### SoftBank Group

#### November 4, 2015

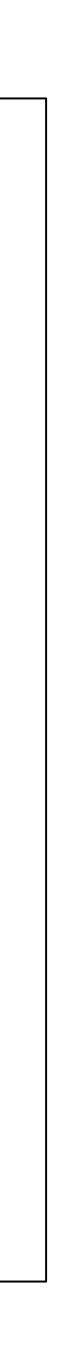
### Earnings Results for the 6-month Period Ended September 30, 2015



#### Disclaimer

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# SoftBank Group

**Consolidated Results** 



### **Consolidated Results**

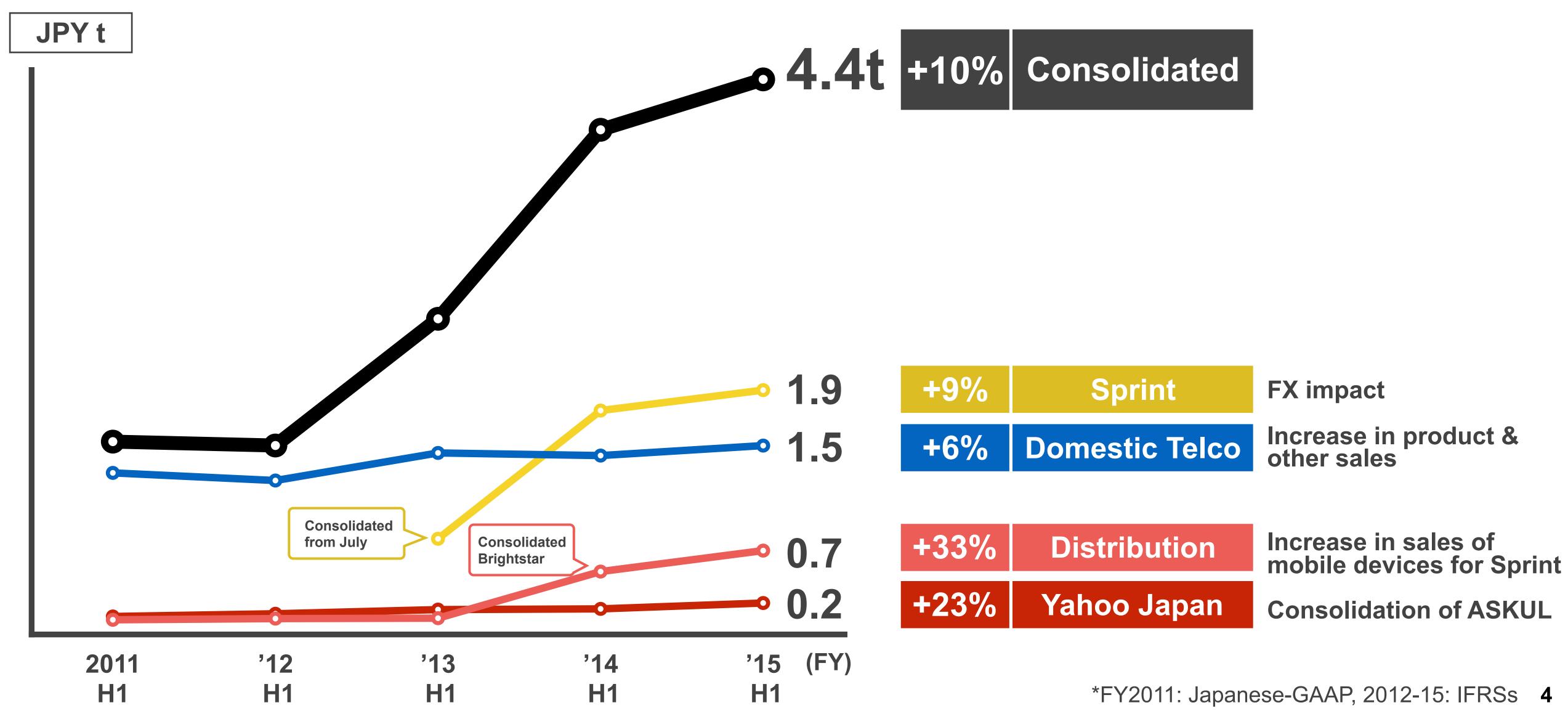
(JPY bn) **FY2014 H1** 4,021.9 **Net sales** 1,077.1 EBITDA 564.9 EBIT Net income FCO 7**56U.**/

FY2015 H1	Change	YoY	
4,423.8	+401.9	+10%	
1,316.0	+238.9	+22%	
685.8	+120.8	+21%	
426.7	-134.0	-24%	

\*The profit and loss of GungHo is reclassified in discontinued operations (FY2014, Apr. 1 - June 1, 2015). Net income: net income attributable to owners of the parent

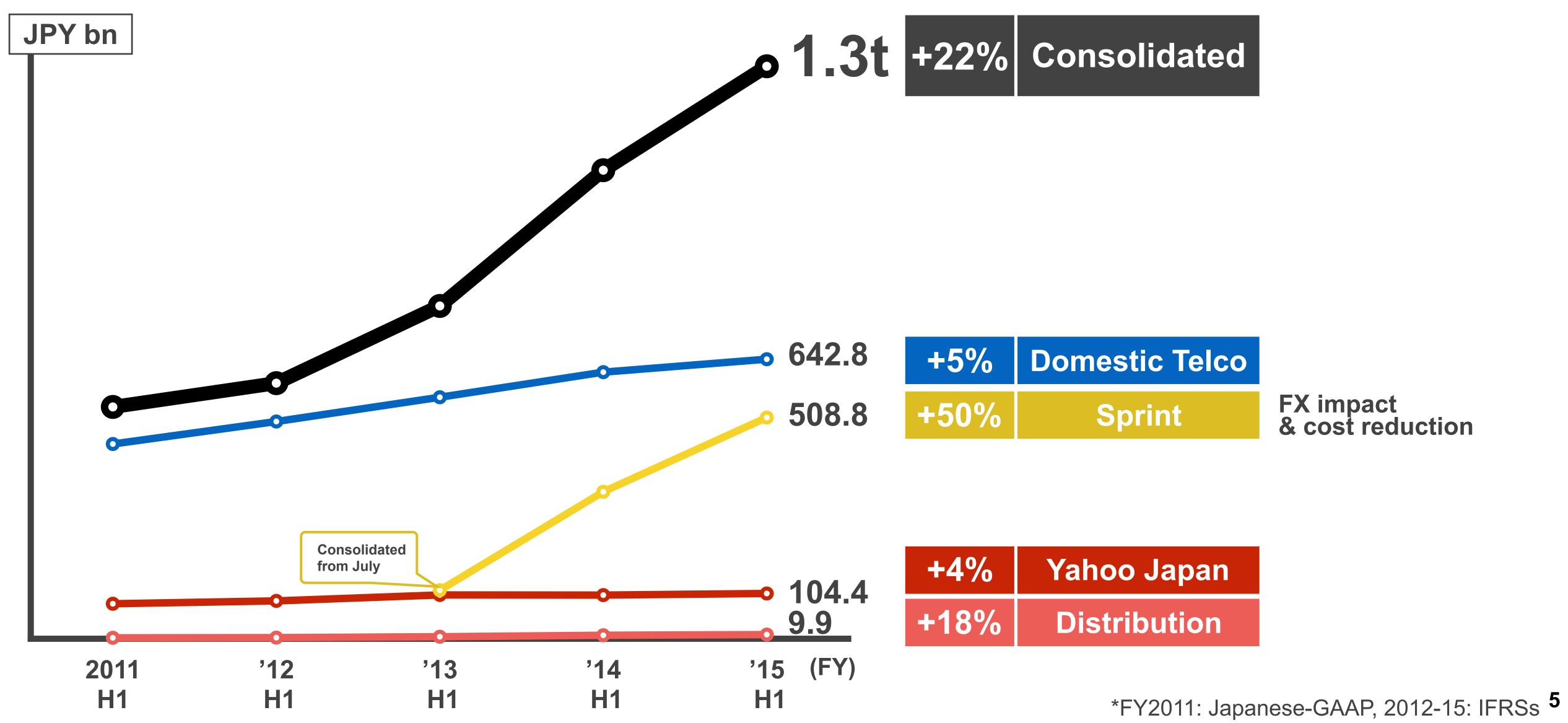


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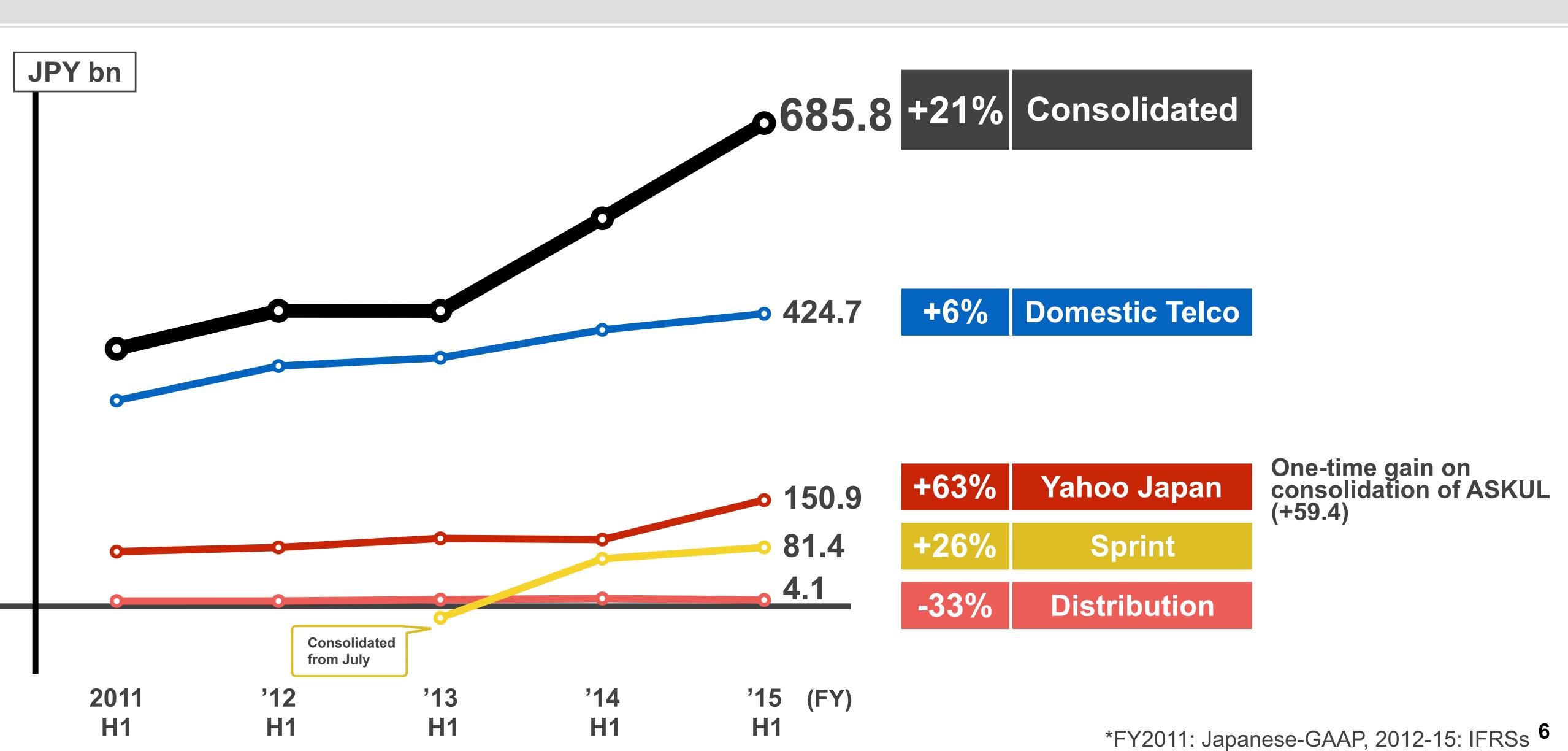






### EBITDA







### **Business Portfolio**

# Operating Assets

# Investment Assets



### **Business Portfolio**

# Operating Assets

#### SoftBank Domestic Telco

### Sprint

### Yahoo Japan

### Others



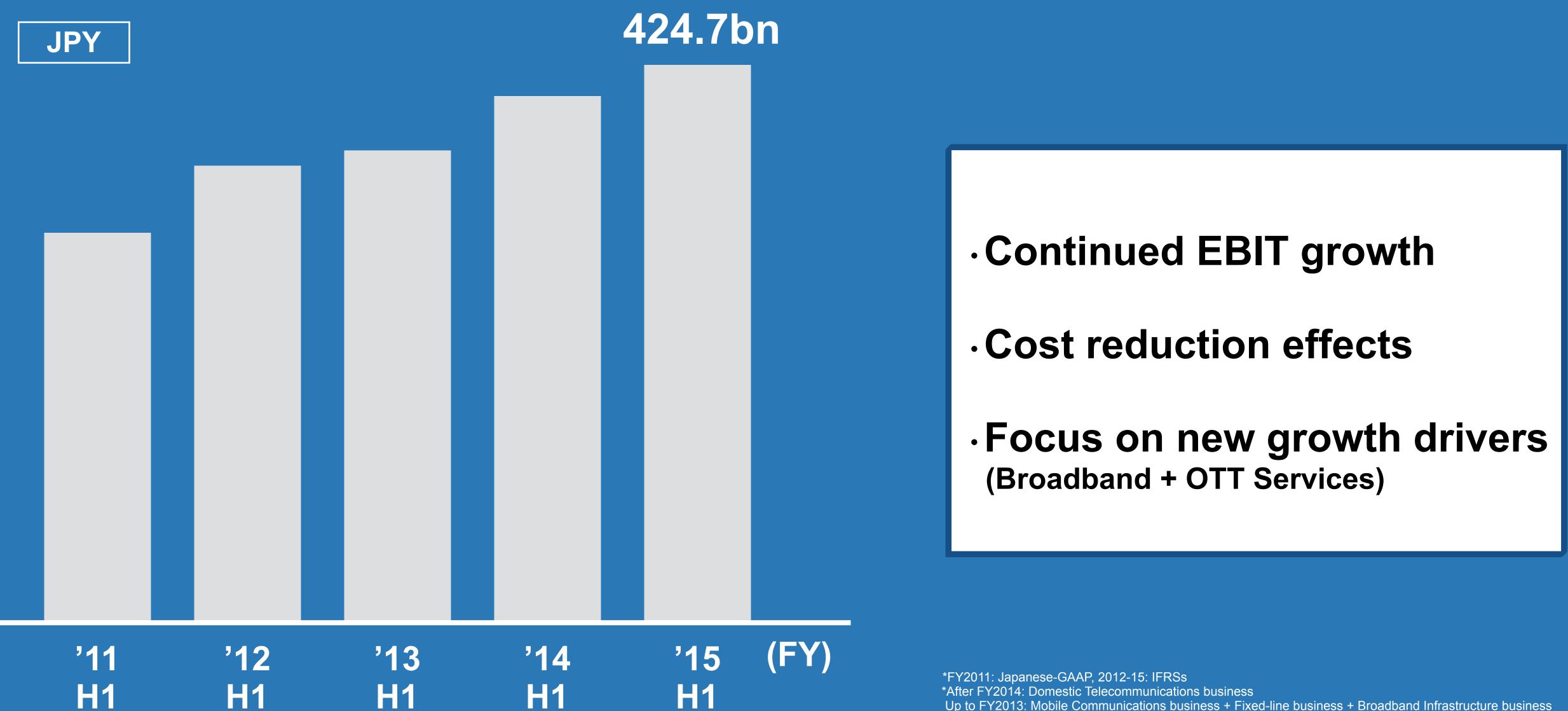


# SoftBank Domestic Telco



SoftBank **Domestic Telco** 



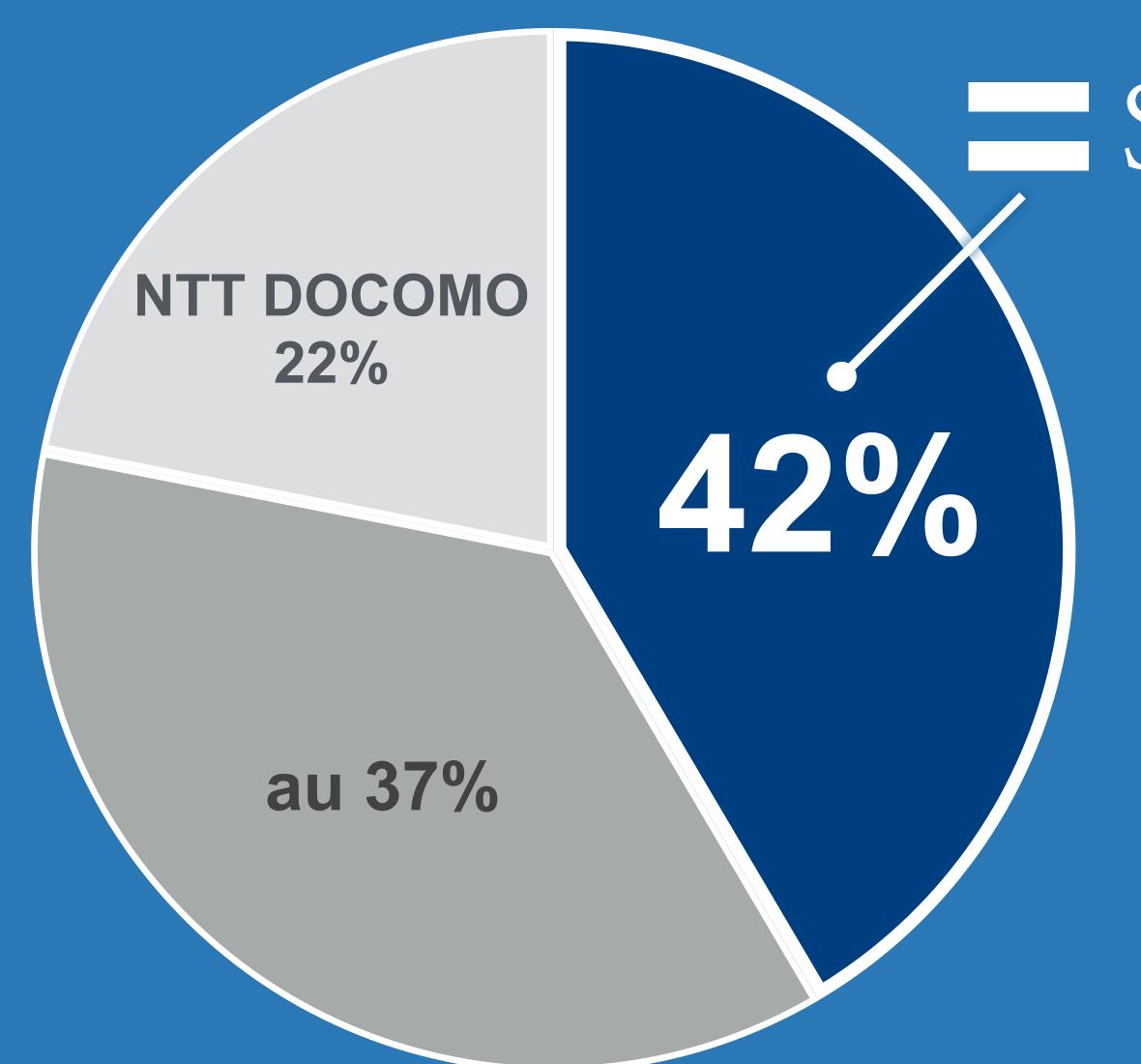


### **EBIT** (Operating income)

Up to FY2013: Mobile Communications business + Fixed-line business + Broadband Infrastructure business







#### iPhone 6s / 6s Plus Sales Share



### SoftBank

#### Sales share No.1 ·Launched on Sept. 25, good start

(Source) BCN Ranking

Compiled by BCN based on sales data from major electronics retail stores nationwide (Sept. 25 - Oct. 24, 2015) First numbers after the decimal point are rounded off to the nearest decimal, total does not add up to 100%. 11









'13 H1	'14 H1	'15 H1

### Newly Sold Android<sup>TM</sup> Units

### SoftBank - Y?mobile

#### •YoY 21% increase

• Enhance handset lineup





12

#### SoftBank Customer Satisfaction Survey **Domestic Telco** (J.D. Power)





Source: J.D. Power Asia Pacific japan.jdpower.com

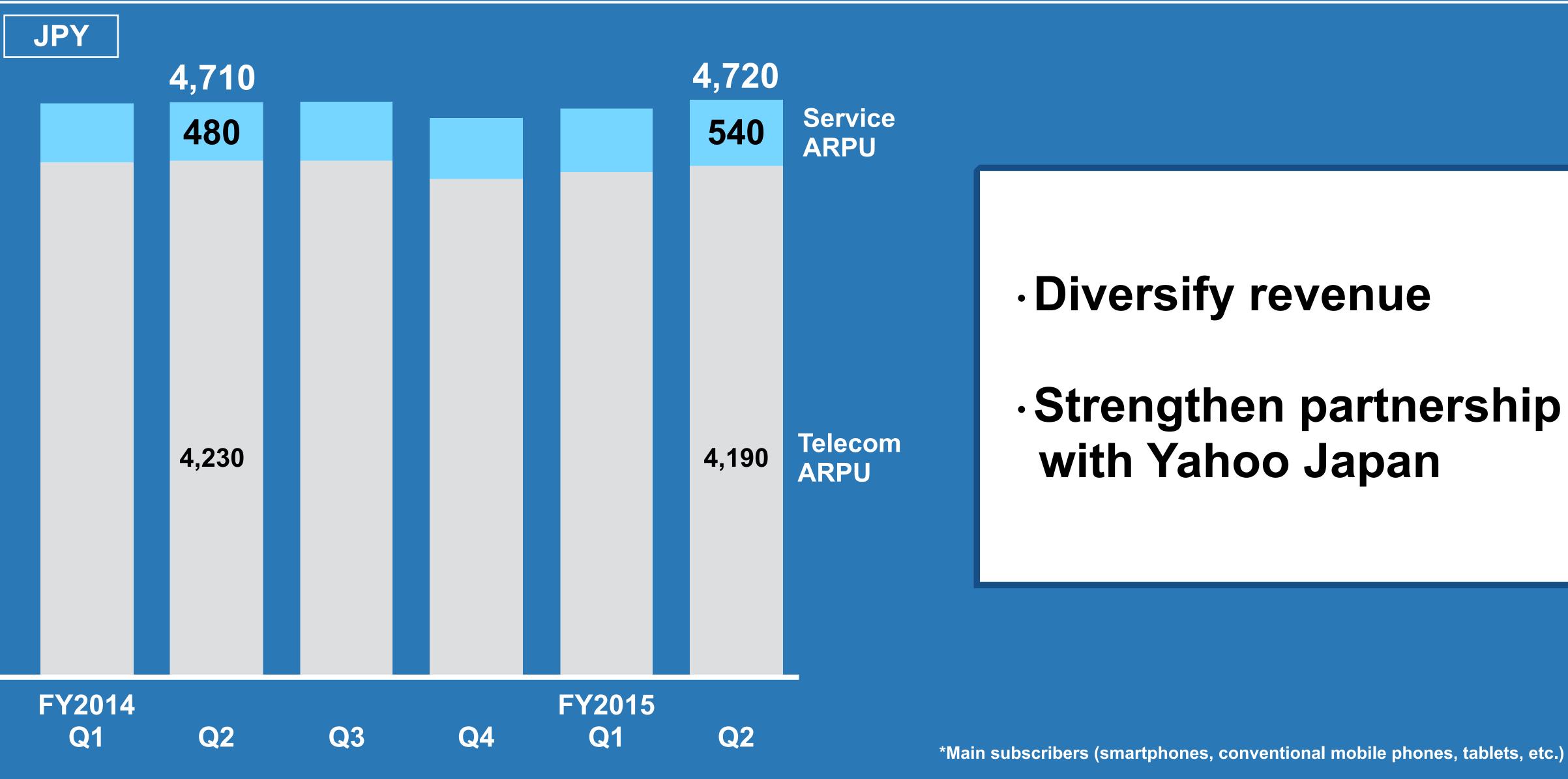
Japan Network Service Satisfaction Study 2015. This study measures the satisfaction with fixed system network services provided by telecom service providers in 454 businesses with over 1000 employees by gathering 642 surveys (maximum 2 telecom service providers evaluated by one business).

Japan Cloud Service Provider Customer Satisfaction Survey 2015. This study measures the satisfaction with cloud services provided by telecom service providers in 13 741 businesses with over 50 employees by gathering 838 surveys (maximum 2 telecom service providers evaluated by one business).



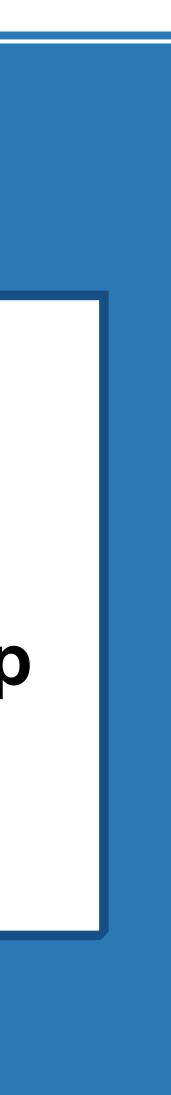








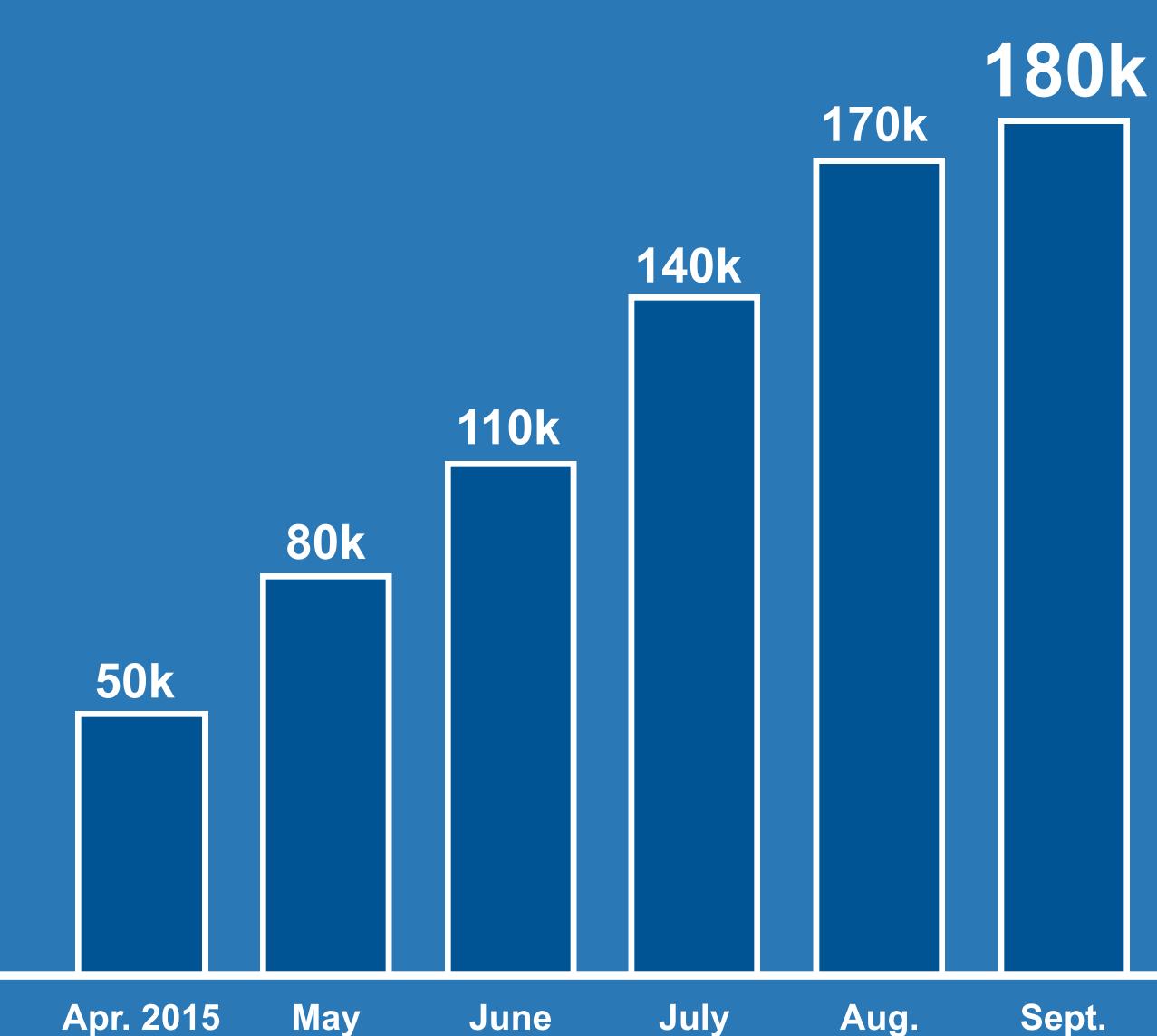
\*Main subscribers (smartphones, conventional mobile phones, tablets, etc.)







### **Monthly Number of Acquisitions**



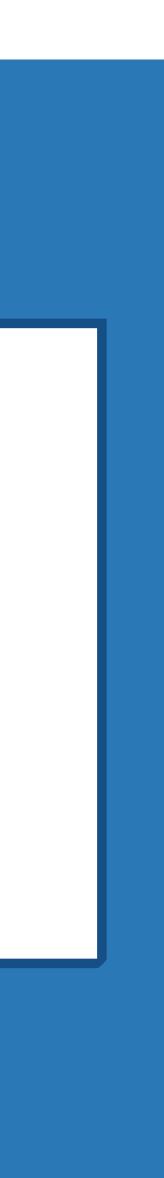


#### Reached 710k cumulative subs

Increasing steadily

\*SoftBank Hikari includes the data of SoftBank Air. 15

Sept.











SoftBank

#### World's leading Internet TV network

# NETFLIX

#### Contents

#### Infrastructure

#### FTTH + Mobile + Carrier Billing

SoftBank SoftBank

### Attractive collaboration

\*Exclusively offering one-stop carrier billing services in Japan through subscription at storefronts. 16

### **NETFLIX Carrier Exclusive**

#### Competitors

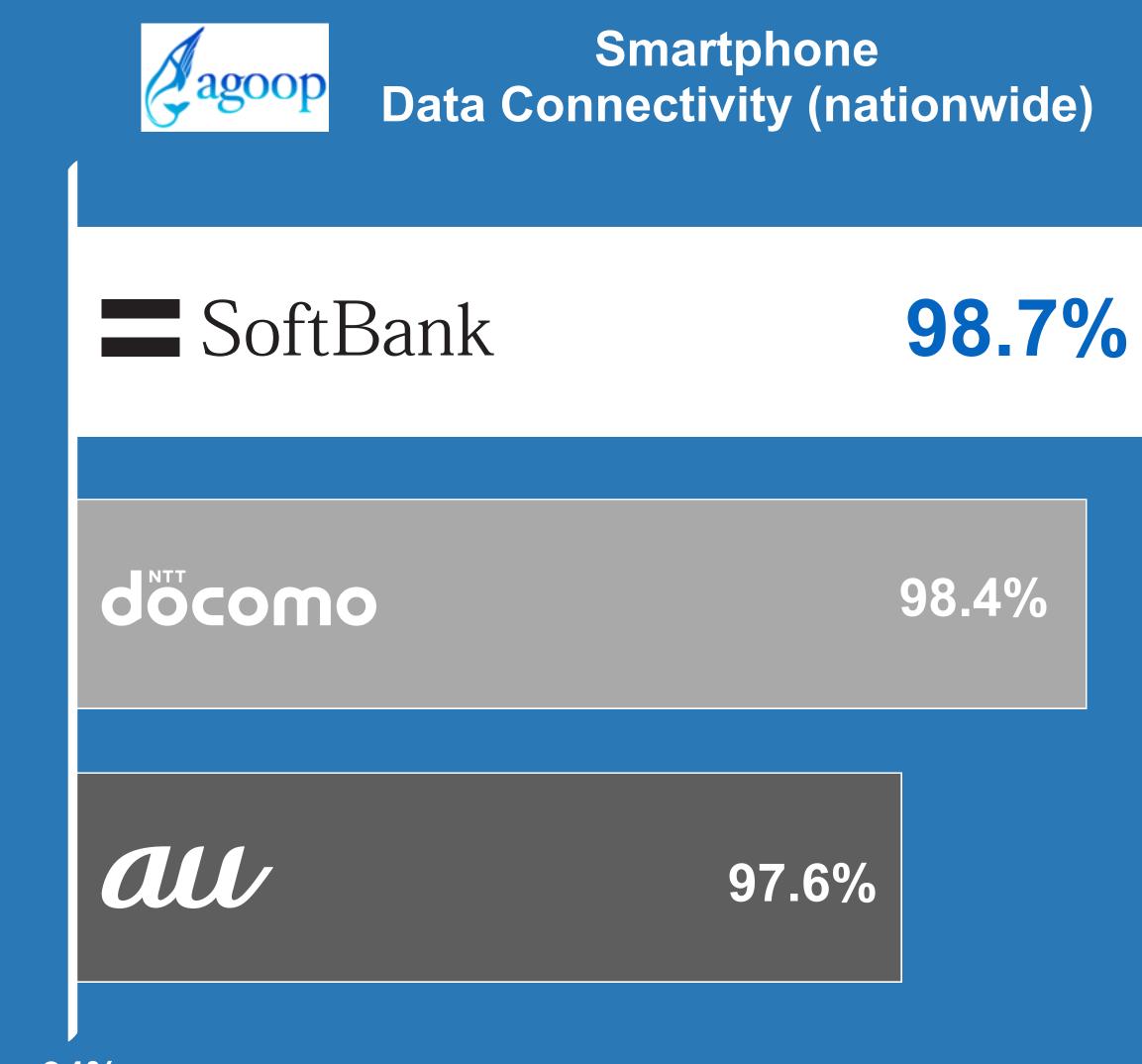
#### **Pay-channel** (Broadcast)

Cable









94%

Source : Agoop (As of Nov. 1, 2015)

### No.1 Network

日経BPコンサルティング Nikkei BP Consulting, Inc.	<b>Speed Te</b> (nation-wide major 3	st 00 statio
SoftBan	k 4	Ь 5 Мbр
t	42	Mbps
Jord	35Mbps	

Source: Nikkei BP Consulting, Inc. "Nation-wide 300 stations LTE/4G communication speed survey" downlink speed



17







#### 180.4bn

#### 68.0bn

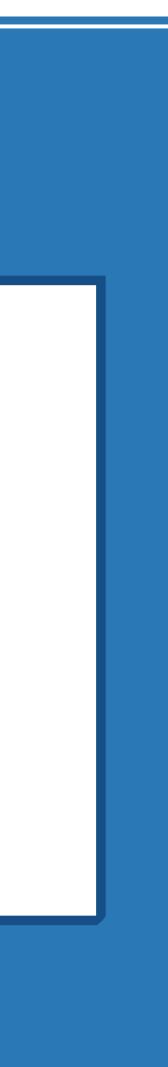
**FY2014 H1** 

FY2015 **H1** 

### Generating FCF • EBITDA steady • CAPEX peaked out

\*IFRSs

**Excluding eliminations within SoftBank Group Corp.** Excluding impact of income tax withheld related to dividend payments









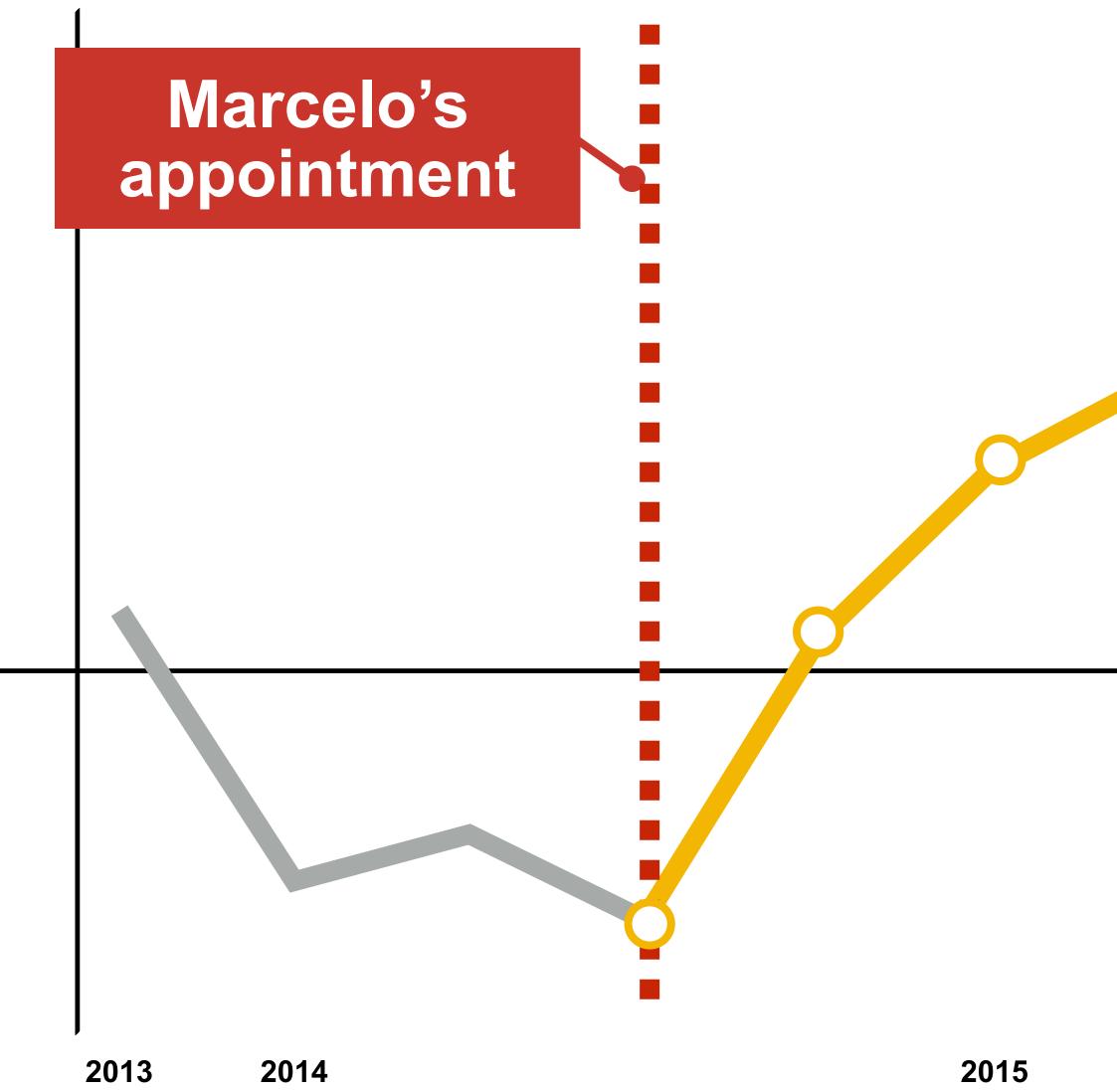






### **Net Additions (Postpaid)**

+553k



Oct. - Dec. Jan. - Mar. Apr. - June July - Sept. Oct. - Dec. Jan. - Mar. Apr. - June July - Sept.

#### Improved customer credit profiles

Lower churn

\*Sprint platform \*Including migrations from prepaid (199k)

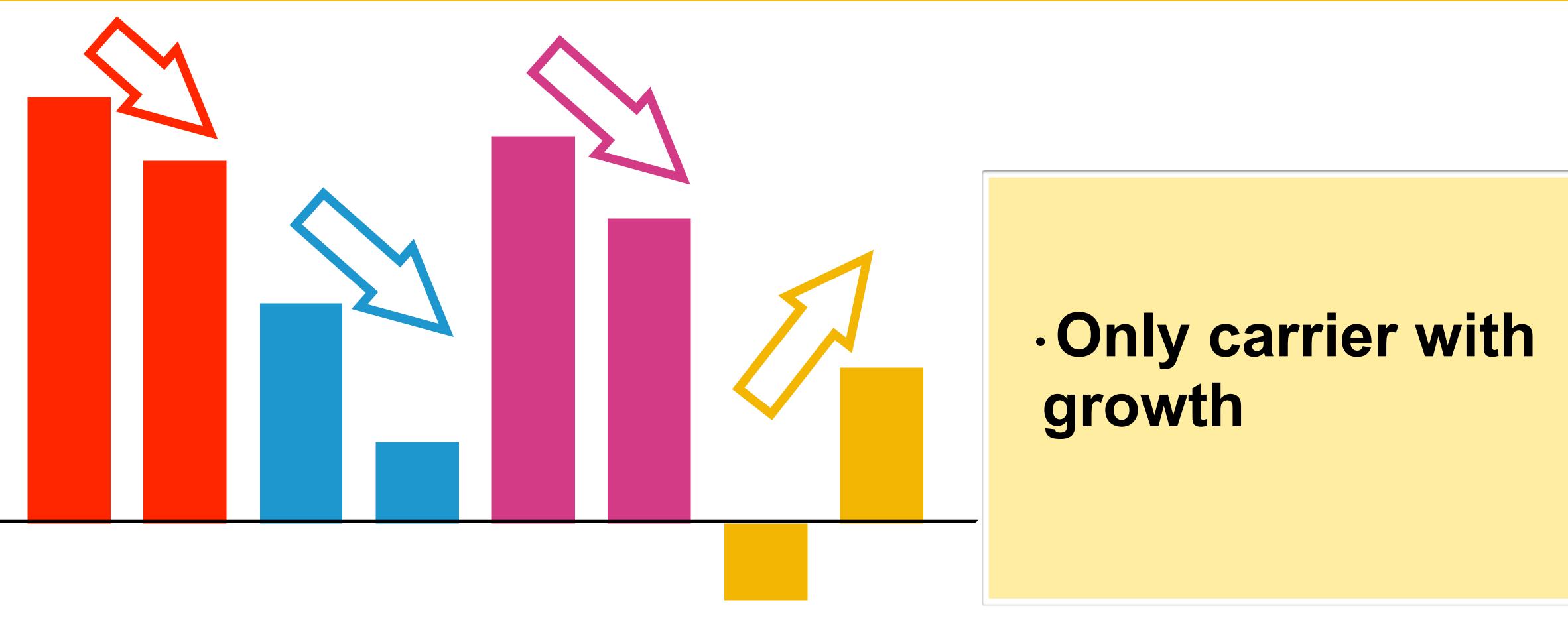














### **Net Additions** (Postpaid)

\*Sprint platform \*Including migrations from prepaid (199k)

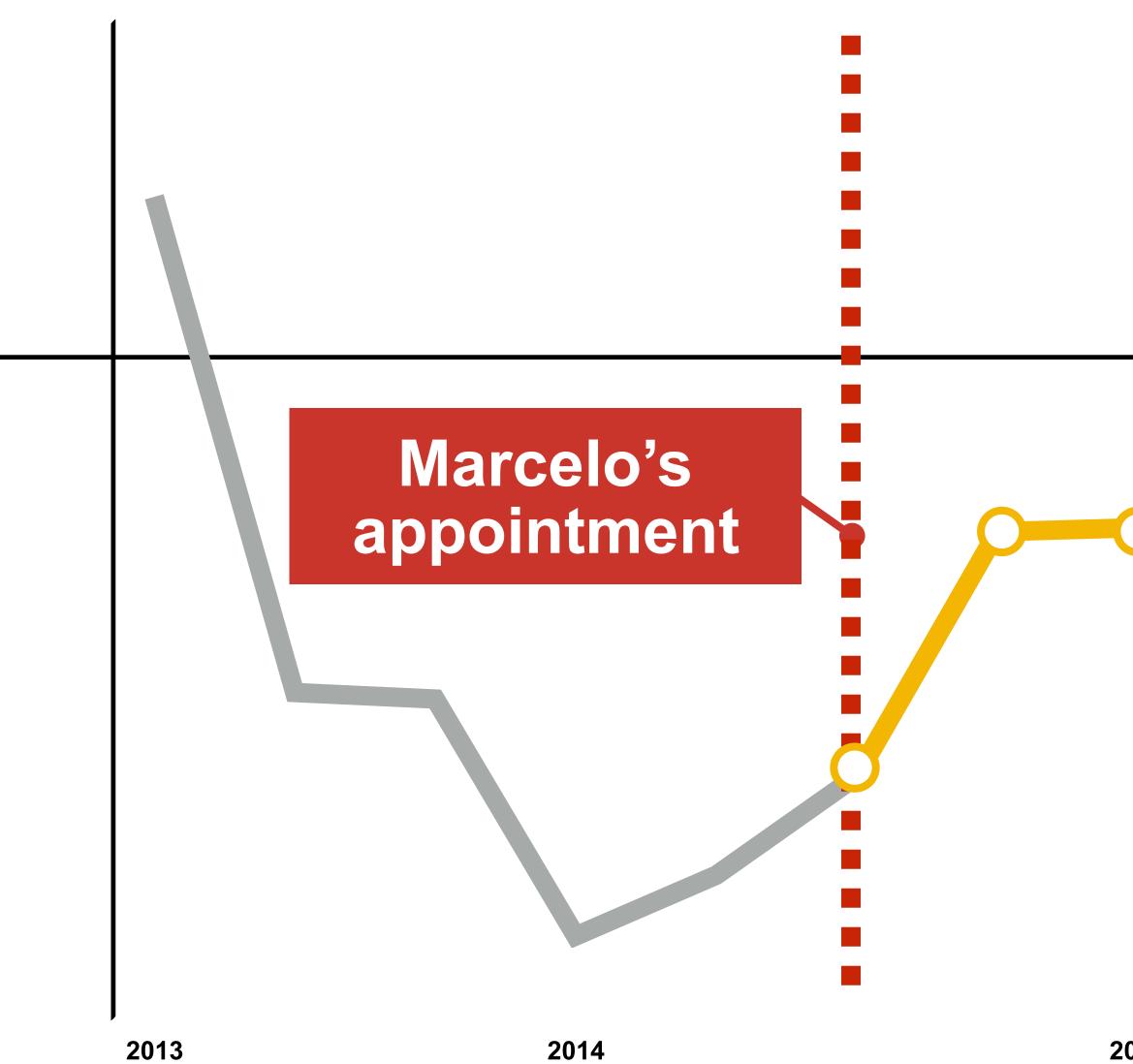






# Sprint >> Net Additions (Postpaid phone)

+237k



2015 Apr. - June July - Sept. Oct. - Dec. Jan. - Mar. Apr. - June July - Sept. Oct. - Dec. Jan. - Mar. Apr. - June July - Sept.

#### • First net adds in 9 quarters

 6 consecutive months **positive** (May - Oct.)

> \*Sprint platform \*Including migrations from prepaid (199k)

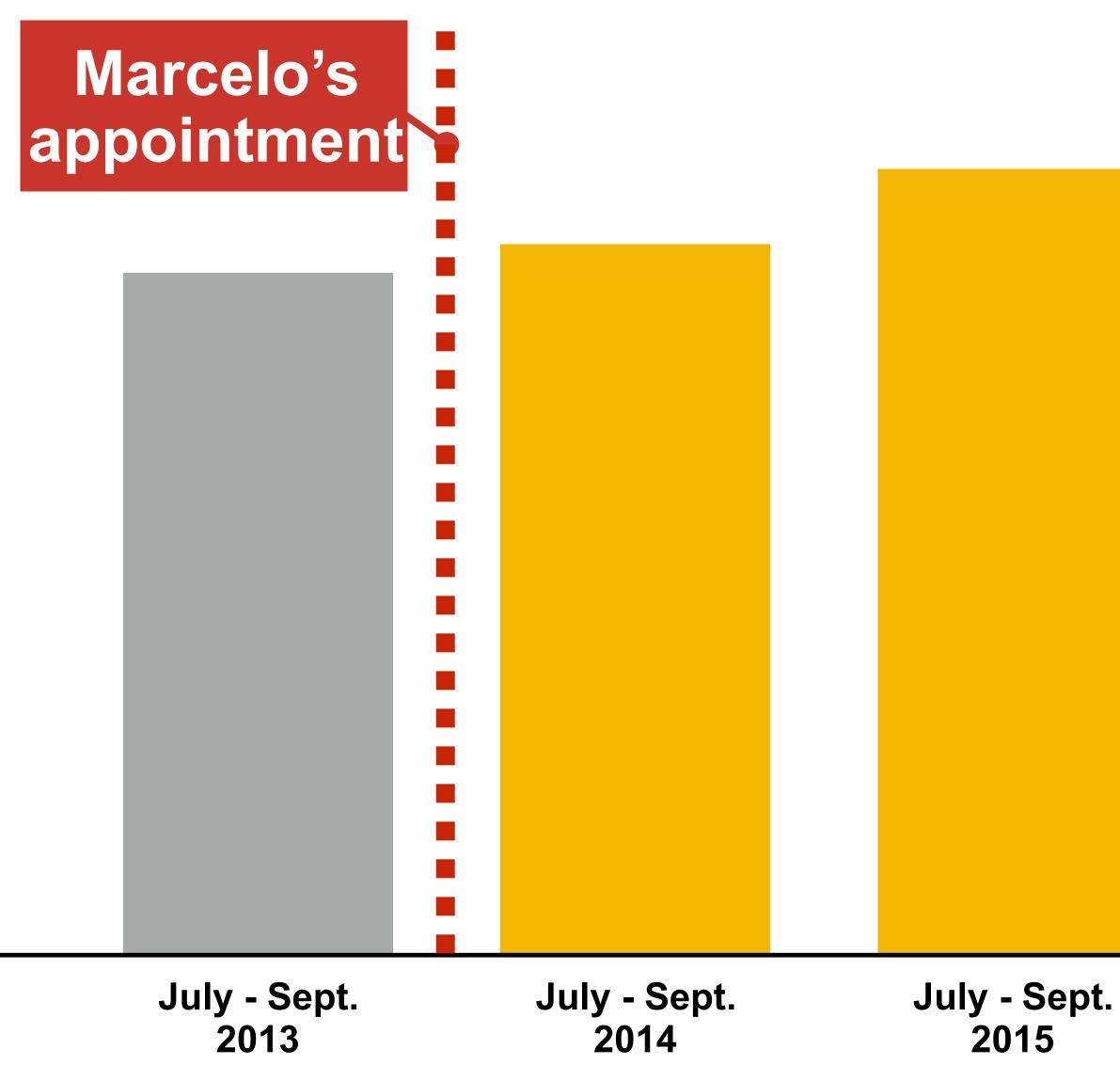








### Sprint Prime Gross Additions



### • YoY Up 10%

\*Sprint platform \*Postpaid phones **23** 

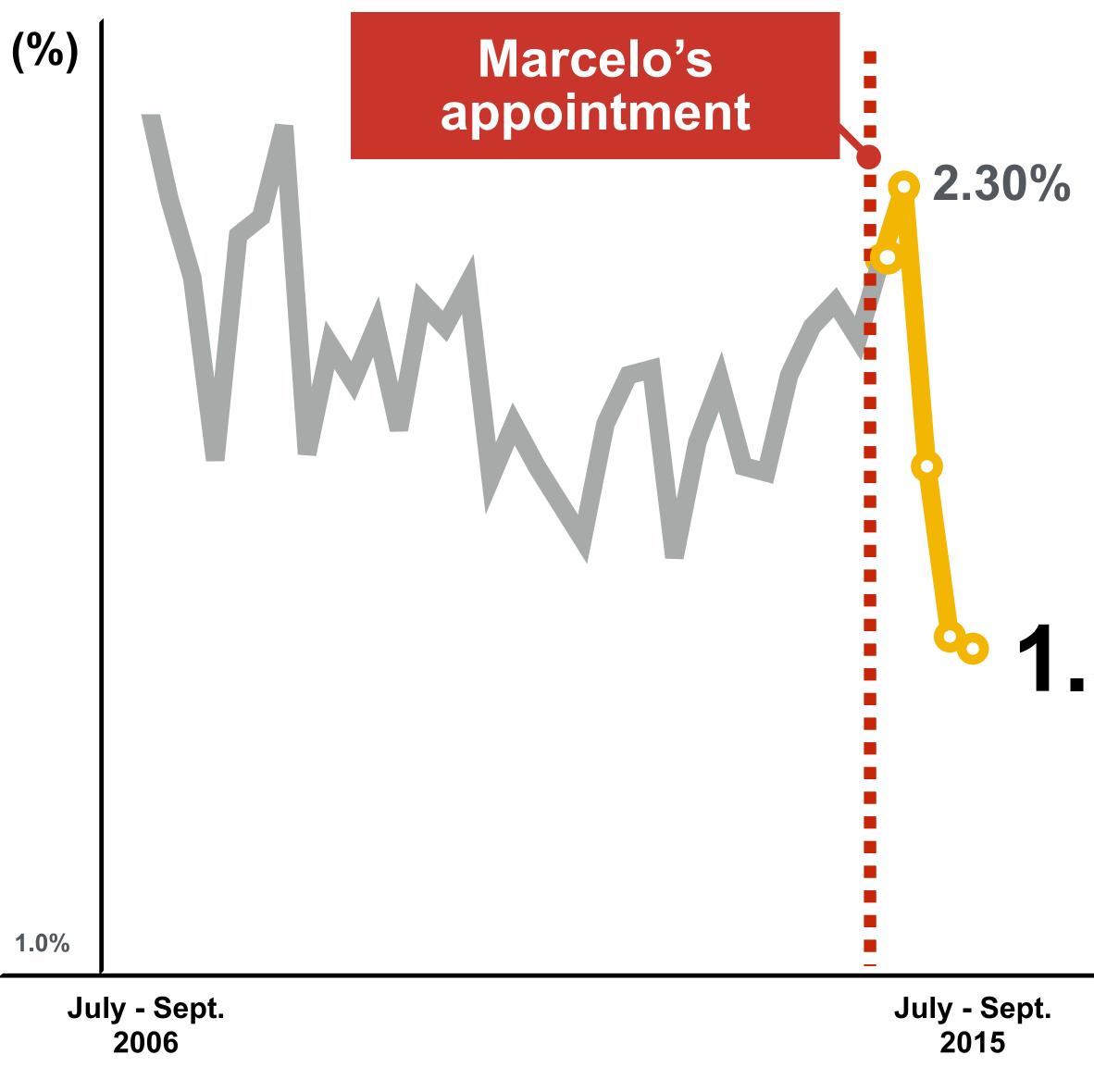












### Churn (Postpaid)

### 1.54%

 Record low in Sprint's **20 year history** 

 Improved customer quality and network performance

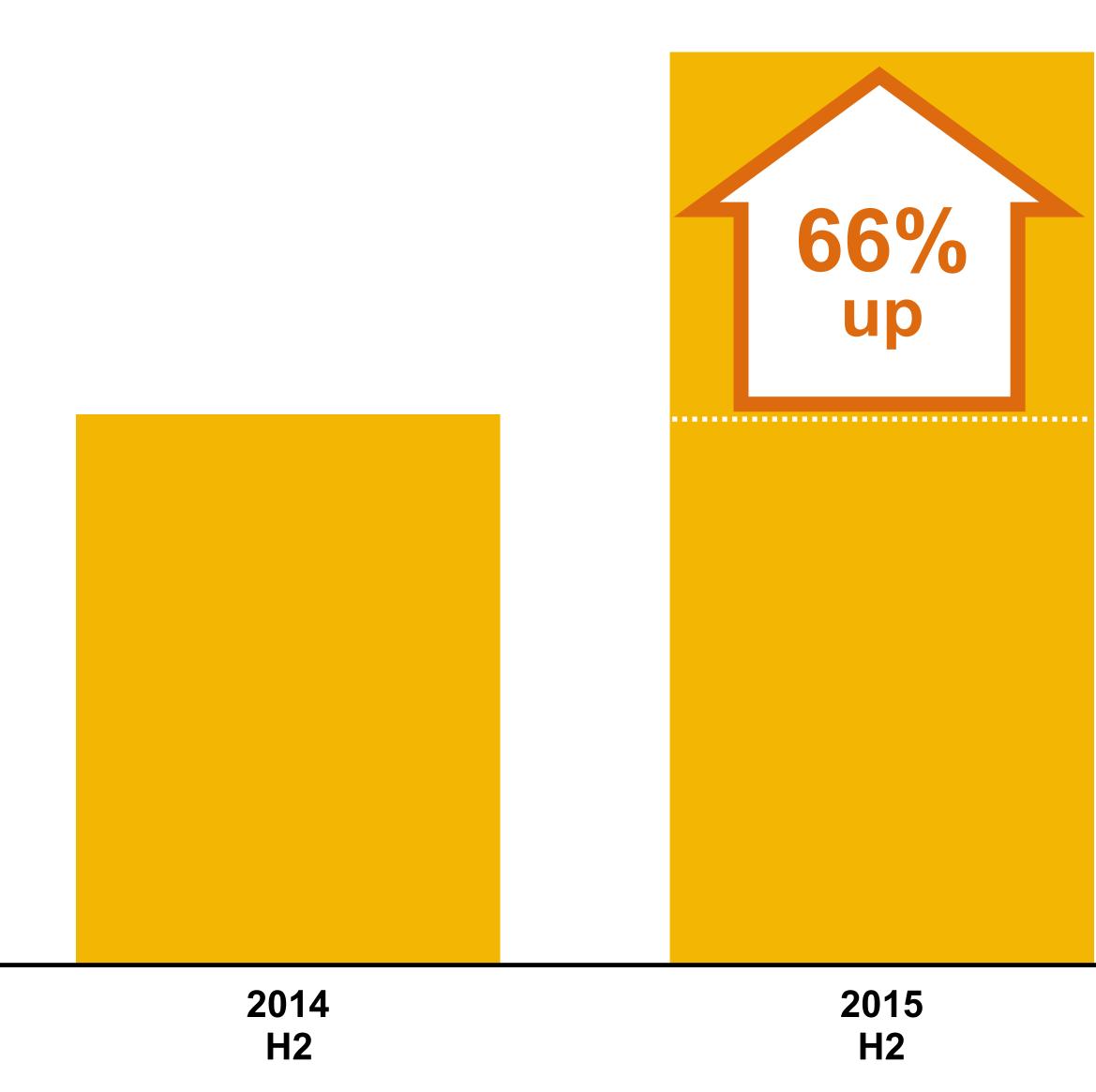
\*Sprint platform











### Sprint Average Download Speed ROOT

#### Improve network quality

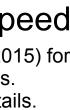
#### Improve user experience

(Source) RootMetrics \*Median downlink throughput speed

"Rankings based on 54 corresponding RootMetrics Metro RootScore Reports from 2H 2014 and 2H 2015 (July 1 – Oct 12, 2015) for mobile performance as tested on best available plans and devices on four mobile networks across all available network types. Your experiences may vary. The RootMetrics award is not an endorsement of Sprint. Visit www.rootmetrics.com for more details.

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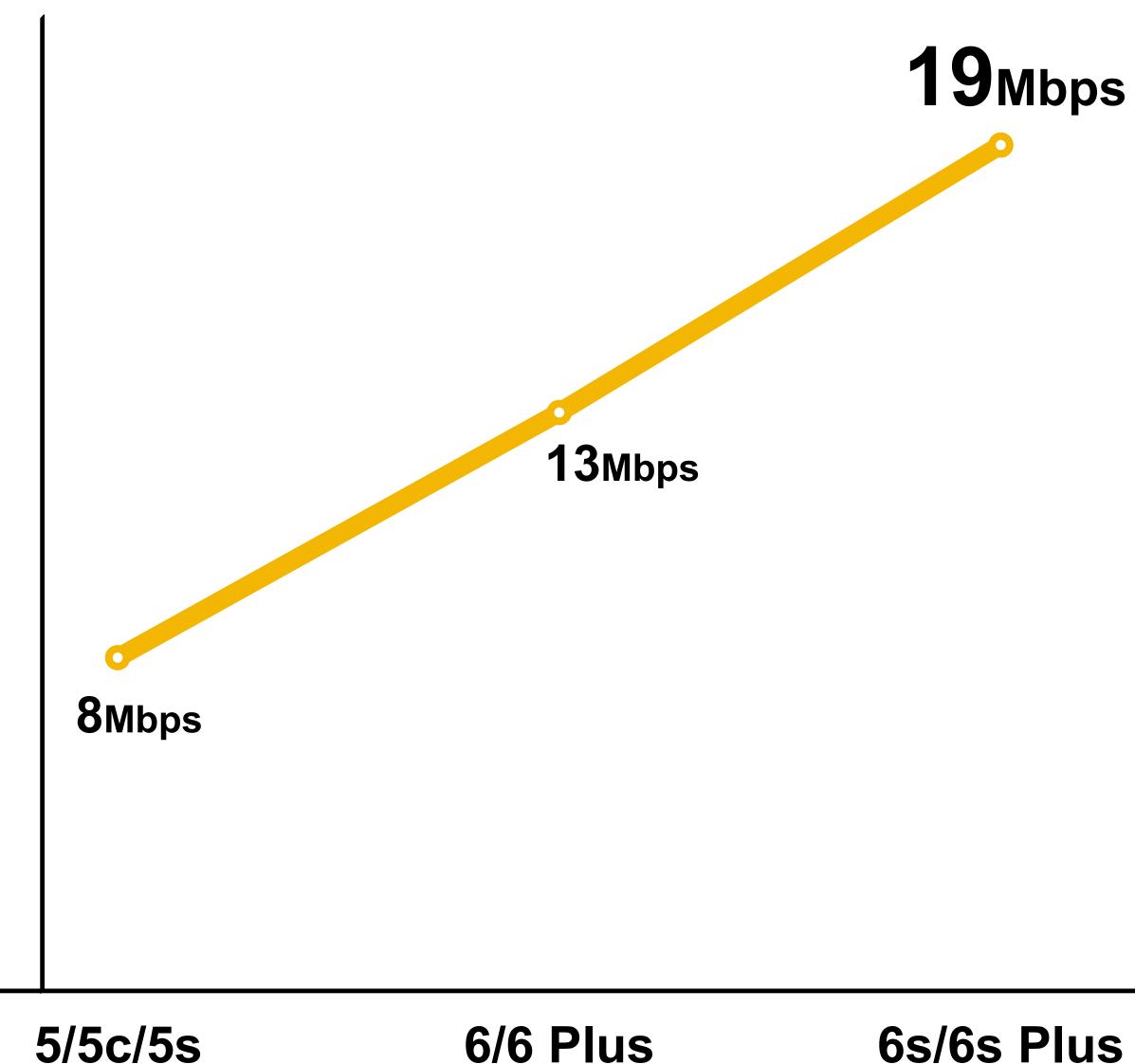












# Sprint // iPhone Average Download Speed

#### •50% faster than last gen.

Improve network quality

(Source) PC Magazine (Oct. 15, 2015) Average download speed based on total 32,000 samples Survey period: Oct. 1-9, 2015

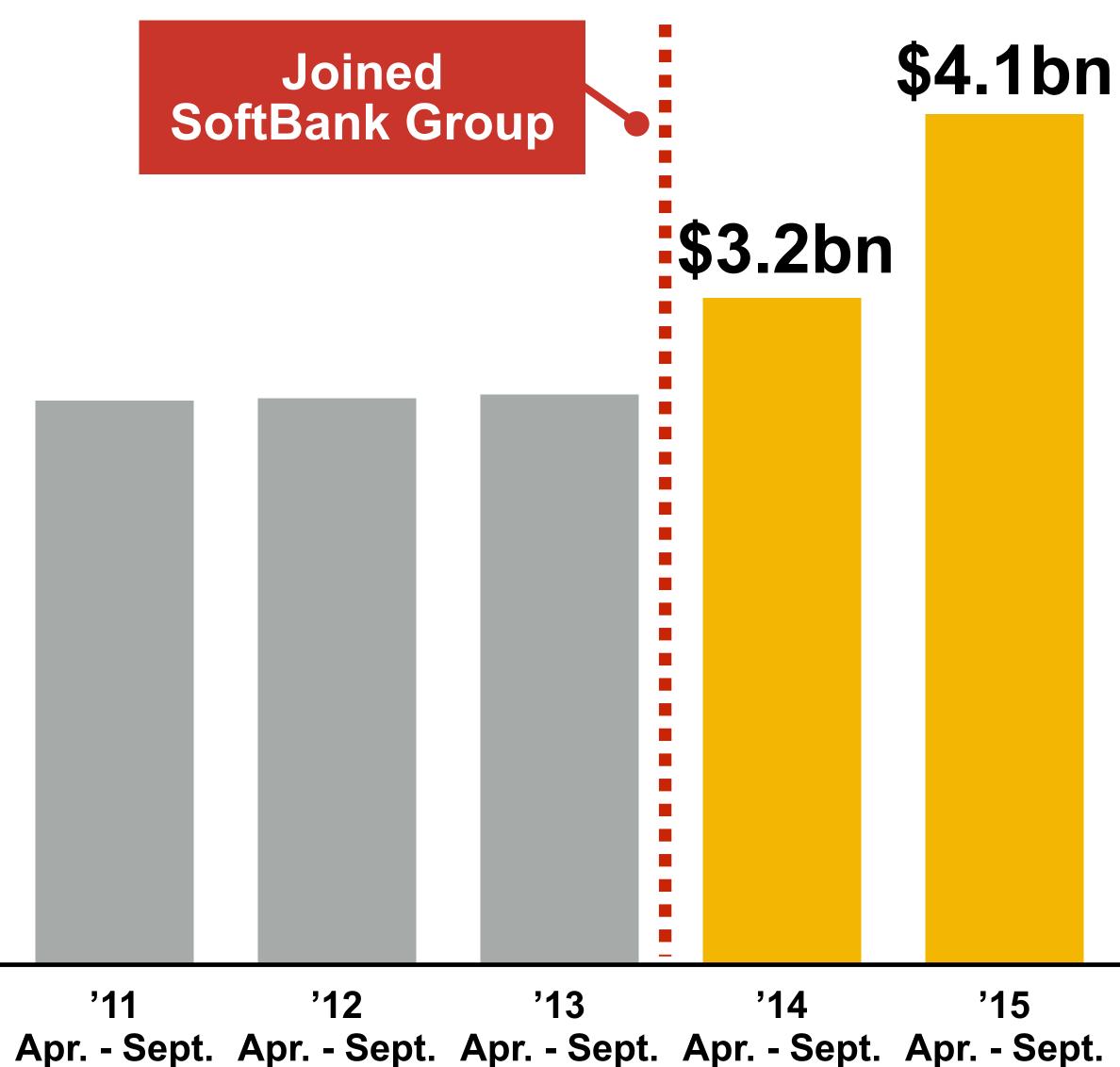












### Adjusted EBITDA

#### **USGAAP**

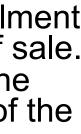
#### YoY 27% increase

 Bad debt expense improved

 Decrease in COGS due to higher ratio of leased devices

\*For the conventional sales of mobile devices, including the installment billing method, the cost of goods sold is recognized at the point of sale. However, under the leasing program, depreciation expenses for the capitalized leased devices are recognized throughout the period of the lease.

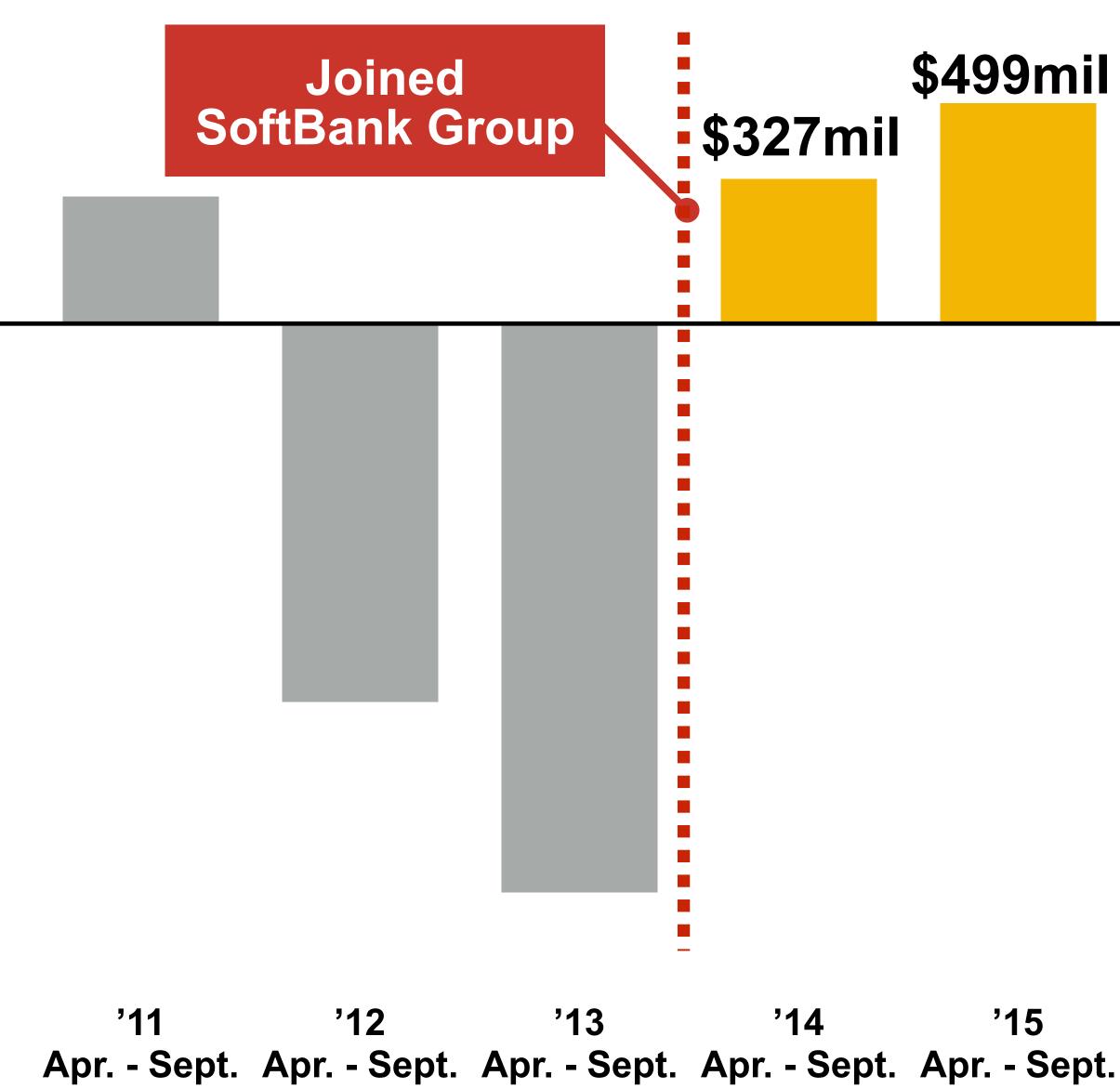












#### **USGAAP**

### **Operating Income**

#### Positive

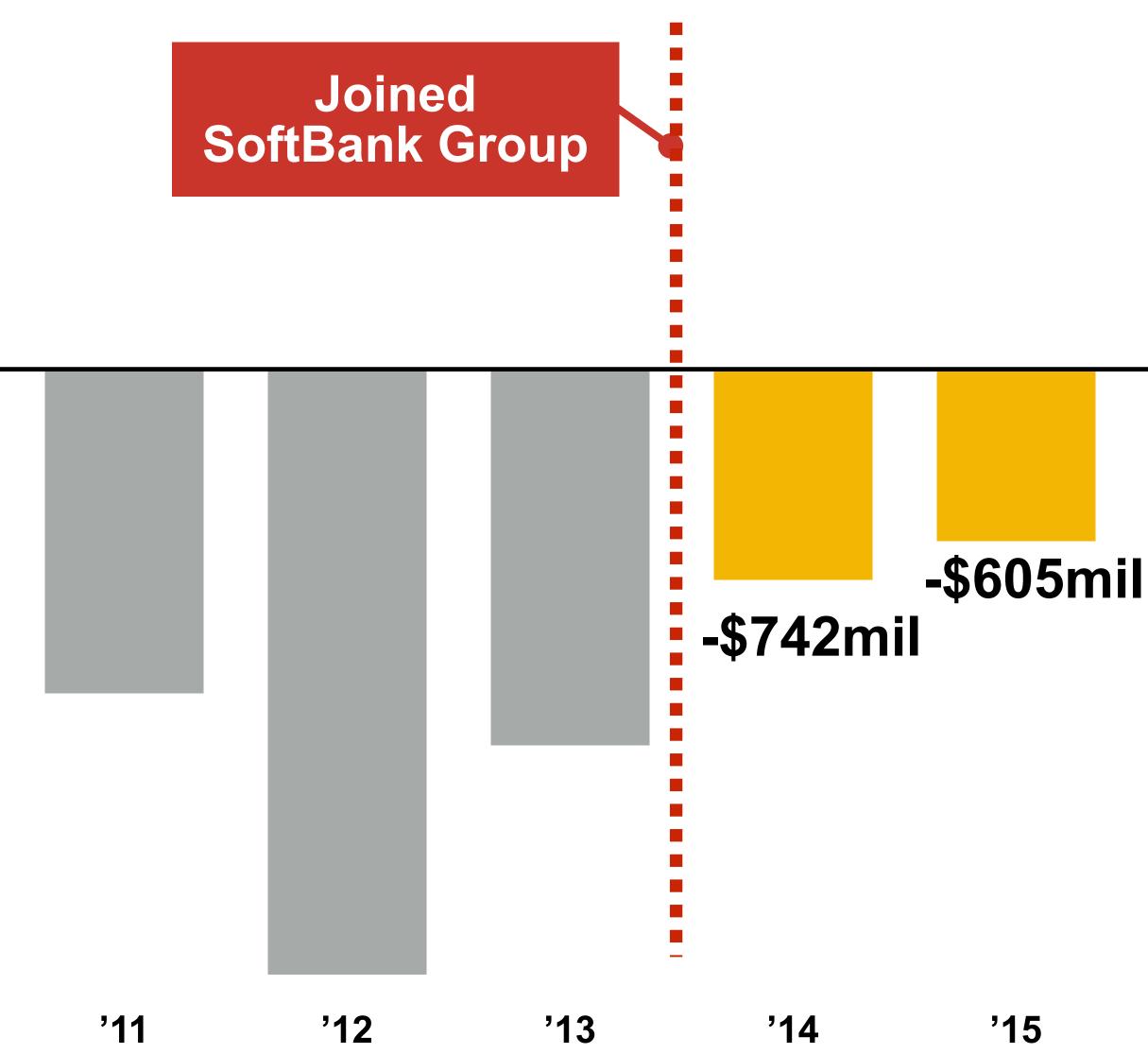
 Cost reduction offsets decline in operating revenue











Apr. - Sept. Apr. - Sept. Apr. - Sept. Apr. - Sept. Apr. - Sept.

#### **USGAAP**

### Net Income

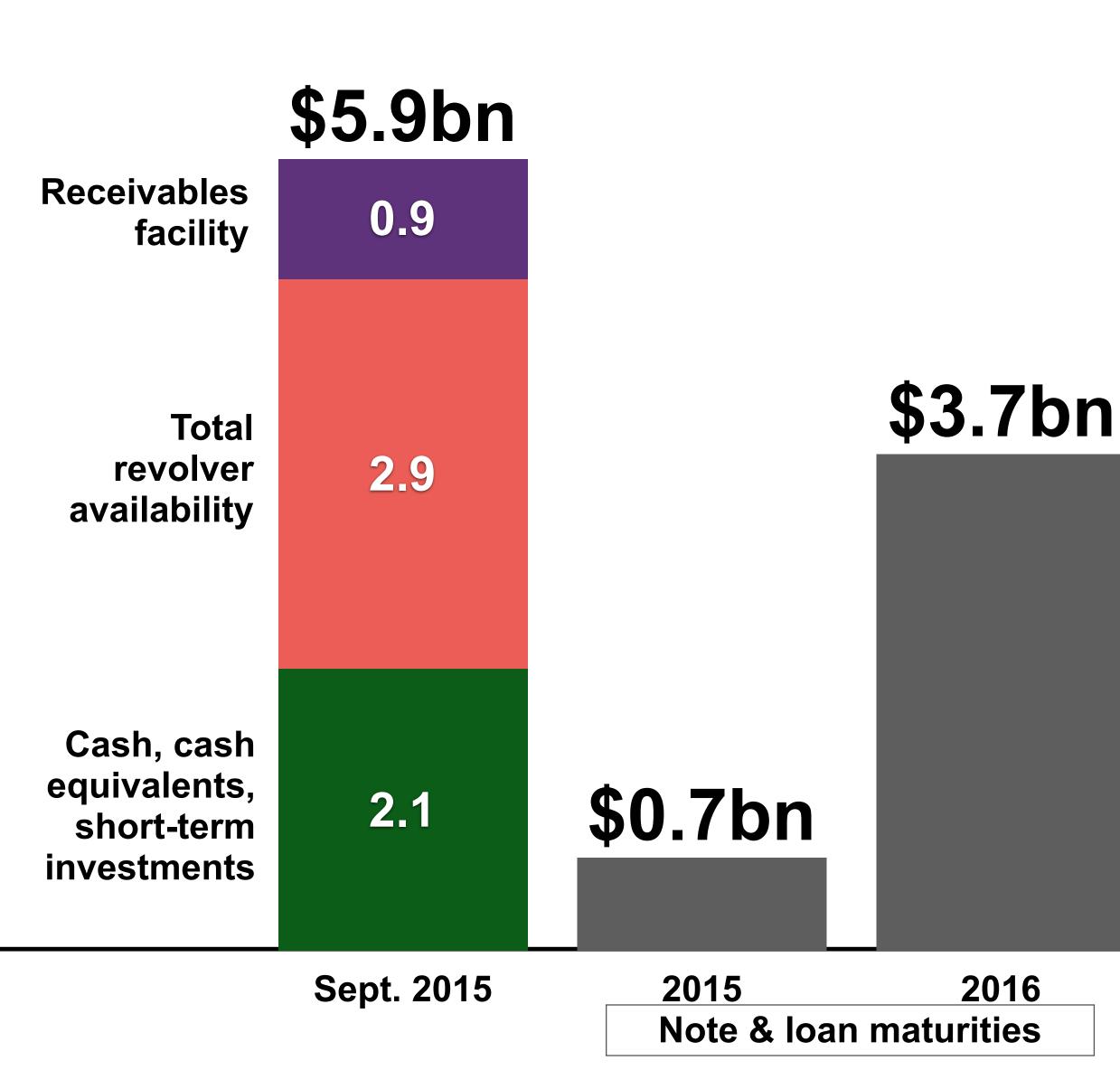
#### Continuous improvement

 Positive operating income reduced by interest expense











**USGAAP** 

### Sustain abundant liquidity





# **Turnaround Strategy**









# OPEX Reduction

# Network Improvement

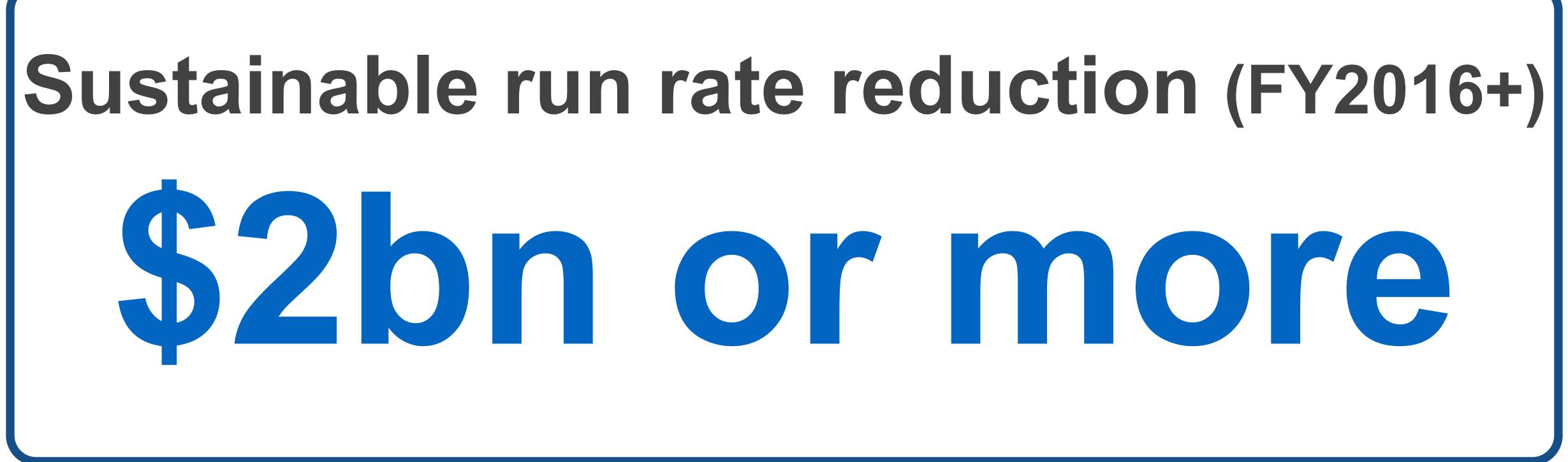
### Increase Financing Options











### **OPEX Reduction**











# **One-time cost expected** \$1~1.2bn (FY2015 H2 - FY2016)

### Transformation

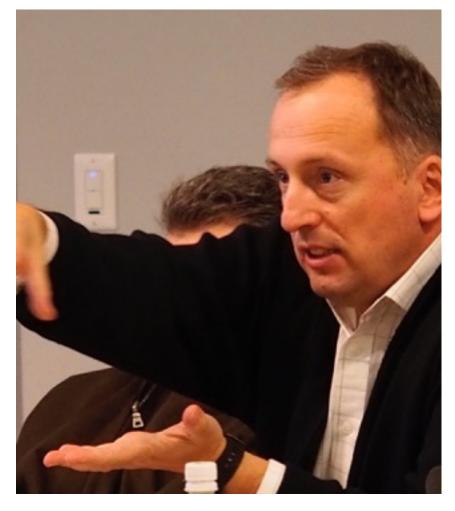




















### Network Improvement

# Aim to be No.1 network









#### 2 Establish handset lease co.

### 3 **Realize securitization of various assets**

# Improve liquidity







# OPEX Reduction

### Network Improvement



## **\$201** or more

# **Turnaround Strategy**

### Increase Financing Options

### Aim to be No.1 network

# mprove liquidity







# **Toward Sustainable** Turnaround









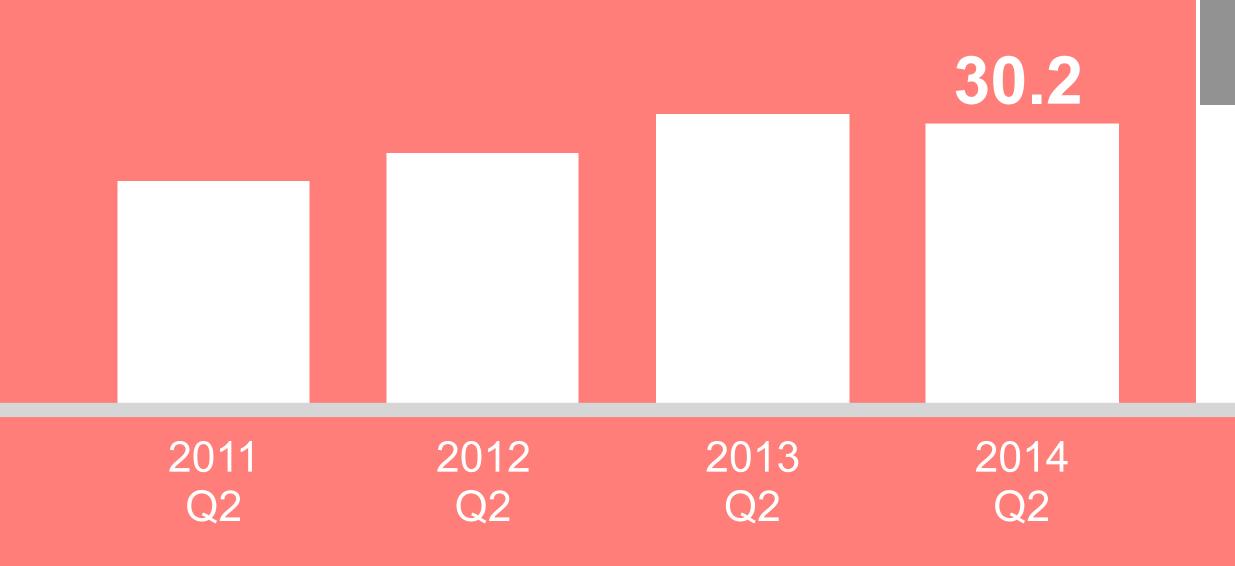






#### JPY bn

#### One-time gain on consolidation of ASKUL



# Net Income

#### 91.3

#### YoY 203% increase

 Steady growth (excluding one-time gain on consolidation of ASKUL)

**(FY)** 2015 Q2

FY2011: Japanese-GAAP, FY2013 - 15: IFRSs Net income attributable to owners of the parent

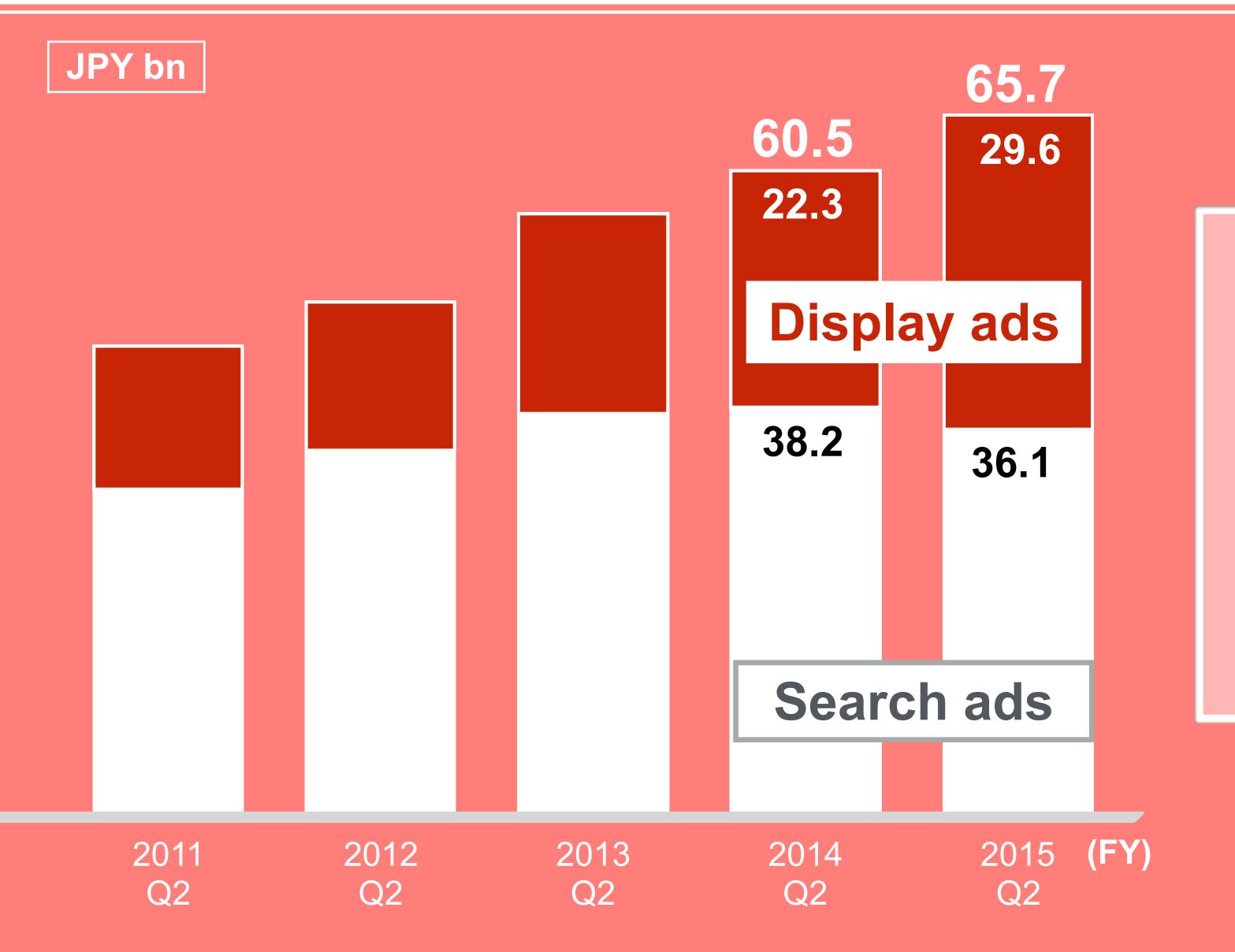








# Advertising Revenue



### • Growing display ads

· Yahoo! Display Network contributes

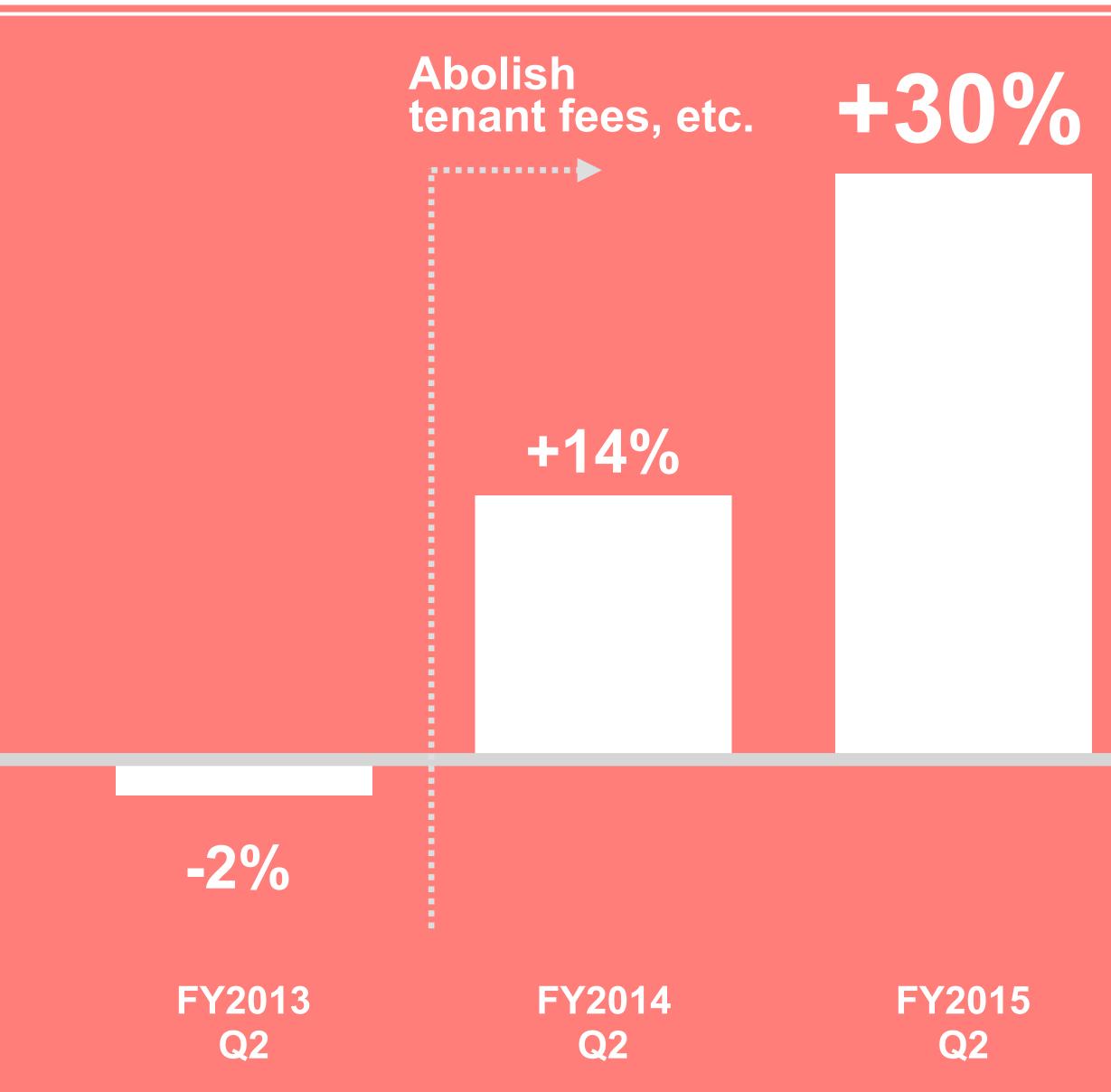
FY2011: Japanese-GAAP, FY2013 - 15: IFRSs











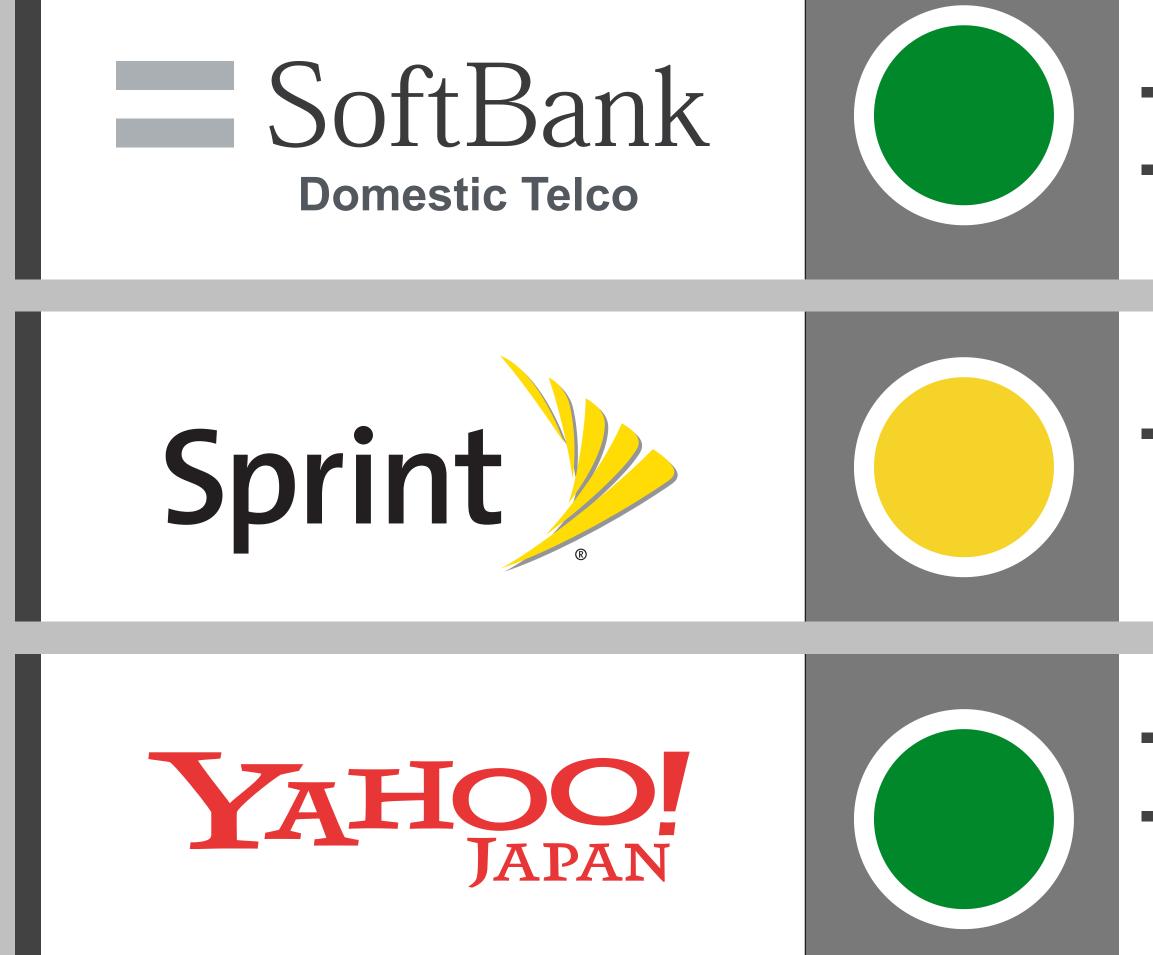
### **Shopping Transaction Value** (YoY growth)

#### YoY 30% increase

New e-commerce strategy successful

\*Transaction value of Yahoo! Shopping and LOHACO. \*LOHACO's transaction value is the revenue of LOHACO business, operated by ASKUL, from June 21 to Sept. 20, after 2013.

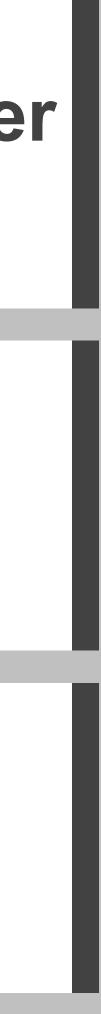




# Scorecard

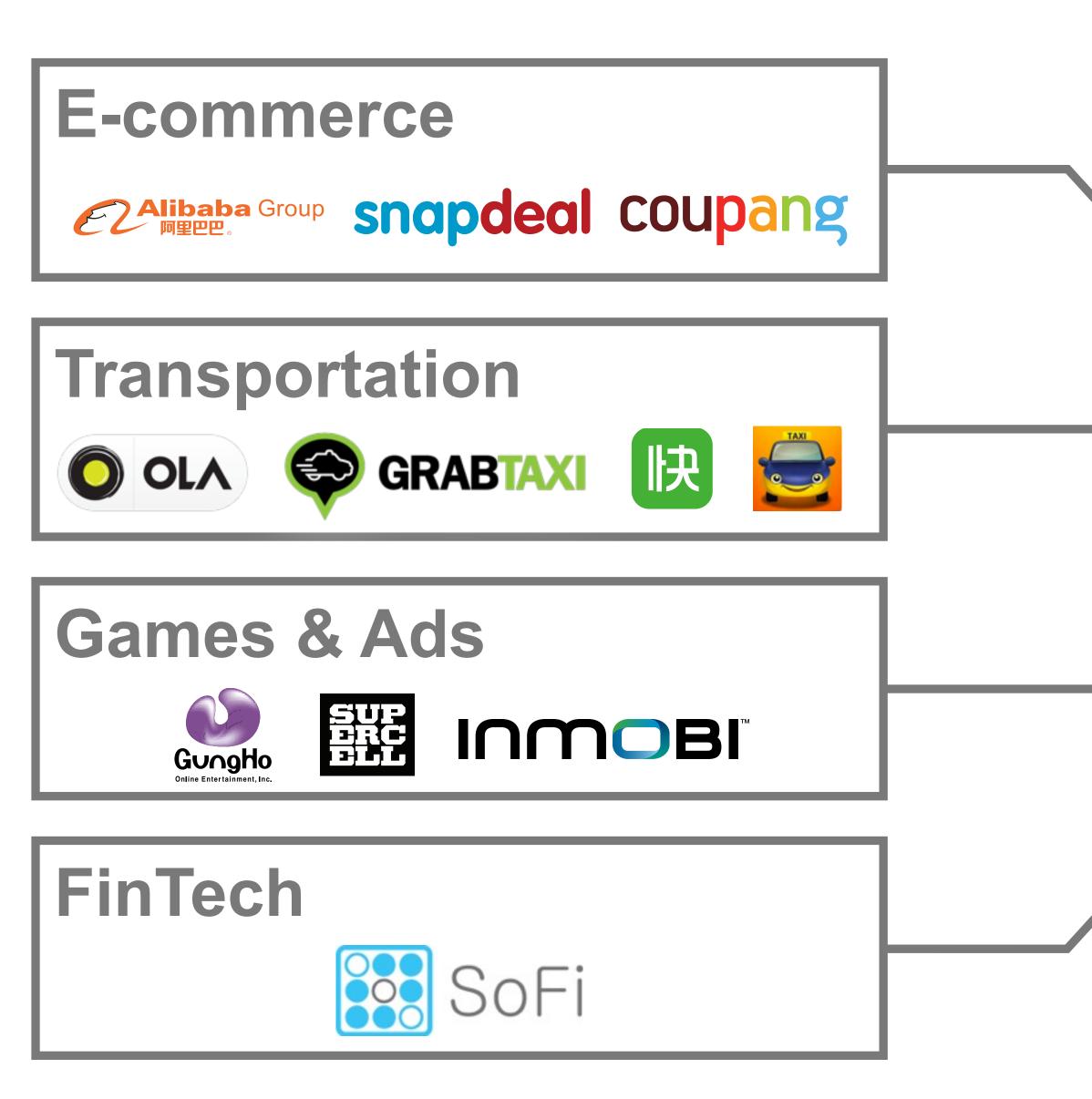
- Need to drive broadband biz faster - Manage regulatory concern

- Plan for transformation initiated on network and operation side
- Great momentum on mobile Need to continue execution on shopping and new verticals





## **Business Portfolio**



# Investment Assets



# E-commerce

# Comparison Compar

# snapded





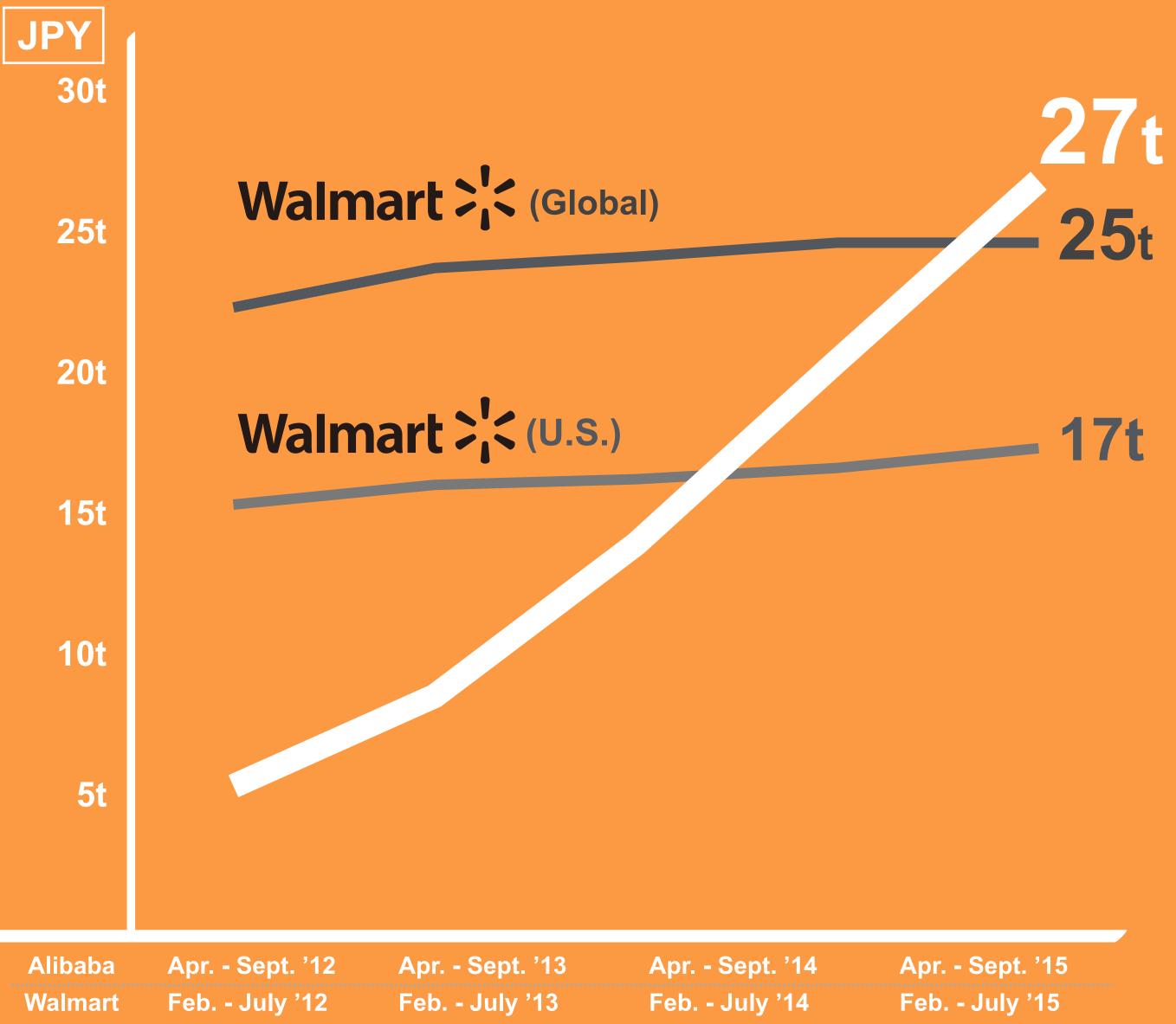








## **CAlibaba Group** Gross Merchandise Volume



### Enhance ecosystem

Mobile focus

(Source) Created by SoftBank Group Corp. based on publicly available historical information published by Alibaba Group Holding Limited. USD 1.00 = JPY 120, USD 1.00 = RMB 6.2036 Walmart (global): sum of net sales of Walmart U.S. and Walmart International



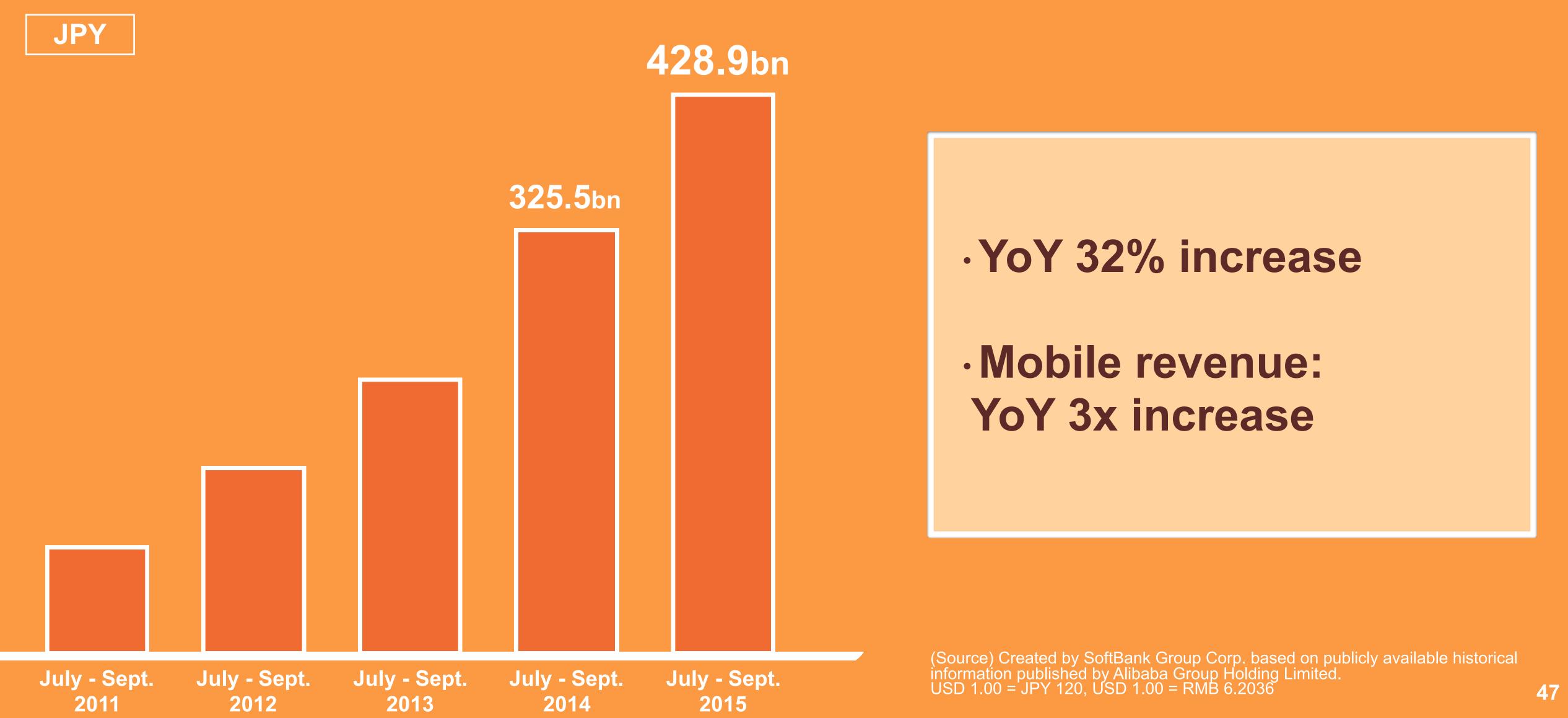












**USGAAP** 

### Revenue



### Alibaba v Chinese Growth (July - Sept. 2015)





#### China GDP

#### Alibaba Revenue

**USGAAP** 

### Exceeds GDP growth

#### Mobile expansion is driver

 Monetization rate increasing

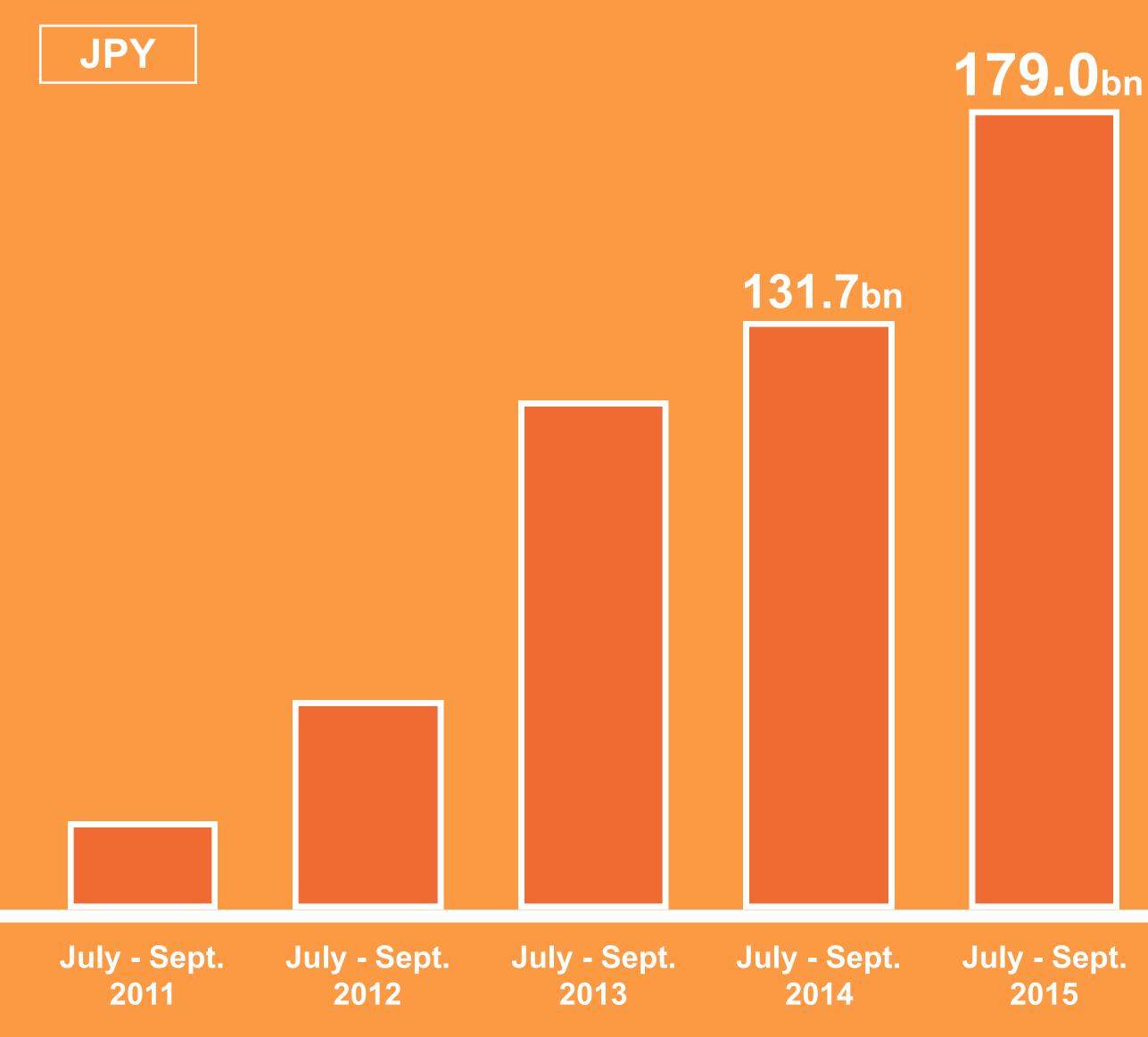
(Source) Created by SoftBank Group Corp. based on publicly available historical information published by Alibaba Group Holding Limited and National Bureau of Statistics of China.







### Non-GAAP Net Income (after tax)



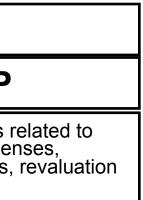
**USGAAP** 

**Non-GAAP** 

(Excluding the gains and losses related to share based compensation expenses, amortization of intangible assets, revaluation of investments etc.)

#### YoY 36% increase

(Source) Created by SoftBank Group Corp. based on publicly available historical information published by Alibaba Group Holding Limited. USD 1.00 = JPY 120, USD 1.00 = RMB 6.2036









## **snapdeal Gross Merchandise Volume**

YOY July - Sept. July - Sept. July - Sept. July - Sept. 2012 2013 2014 2015

 Indian e-commerce will be \$100bn by FY2020

•\$3.5bn sales, 4x sales in a year

 Focus on category expansions; digital payments

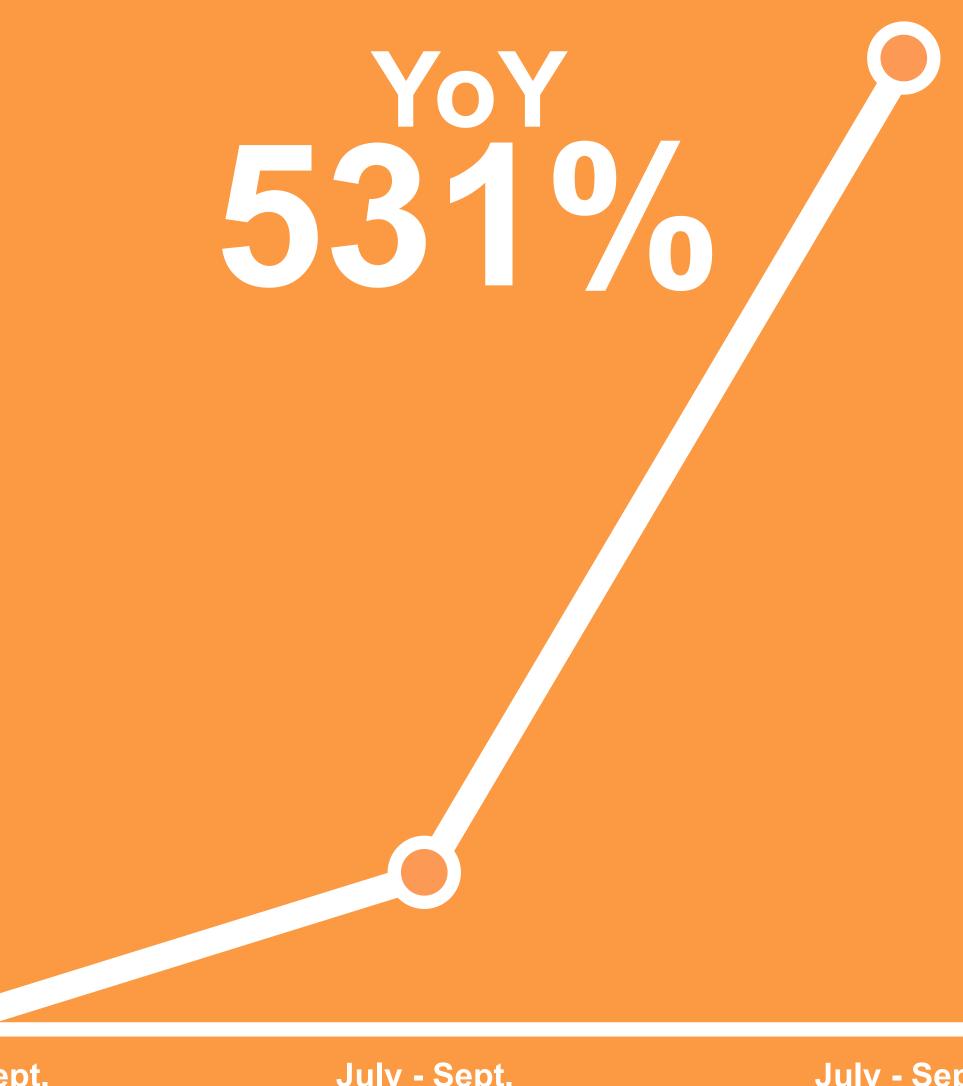


\*Sales run rate of May 2015 as quoted in The Economic Times article published June 1, 2015 50









July - Sept. 2013

July - Sept. 2014

July - Sept. 2015



#### Mobile commerce market expansion

- Strong revenue growth, new customers, growing customer spend
- Focus on supply chain innovation for retail products

Retail revenues: revenue from goods delivered directly through Coupang's end-to-end fulfillment operations, which includes the "Coupang Man" home-grown fleet that enables last-mile delivery.







# ransportation























## **Monthly Booking Requests**



- +1mil booking requests a day (Sept. 2015)
- India's first cab leasing program

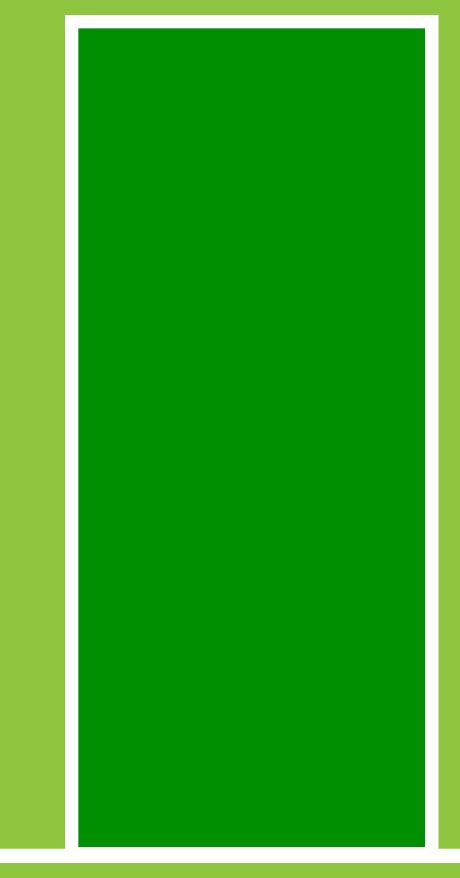












July - Sept. 2014

July - Sept. 2015

# **Quarterly Bookings**

- Extending regional market share
- •6x increase in MAUs over last year
- Up to 1.5mil bookings / day

MAU: Monthly Active Users 54

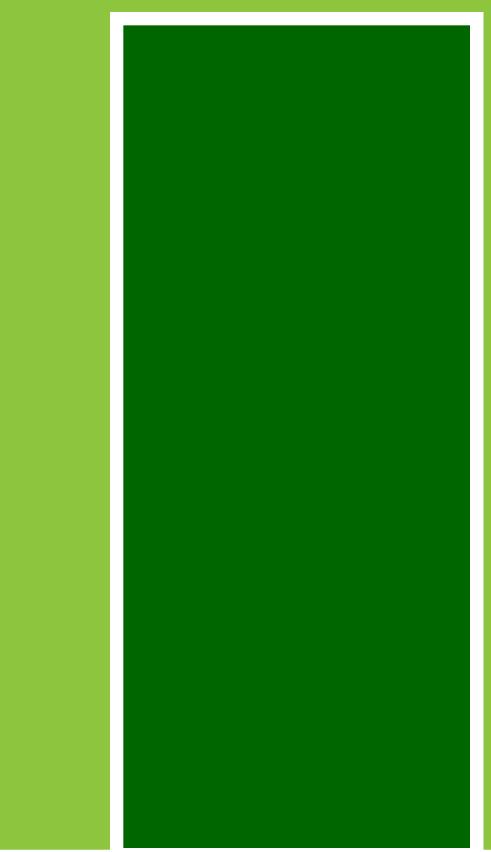


















#### Leading on-demand taxi platform in China

Significant growth headroom

 Continued strategic support from Alibaba and Tencent

\*Number of completed rides with private cars and Taxis







# Games & Acs



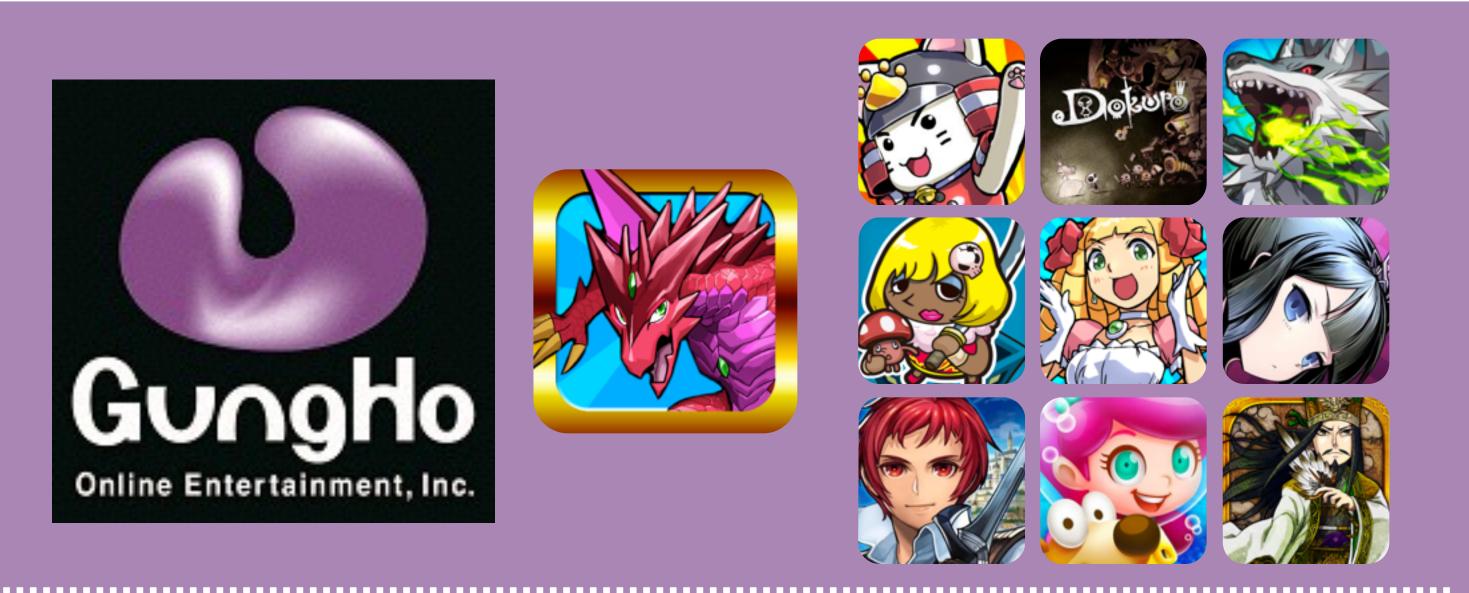








### Smartphone Games Growth Strategy











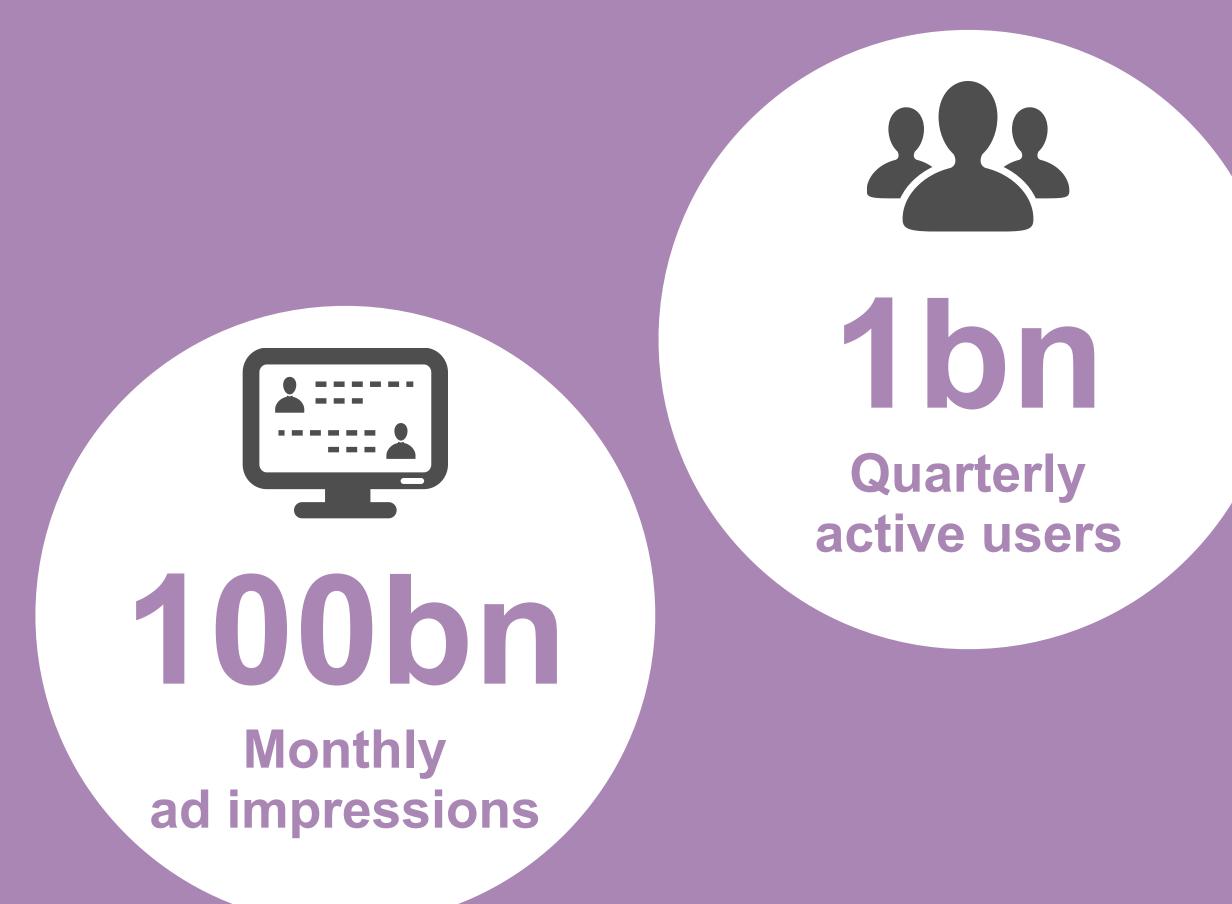


- Maximize existing value
- Create new entertaining games
- Enhance global user base









## Building Global Mobile Ad Networks

## **KPIS**



### 200k **App downloads** per day









# SoFi Tech-enabled Lending Services

#### Borrowers



#### Application

Loan



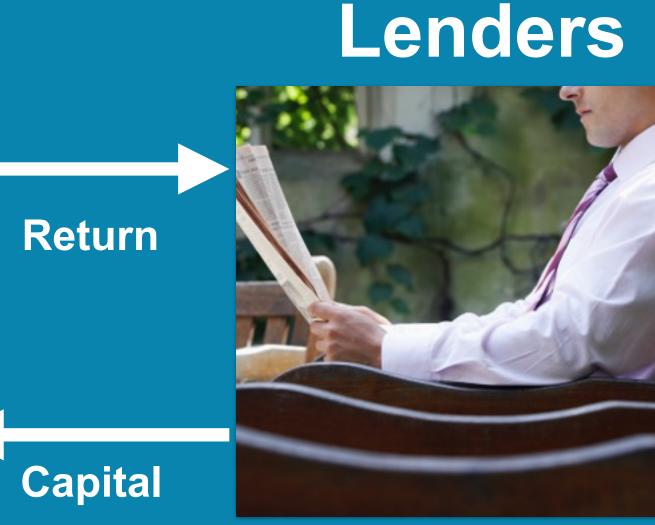
Now:

- Home mortgage
- Personal loans
- Next:
- Insurance
- Deposit products

#### Financially responsible consumers

# - Student loan refinancing

- Wealth management



#### Banks, institutional investors, etc.

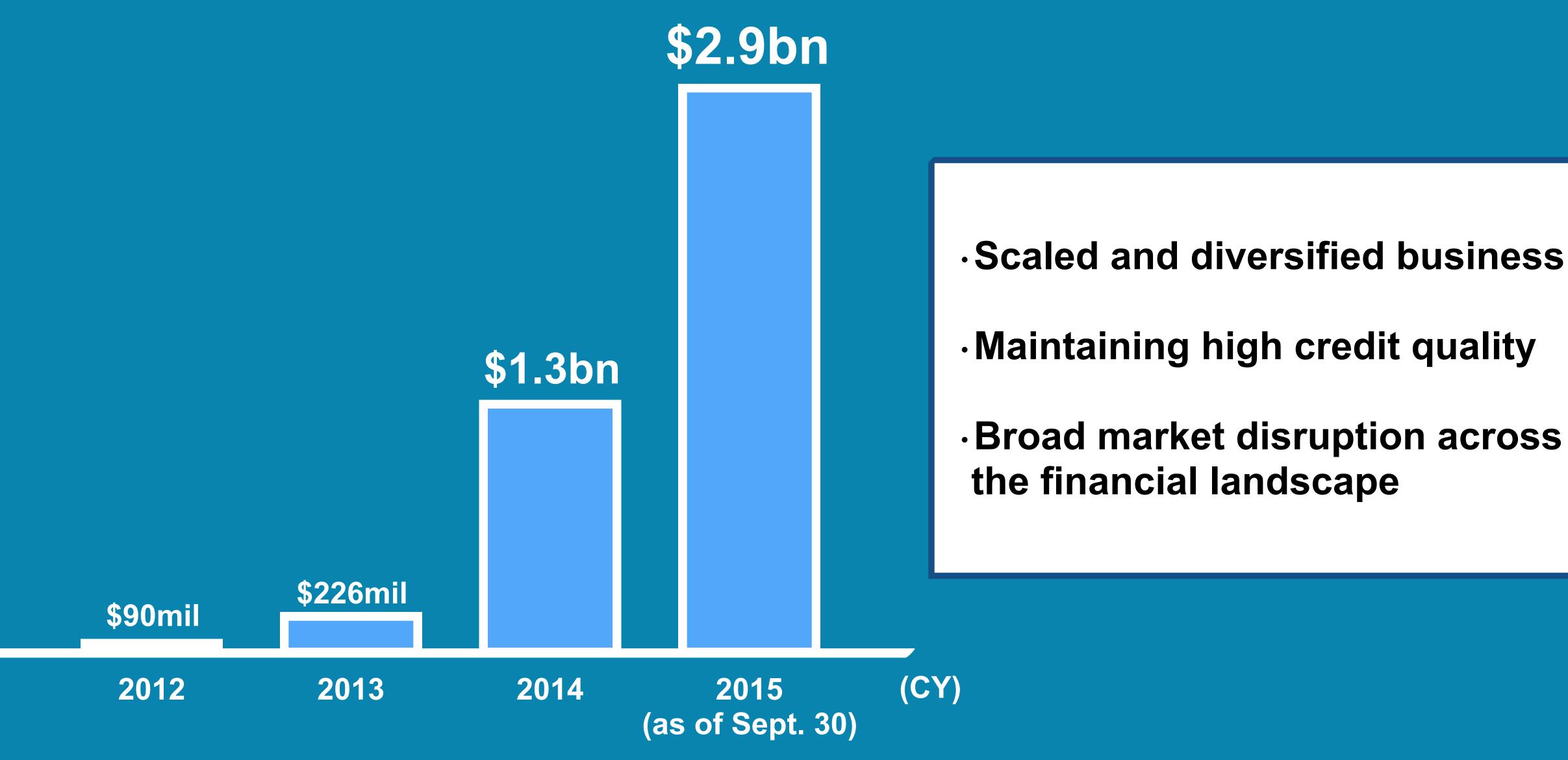












## **Funded Amount**





# Status of Investment Assets

## Excited about new portfolio investments

# Focused on maximizing value of portfolio companies





## **Business Portfolio**

# Operating Assets

# Investment Assets



**Toward Further Growth** 





# SoftBank Group

#### **1. Adoption of IFRSs**

SoftBank Group Corp. adopted the International Financial Reporting Standards (IFRSs) from fiscal 2013. Figures for fiscal 2012 have also been presented in accordance with IFRSs.

#### 2. Definition of terms etc. in this material.

Free cash flow = cash flows from operating activities + cash flows from investing activities EBITDA (IFRSs) = net sales – cost of sales – selling, general and administrative expenses + depreciation and amortization EBITDA (Japanese-GAAP) = operating income (loss) + depreciation + amortization of goodwill Interest-bearing debt (IFRSs): corporate bonds and commercial paper + long-term borrowings + short-term borrowings + lease obligations + installment payables + preferred securities Interest-bearing debt (Japanese-GAAP): corporate bonds and commercial paper + long-term borrowings + short-term borrowings (excluding lease obligations) Net interest-bearing debt: interest-bearing debt - cash position

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