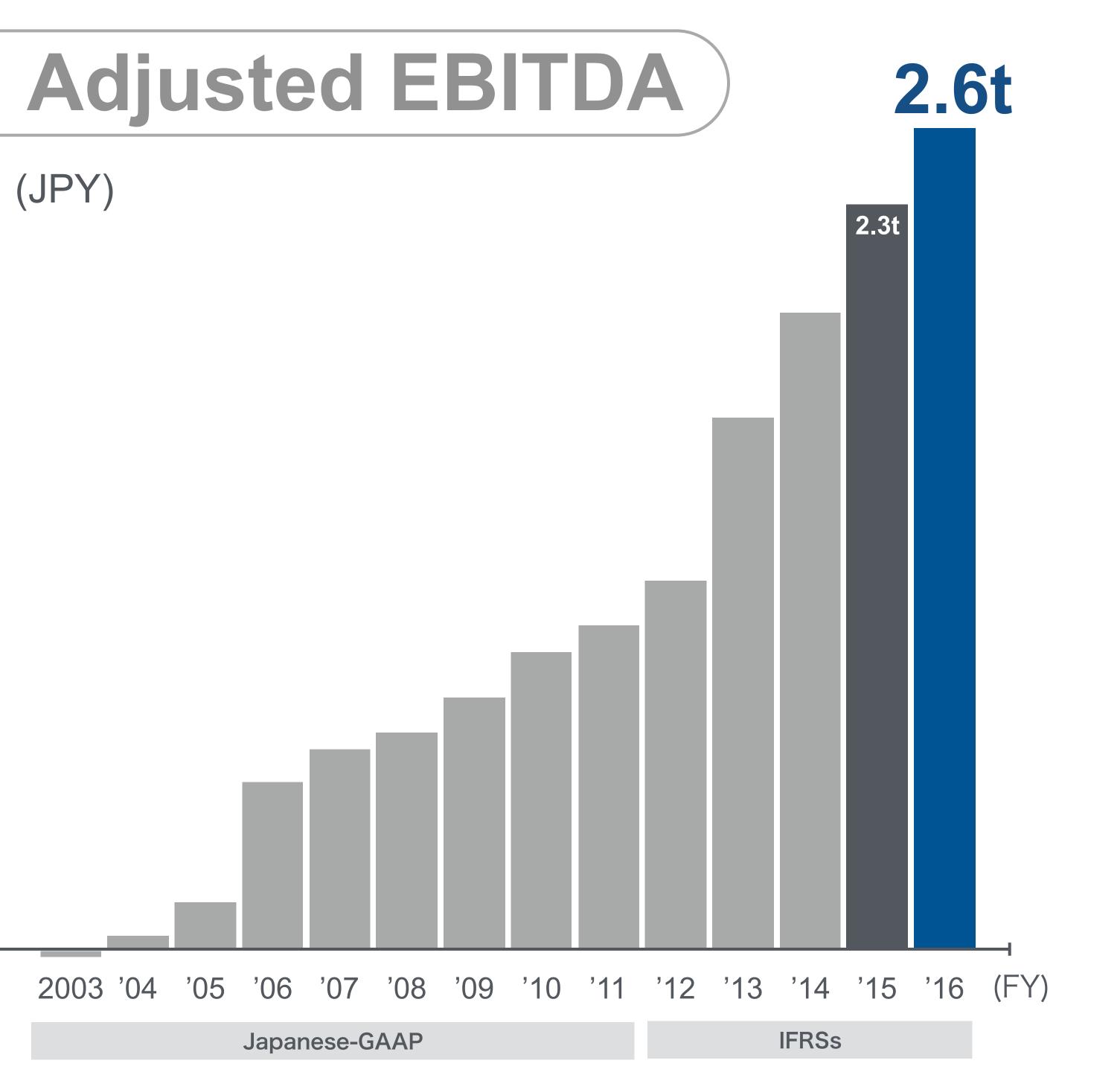
Increase in telecom service revenue, product & other sales

Exchange rate: Yen/Dollar			
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Q1	121.34	109.07	
Q2	121.91	102.91	
Q3	121.07	108.72	
Q4	116.95	113.76	

10.3

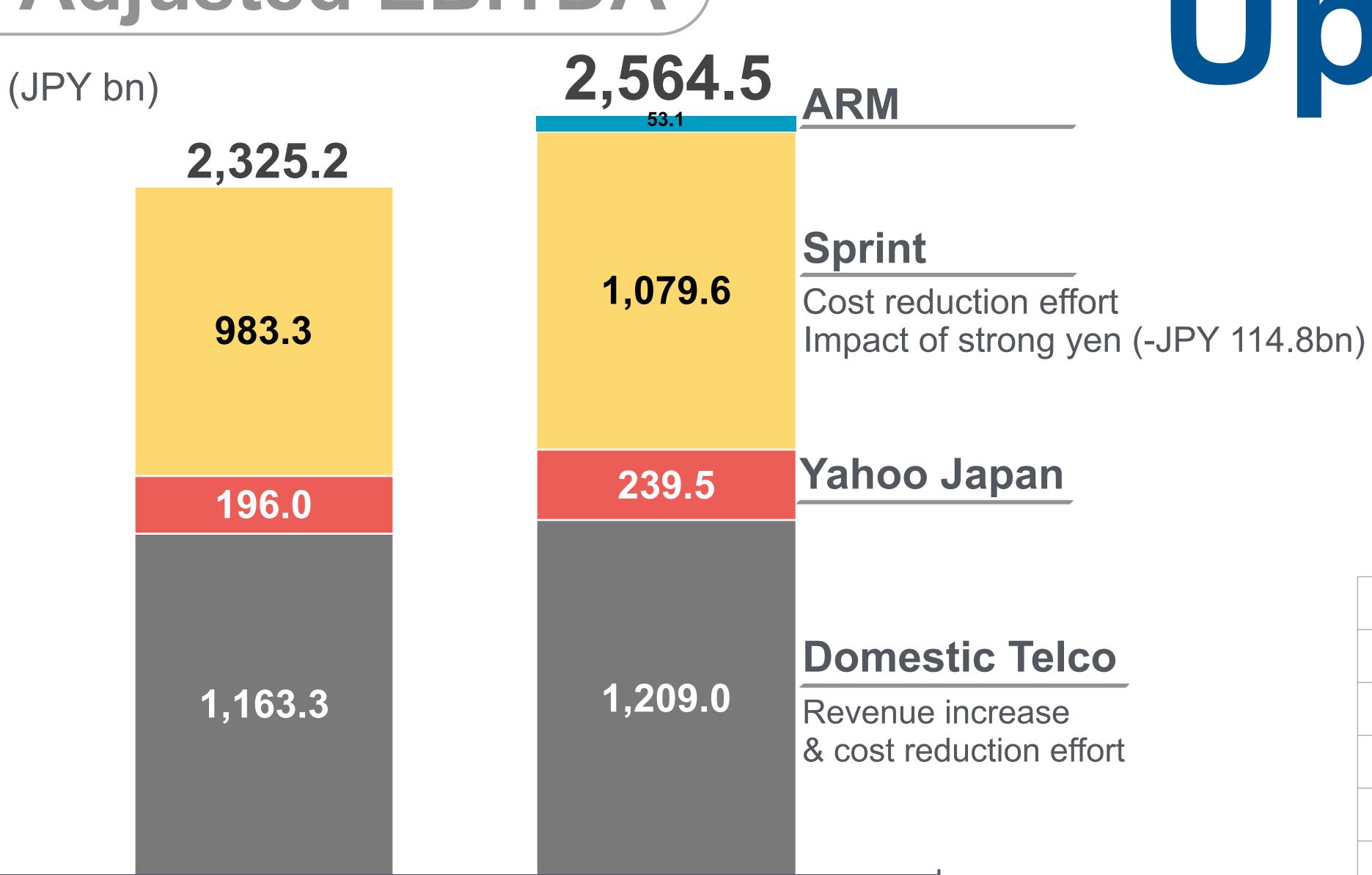
7.9

29.4



# Up 10%

#### Adjusted EBITDA



 Exchange rate: Yen/Dollar

 FY2015
 FY2016

 Q1
 121.34
 109.07

 Q2
 121.91
 102.91

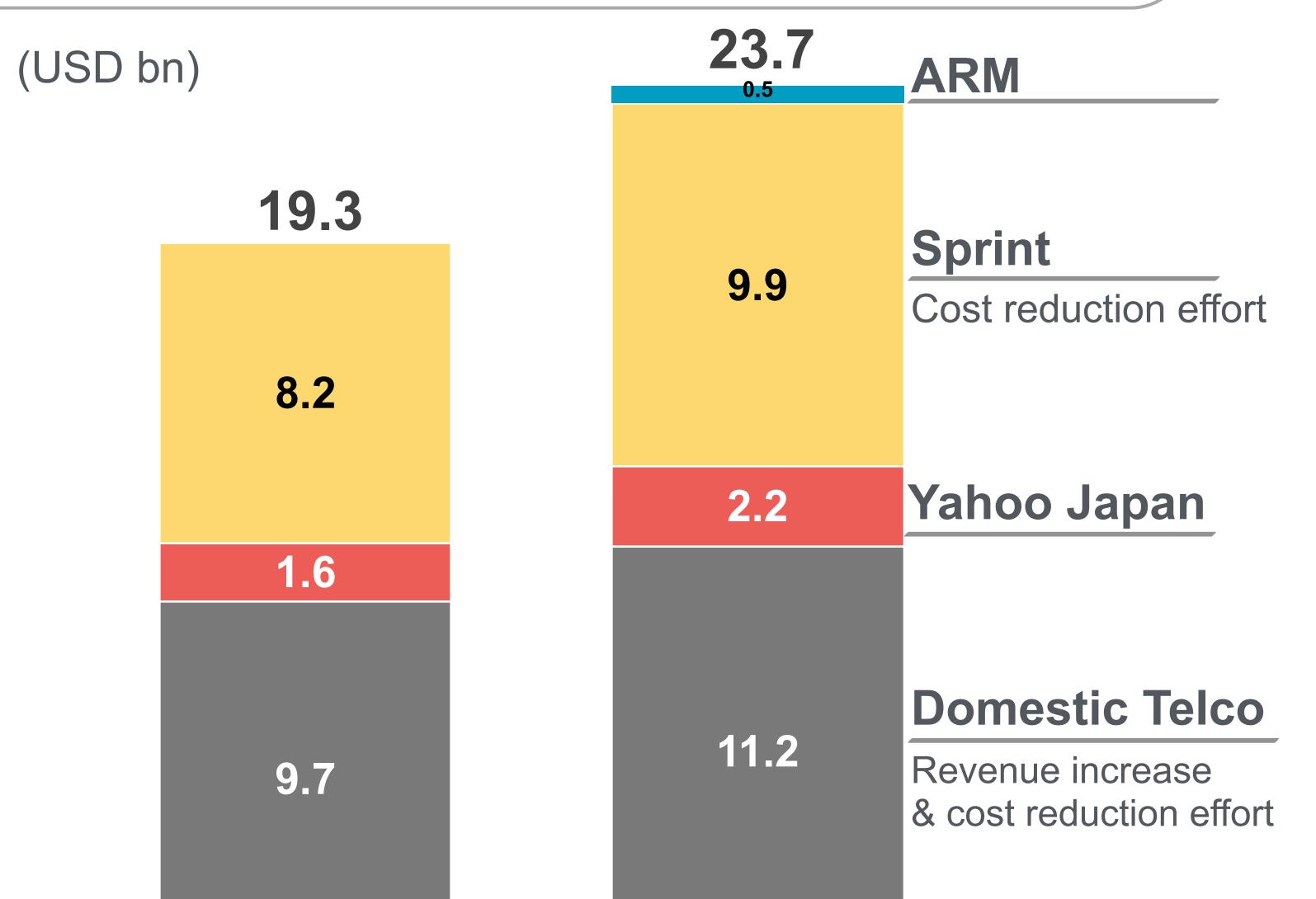
 Q3
 121.07
 108.72

 Q4
 116.95
 113.76

FY2015 FY2016 8

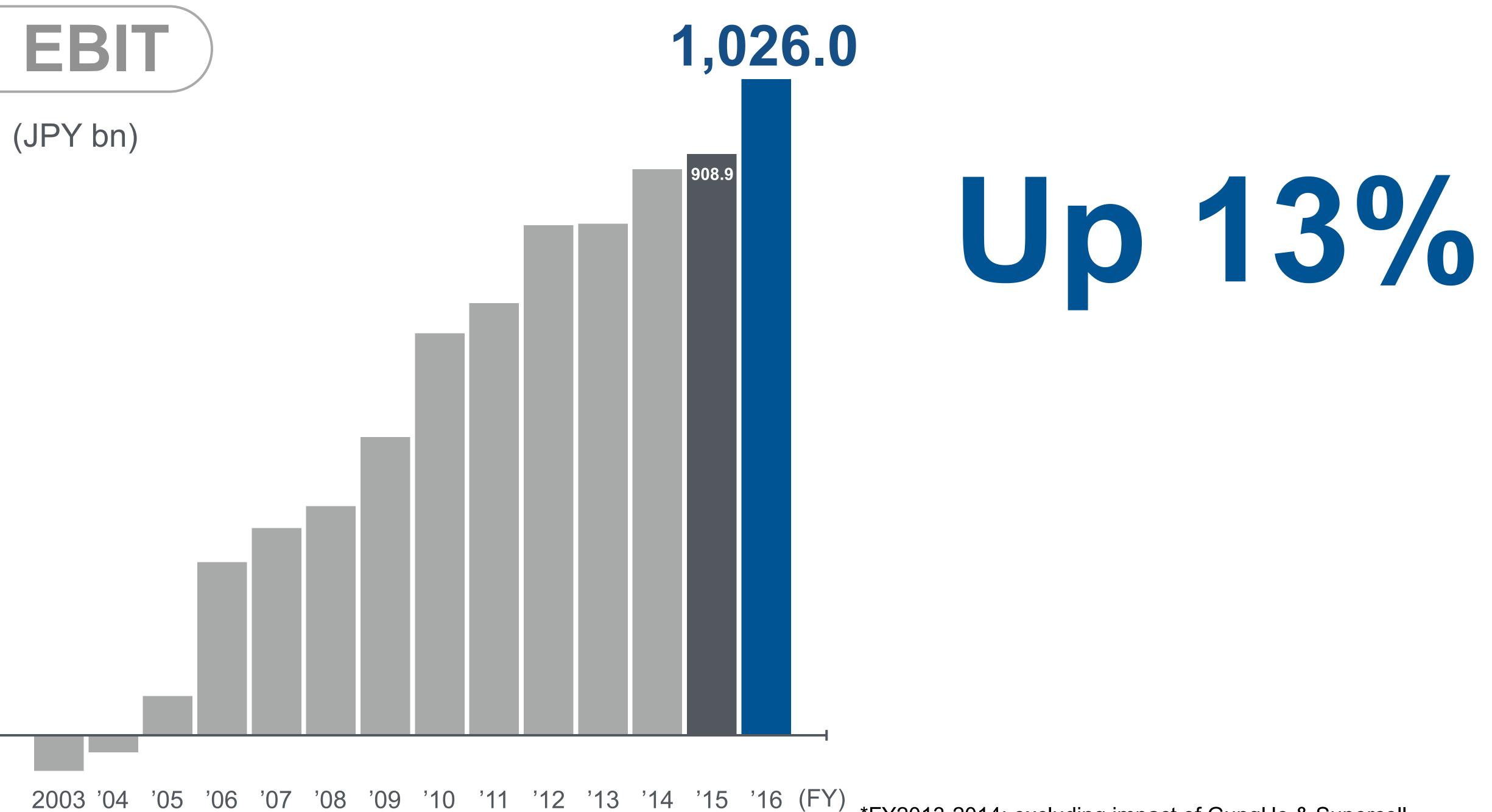


Up 23%



Exchange rate: Yen/Dollar			
	FY2015 FY2016		
Q1	121.34	109.07	
Q2	121.91	102.91	
Q3	121.07	108.72	
Q4	116.95	113.76	

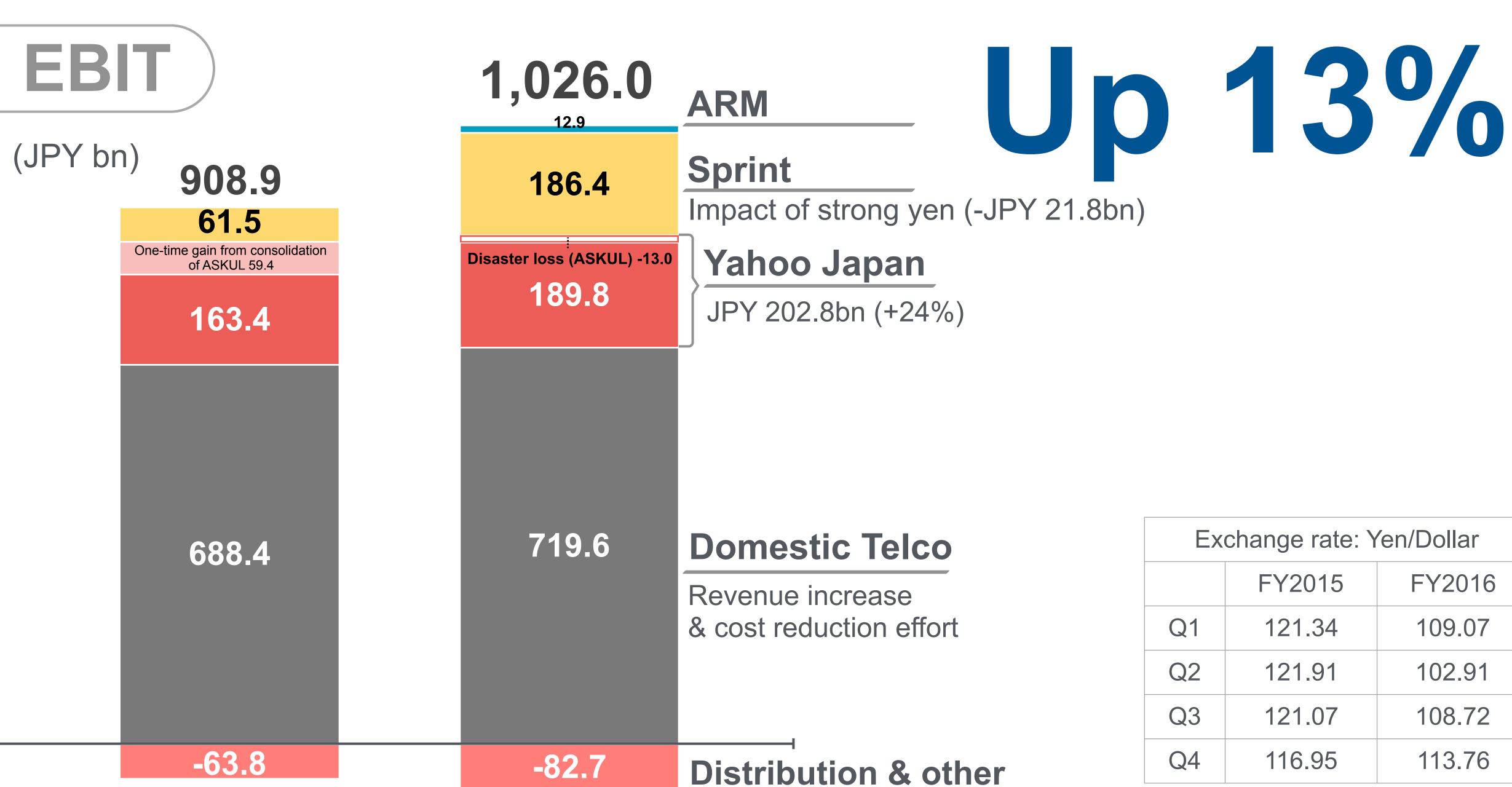
FY2015 FY2016



\*FY2013-2014: excluding impact of GungHo & Supercell \*FY2013: excluding one-time gain from consolidation of WILLCOM 10

Japanese-GAAP

**IFRSs** 



Brightstar goodwill impairment (-JPY 30.3bn)

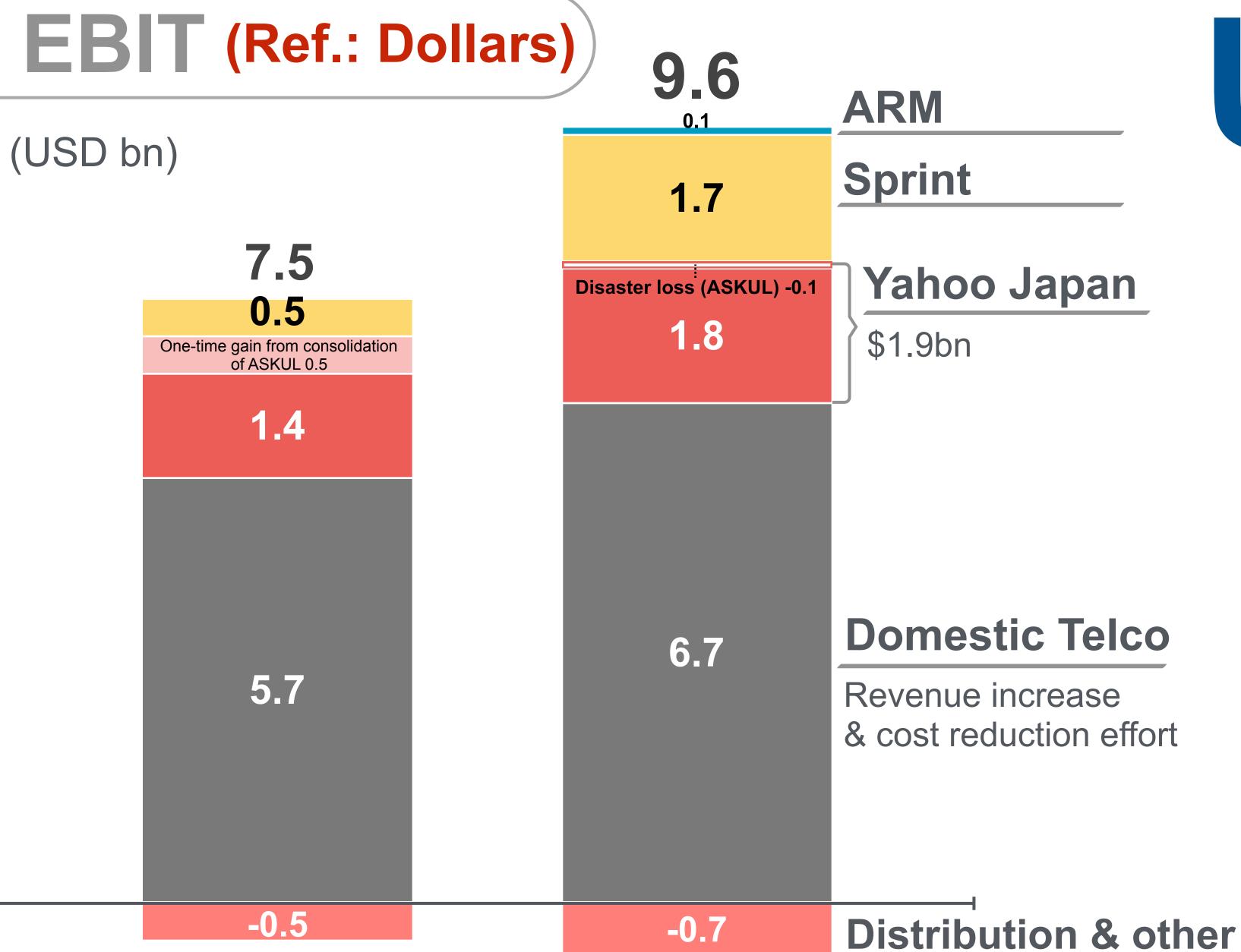
FY2015 FY2016 FY2016

109.07

102.91

108.72

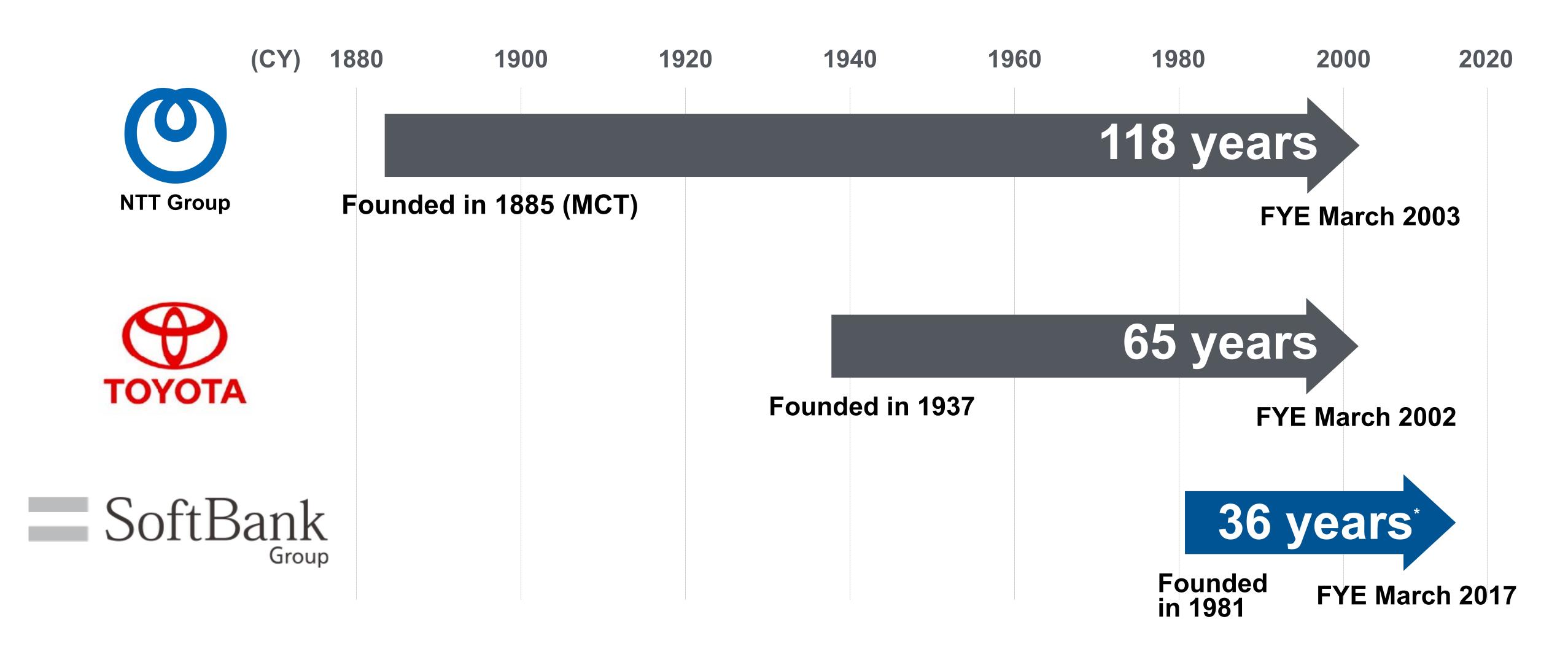
113.76



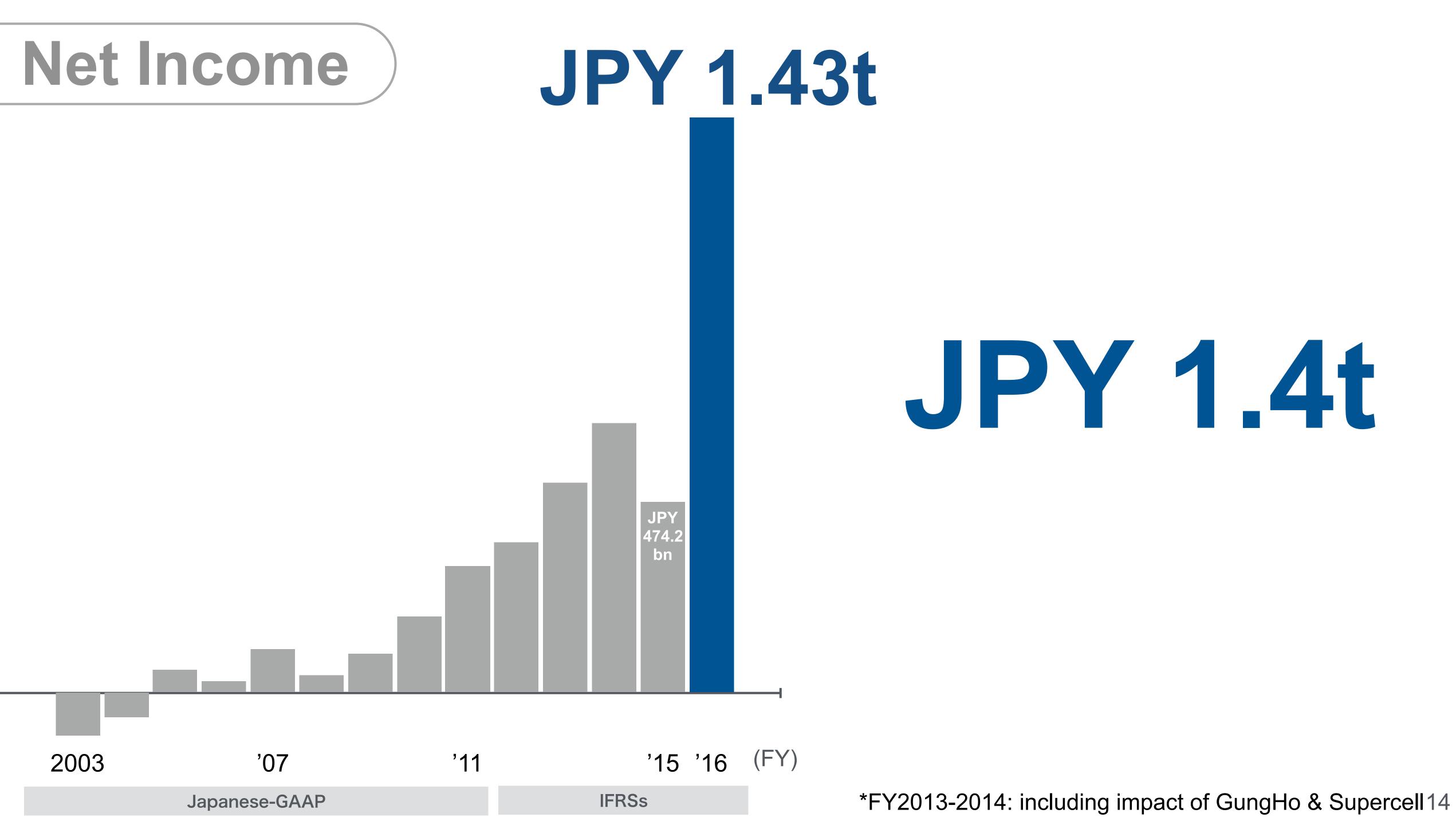
Exchange rate: Yen/Dollar			
	FY2015 FY2016		
Q1	121.34	109.07	
Q2	121.91	102.91	
Q3	121.07	108.72	
Q4	116.95	113.76	

#### Years to Achieve JPY 1t EBIT

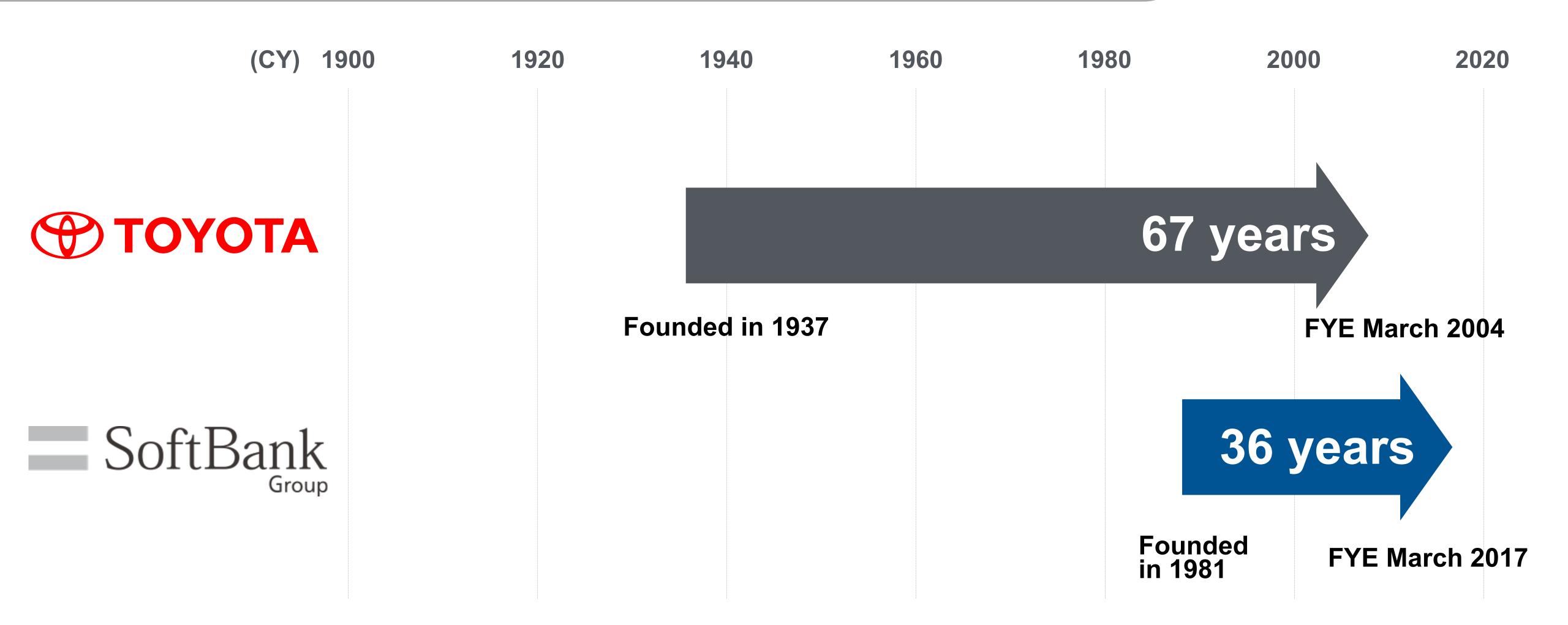
\*Excluding impact of GungHo & Supercell



### 3rd Japanese company to reach milestone



#### Years to Achieve JPY 1t Net Income



## 2nd Japanese company to reach milestone

#### Financial Status

#### Domestic Telco



(Incl. Sprint acquisition cost)

Net interestbearing debt

**JPY 3.6t** 

**EBITDA** 

**JPY 1.2t** 

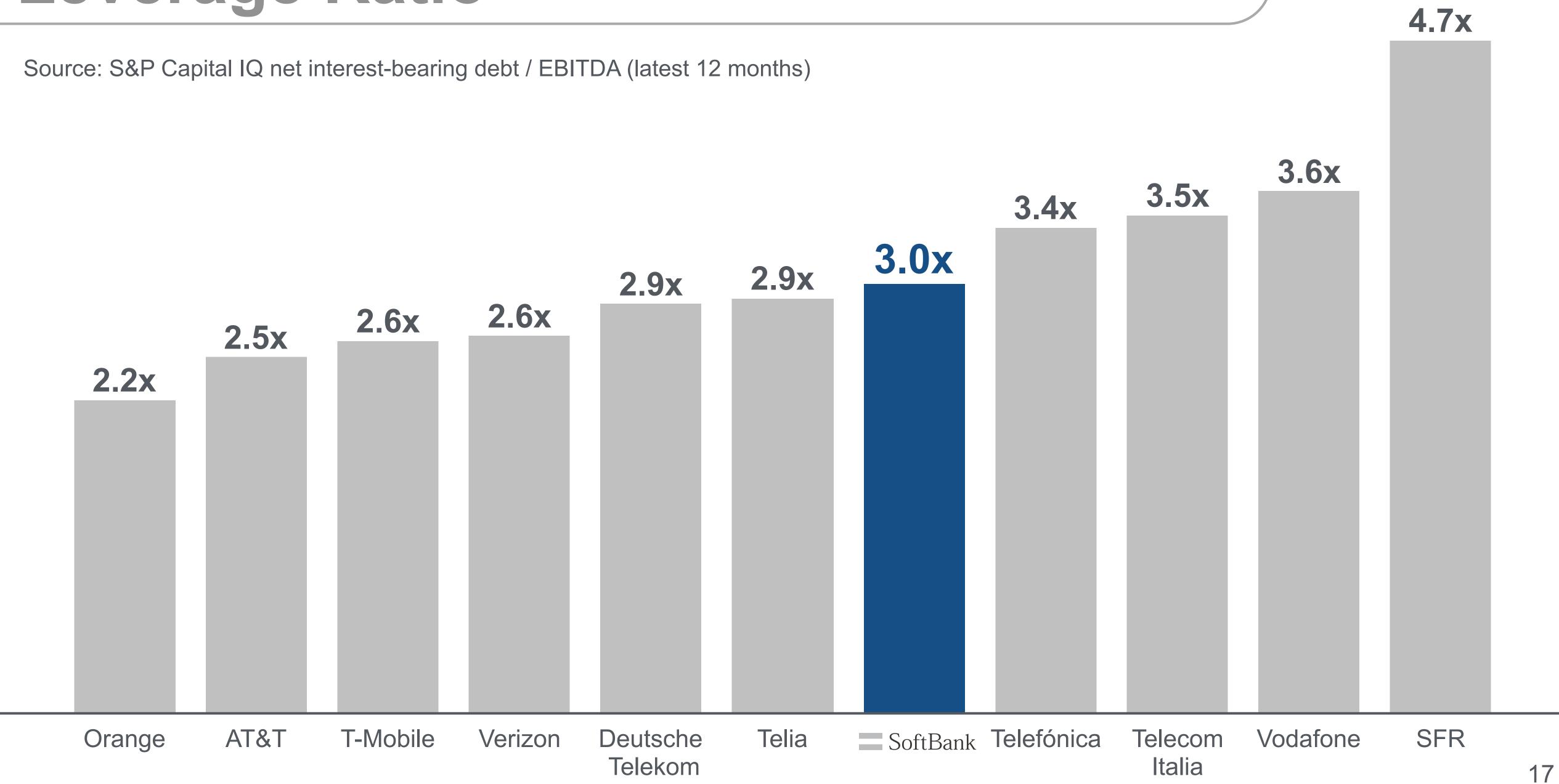


Net interest- bearing debt	JPY 4.4t	<b>95</b>	25%
Equity value of holdings	JPY 17.9t		<b>49</b> /0

<sup>\*</sup>Net interest-bearing debt as of Mar. 31, 2017, EBITDA FY16, Market cap of listed holdings as of May 9, 2017 USD 1 = JPY 112.19 (as of Mar. 31, 2017) and JPY 113.28 (as of May 9, 2017) 16

etc.

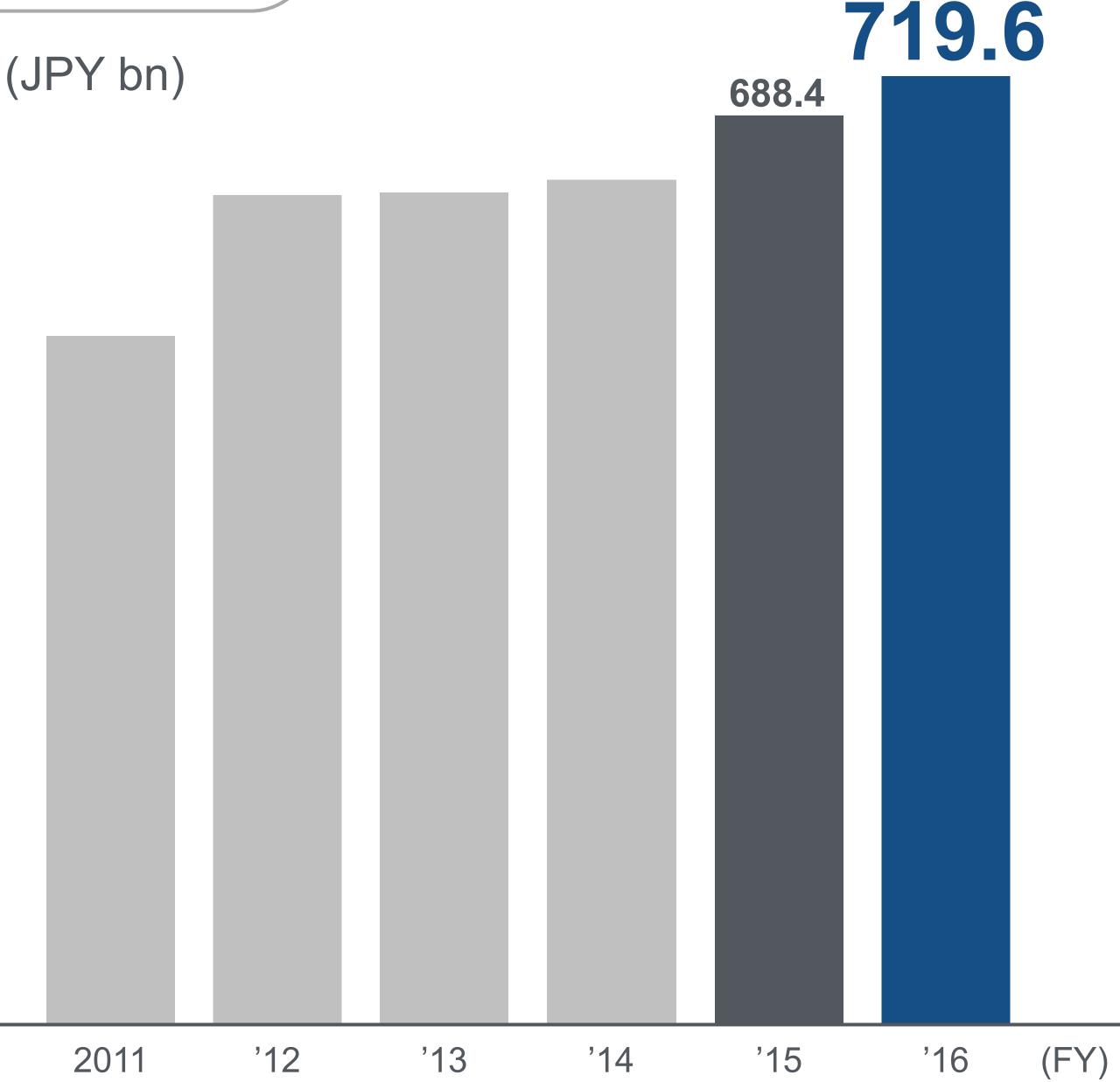
### Leverage Ratio (Major Mobile Operators in Europe or the U.S.)



# SoftBank Domestic Telco







# 

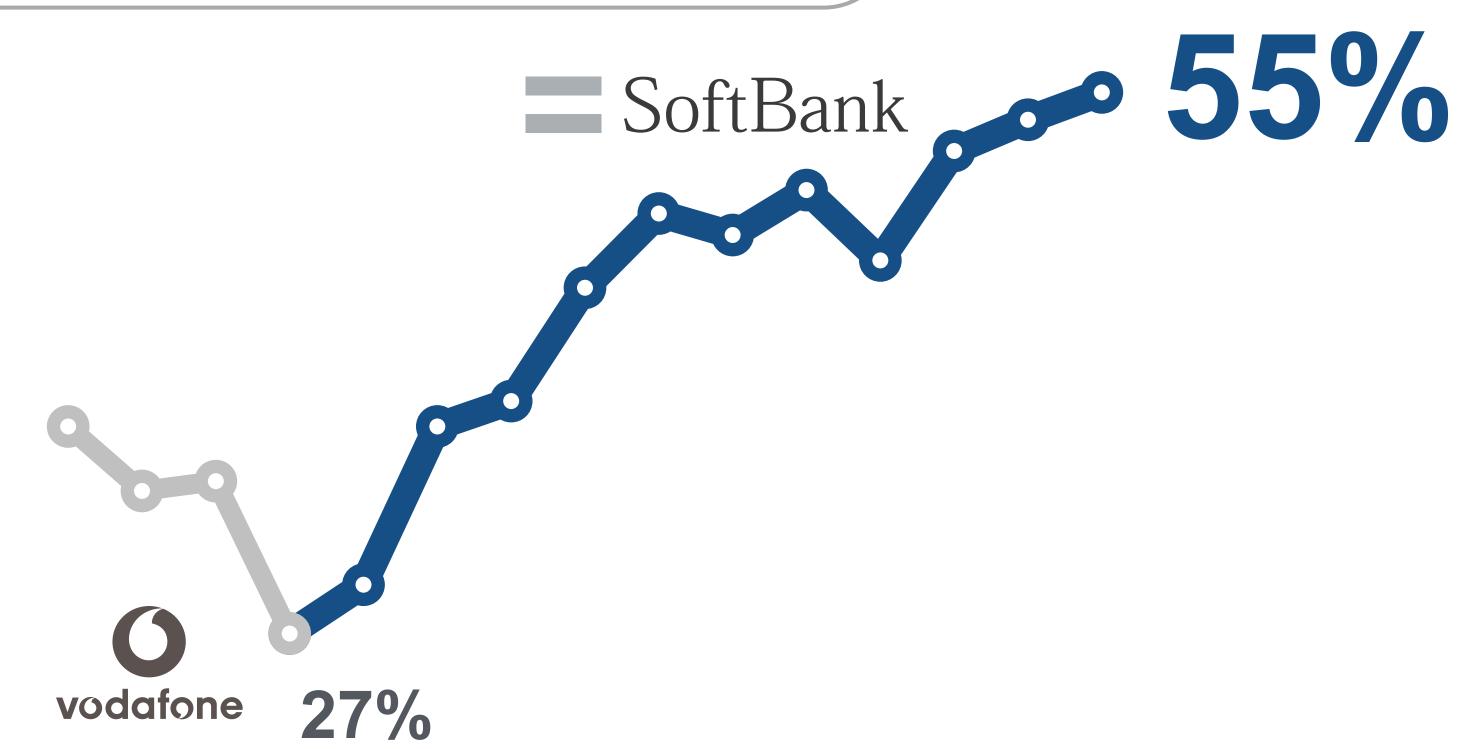
\*FY2011: JGAAP, FY2012-2016: IFRSs

After FY2014: Domestic Telecommunications segment

Up to FY2013: Mobile Communications segment + Fixed-line segment + Broadband Infrastructure segment 19

### EBITDA Margin





# Enhanced efficiency

<sup>\*</sup>Mobile business

<sup>\*</sup>EBITDA margin = EBITDA / service revenue

<sup>\*</sup>Service revenue = wireless revenue - equipment revenue

### EBITDA Margin

(FY2016)





#### SoftBank

55%



Verizon



AT&T

49%



**China Mobile** 

41% G 0 0 a N 0 . 1

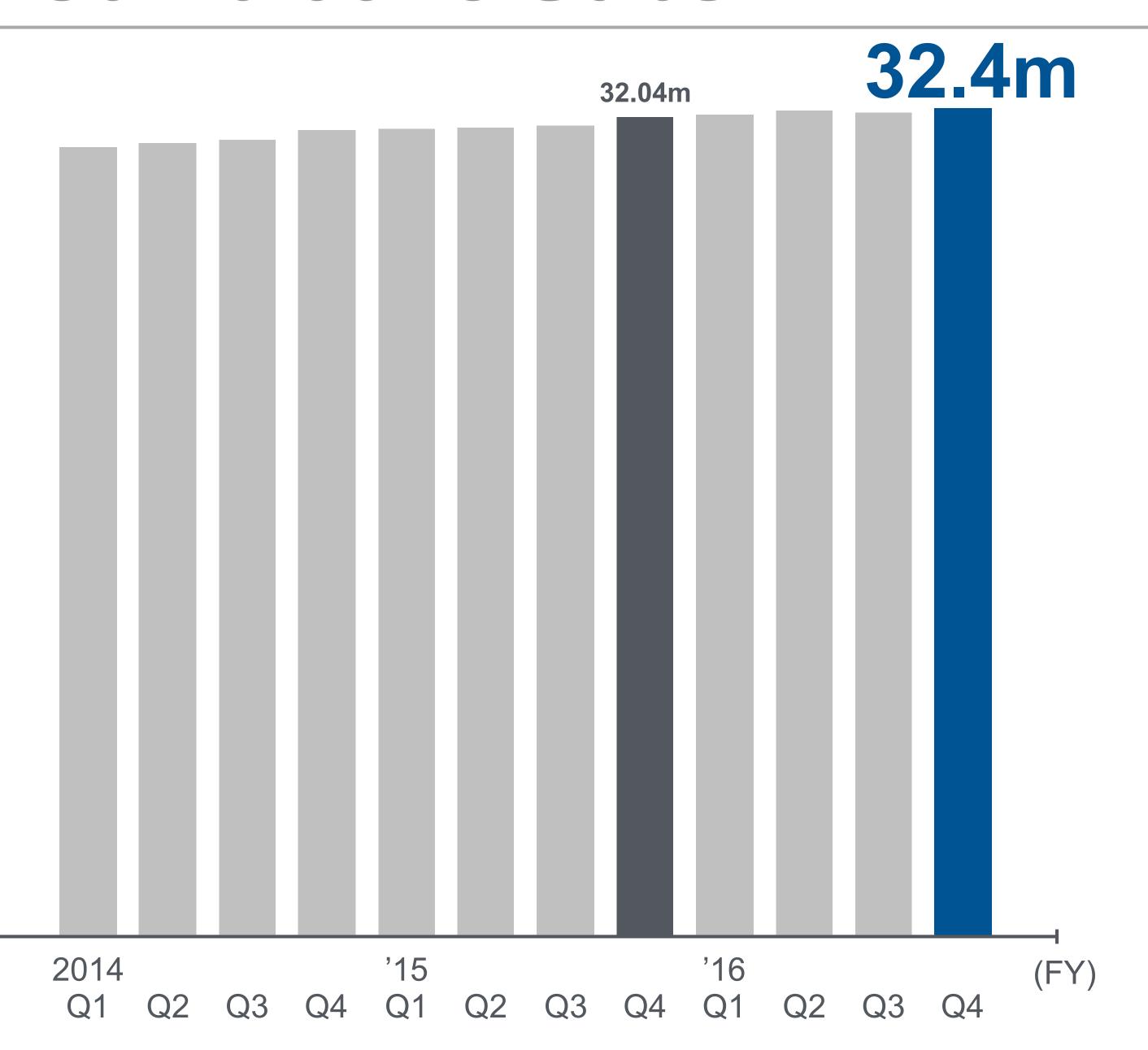


NTT DOCOMO

Source: companies' disclosures \*Mobile business of each company \*EBITDA margin = EBITDA / service revenue \*Service revenue = wireless revenue - equipment revenue Telecom operators with market cap exceeding USD 50bn as of Mar. 31, 2017 21

#### Cumulative Subs (Main Subscribers)



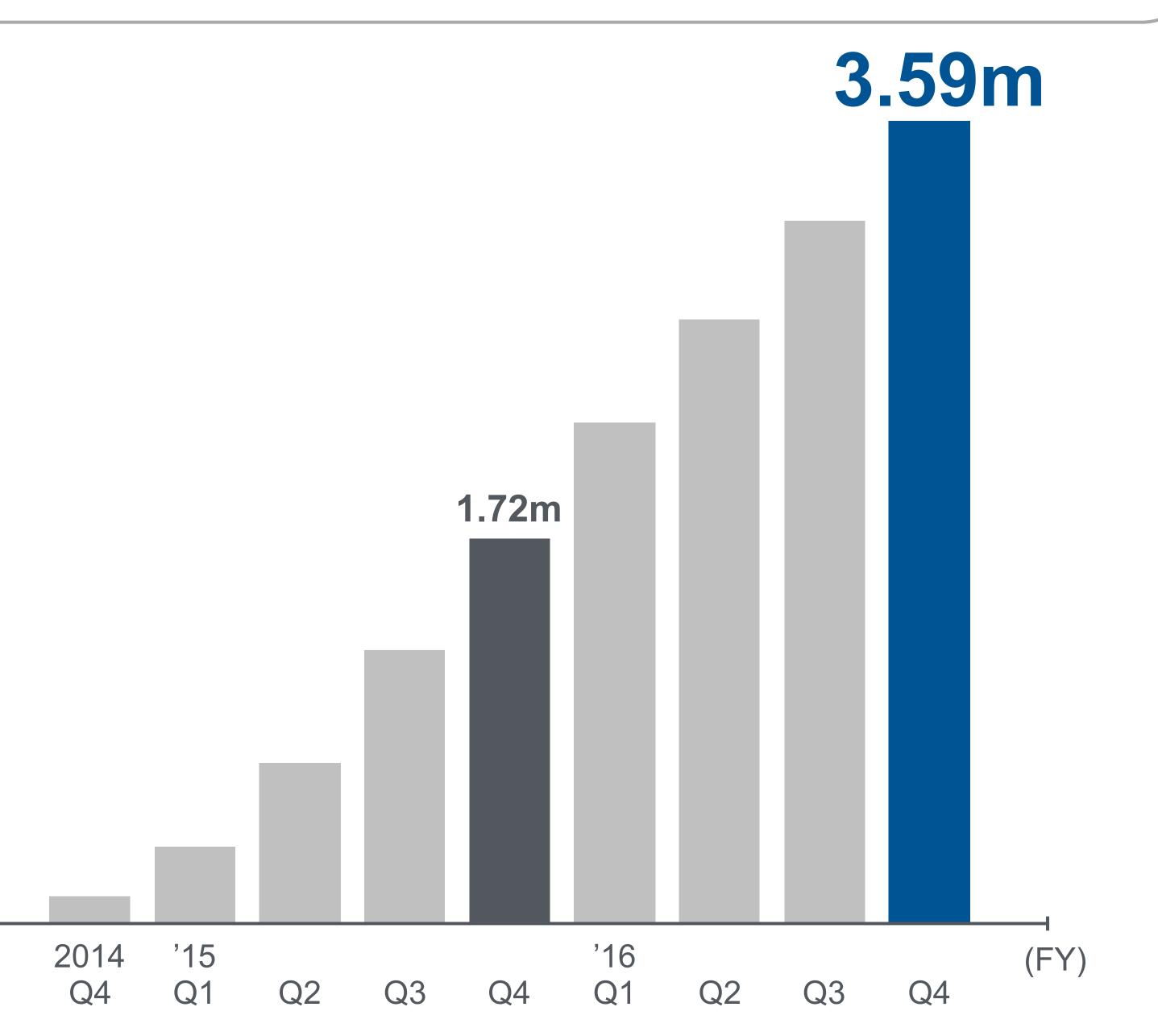


Up 360K

\*Main subscribers: smartphones + feature phones + tablets + mobile data communication devices and others 22

#### Cumulative Subs (FTTH Service)

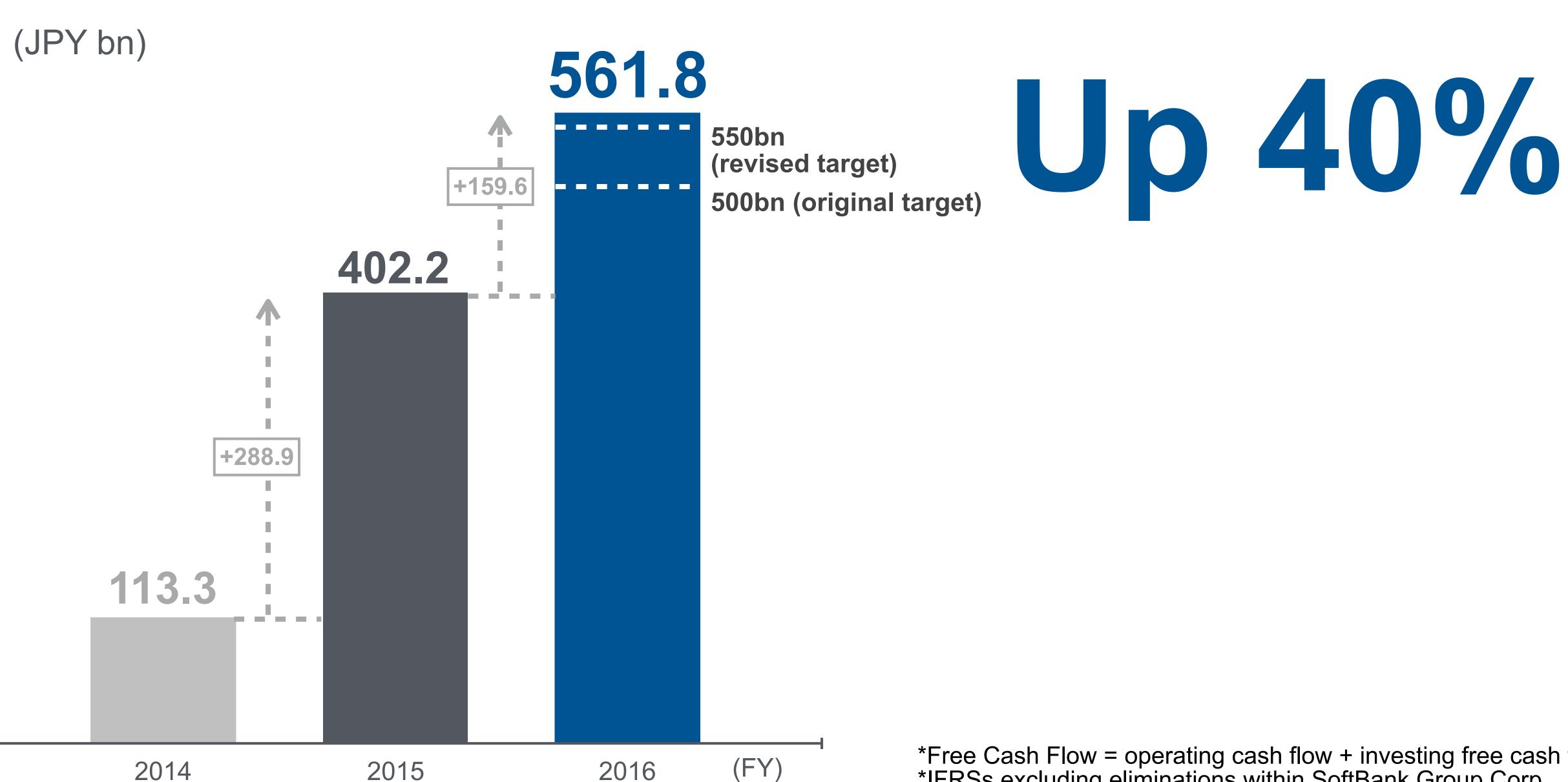






#### Free Cash Flow



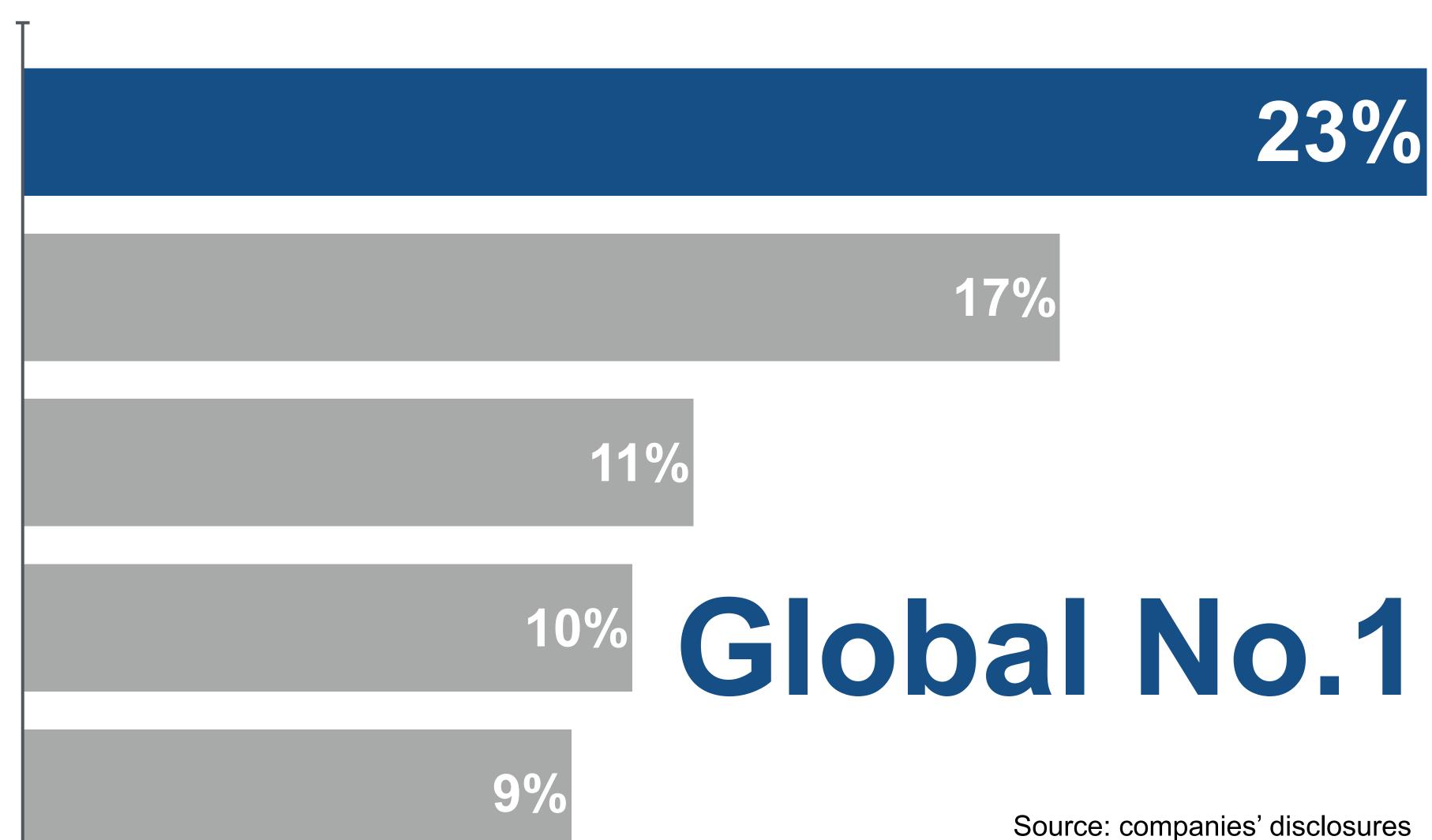


<sup>\*</sup>Free Cash Flow = operating cash flow + investing free cash flow \*IFRSs excluding eliminations within SoftBank Group Corp. 24

#### FCF/Revenue Ratio (FY2016)







\*Free Cash Flow = operating cash flow + investing cash flow

\*Service revenue = wireless revenue - equipment revenue

Free cash flow of NTT DOCOMO excluding movements relating to fund management

Telecom operators with market cap exceeding USD 50bn as of Mar. 31, 2017 25

#### FY2017 Forecast



Continuous profit growth for 13 consecutive periods

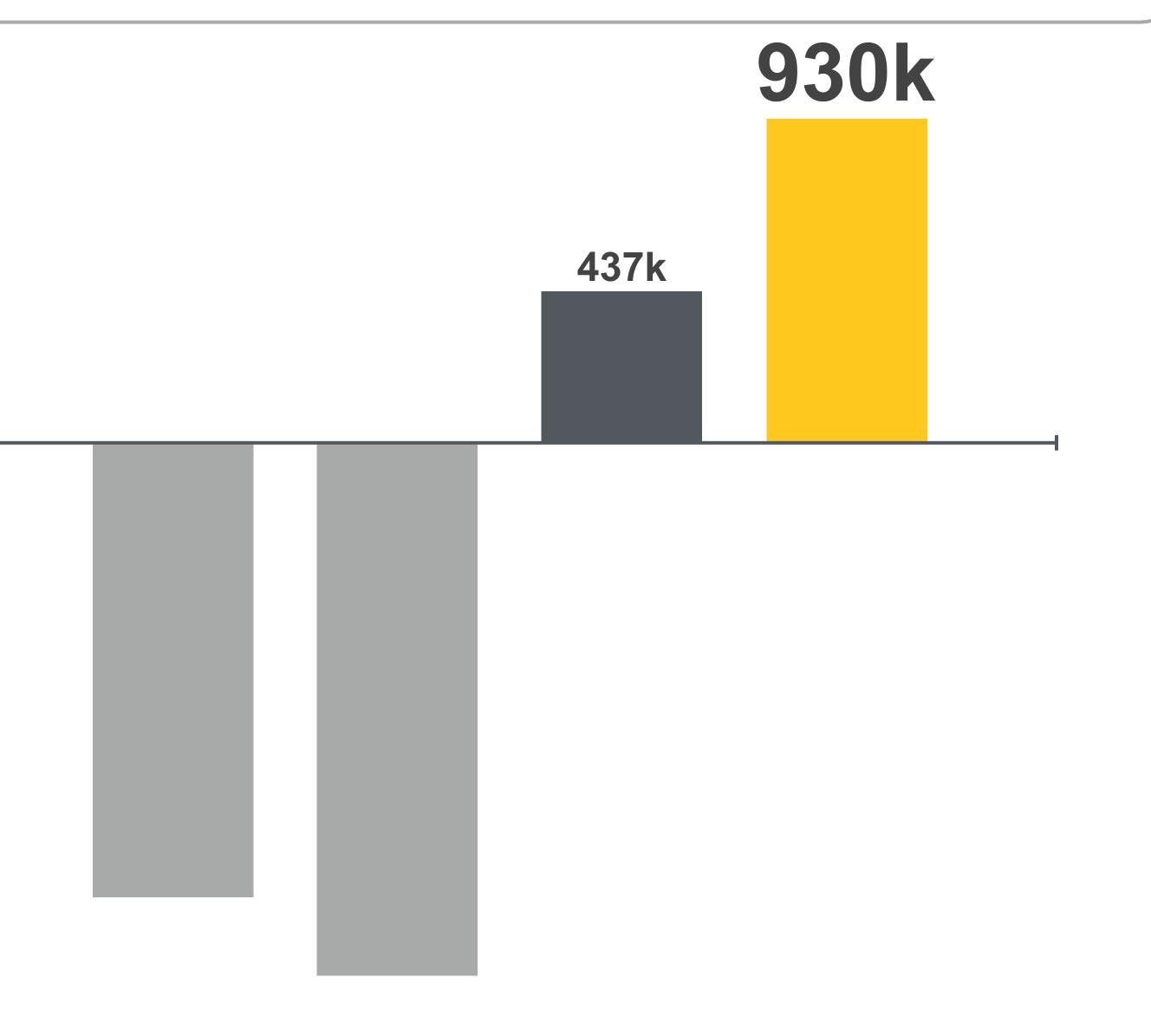
FCF at same level as FY2016

**Expand synergies with Yahoo Japan** 



#### Net Additions (Postpaid Phone)





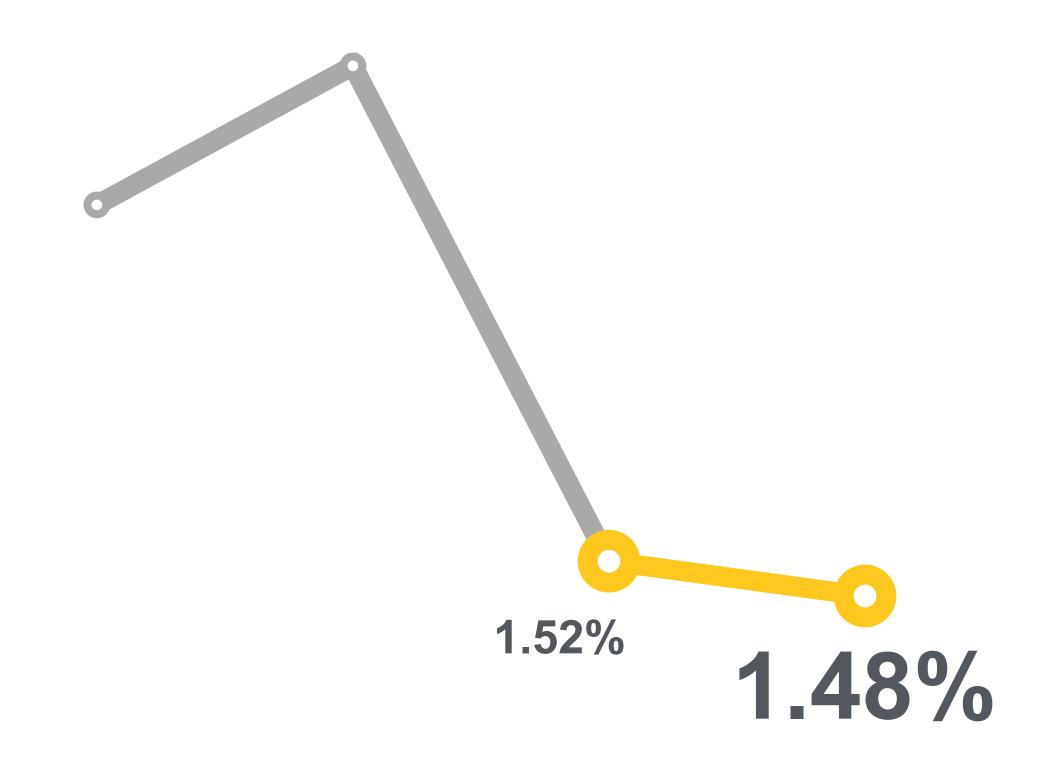
## More than double

\*Sprint platform

28

#### Churn (Postpaid Phone)





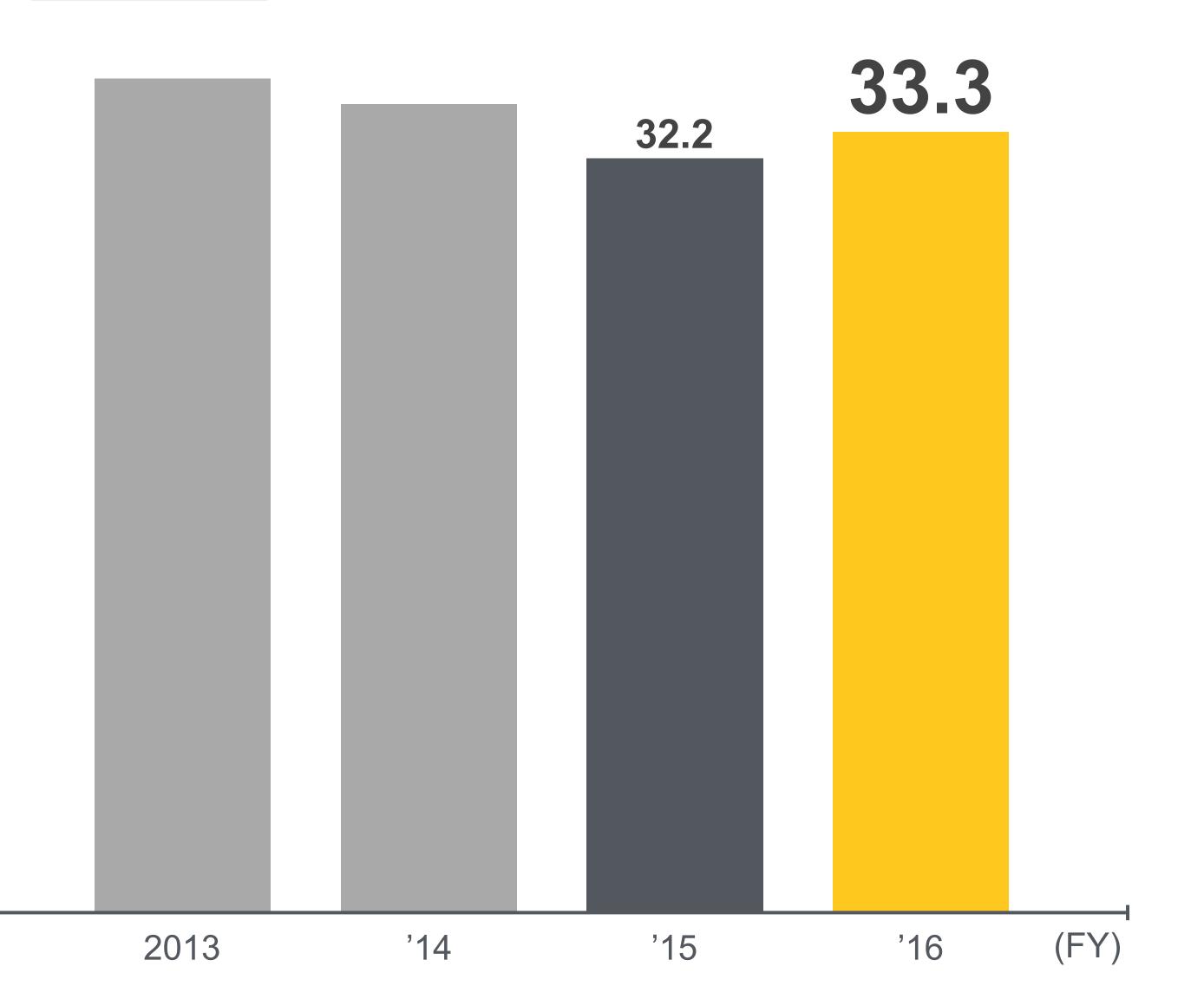
# Best in Sprint history

1.0% 2013 '14 '15 '16 (FY)

#### Net Operating Revenue



USGAAP (USD bn)

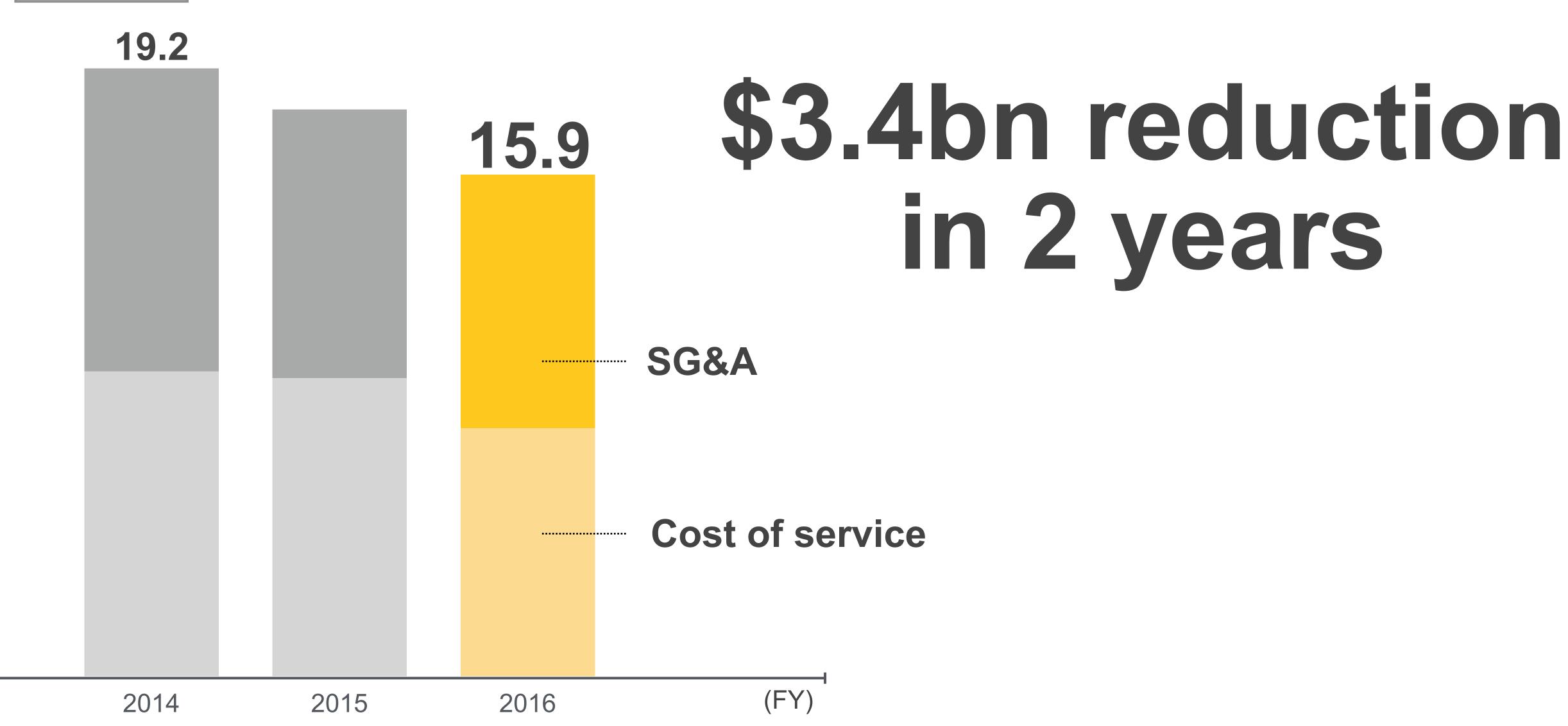


Up 4%

#### Cost Reduction

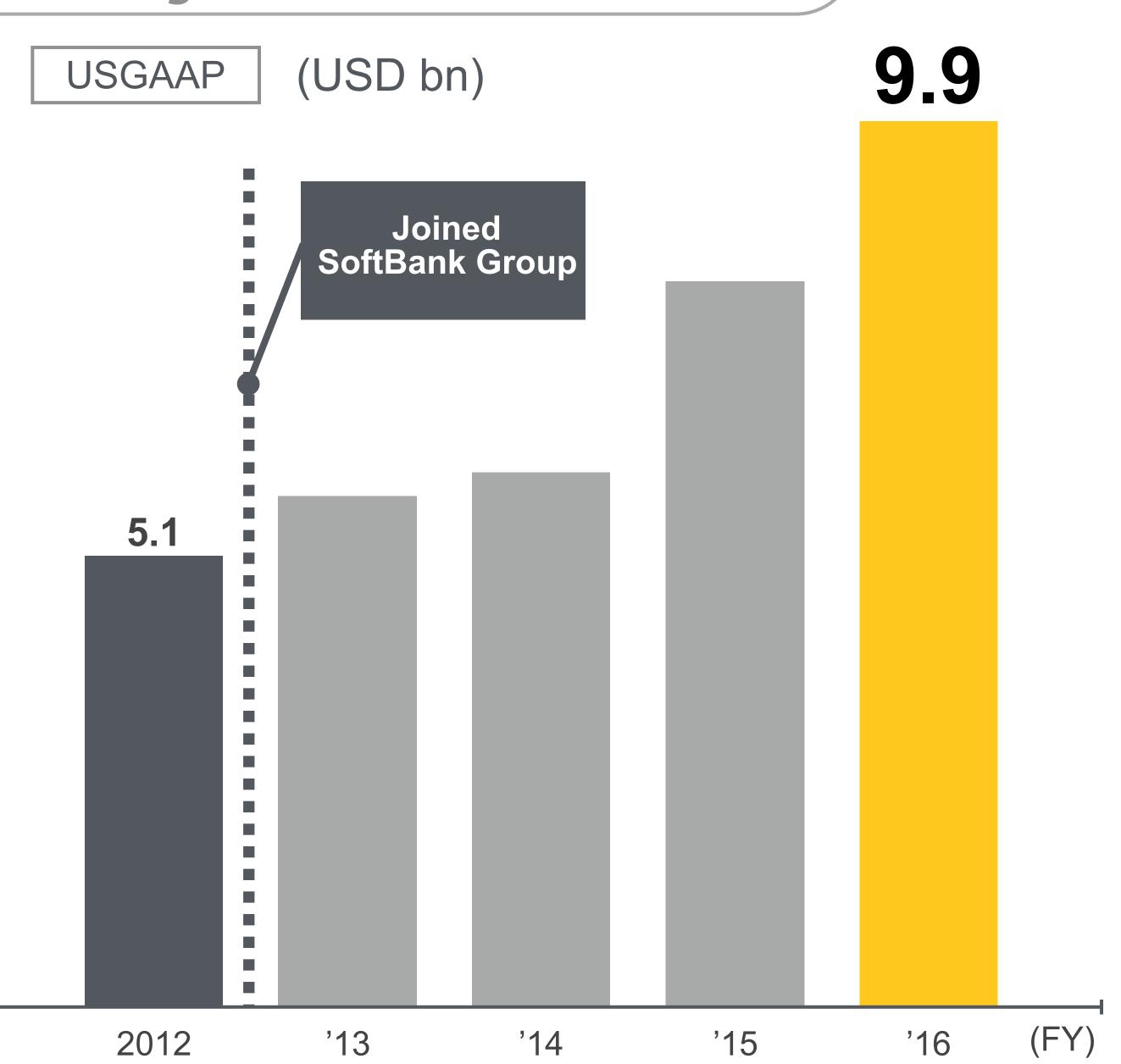


USGAAP (USD bn)



#### Adjusted EBITDA

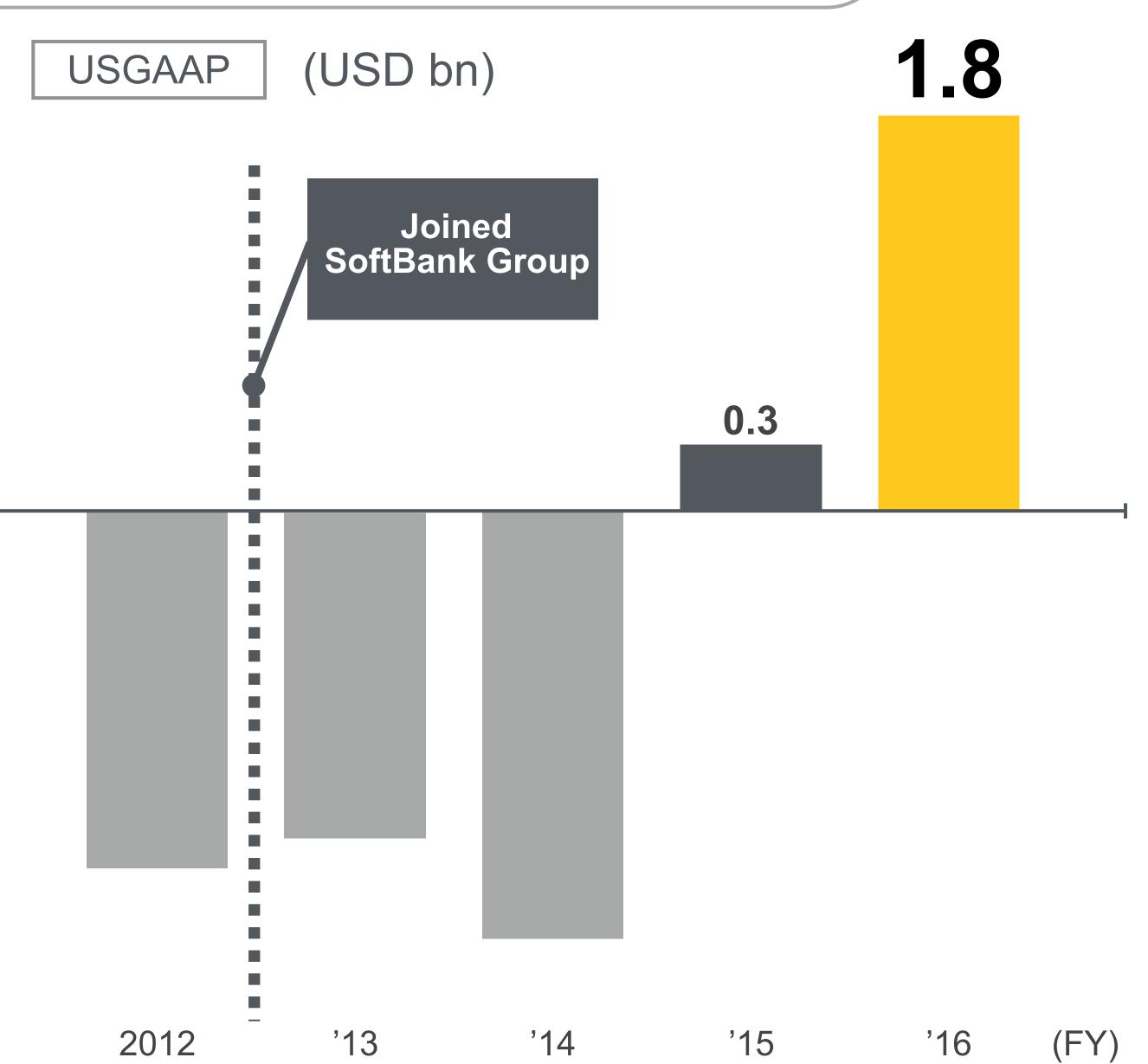




# Double in 4 years

### Operating Income



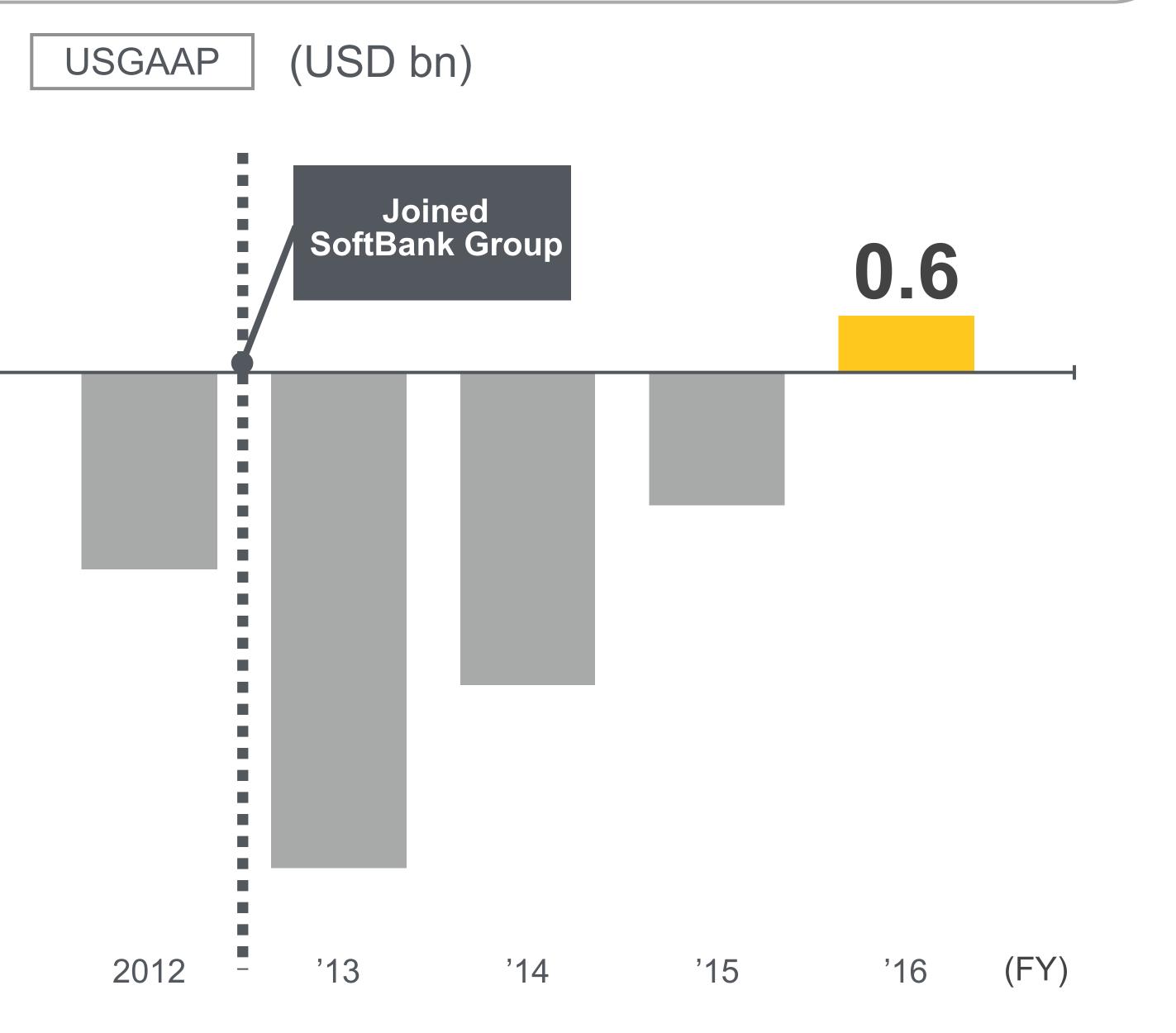




#### Adjusted Free Cash Flow



34

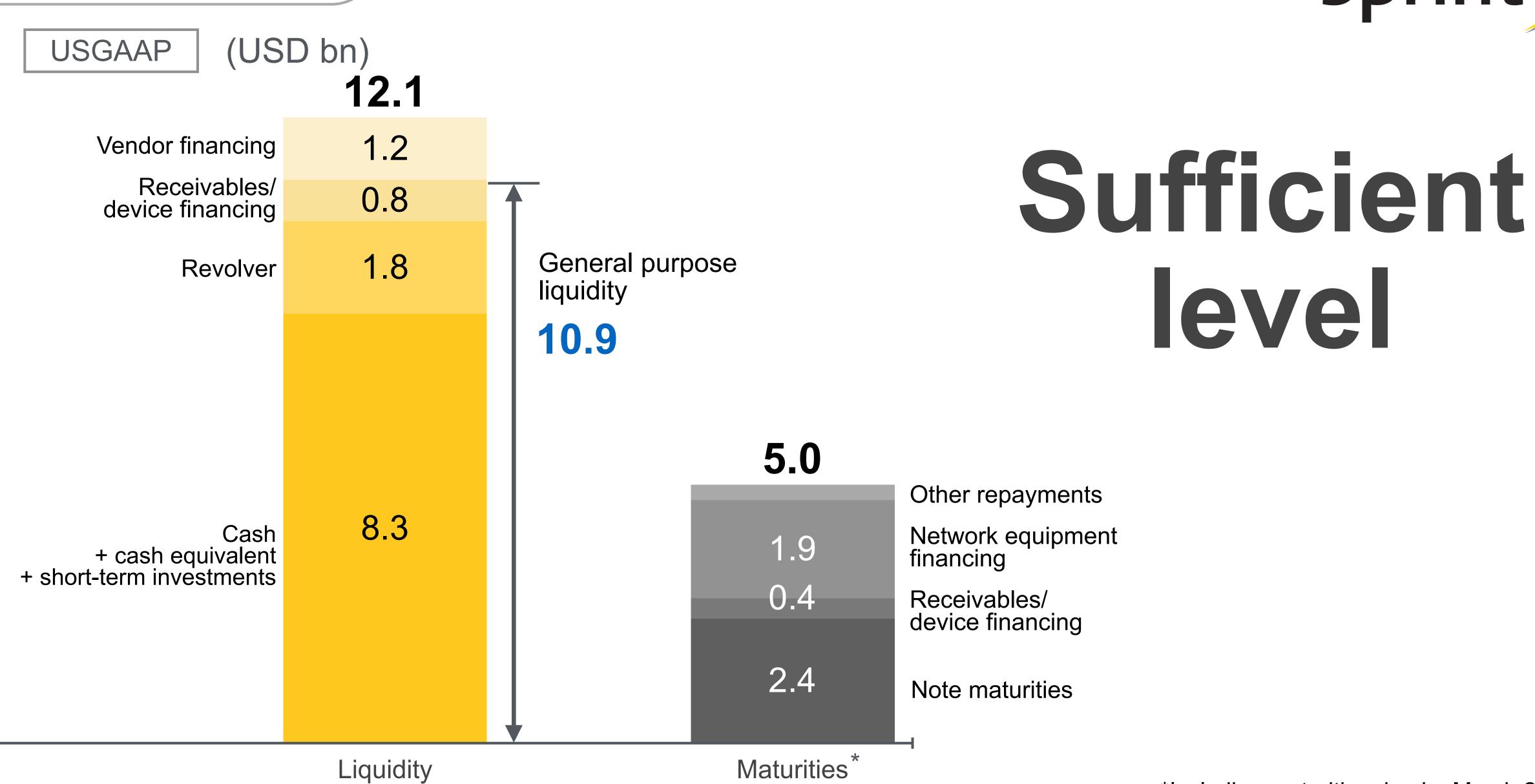


## Positive

\*Adjusted FCF: the cash provided by operating activities + the cash used in investing activities (excluding short-term investments) + the proceeds from sales of future lease receivables, net of repayments

#### Liquidity





(Mar. 2017)

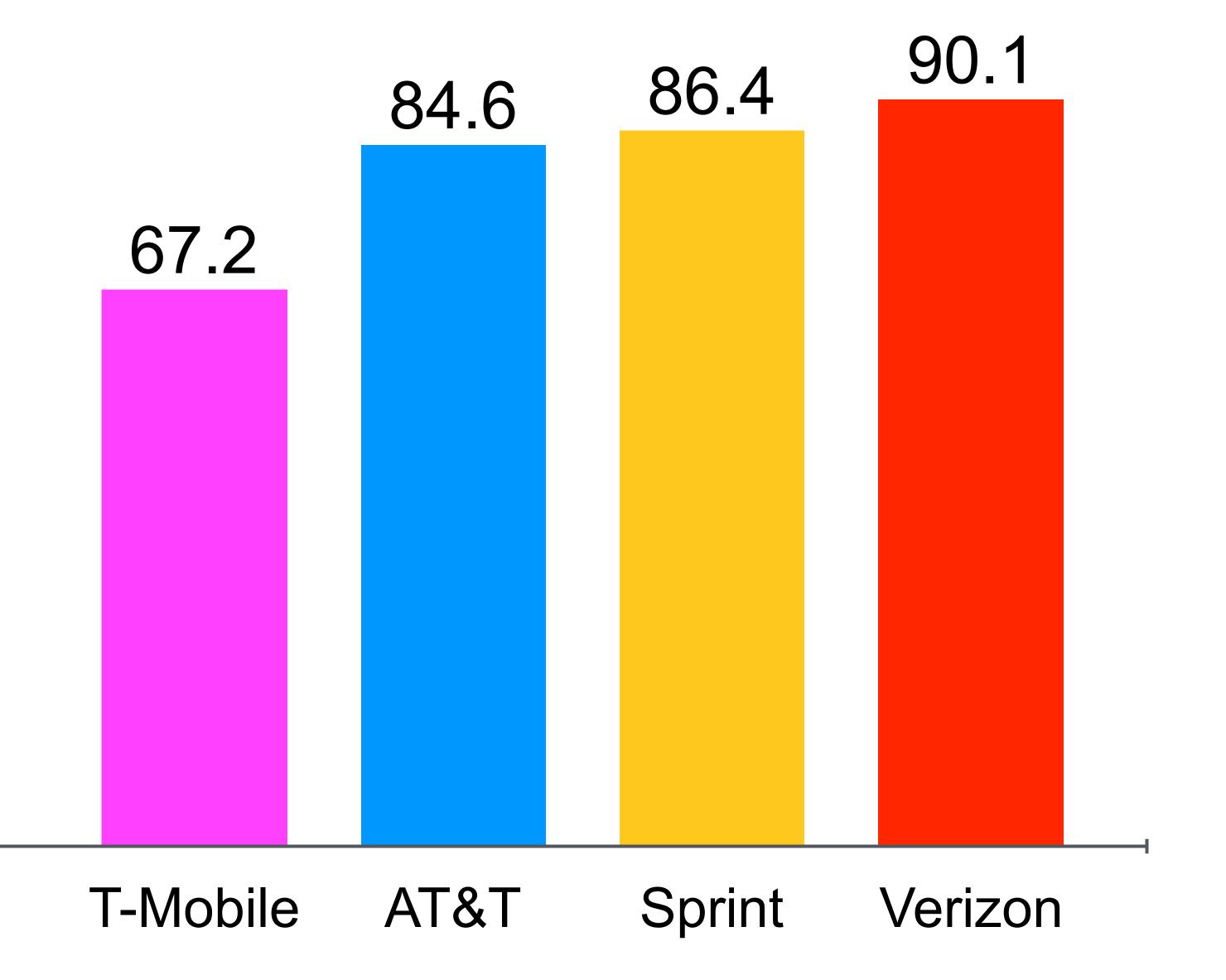
level



#### Toward No.1 or No. 2 Network

#### Voice Performance

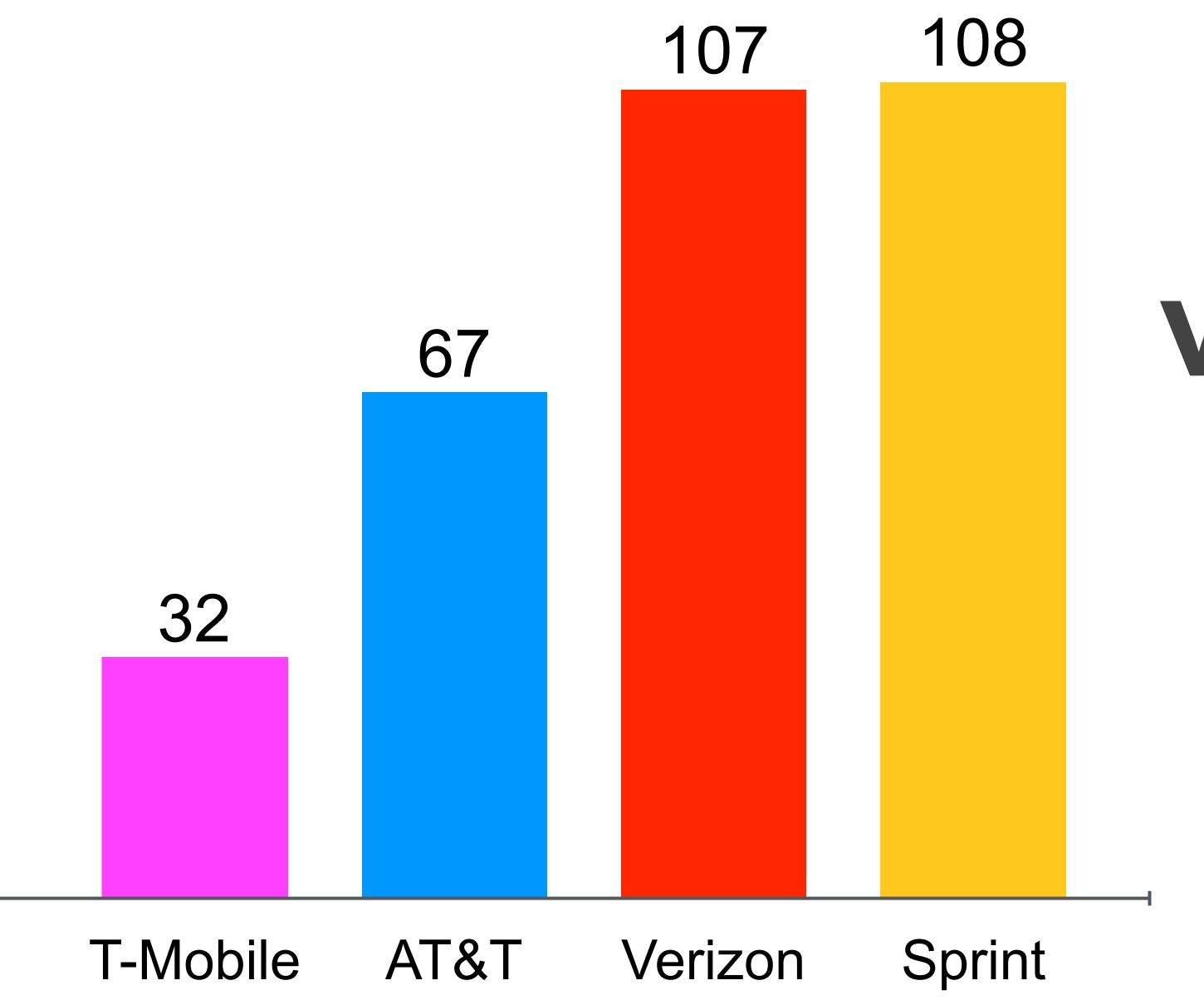




### No.2 nationwide (2H 2016)

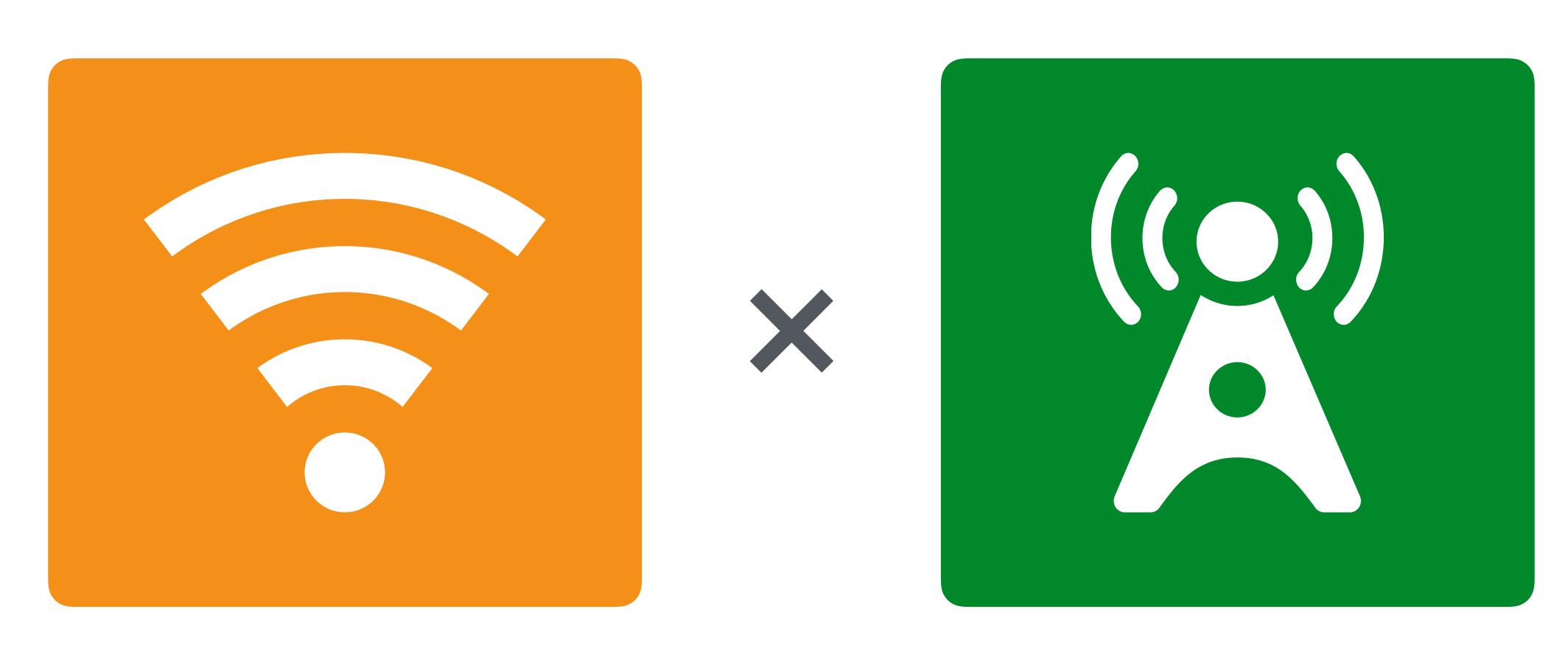
#### Voice Performance





## Most voice awards in metro (2H 2016)

#### LTE Key to Success

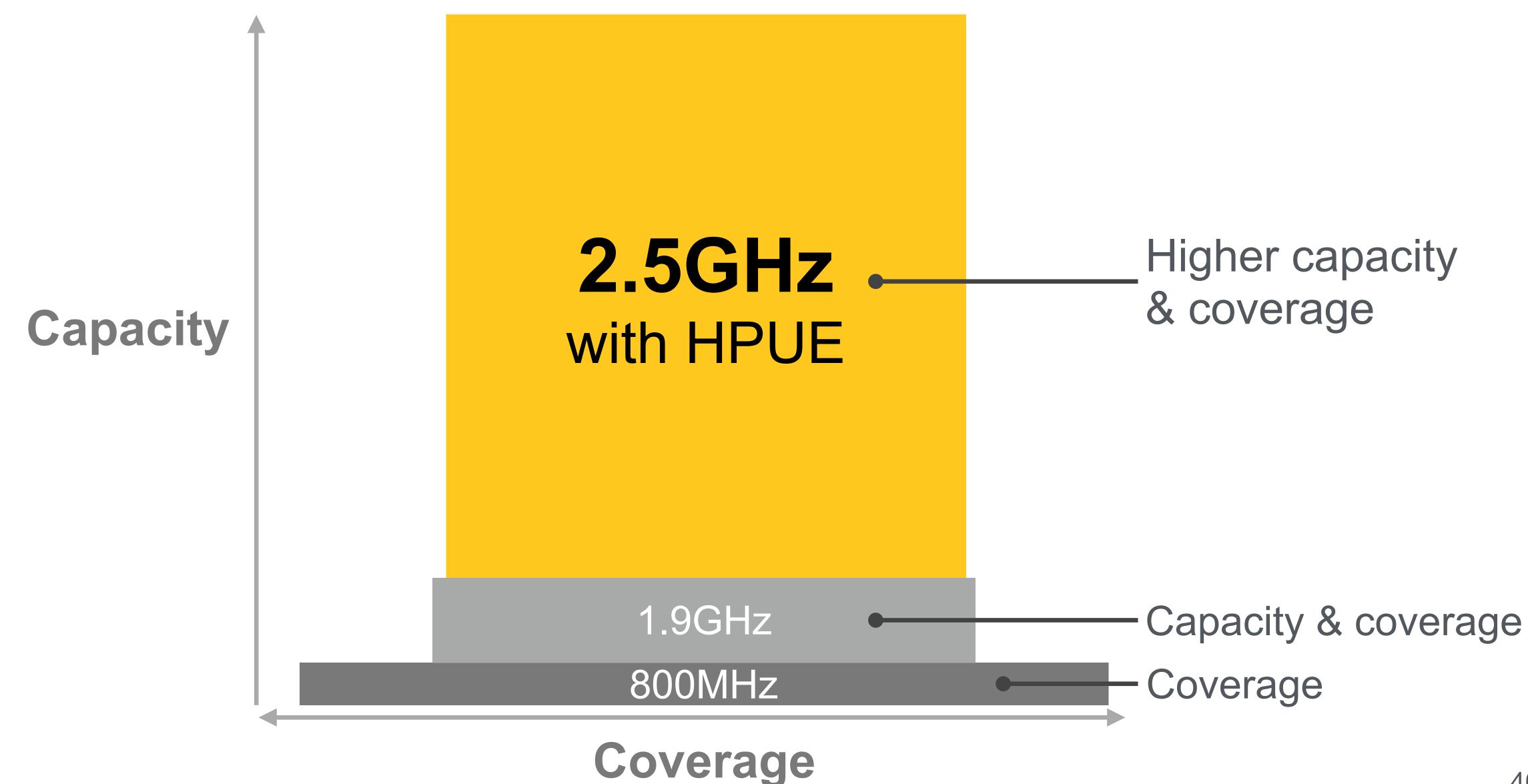


Spectrum Advantage

**Innovative Tools** 

#### Spectrum Advantage

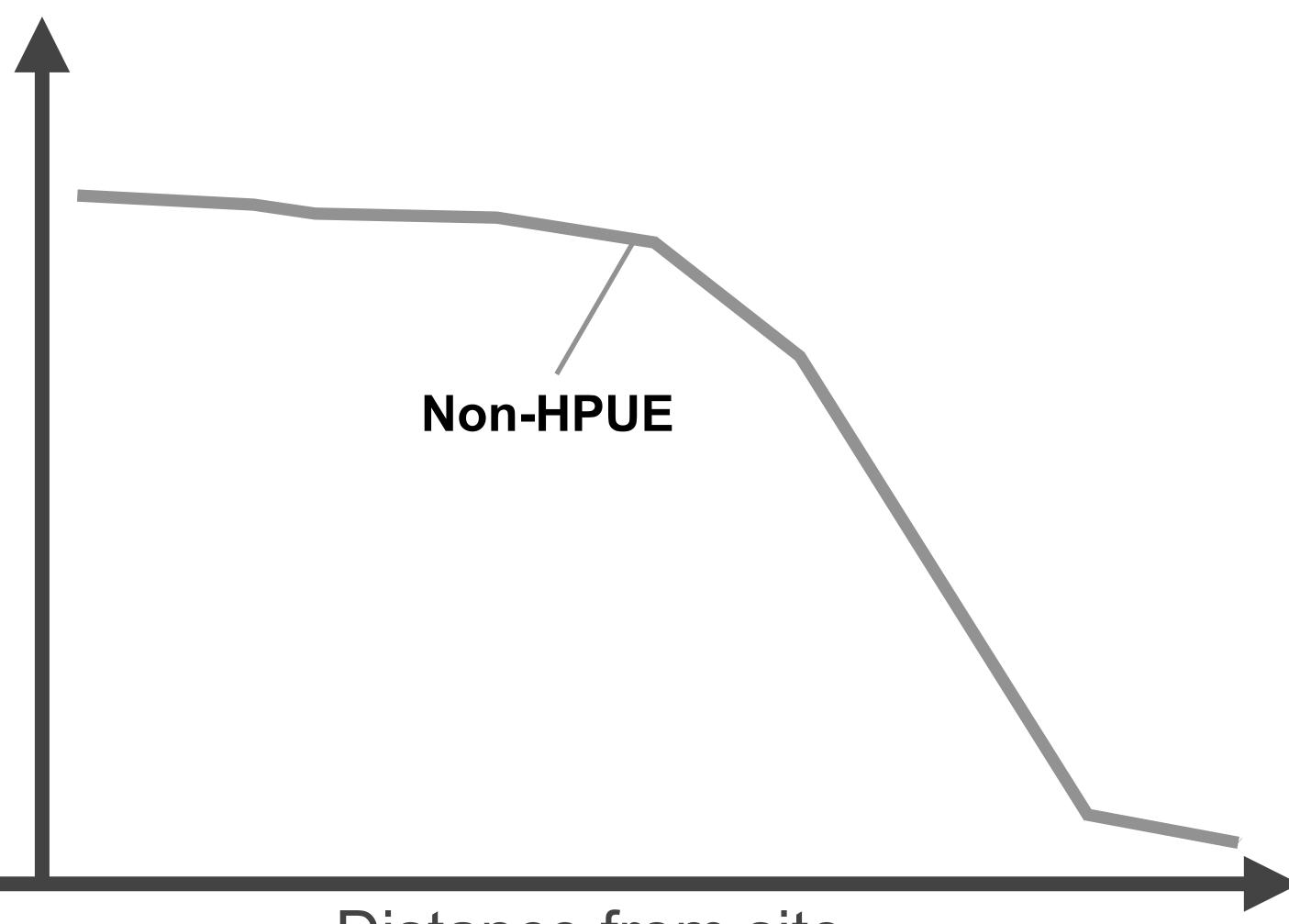




#### HPUE



UL data throughput (Mbps)

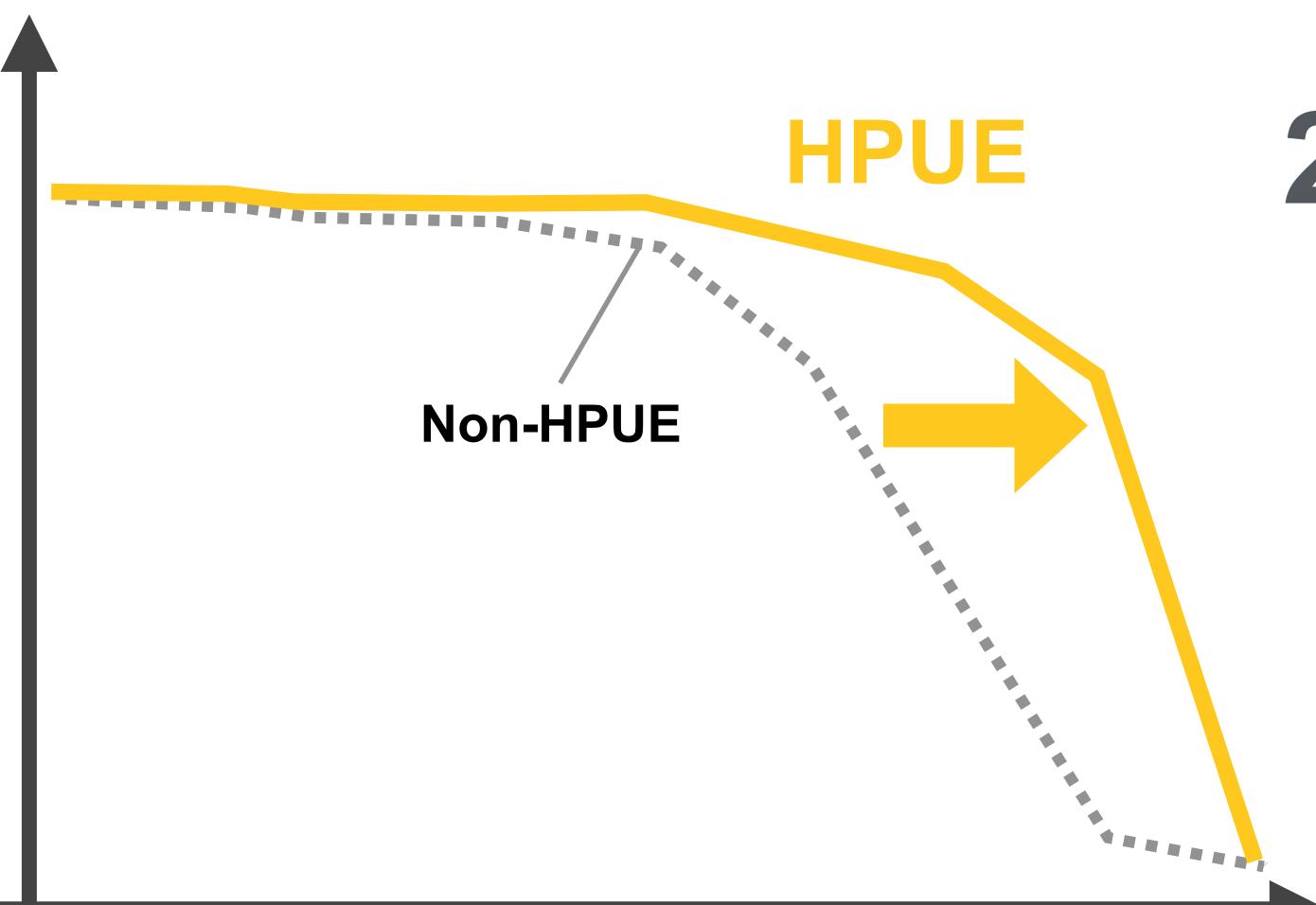


Distance from site

#### HPUE



UL data throughput (Mbps)



#### HPUE extends 2.5GHz coverage

(99% of 1.9GHz)



LG G6



Samsung Galaxy S8 | S8+



ZTE Max XL

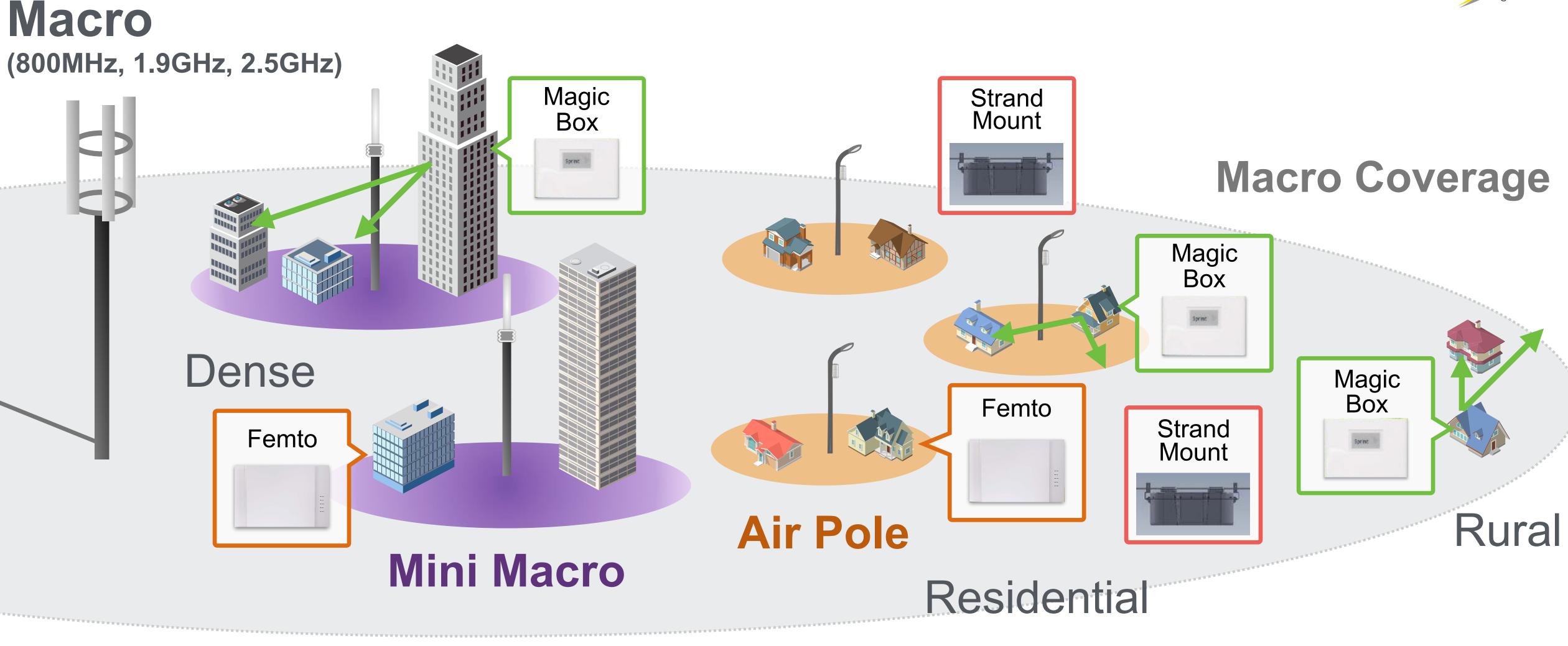
#### Innovative Tools



Mini Macro Air Pole Strand Mount Magic Box Femto

#### Innovative Tools

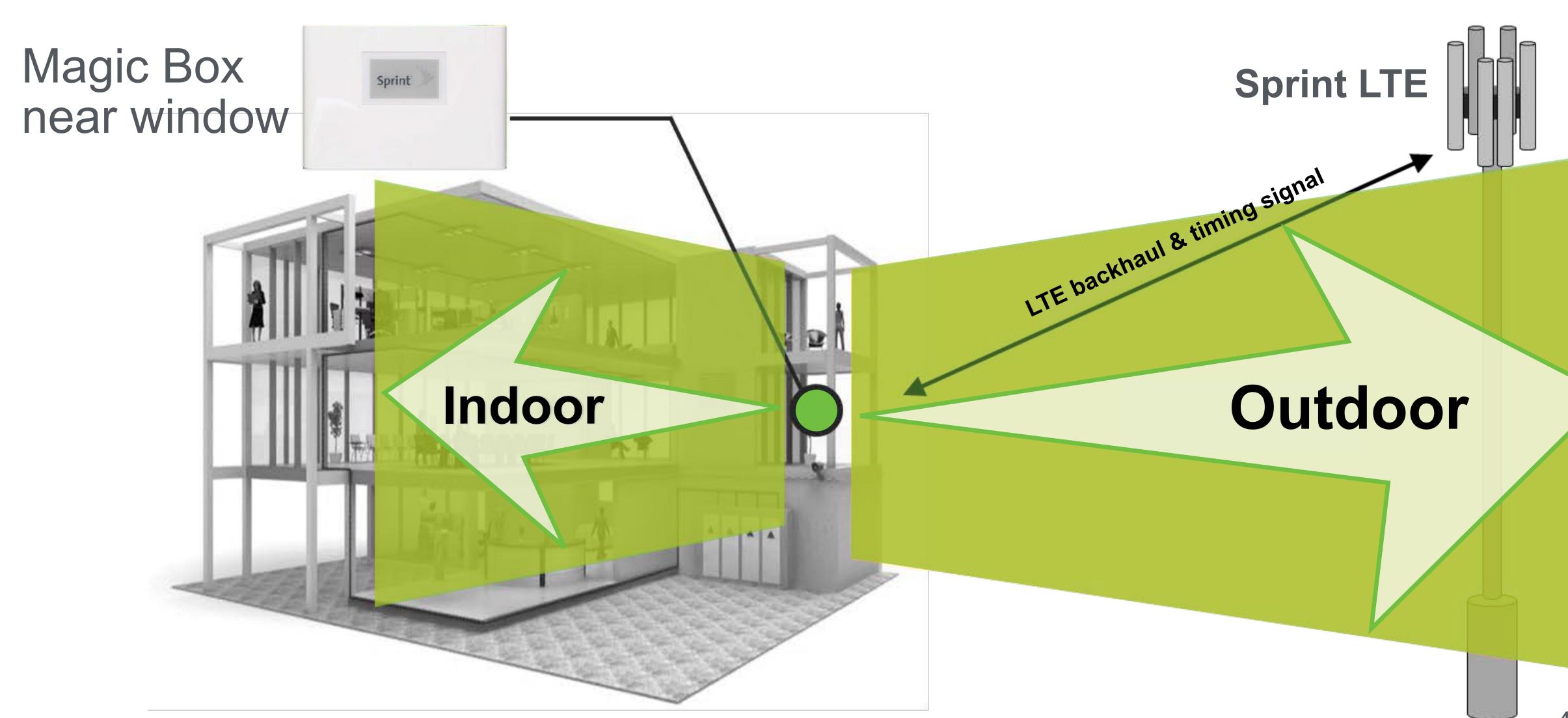




#### Millions of small cells

#### Magic Box

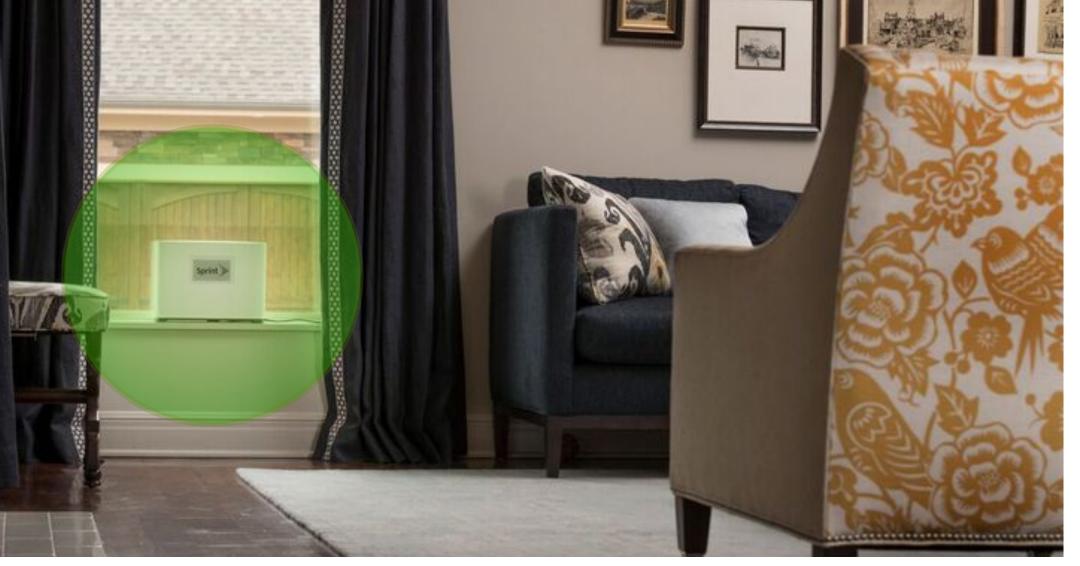


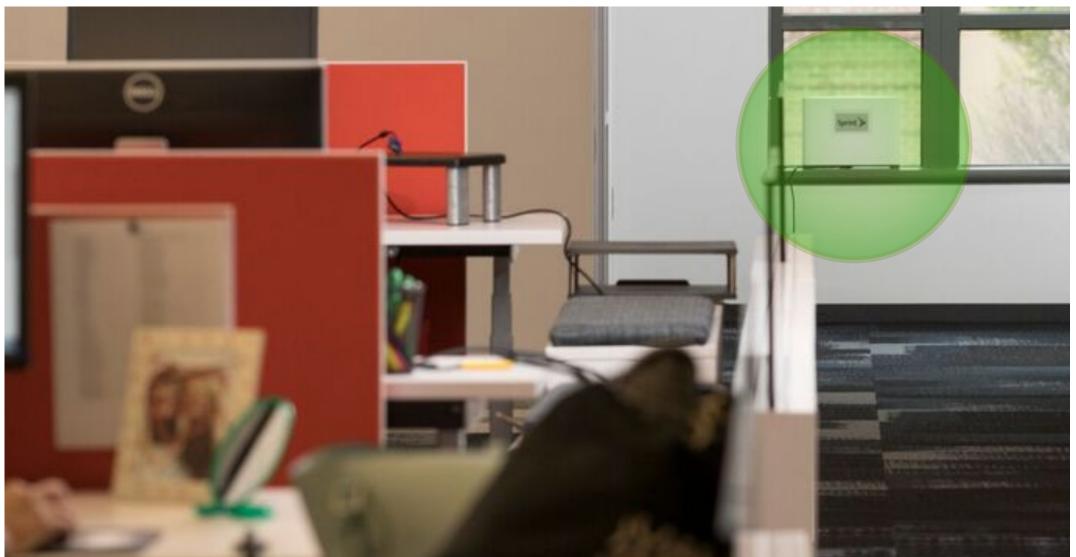


#### Magic Box





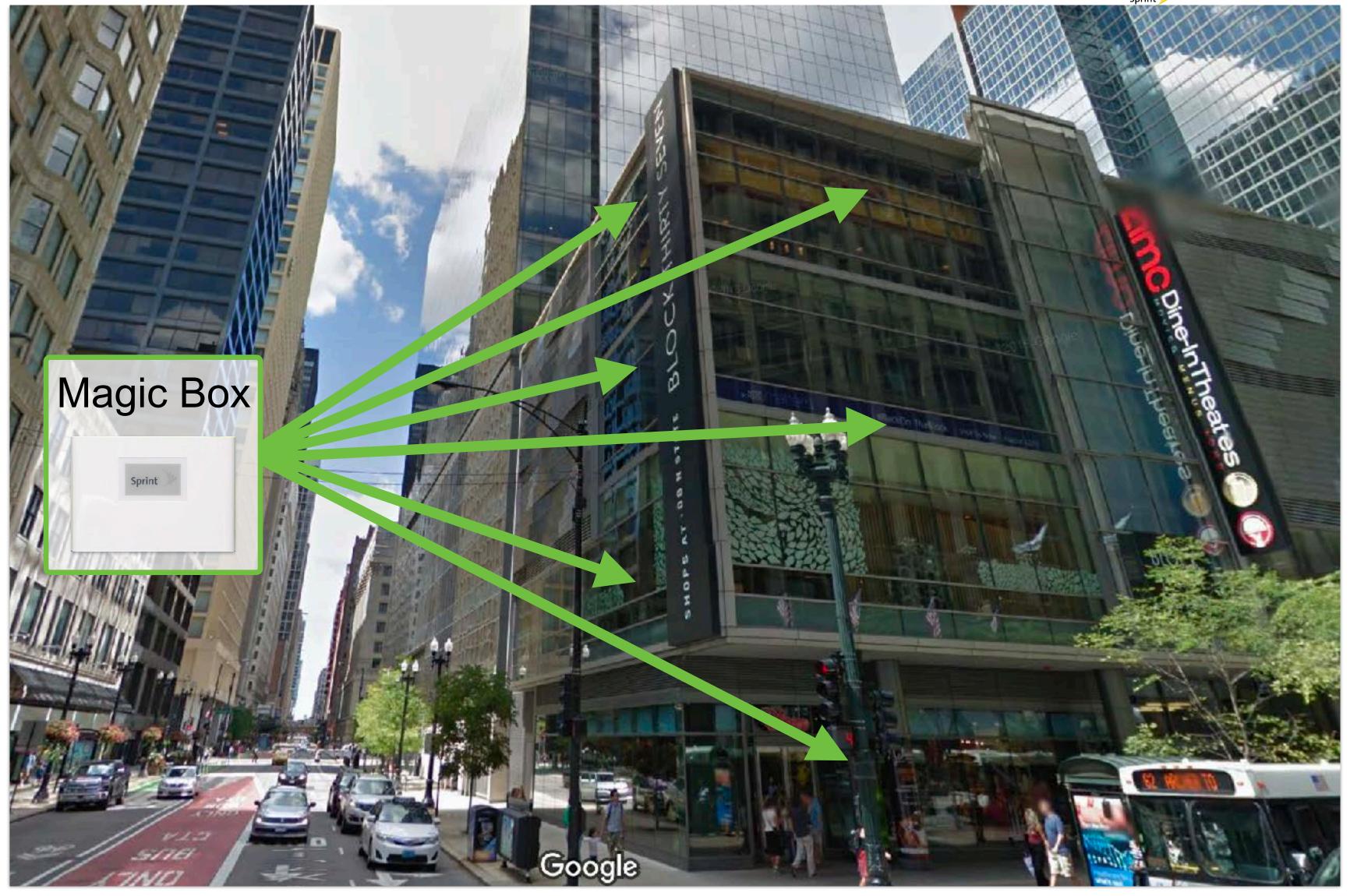






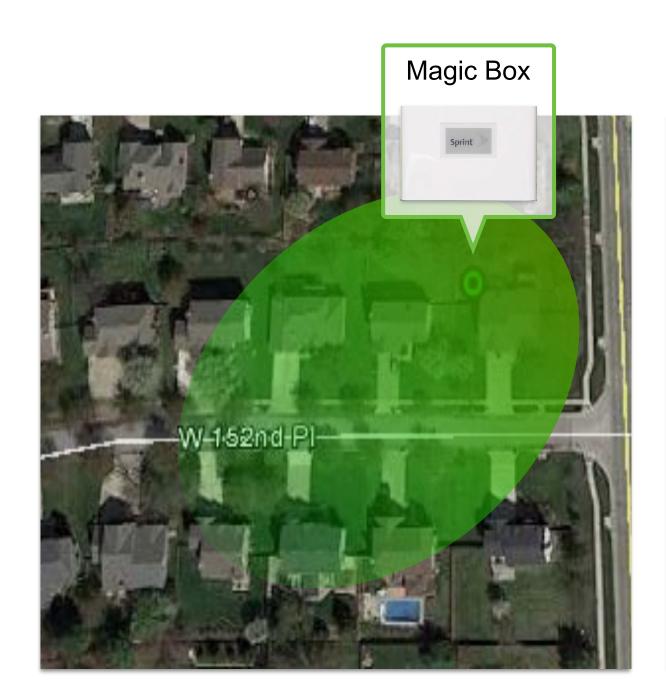
#### Magic Box (Metro)

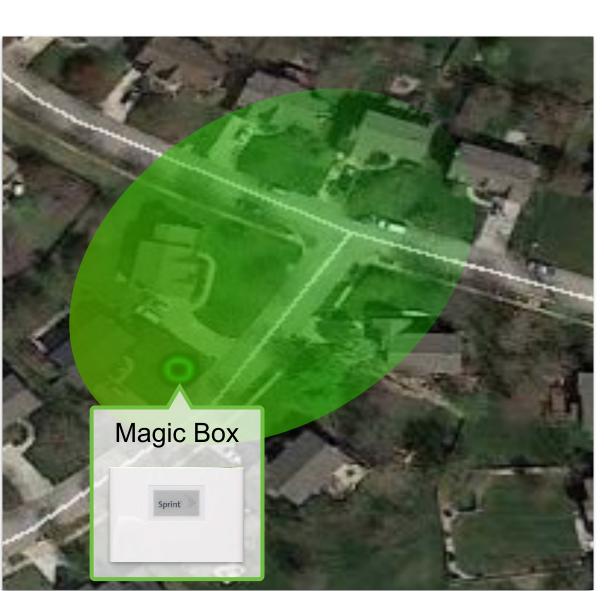




#### Magic Box (Residential)











#### Neighborhood coverage of Magic Box

# Benchmarks of 6 Market Areas

#### Benchmarks of 6 Market Areas

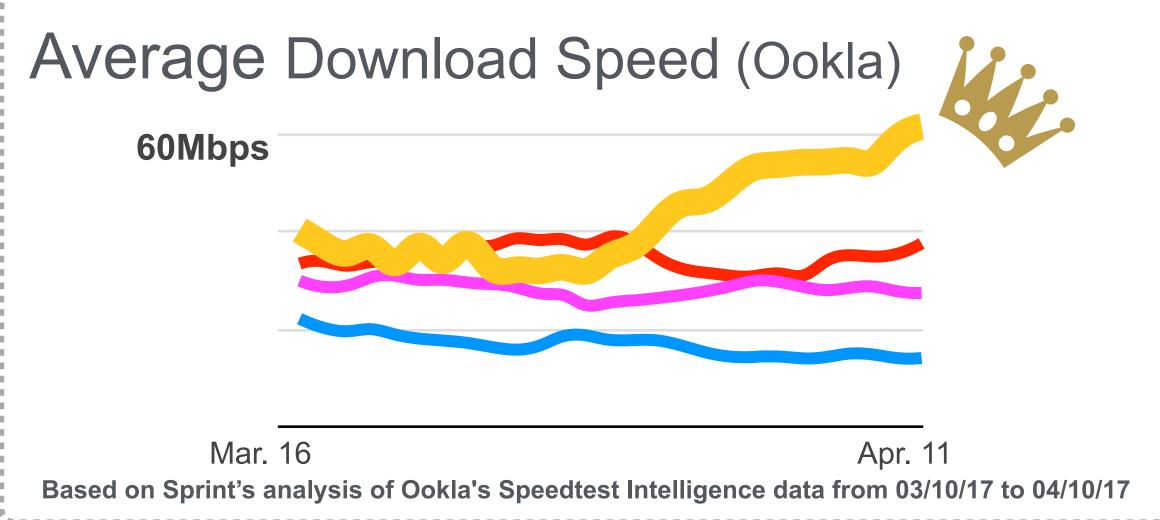


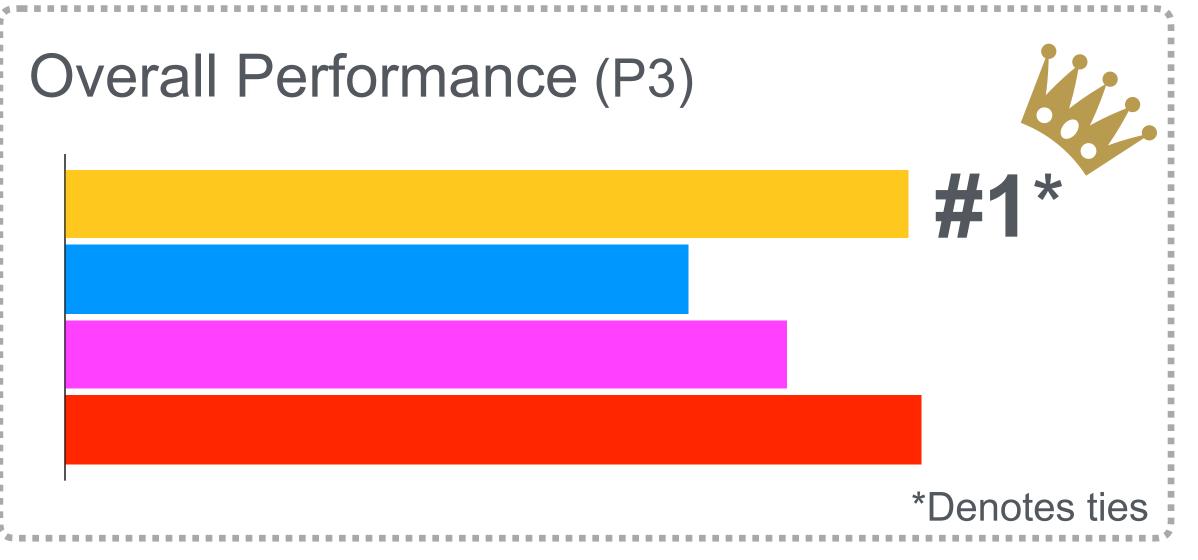
New York San Chicago Denver Indianapolis Houston						
Overall	#1*	#1*	#1	#1	#1*	#2*
Web browsing	#1*	#1*	#1*	#1	#1*	#2*
File download	#2	#2	#1*	#1	#1*	#1*
YouTube App	#1*	#1	#1	#1	#1*	#2

#### New York (Manhattan-Midtown)









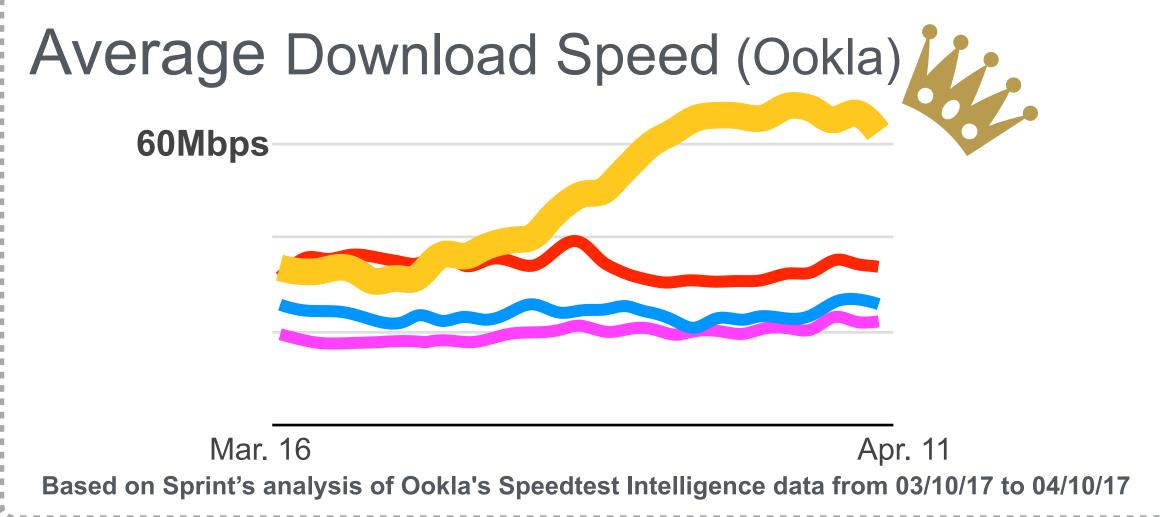
#### San Francisco (Golden Gate Park-Balboa-Mission District)

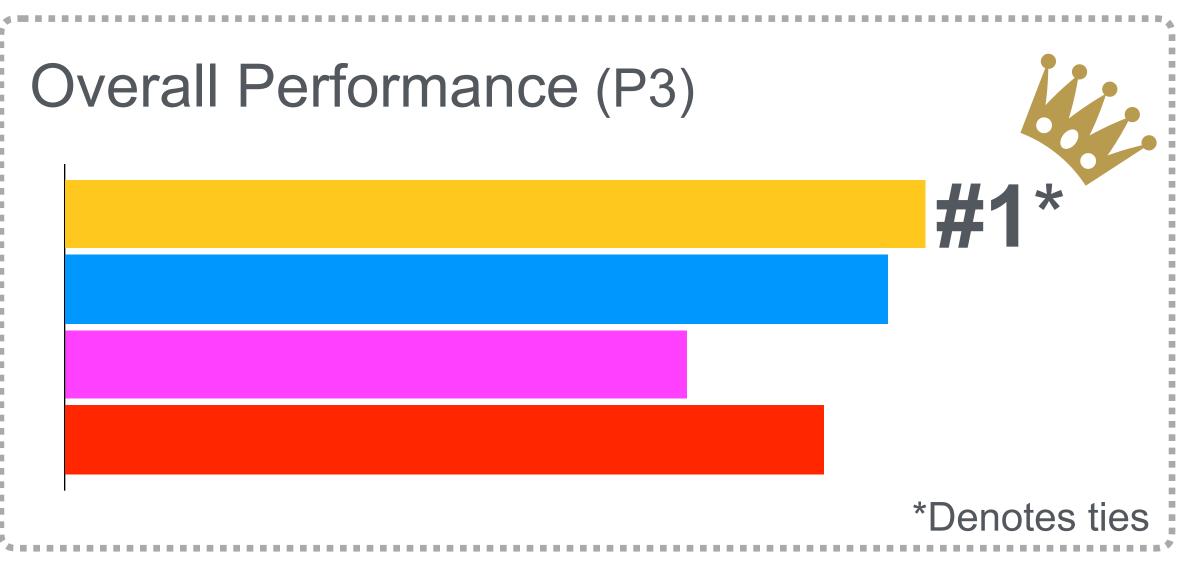
Sprint AT&T

T-Mobile

Verizon

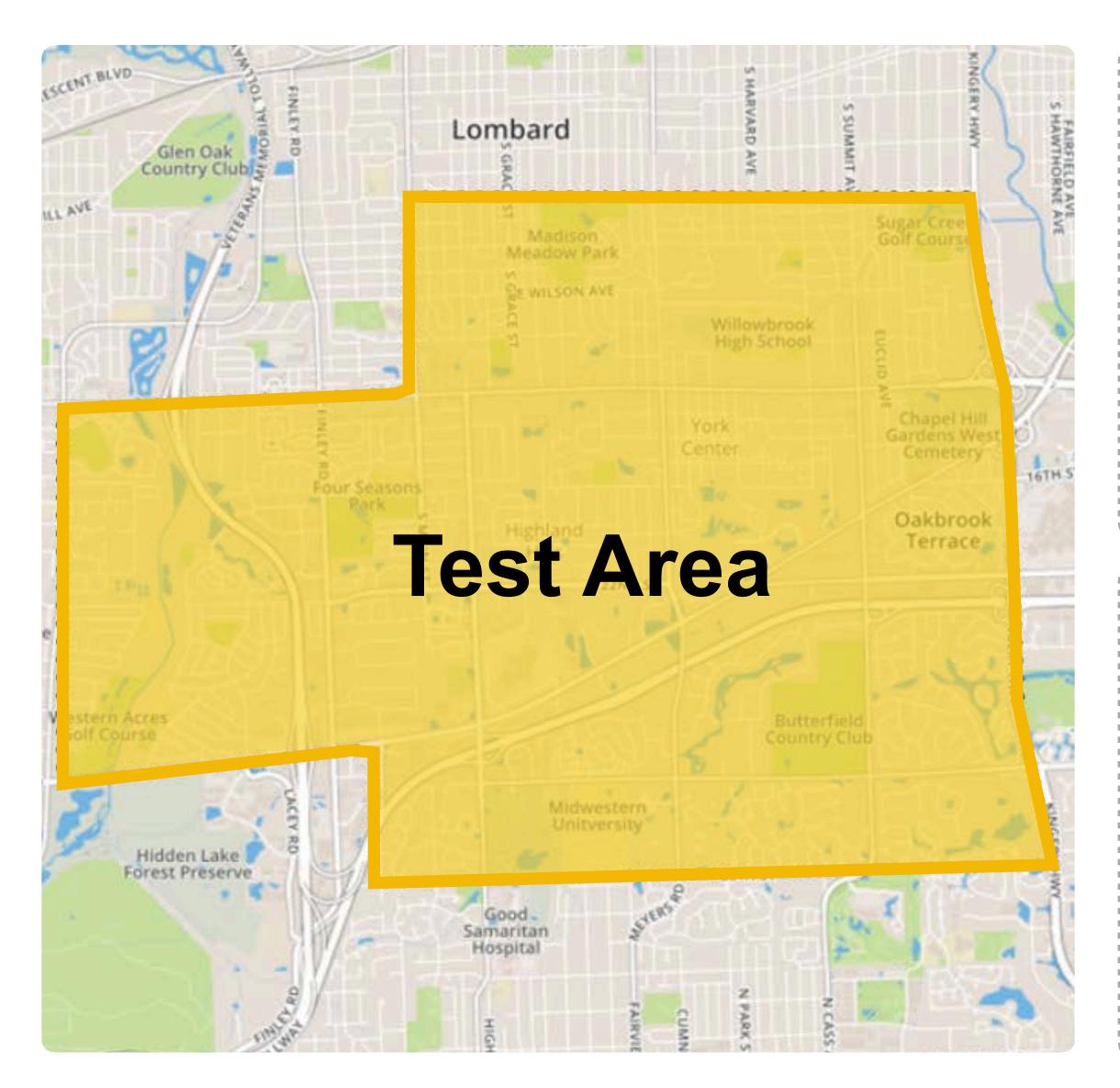


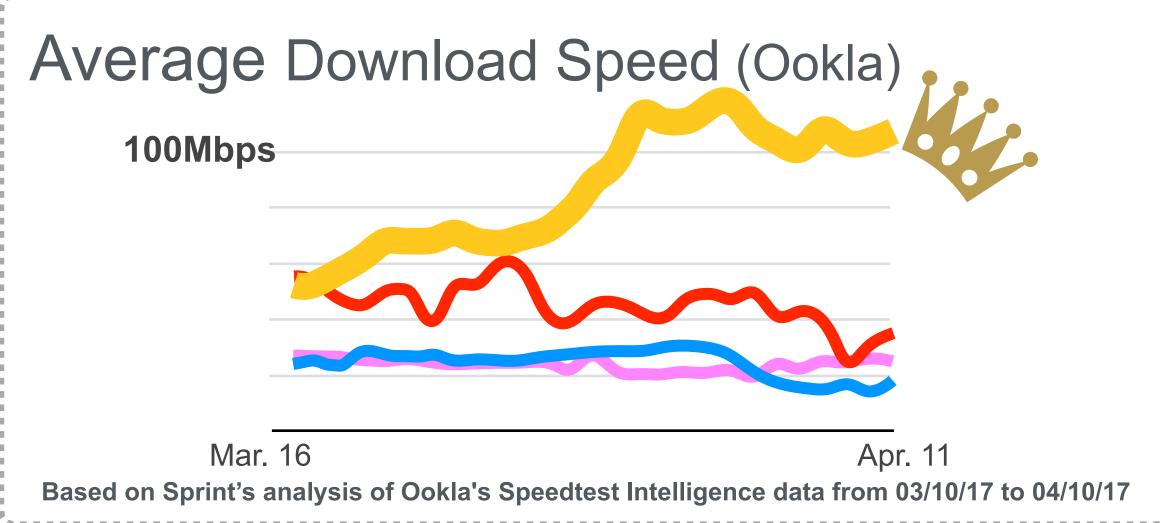


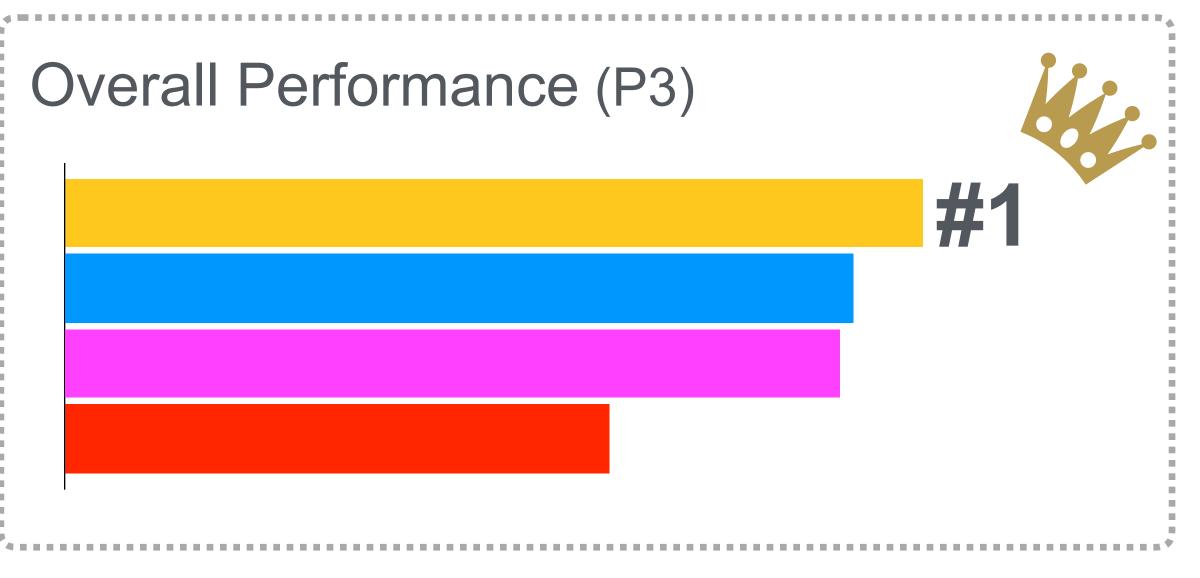


#### Chicago (Downtown Lombard Cluster)



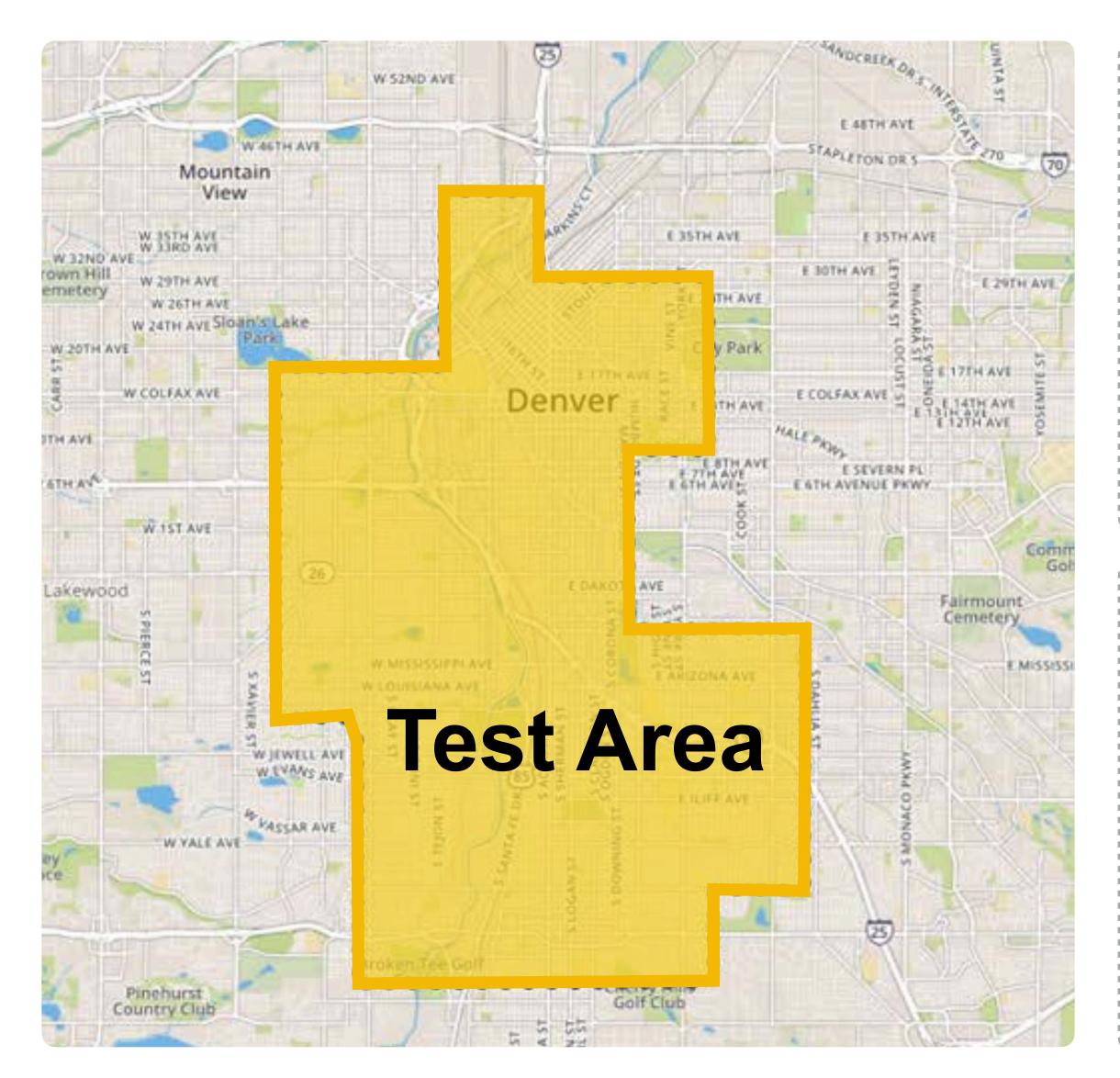


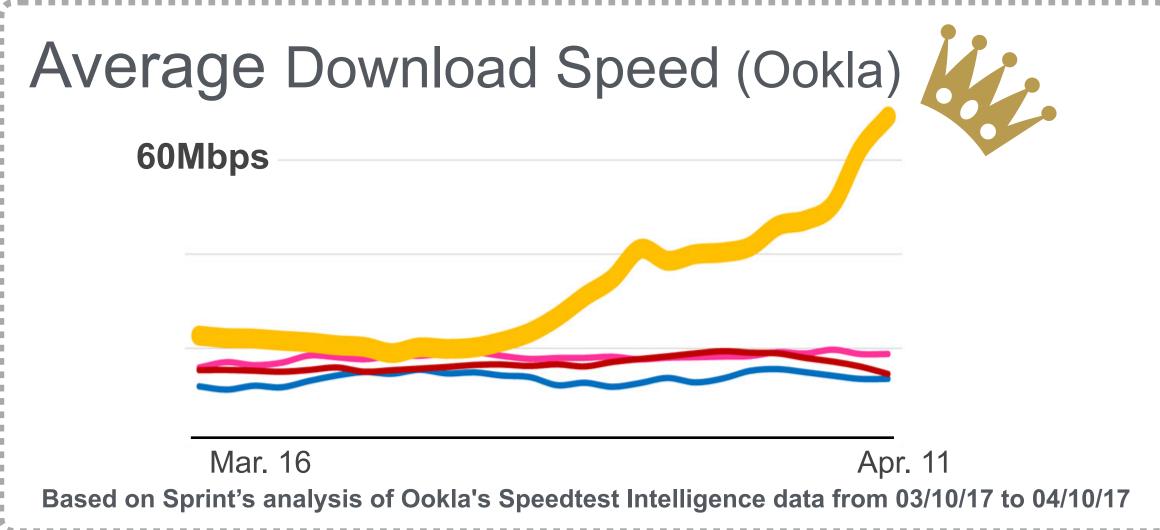


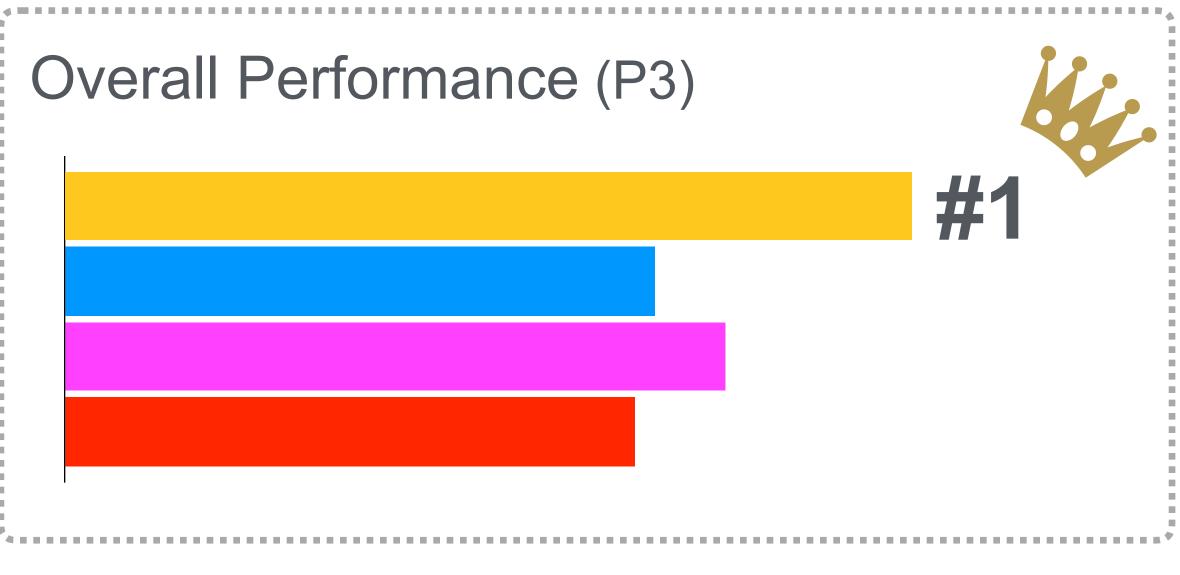


#### Denver (Downtown Cluster)











#### Toward No.1 or No. 2 Network







Have agreed to initiate 5G including New Radio with 2.5GHz (B41) for 2019 launch

#### FY2017 Forecast



Adjusted EBITDA \$10.7-11.2bn

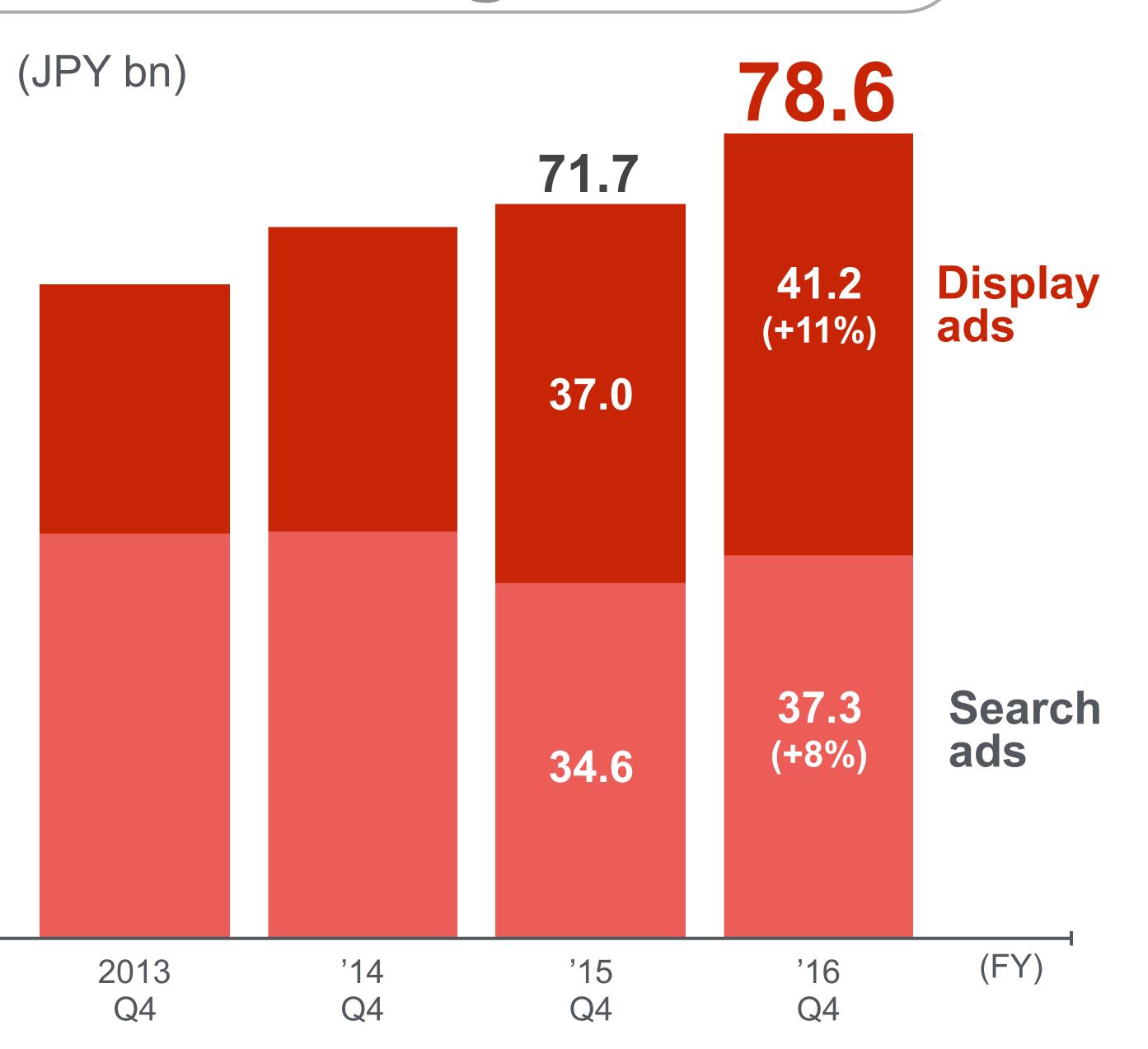
2 Operating income \$2-2.5bn

3 Cash CAPEX \$3.5-4bn

# YAHOO! JAPAN

#### Advertising Revenue

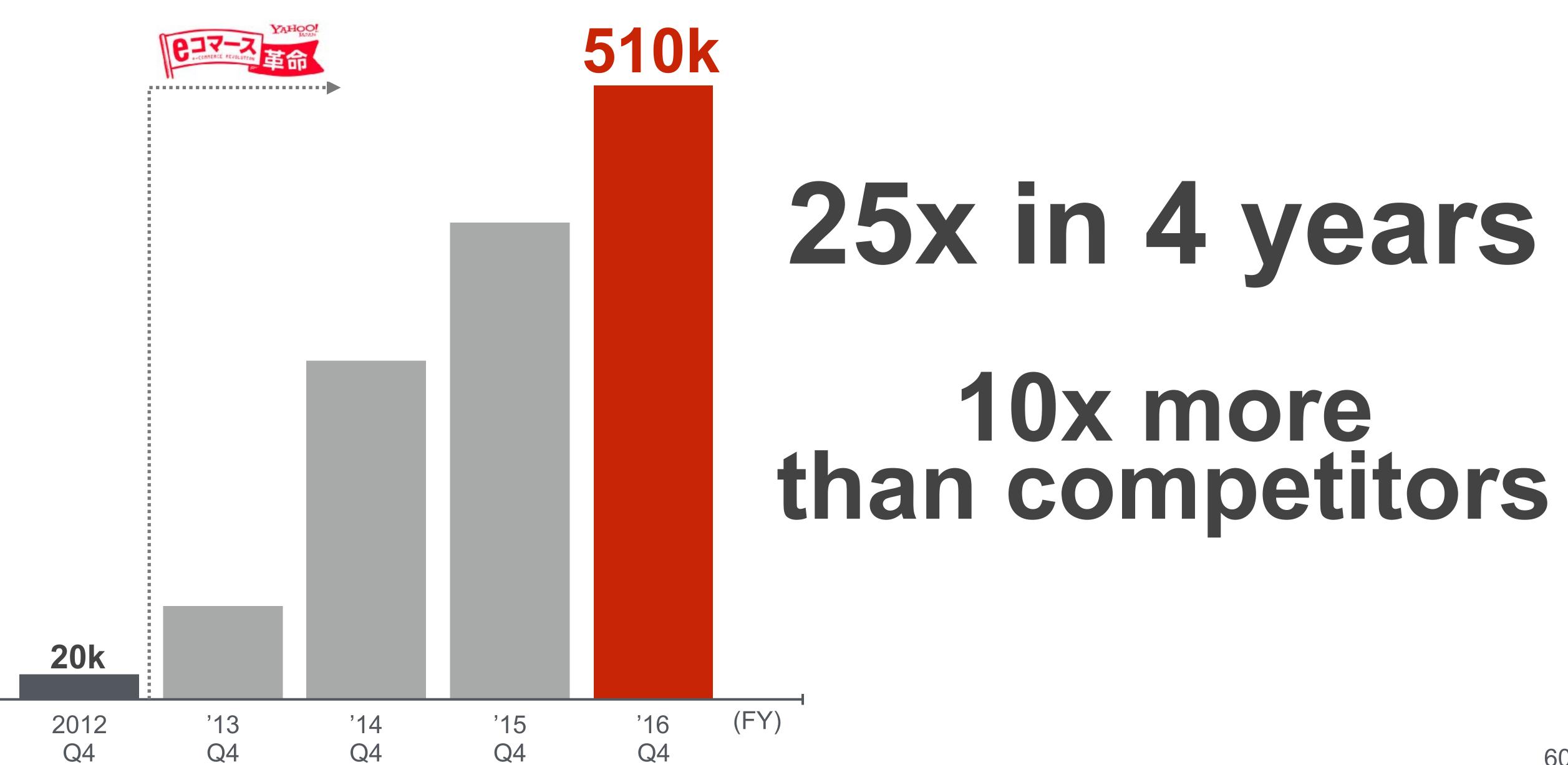






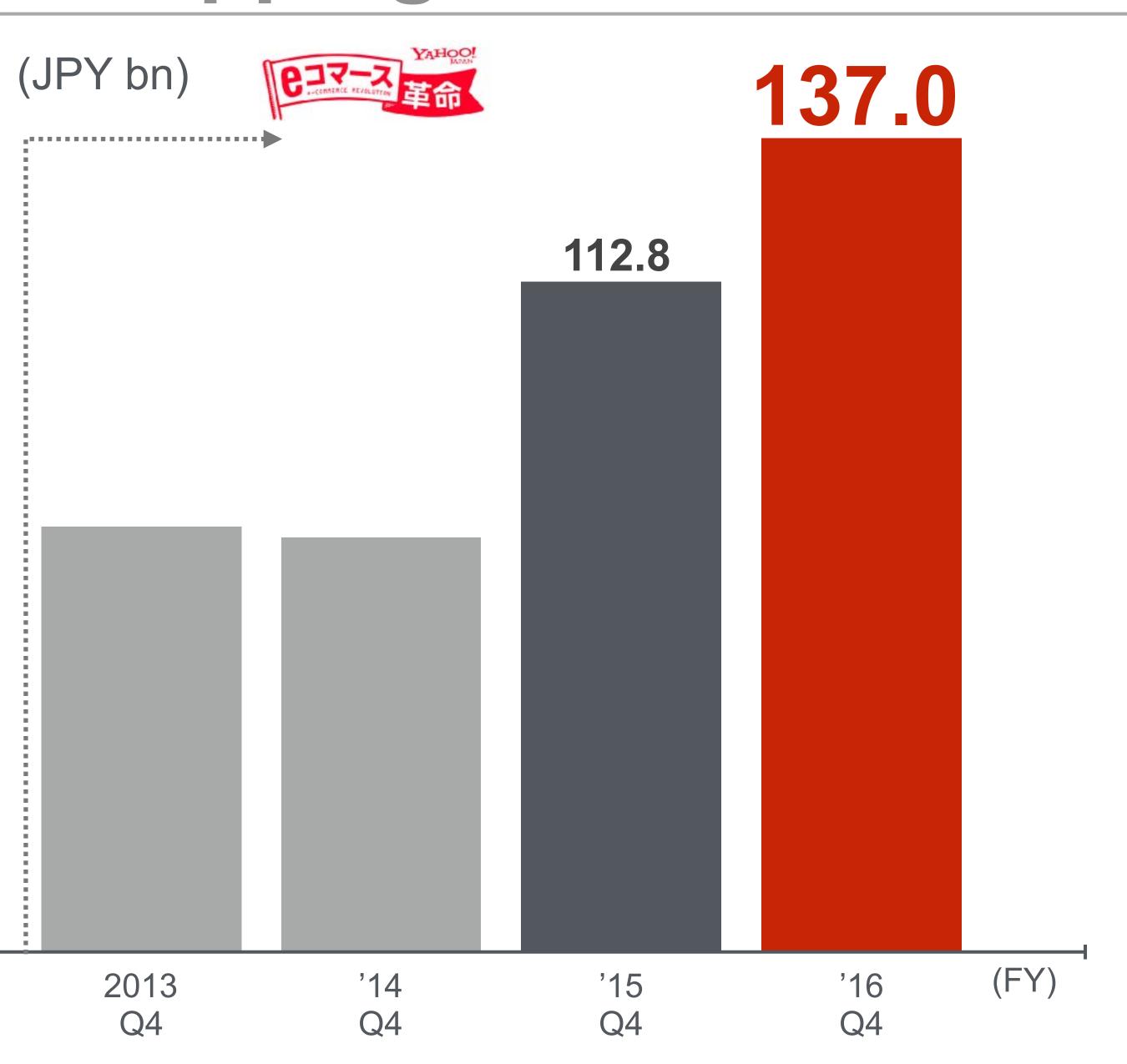
#### Yahoo! Shopping # of Merchants





#### **Shopping Transaction Value**





Up 21%

<sup>\*</sup>Transaction value of *Yahoo! Shopping* and *LOHACO* LOHACO: revenue of ASKUL Corporation's *LOHACO* business; closes every 20th

# 

#### Revenue

ARM

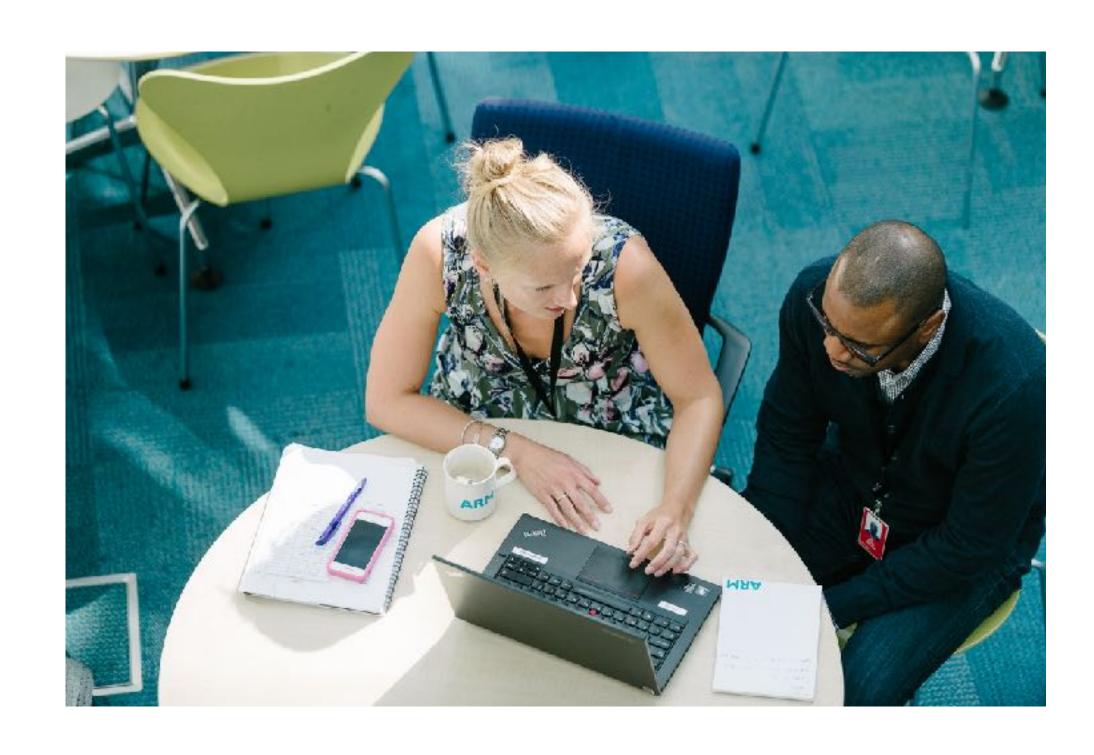
(JPY bn)

170.0

(\$1.56bn)

184.2

(\$1.69bn)

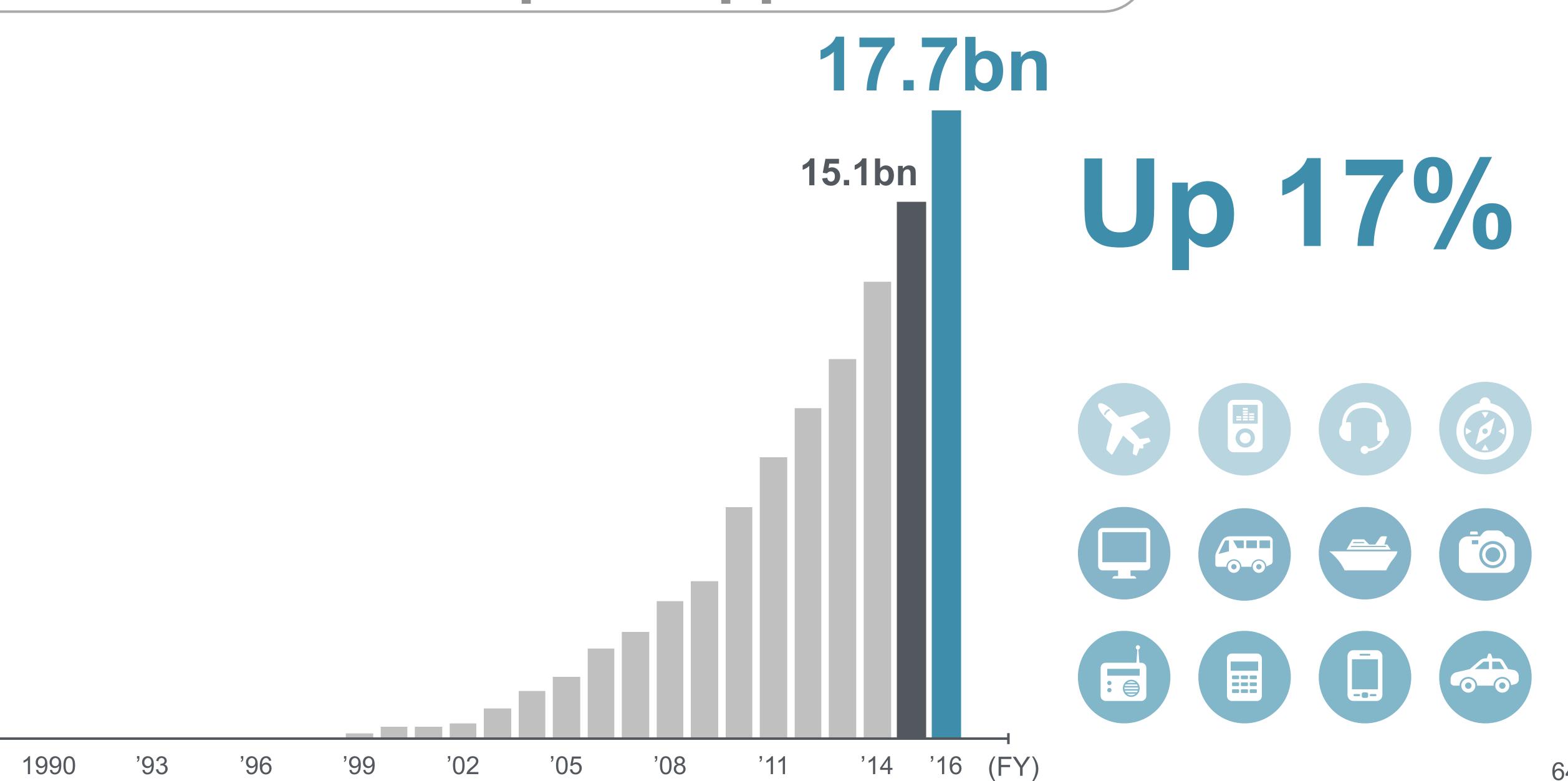


FY2015 (Apr. 2015 - Mar. 2016) FY2016 (Apr. 2016 - Mar. 2017)

\*USD 1 = JPY 109.03 (average exchange rate of April 2016 – March 2017) 63

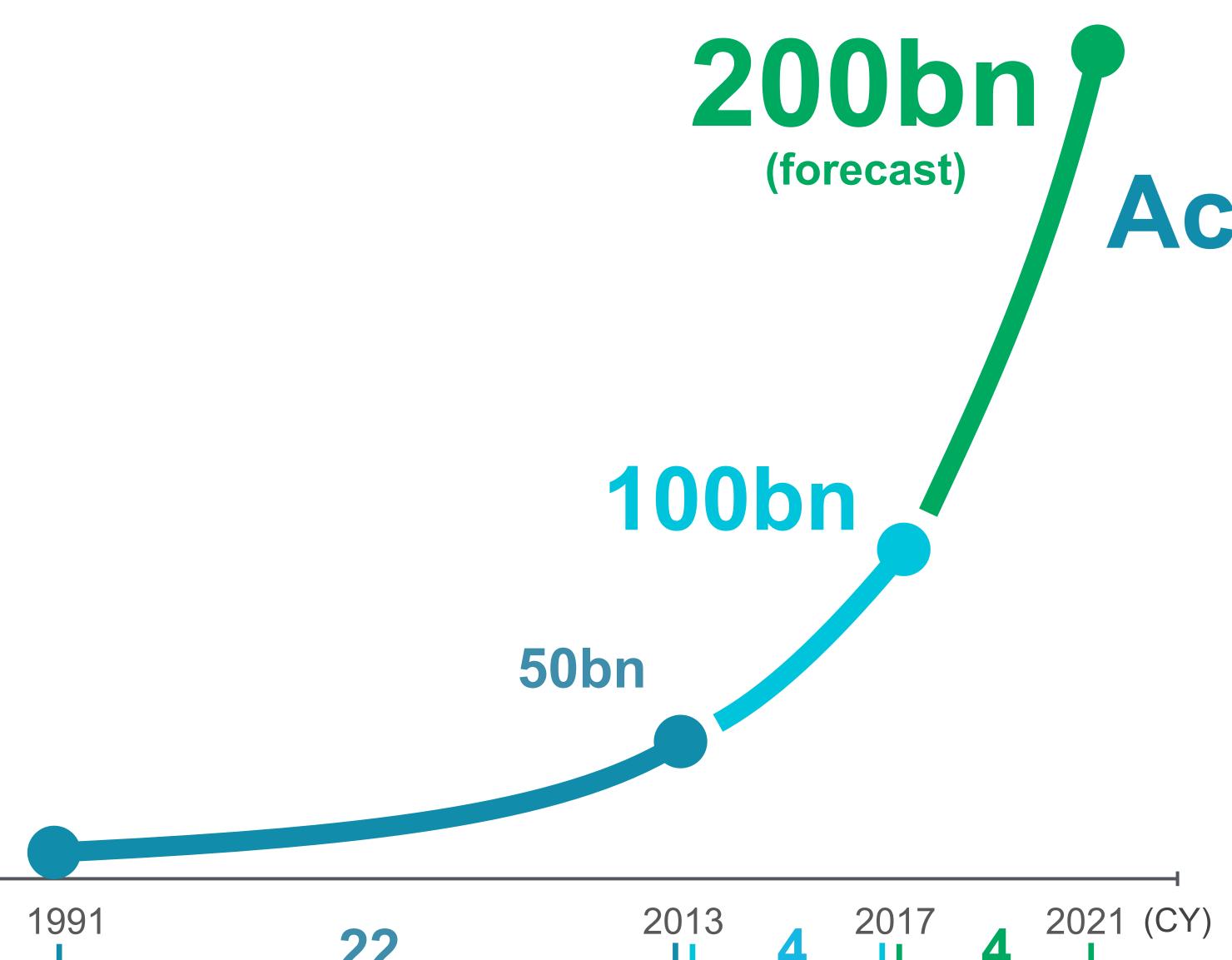
#### ARM-based Chips Shipped (Per Year)





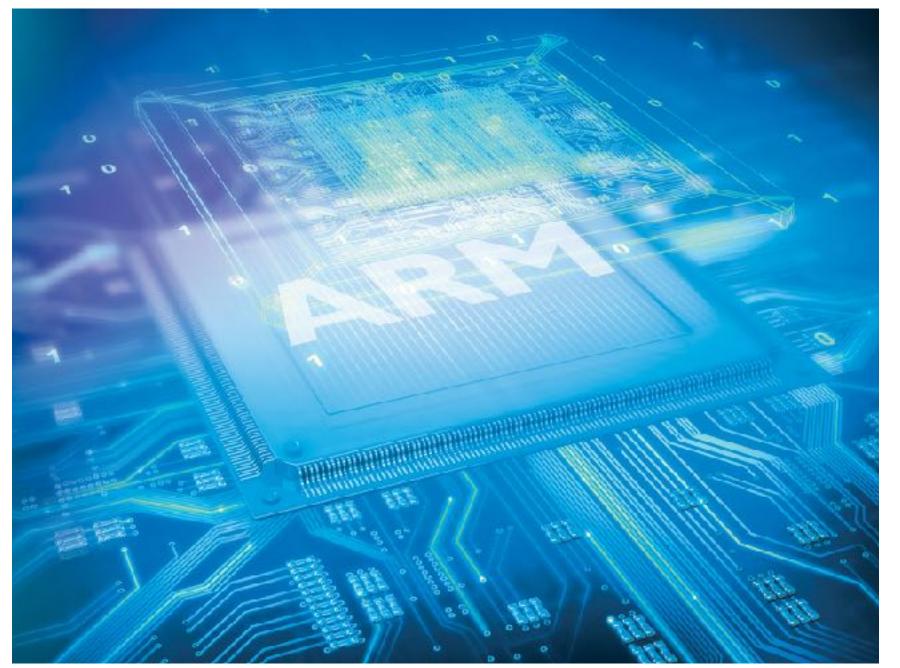
#### ARM-based Chips Shipped (Cumulative)





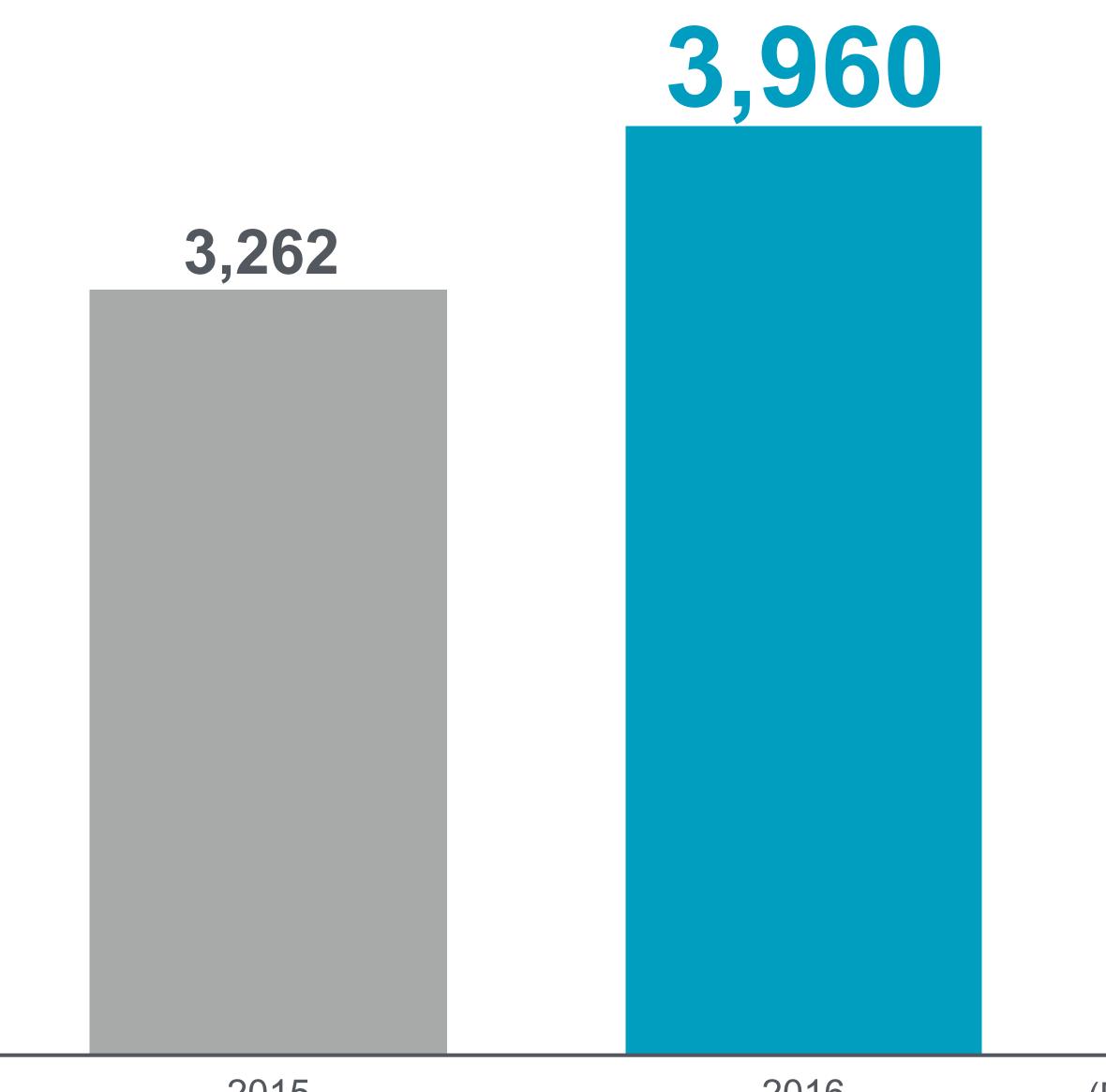
years

Accelerated growth

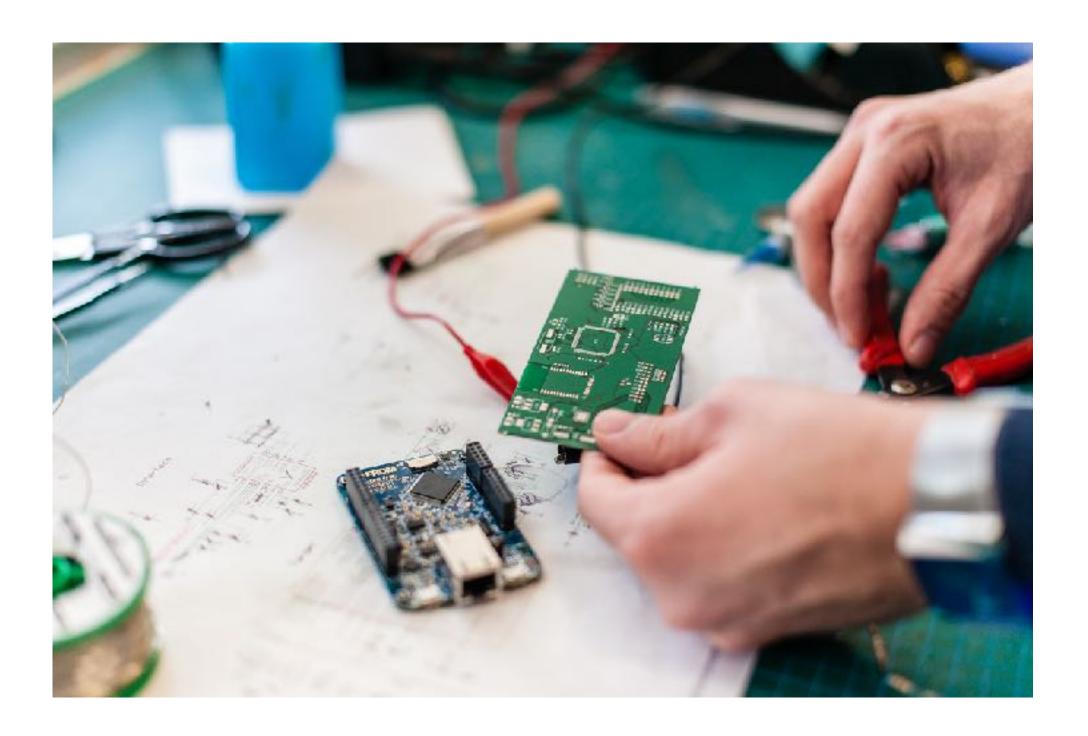


#### Technical Headcount

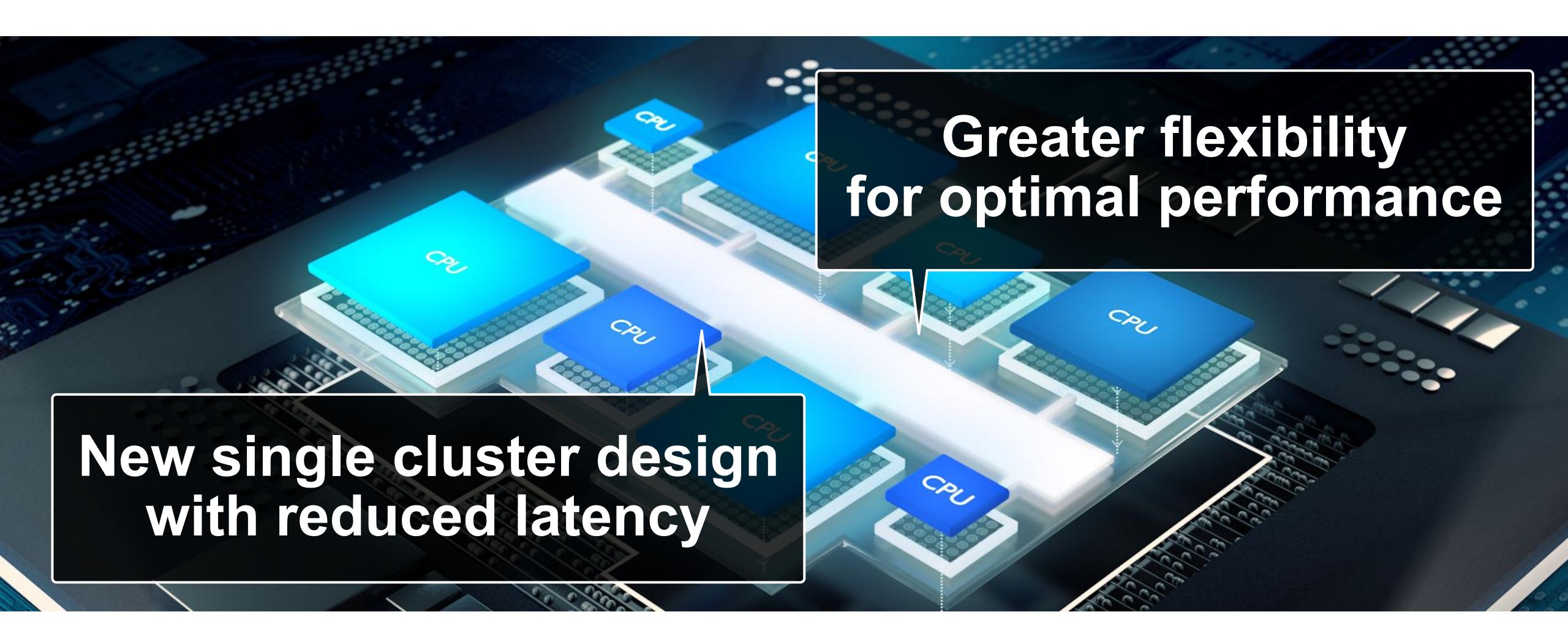




## Up 21%

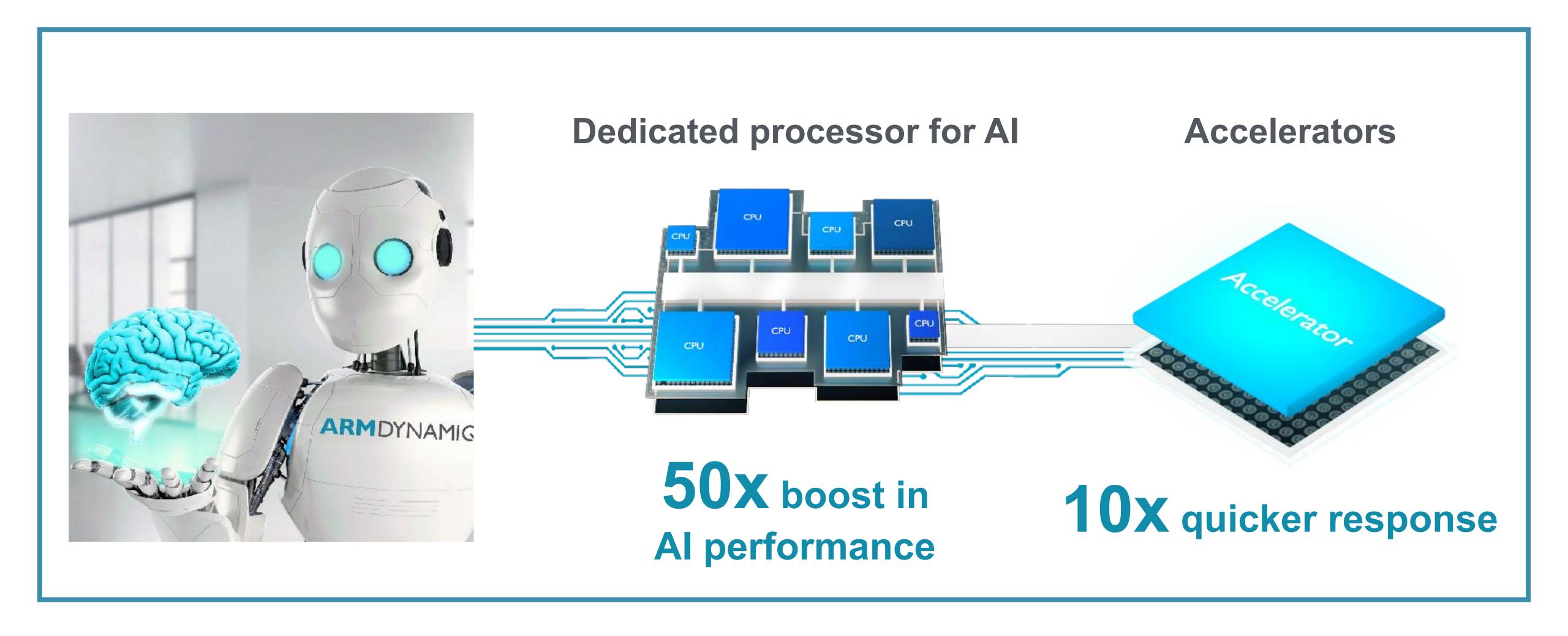


#### ARMOYNAMIQ



Multi-core redefined

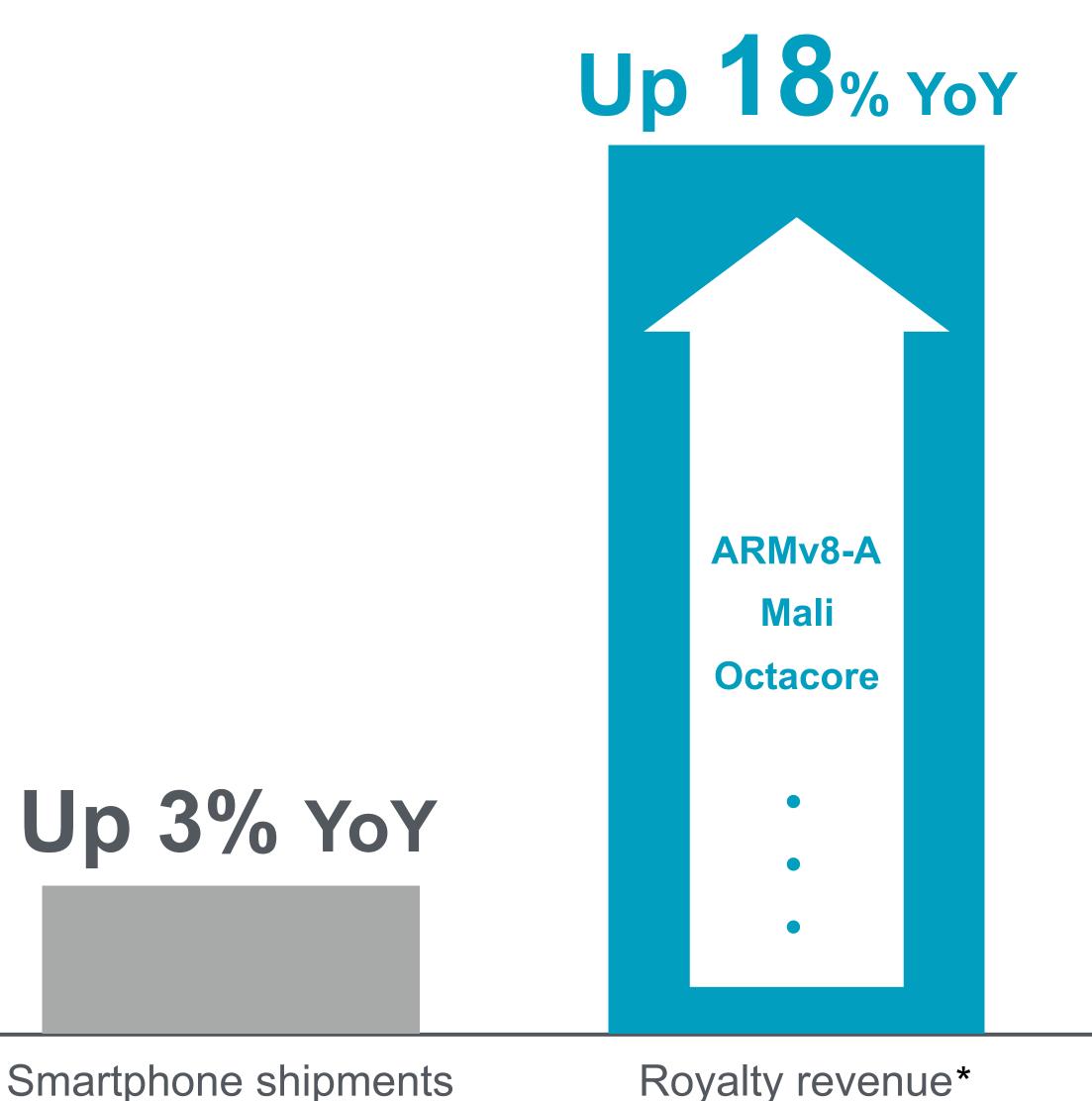
#### ARMOYNAMIQ



#### Accelerating Al adoption everywhere

#### Strategic Progress: Mobile





(Worldwide)

#### Further expansion with latest technology

(AI, Deep Learning, VR etc.)



Royalty revenue\* (Smartphones)

\*Royalty revenues from the main application processors in smartphones (Note) CY 2016 vs CY 2015 comparison 69



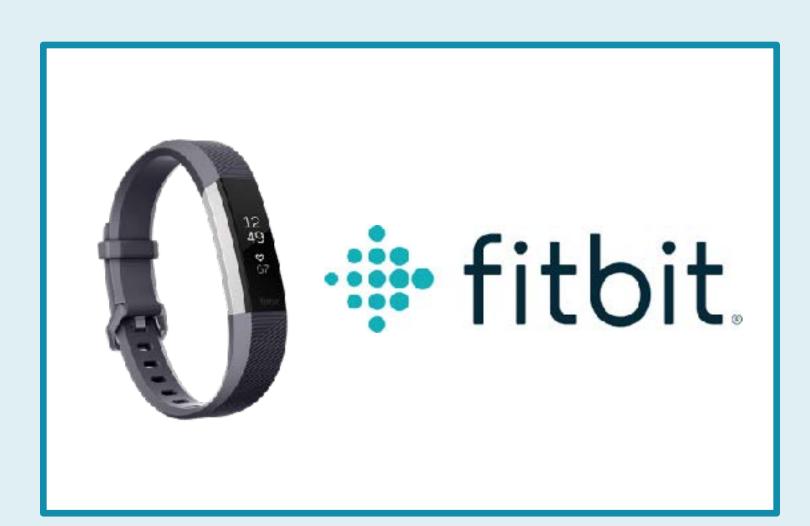


Microsoft Azure

ARM

Microsoft announced that ARM could be deployed in over half of data center servers



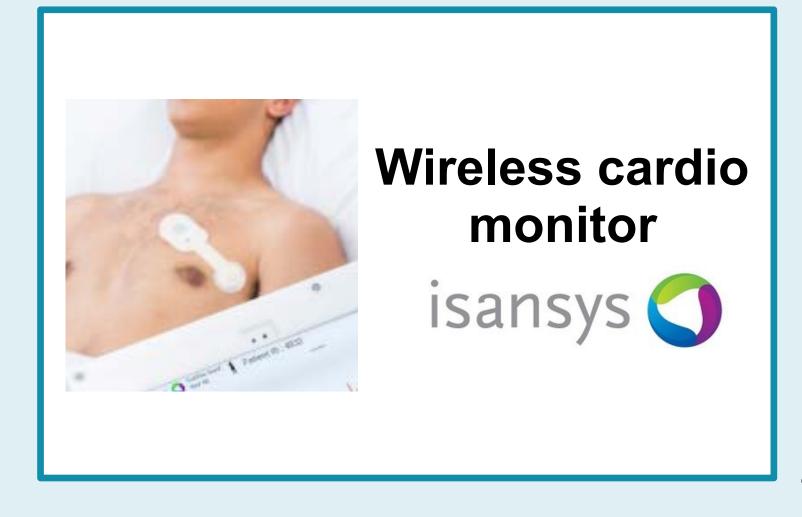




### Various IoT products incorporating ARM







#### FY2017 Forecast



1 Create new IoT opportunities

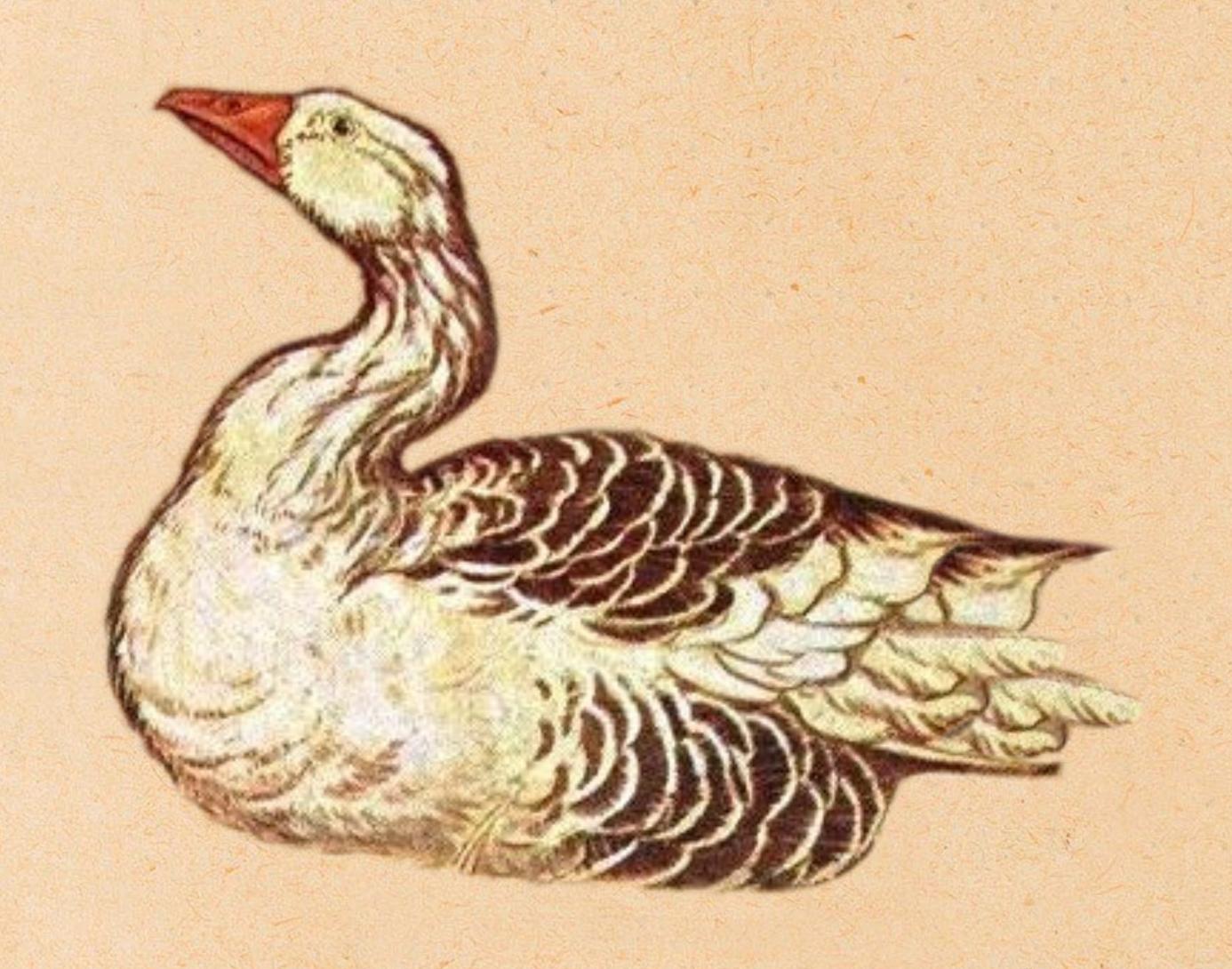
2 Gain more share in long-term growth markets

3 Accelerate investment in new technology



# Enterprise Value

### SoftBank = Goose that lays the golden eggs?



(JPY t)

US

GI

(A

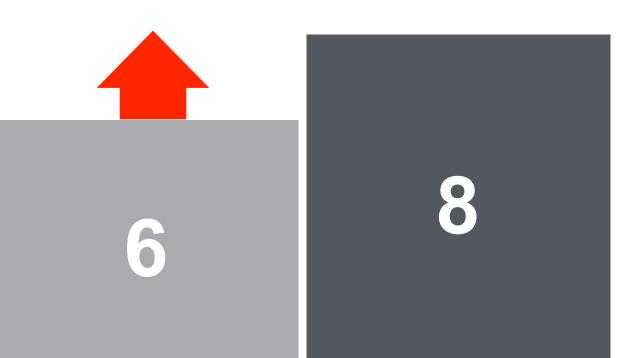
USD 1 = JPY 113.28 GBP 1 = JPY 146.63 (As of May 9, 2017)

Domestic Telco business: EBITDA x 6.0x

ARM: SBG's acquisition cost

Net interest-bearing debt: excl. Sprint & Yahoo Japan

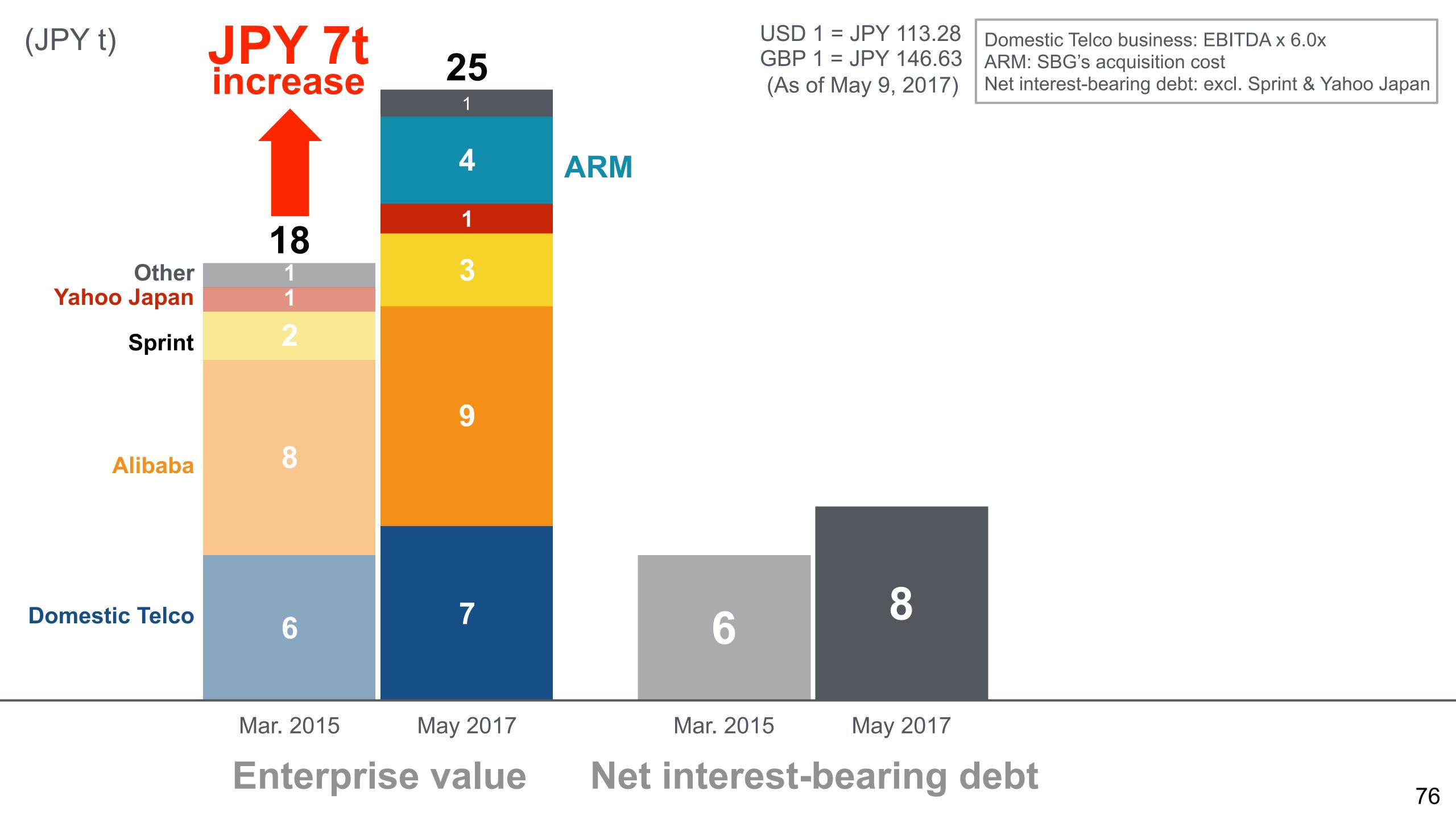
#### JPY 2t increase

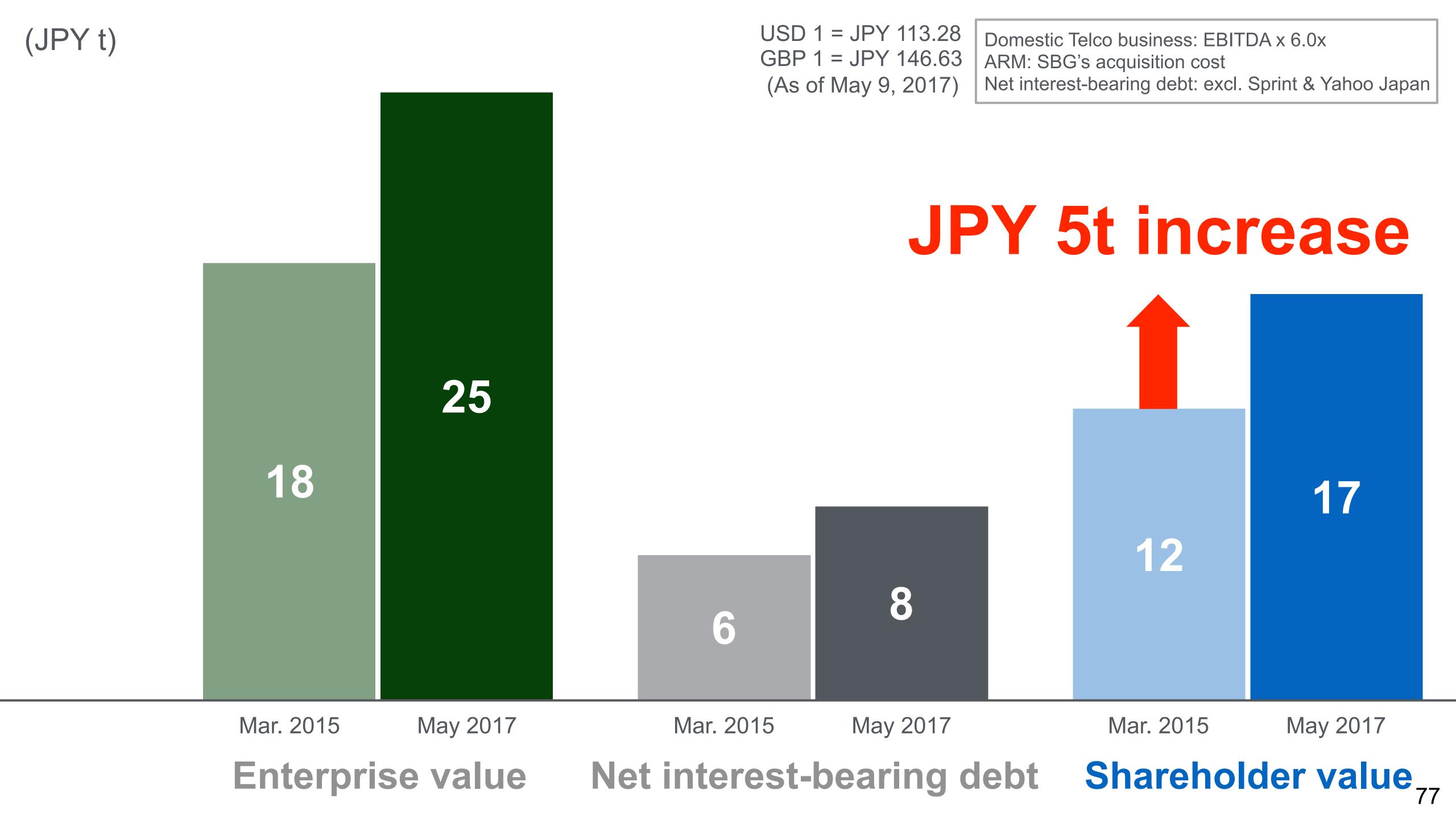


Mar. 2015

May 2017

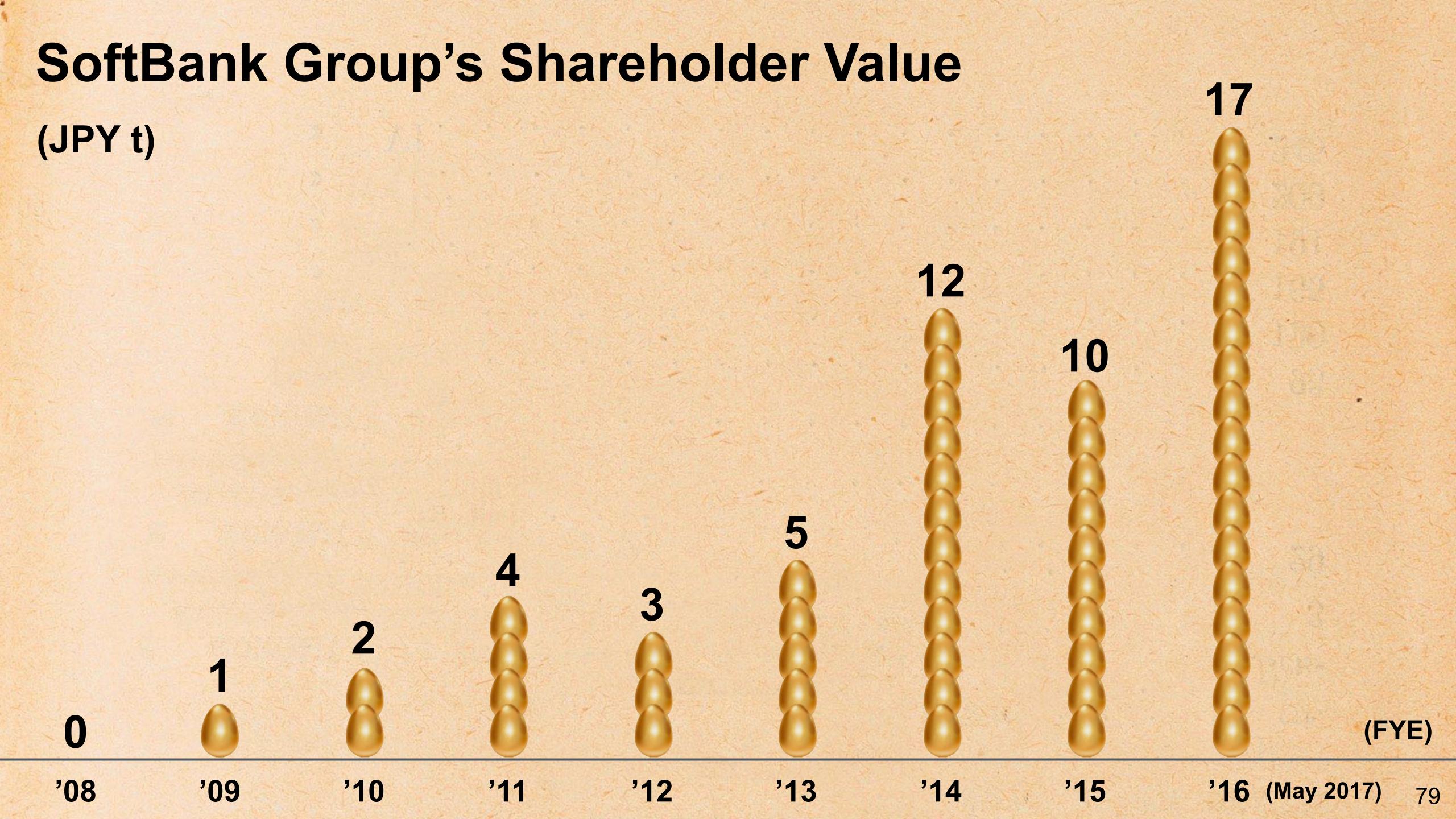
Net interest-bearing debt





### Market cap JPY 9t?

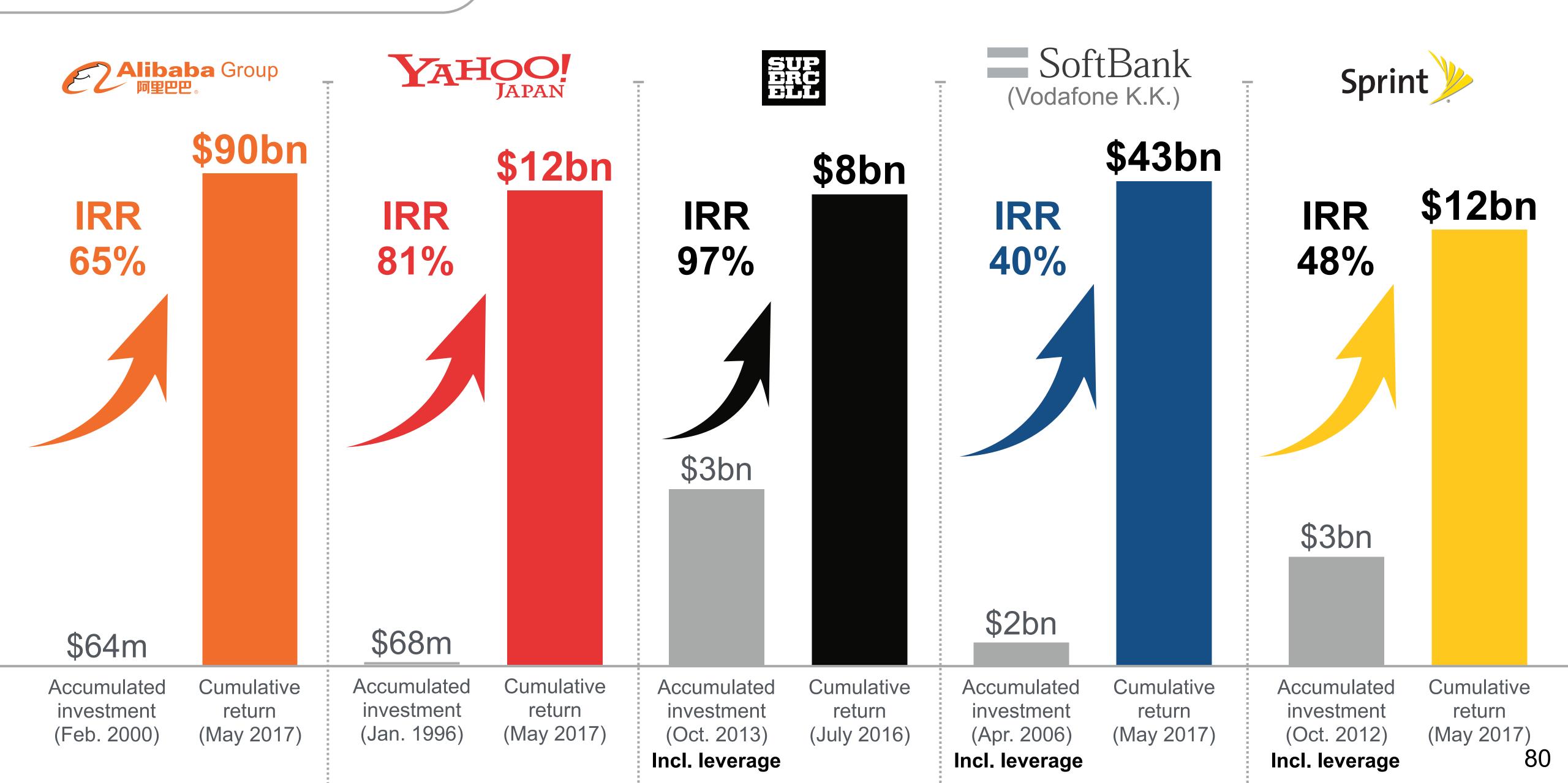
JPY 17t



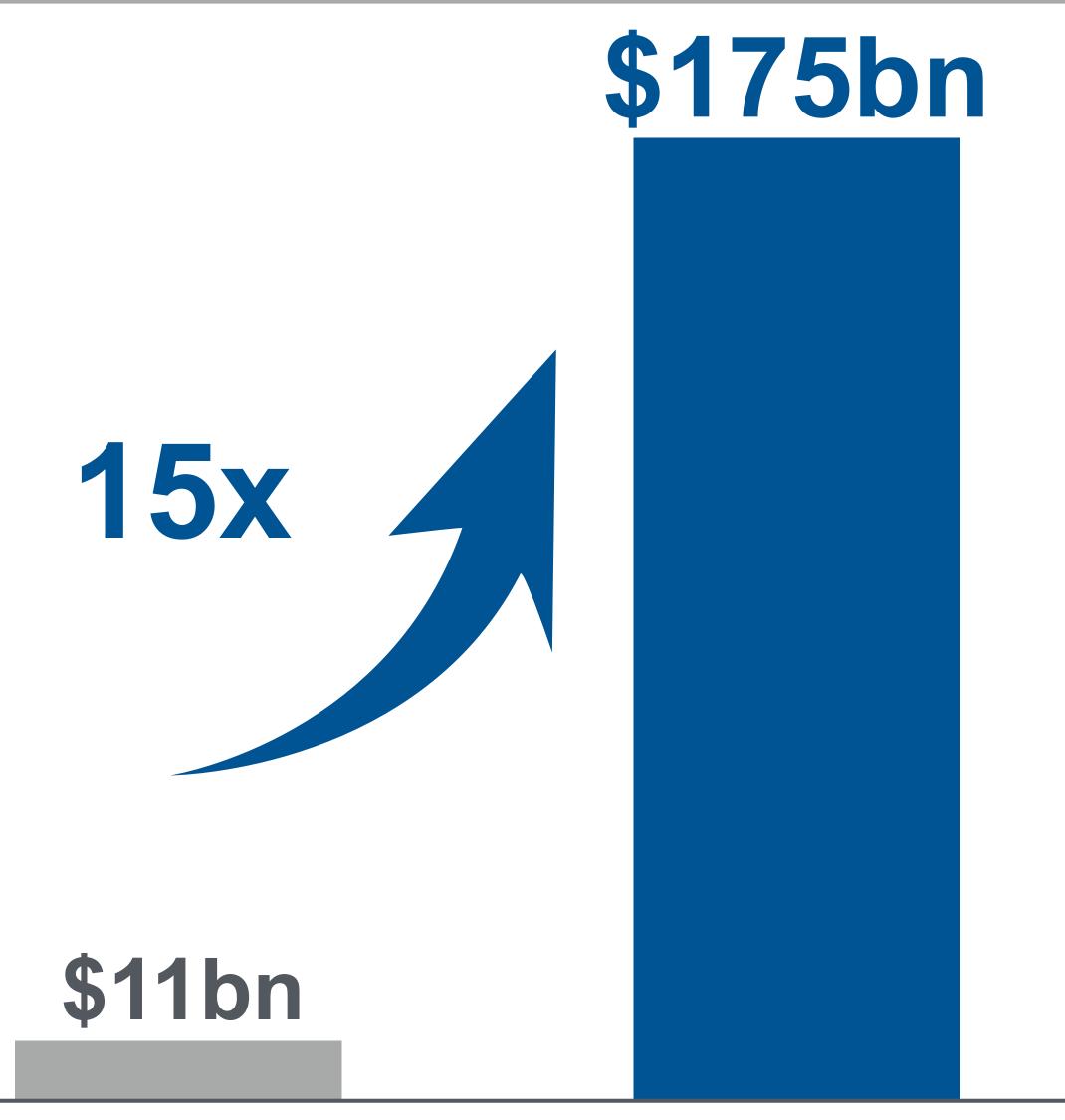
#### Track Record

(Source) Calculated by SoftBank Group Corp. based on S&P Capital IQ data (as of May 9, 2017) USD 1 = JPY 114.1

Incl. leverage (Sprint): excluding funds procured at time of acquisition (JPY 1.65t) from accumulated investment and cumulative return



#### Investment Track Record



Accumulated investment

Accumulated return (1999 - May 2017)

### Internet companies (incl. SBM/Sprint)

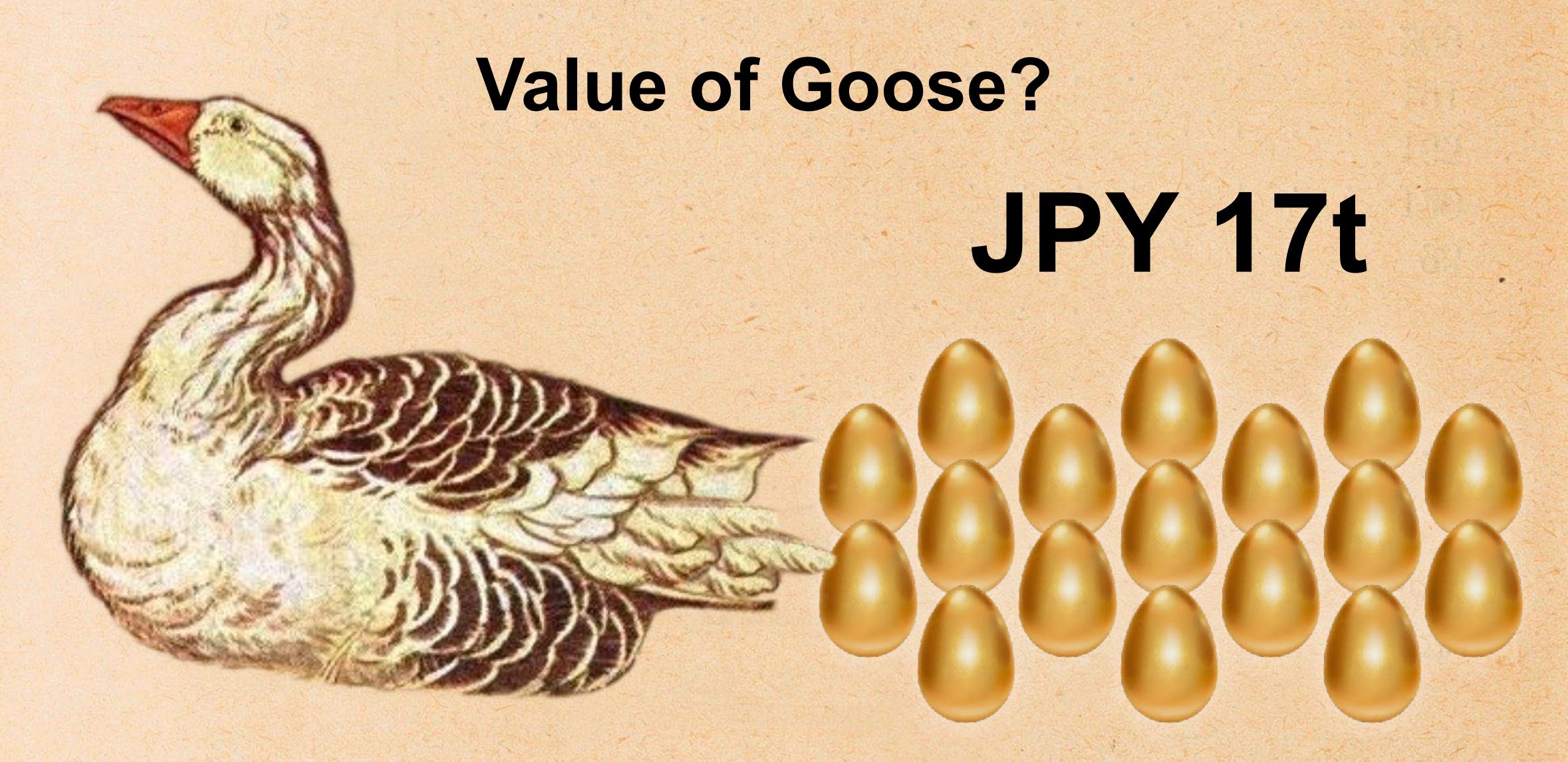
IRR 449/6
(18 years)



\*1 USD 1 = JPY 114.1, as of May 9, 2017

\*2 Includes SoftBank Mobile Business (former Vodafone Japan) and Sprint As of May 9, 2017, excl. leverage of Sprint 81

#### SoftBank = Goose that lays the golden eggs



# To Further Evolution by SoftBank Vision Fund

## Internet - Information industry innovation-



Information (People driven data)

Platform (Search engine/portal etc.)

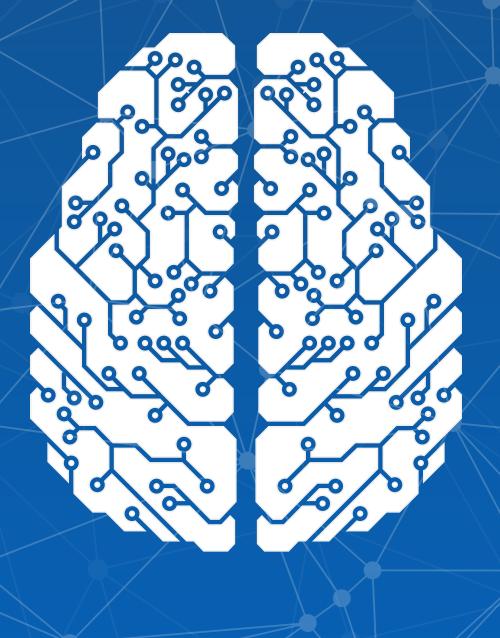
Business model

# SINGULARITY -Birth of Super Intelligence-









IoT 1 trillion (90% ARM based)

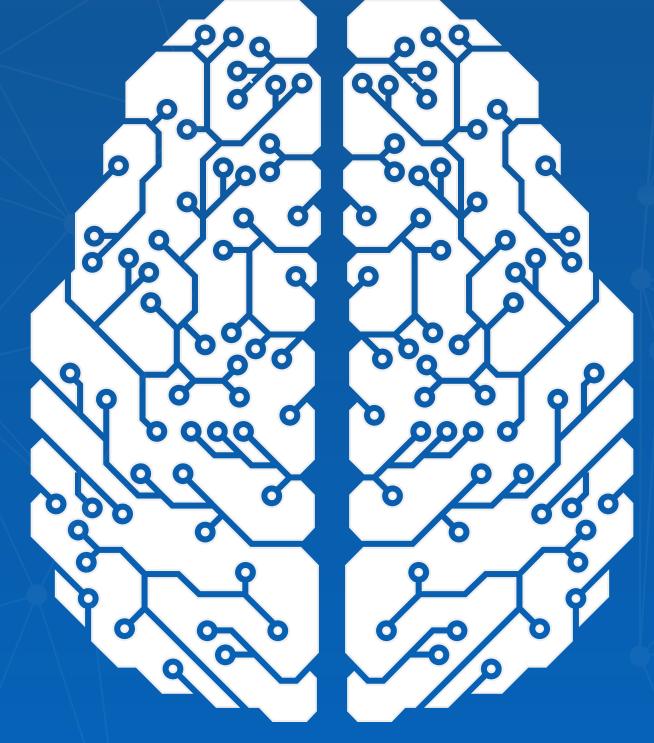
Big data (Cloud)

(Super intelligence)

#### SINGULARITY

-Innovation in all industries-





Super Intelligence













SoftBank = Flying Golden Goose



#### 1. Adoption of IFRSs

SoftBank Group Corp. adopted the International Financial Reporting Standards (IFRSs) from fiscal 2013. Figures for fiscal 2012 have also been presented in accordance with IFRSs.

#### 2. Definition of terms etc. in this material.

Free cash flow = cash flows from operating activities + cash flows from investing activities

EBITDA (IFRSs) = net sales – cost of sales – selling, general and administrative expenses + depreciation and amortization

EBITDA (Japanese-GAAP) = operating income (loss) + depreciation + amortization of goodwill

Interest-bearing debt (IFRSs): corporate bonds and commercial paper + long-term borrowings + short-term borrowings + installment payables + preferred securities

Interest-bearing debt (Japanese-GAAP): corporate bonds and commercial paper + long-term borrowings + short-term borrowings (excluding lease obligations)

Net interest-bearing debt: interest-bearing debt - cash position

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