# Earnings Results for the Fiscal Year Ended March 31, 2022

# **Investor Briefing**

May 13, 2022 SoftBank Group Corp.



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Information relating to the performance of the SB Funds or any other entity referenced in this presentation has been included for background purposes only and should not be considered an indication of the future performance of the relevant SB Fund, any other entity referenced in this presentation or any future fund managed by an SB Fund Manager. References to any specific investments of an SB Fund, to the extent included therein, are presented to illustrate the relevant SB Fund Manager's investment process and operating philosophy only and should not be construed as a recommendation of any particular investment or security. The investments of an SB Fund may vary and the performance of the selected transactions is not necessarily indicative of the performance of all of the applicable prior investments. The specific investments identified and discussed therein were or will be profitable.

The performance of an SB Fund in this presentation is based on unrealized valuations of portfolio investments. Valuations of unrealized investments are based on assumptions and factors (including, for example, as of the date of the valuation, average multiples of comparable companies, and other considerations) that the relevant SB Fund Manager believes are reasonable under the circumstances relating to each particular investment. However, there can be no assurance that unrealized investments will be realized at the valuations indicated in this presentation or used to calculate the returns contained therein, and transaction costs connected with such referore, are not factored into a security are not factored into a security and the relevant SB Fund's unrealized investments will depend on, among other factors, future operating results, the value of the assets and market conditions at the time of disposition, any related transaction costs and the timing and manner of sale, all of which may differ from the assumptions and circumstances on which the relevant SB Fund Manager's valuations are based.

Past performance is not necessarily indicative of future results. The performance of an SB Fund or any future fund managed by an SB Fund Manager may be materially lower than the performance information presented in this presentation. There can be no assurance that each SB Fund or any future fund managed by the relevant SB Fund Manager will achieve comparable results as those presented therein.

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SBGA, SBIA and SBLA manage separate and independent operations and processes from each other and those of SBG in the management of Vision Fund I and LatAm Fund, respectively. Any SB Funds managed by SBGA, SBIA or SBLA are solely

managed by SBGA, SBIA or SBLA respectively.

¹ Effective April 22, 2022. SoftBank Latin America Fund is managed by SBGA and its affiliates as an alternative investment vehicle of SVF2.



#### Exchange rates per JPY used for translation

Average during guarter	FY2020				FY2021			
Average during quarter	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
1 USD	107.74	105.88	104.45	106.24	110.00	110.47	113.60	117.10
1 CNY	15.16	15.27	15.71	16.31	17.01	17.09	17.75	18.43
EOQ	Jun 30	Sep 30	Dec 31	Mar 31	Jun 30	Sep 30	Dec 31	Mar 31
1 USD				110.71				122.39
1 CNY				16.84				19.26

<u>Abbreviations</u>
Abbreviations used in Finance section of this presentation are as follows. In some cases, "Ltd." and "Corporation" etc. are omitted from the company name.

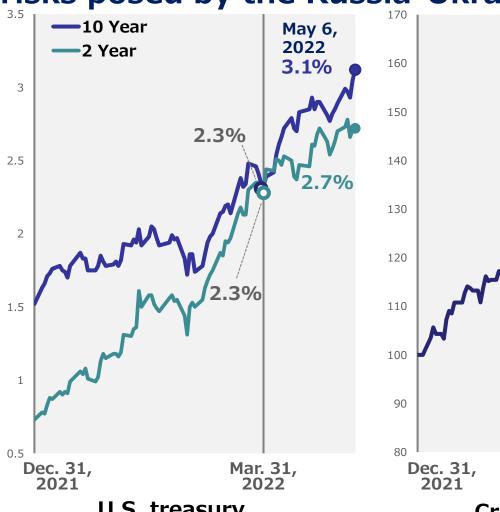
Abbreviations	Definition (Each of the following abbreviations indicates the respective company and its subsidiaries, if any)		
SBG	SoftBank Group Corp. (stand-alone basis)		
The Company	SoftBank Group Corp. and its subsidiaries		
SBKK	SoftBank Corp.		
SB Northstar	SB Northstar LP		
SVF1 or SoftBank Vision Fund 1	SoftBank Vision Fund L.P. and its alternative investment vehicles		
SVF2 or SoftBank Vision Fund 2	SoftBank Vision Fund II-2 L.P. and its alternative investment vehicles		
Latin America Funds	SBLA Latin America Fund LLC		
SBIA	SB Investment Advisers (UK) Limited		
SBGA	SB Global Advisers Limited		
SBGC	SoftBank Group Capital Limited		
Sprint	Sprint Corporation		
T-Mobile	T-Mobile US, Inc. after merging with Sprint		
Deutsche Telekom	Deutsche Telekom AG		
Arm	Arm Limited		
Alibaba	Alibaba Group Holding Limited		
WeWork	WeWork Inc.		

#### **How We See the Current Environment**

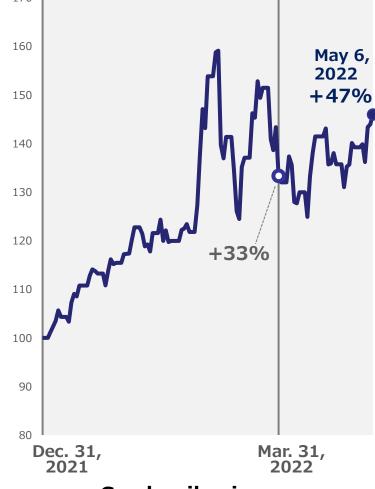


Developments in U.S. monetary policy and increased geopolitical

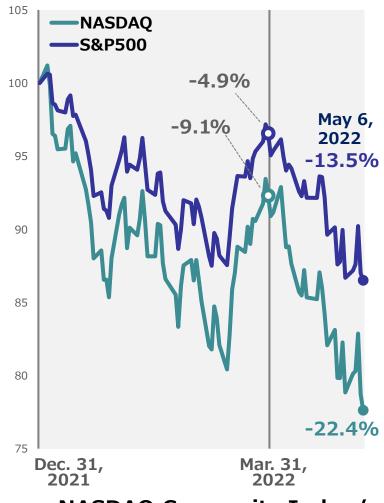
risks posed by the Russia-Ukraine issue



U.S. treasury interest rates



Crude oil prices (WTI) (Index with Dec. 31, 2021 as 100)



NASDAQ Composite Index/ S&P500

(Index with Dec. 31, 2021 as 100)

#### **How We See the Current Environment**



U.S.-listed Chinese stocks are sliding in the wake of regulatory developments in both U.S. and China

Regulatory and policy development in China

Jun 2021: Data Security Law was passed

Aug 2021: "Common Prosperity" was announced

Mar 2022: National People's Congress 2022 ~Summer of 2022: Beidaihe Conference

~Fall of 2022: The 20th National Congress of the

Chinese Communist Party

#### **U.S.** regulations on Chinese companies

Dec 2020: Holding Foreign Companies Accountable Act ("HFCAA") was enacted

Dec 2021: SEC adopted amendments to finalize rules implementing the HFCAA's submission and disclosure

Mar 2022: Chinese regulator showed compliance with the rules

May 2022: SEC added approx. 80 companies to list of firms facing delisting risk



#### **How We Act under the Current Environment**



#### **Understanding of current environment**

- ◆ External environment remains highly volatile with capital markets in a broadly risk-off mode
- ◆ Current uncertainty is likely to stay for the foreseeable future due to increased geopolitical risks stemming from the Russia-Ukraine issue and China's regulatory development

#### SBG in FY21

- ◆ Equity value of holdings declined amid volatile market conditions
- ♦ Firmly kept the financial policies: LTV maintained <25% as of Mar. 31, 2022
- ◆ Continued new investments and share repurchases well within the financial policies
- ◆ SoftBank Vision Funds' unicorn investments and Arm are two core pillars of growth strategy



Continue prudent operation for the next 6-12 months; assessing risk factors while preparing for further downside

# Finance

SBG stand-alone financial figures are calculated by excluding those of self-financing entities from the consolidated figures, unless otherwise stated. Major self-financing entities are SBKK (including its subsidiaries such as Z Holdings), SVF1, SVF2, SoftBank Latin America Funds, Arm, and PayPay, etc.

#### Summary of FY21\*1



# Steadily continued investment activities and shareholder returns, while firmly keeping financial policies even under the volatile market environment

# Results / NAV

Recorded net loss of ¥1,708.0B mainly due to falls in share prices of listed portfolio companies

- Recorded ¥3,434.7B investment loss and ¥1,708.0 net loss\*2
- NAV: ¥18.5T (31% decrease YoY)

# Financing activities

#### Steadily executed fund procurement under stable financial management

- LTV 20.4%, cash position ¥2.9T\*3
- Asset-backed finance +\$22.3B (net) (Alibaba, Arm, T-Mobile, Deutsche Telekom)
- Bond issuance/redemption +¥1,048.1B (net)

# Investment activities

# Progress in new investments, harvesting & portfolio diversification, alongside share repurchase

- Investments by funds: \$44.2B (SVF1&2), \$4.3B (Latin America Funds)
- Divestment & monetization by funds: Total of \$24.6B divestment & monetization (SVF1&2)
- Distributions from funds: SBG received distribution totaling \$15.2B\*4 from SVF1&2, funding new investments.
- Diversification of portfolio: Alibaba's share of equity value of holdings is now 23%.
- Share repurchase: ¥433.0B (Nov 2021 to Apr 2022)

<sup>\*1</sup> As of March 31, 2022, unless otherwise stated

<sup>\*2</sup> Net loss attributable to owners of the parent

<sup>\*3</sup> Cash and cash equivalents + short term investments recorded as current assets + undrawn commitment line. ¥124.7B undrawn commitment as of March 31, 2022. SBG stand-alone basis (excl. SB Northstar)

<sup>\*4</sup> Includes \$1.0B distributed for SVF1's incentive scheme



- Results of Investment Businesses
- Financial Condition
- Financial Strategy
- ESG Initiatives

#### **Investment Activities of the Group**



Multiple investment entities are active in their focused fields, preparing for the arrival of full-scale AI era

**SBG** 

**Existing investments** 







# Latin America Funds AI & Unicorns (in Latin America) 101 companies in total

#### (Notes)

<sup>1.</sup> Investments held as of March 31, 2022

<sup>2.</sup> The information on this page is provided solely for illustrative purposes of the Group's investment activities and is not exhaustive of the investments of each investment entity.



# SoftBank Group = "Vision Capitalist" for the Information Revolution

- Drive the Information Revolution with portfolio companies and group companies by providing capital to bring the vision to life
- Focus on maximizing investment return from a mid- to long- term perspective

Invest in unicorns globally through SVF and other investment entities

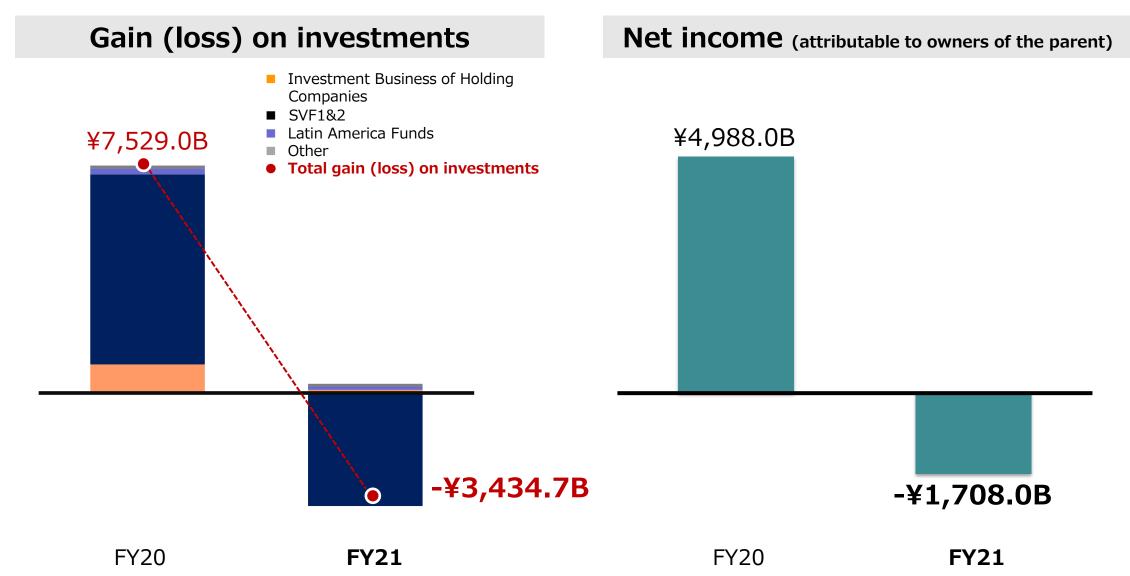
Foster AI-based innovation through portfolio companies Further growth of Arm and establishment of the ecosystem

Penetration of Arm architecture in all areas of the Information Revolution

## Gain (Loss) on Investments & Net Income



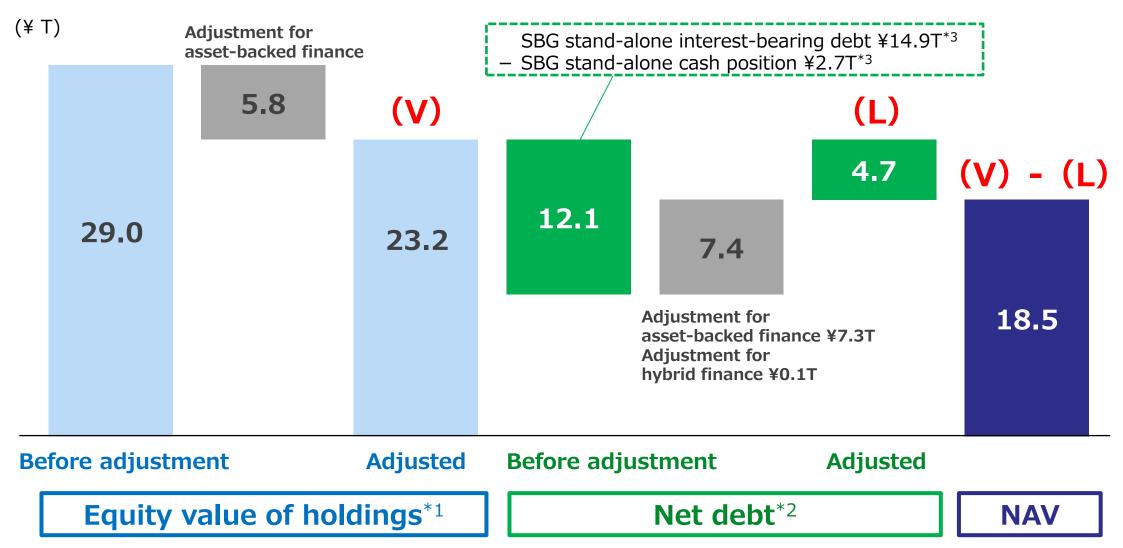
## Investment loss of ¥3,434.7B and net loss of ¥1,708.0B



## Calculation of NAV (Net Asset Value) (as of Mar. 31, 2022)



#### NAV = \$18.5T



<sup>\*1</sup> See pages 48-51 for the details.

<sup>\*2</sup> See pages 52-53 for the details.

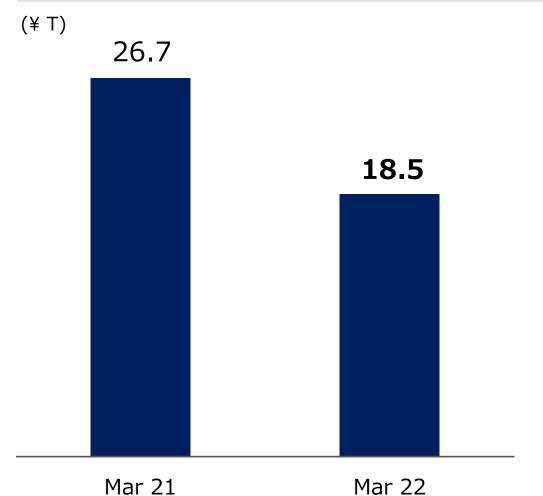
<sup>\*3</sup> Excludes SB Northstar

## **NAV & NAV per Share**

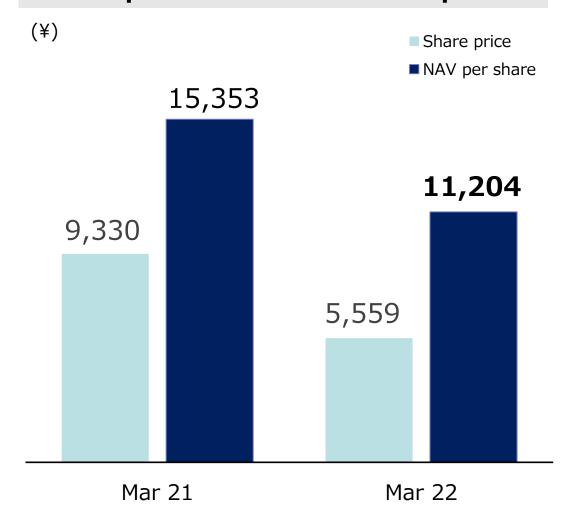


## NAV decreased by 31% YoY





#### NAV per share\*1 and share price



<sup>(</sup>Note) As of the end of each fiscal year

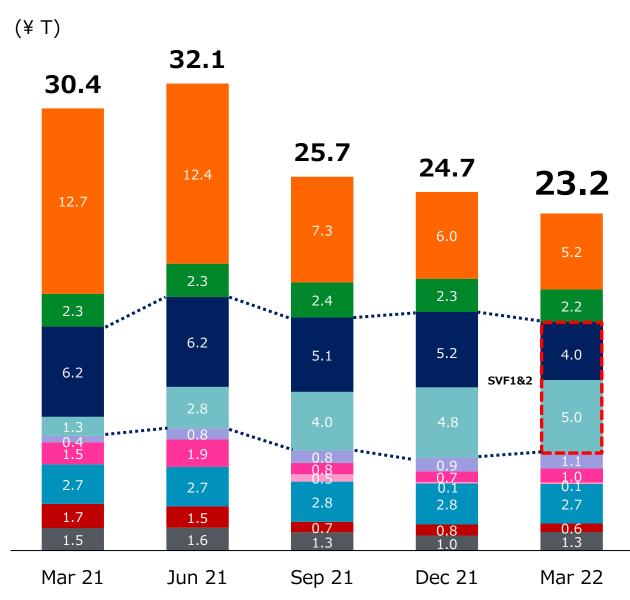
<sup>\*1</sup> NAV per share = NAV/Total number of shares issued (excl. treasury stock)

### **Equity Value of Holdings**

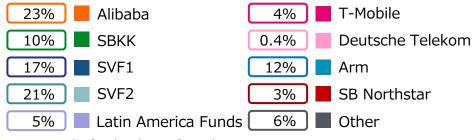


## **Equity value of holdings decreased to ¥23.2T**

Excl. asset-backed finance



#### Composition (as of March 31, 2022)



See Appendix for details as of March 31, 2022

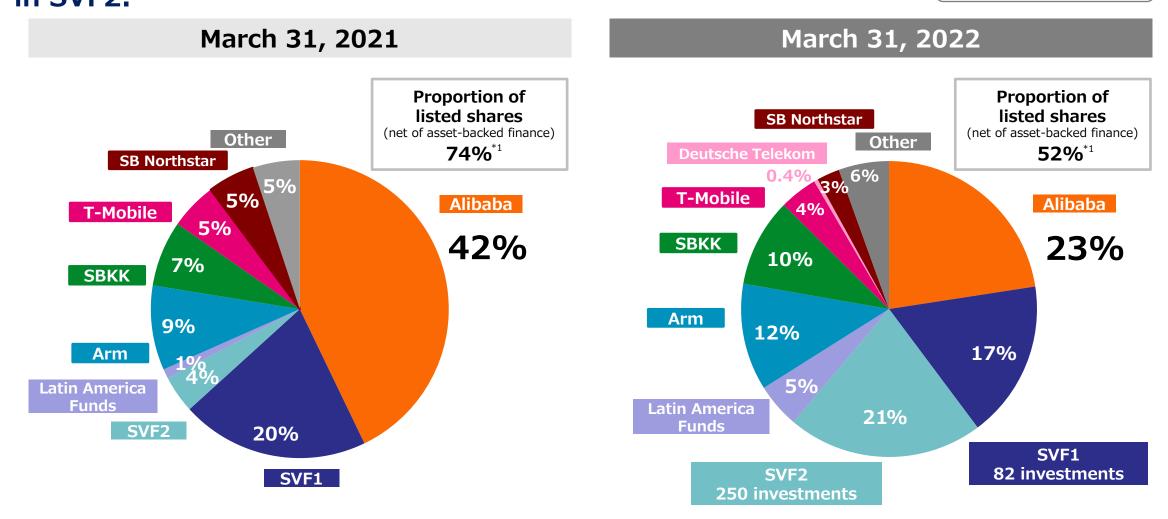
- \*As of the end of each guarter
- Alibaba: calculated by multiplying the number of Alibaba ADSs equivalent to the number of shares held by SBG by the ADS price; less (i) the sum of the outstanding maturity settlement amounts (calculated by using the company's share price (ADR)) of the prepaid forward contracts (floor contracts, collar contracts, forward contracts, and call spread) using Alibaba shares, (ii) the amount equivalent to the outstanding margin loan backed by Alibaba shares, and (iii) the amount equivalent to the outstanding margin loan backed by Alibaba shares executed by SB Northstar in October 2020 (until FY2021Q1).
- SBKK: calculated by multiplying the number of shares held by SBG by the share price of SBKK, deducting the amount equivalent to the outstanding margin loan backed by SBKK shares
- SVF1: SBG's share of the equivalent value of assets held by SVF1 + performance fees accrued, etc.
- SVF2: SBG's share of the equivalent value of assets held by SVF2, etc.
- Latin America Funds: SBG's share of the equivalent value of assets held by Latin America Funds + performance fees accrued
- T-Mobile: calculated by multiplying the number of shares held by SBG (including the number of shares subject to call options (56,124,954 shares as of March 31, 2022) held by Deutsche Telekom) by the share price of T-Mobile. Adding fair value of SBG's right to acquire T-Mobile shares (48,751,557 shares) for no additional consideration if certain conditions are met, and fair value of the right of a subsidiary of SBG to receive T-Mobile shares if certain conditions are met, in connection with the transaction in which T-Mobile sold T-Mobile shares to Trust that offered its Cash Mandatory Exchangeable Trust Securities. Deducting the amount of derivative financial liabilities relating to the unexercised call options held by Deutsche Telekom, the loan amount that is considered as asset backed financing non-recourse to SBG, which is a portion of the total borrowing amount from margin loan using T-Mobile shares, and maturity settlement amount of the prepaid forward contracts (collar contracts) using T-Mobile shares. (SBG has, as an exception, guaranteed a portion of the margin loan backed by T-Mobile shares. The amount not quaranteed by SBG, is considered as a non-recourse loan amount obtained by asset backed financing.)
- Deutsche Telekom: calculated by multiplying the number of shares held by SBG by the share price of Deutsche Telekom, deducting the settlement amount on maturity of a collar transaction using DT shares
- Arm: calculated based on the acquisition cost of SBG, excluding the interest held by SVF1 (until FY2021Q3). The fair value of Arm shares held by SBG (75.01% of outstanding shares), which is calculated based on the fair value of all shares of Arm calculated at SVF1, minus the amount equivalent to the outstanding debt balance of the borrowings made through asset-backed finance using Arm shares.
- SB Northstar: Sum of (i) the value equivalent to SBG's portion of SB Northstar's NAV, (ii) the value calculated by multiplying the number of NVIDIA Corporation (NVIDIA) shares held by SBG by the share price of NVIDIA and (iii) the amount equivalent to the outstanding margin loan backed by Alibaba shares executed by SB Northstar in October 2020 (until FY2021Q1).
- Others: calculated by multiplying the number of shares held by SBG by each share price for listed shares, and calculated based on fair value (or the carrying amount in SBG's balance sheet for those not measured at fair values) for unlisted shares, etc. held by SBG

#### **Equity Value of Holdings: Diversification of Portfolio**



Greater asset diversification mainly due to investment progress in SVF2.

Excl. asset-backed finance



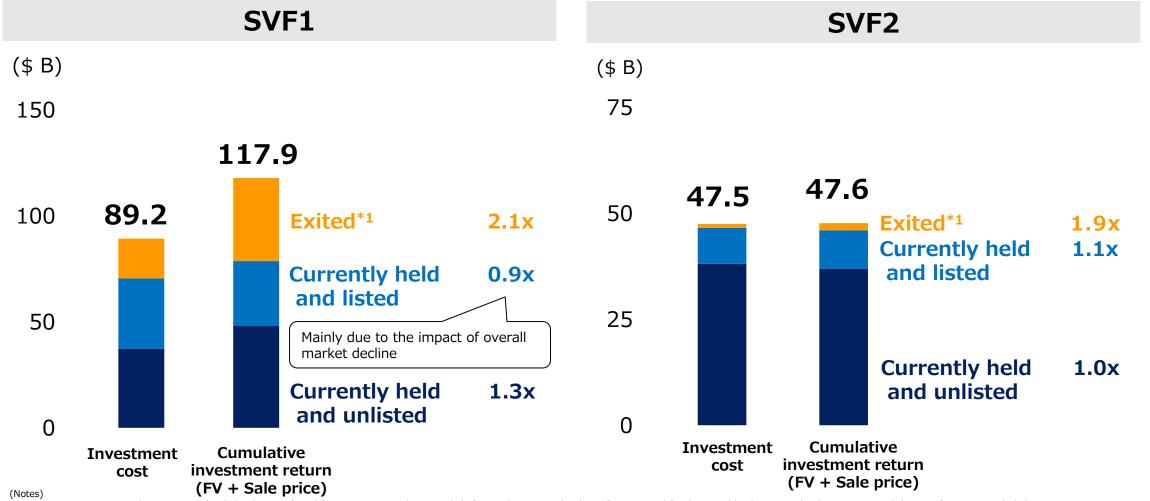
(Note) See page 48 in finance section for the breakdown of total equity value of holdings.

<sup>\*1</sup> Proportion of listed shares in total equity value of holdings. Includes Alibaba, listed shares held by SVF1/SVF2/Latin America Funds/SB Northstar, SBKK, T-Mobile, Deutsche Telekom, and listed shares included in Other. Regarding SVF1&2, only SBG's interest is included.

# **SVF1&2:** Cumulative Investment Return (SBG Consolidated Basis, as of Mar. 31, 2022)



#### Cumulative investment return of \$117.9B at SVF1 and \$47.6B at SVF2



1. For a certain investment that was once decided to be transferred from SBG to SVF1 but canceled afterwards, its unrealized gain/loss incurred for the period leading up to the decision to cancel the transfer are not included.

2. Before deducting third-party interests, tax, and expenses.

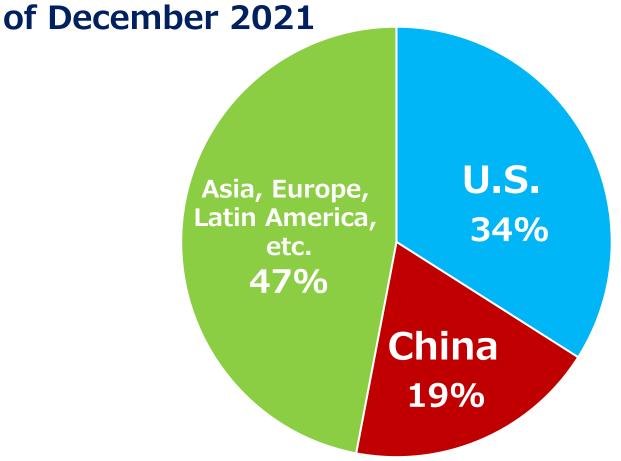
<sup>3.</sup> Past performance is not necessarily indicative of future results. There is no guarantee that historical trends will continue throughout the life of SVF1 and SVF2. It should not be assumed that investments made in the future will be comparable in quality or performance to investments described herein. There can be no assurance that unrealized and partially realized investments will be sold for values equal to or in excess of the total values used in calculating the returns portrayed herein. Actual returns on unrealized and partially realized investments will depend on, among other factors, future operating results, the value of the assets and market conditions at the time of disposition, any related transaction costs and the timing and manner of sale, all of which may differ from the assumptions on which the valuations reported herein are based. Accordingly, the actual realized returns on investments that are partially realized or unrealized may differ materially from the values indicated herein.

<sup>\*1</sup> Value of exited investments includes associated derivative gain/loss and interests and dividend received from portfolio companies.

# SVF1&2 etc. Fair Value of Portfolio Companies (as of Mar. 31, 2022; unrealized value only)



Regional composition remained almost unchanged from the end



Investments in China (fair value) decreased from December-end, while fair value of investments in other regions also decreased

#### (Notes)

- 1. SVF1&2 etc.: SVF1. SVF2. LatAm Funds, other listed and unlisted investments by SBG (excluding Alibaba, T-Mobile, Deutsche Telekom, SBKK, Arm, and SB Northstar)
- 2. Pie chart indicates ratio based on fair value
- 3. Fair Value: Calculated based on fair value (or the carrying amount in SBG's balance sheet for those not measured at fair values) as of March 31, 2022. Excludes exited investments
- 4. Countries and regions: Based on the headquarters of portfolio companies
- 5. Asia: excludes China

<sup>6.</sup> Past performance is not necessarily indicative of future results. There is no guarantee that historical trends will continue throughout the life of SVF1 and SVF2 and LatAm Funds. It should not be assumed that investments made in the future will be comparable in quality or performance to investments described herein. There can be no assurance that unrealized and partially realized investments will be sold for values equal to or in excess of the total values used in calculating the returns portrayed herein. Actual returns on unrealized and partially realized investments will depend on, among other factors, future operating results, the value of the assets and market conditions at the time of disposition, any related transaction costs and the timing and manner of sale, all of which may differ from the assumptions on which the valuations reported herein are based. Accordingly, the actual realized returns on investments that are partially realized or unrealized may differ materially from the values indicated herein.

## SVF1&2: Average Investment Cost Scaled Down



#### SVF2's average investment cost per company is \$0.2B

# SVF1

Average investment cost per company



Cumulative investment cost

Cumulative number of investments

\$87B

(Excl. 4 investments acquired through share exchanges or in-kind distributions)

## SVF2

Average investment cost per company



Cumulative investment cost

Cumulative number of investments

\$41B

(Excl. 9 investments transferred from SBG to SVF2)

#### (Notes)

<sup>1.</sup> As of March 31, 2022

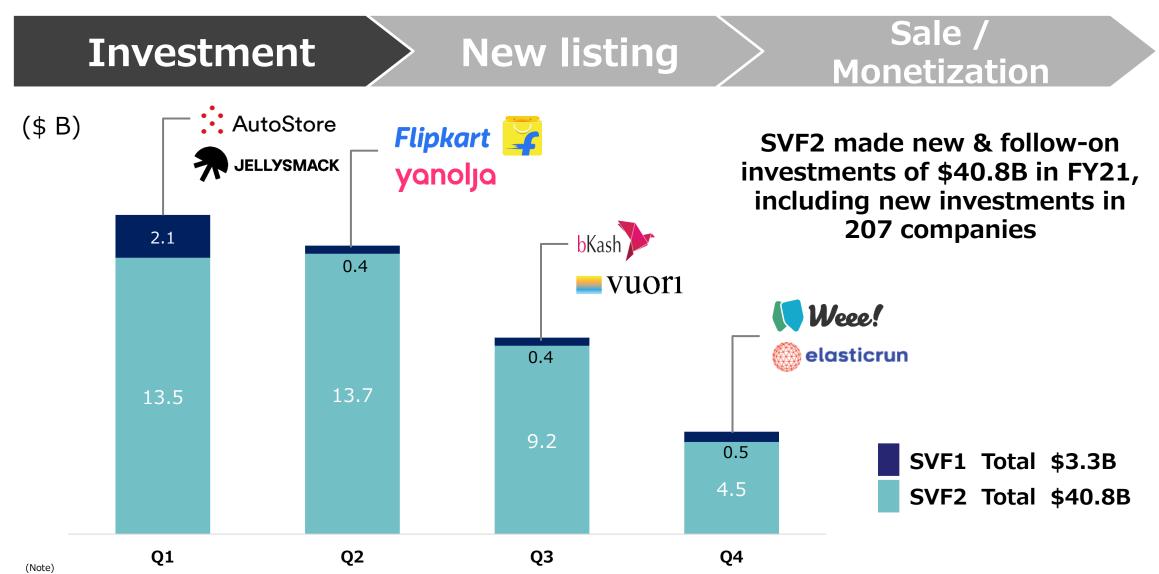
<sup>2.</sup> Cumulative investment cost and cumulative number of investments include exited investments.

<sup>3.</sup> Cumulative investment amounts do not reflect current valuations associated with such investments and are not indicative of actual performance. Past performance is not necessarily indicative of future result. It should not be assumed that investments made in the future will be comparable in quality or performance to investments described herein.

## Activities of SVF1&2 (FY21): Investments



New and follow-on investments by SVF1&2 totaled \$44.2B, mainly by SVF2



## Investment Activities of SVF1&2 (FY21): New Listings



## A total of 21 companies listed; with multiple large listings

Investment

**New listing** 

Sale/ Monetization

Fund	Companies listed						
SVF1	Aurora COMPASS DIDI I ENERGY VAULT 会語*1 GMの policy bazaar の ROIVANT SCIENCES wework*1 Z zymergen						
	12 companies with a total fair value of \$13.9B as of Mar. 31, 2022						
	● 创新奇智 Alnnovation AutoStore						
SVF2	₩ * 1						
	11 companies with a total fair value of \$8.5B as of Mar. 31, 2022						

#### (Note)

The investments presented herein are solely for illustrative purposes and have been selected in order to demonstrate examples of SVF1 and SVF2 investments, and do not purport to be a complete list thereof. References to investments included herein should not be construed as a recommendation of any particular investment or security. Please refer to visionfund.com/portfolio for a more complete list of SVF1 and SVF2 investments. Past performance is not necessarily indicative of future results. There is no guarantee that historical trends will continue throughout the life of SVF1 and SVF2. It should not be assumed that investments made in the future will be comparable in quality or performance to investments described herein.

# Investment Activities of SVF1&2 (FY21): Sale/Monetization



#### A total of \$24.6B of sales & monetization\*1\*2

Sale/ **New listing** Investment **Monetization** Sale/Monetization\*1 **Fund Opendoor GUARDANT Paytm** coupang Uber policy bazaar 🚳 SVF1 Partial sale of 13 investments incl. above and entire sales of 2 investments\*1 \$16.5B in total\*1\*2 **○** 贝壳 (partial) SVF2 Partial sale of 3 investments incl. above **KE Holdings** and an entire sale of 1 investment (Beike) **\$8.1B** in total\*2

#### (Note)

The investments presented herein are solely for illustrative purposes and have been selected in order to demonstrate examples of SVF1 and SVF2 investments, and do not purport to be a complete list thereof. References to investments included herein should not be construed as a recommendation of any particular investment or security. Please refer to visionfund.com/portfolio for a more complete list of SVF1 and SVF2 investments.

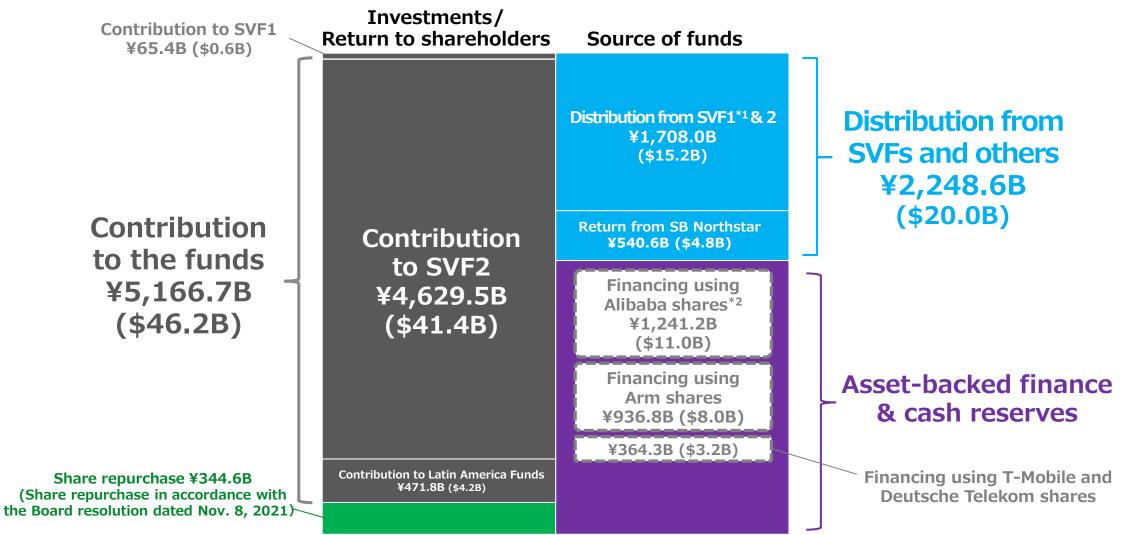
<sup>\*1.</sup> Excludes share exchange

<sup>\*2.</sup> Includes asset-backed finance

## Cycle of Investment and Recovery (FY21)



Approx. ¥2.2T invested capital was recovered and funded for new investments. Share repurchase continued.



(Note) Converted using the average exchange rate of each quarter

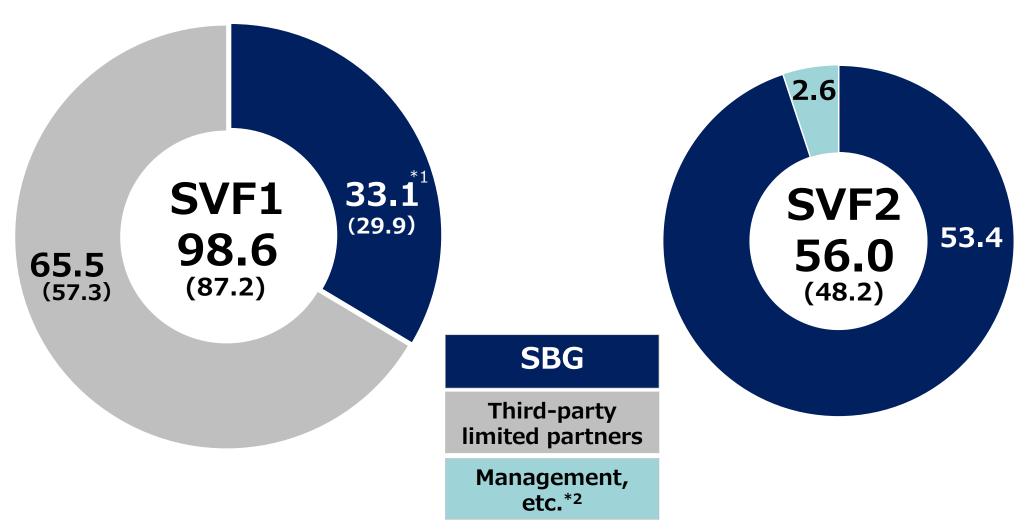
<sup>\*1</sup> Includes \$1.0B distributed for SVF1's incentive scheme

<sup>\*2</sup> Financing through prepaid forward contracts and margin loans using Alibaba shares (net)

#### SVF1&2: Capital Commitment (as of Mar. 31, 2022)



(\$ B)



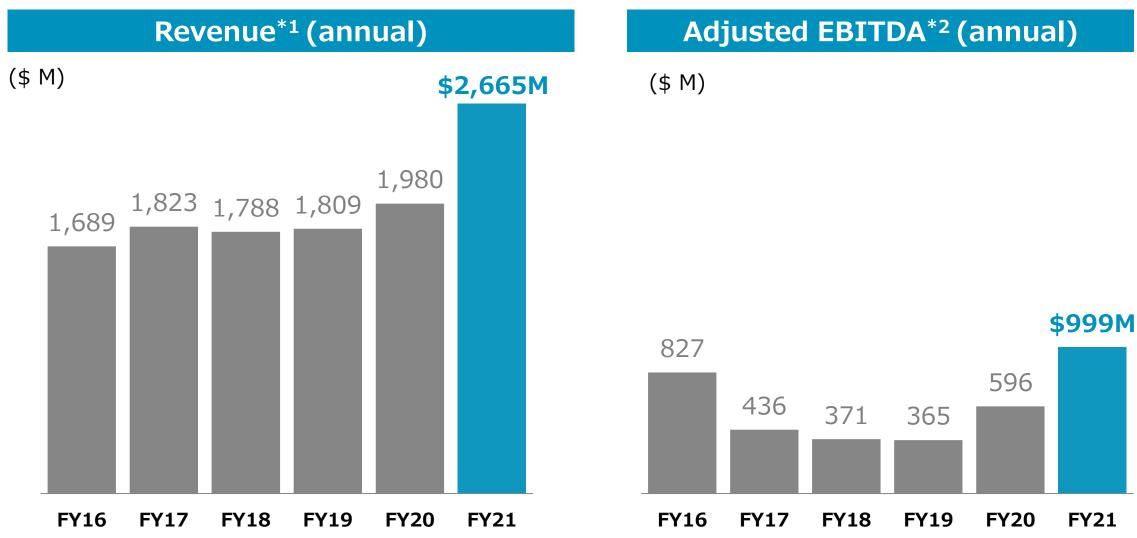
<sup>\*</sup> Numbers in brackets represent amounts drawn.

<sup>\*1</sup> The presented SBG's committed capital to SVF1 includes approximately \$8.2B of an obligation satisfied by using Arm Limited shares (all said shares have been contributed) and \$2.5B to be used for an incentive scheme related to SVF1.

<sup>\*2</sup> Participation by management other than Masayoshi Son has not been determined as of April 30, 2022 but is expected in the future. None of the investment amounts are paid as of March 31, 2022.

#### **Arm: Revenue and Adjusted EBITDA**





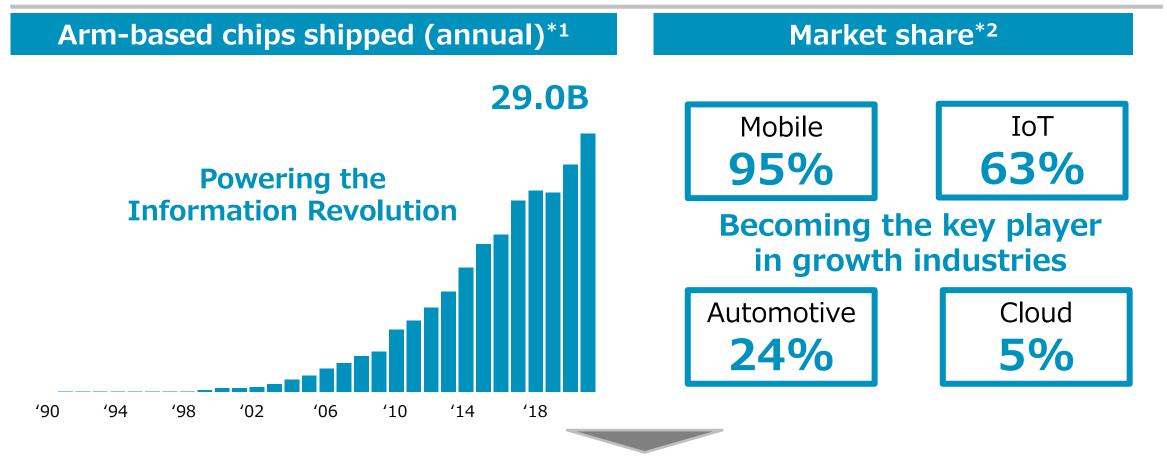
#### (Notes)

- 2. Based on, but not necessarily in conformity with IFRS
- 3. All numbers are unaudited and provided for directional information purposes only.
- 4. All numbers are preliminary and subject to change.
- 5. None of SBG, SVF1, the general partner of SVF1 or SBIA make any representation regarding the accuracy of the information and are under no obligation to update the information.
- \*1 After FY2017: excludes ISG revenues
- \*2 FY2018-19 excludes ISG direct costs only. FY2020-21 also excludes some corporate costs associated with ISG.

Finance 19

#### **Arm: Preparation for IPO**





# Arm will prepare for an IPO Governance of Arm China normalized\*3

#### (Note)

The information contained herein is provided for illustrative purposes only. The information herein was prepared by Arm. None of SBG, SVF1, the general partner of SVF1 or SBIA make any representation regarding the accuracy of the information and are under no obligation to update the information

Shareholders Announce the Company's Corporate Governance Issue Has Been Resolved".

<sup>\*1.</sup> Annual number of chips shipped (Source) Arm

<sup>\*2.</sup> Mobile: market share (by volume) of mobile application processors in smartphones and tablets, IoT: market share (by volume) of the combined embedded and IoT market which includes all industrial chips and IoT chips,
Automotive: market share (by volume) of all chips with processors going into cars, Cloud: market share (by volume) of servers chips at cloud service providers, each for CY2021, (Source) Arm estimates, provided in April 2022.

\*3. For details, refer to the press release dated Feb. 8, 2022, "Termination of Agreement to Sell All Shares in Subsidiary Arm and Preparation for Arm Public Offering" and the press release dated Apr. 30, 2022, "Arm China Majority



- Results of Investment Businesses
- Financial Condition
- Financial Strategy
- ESG Initiatives

## Main Financing Activities in FY21Q4



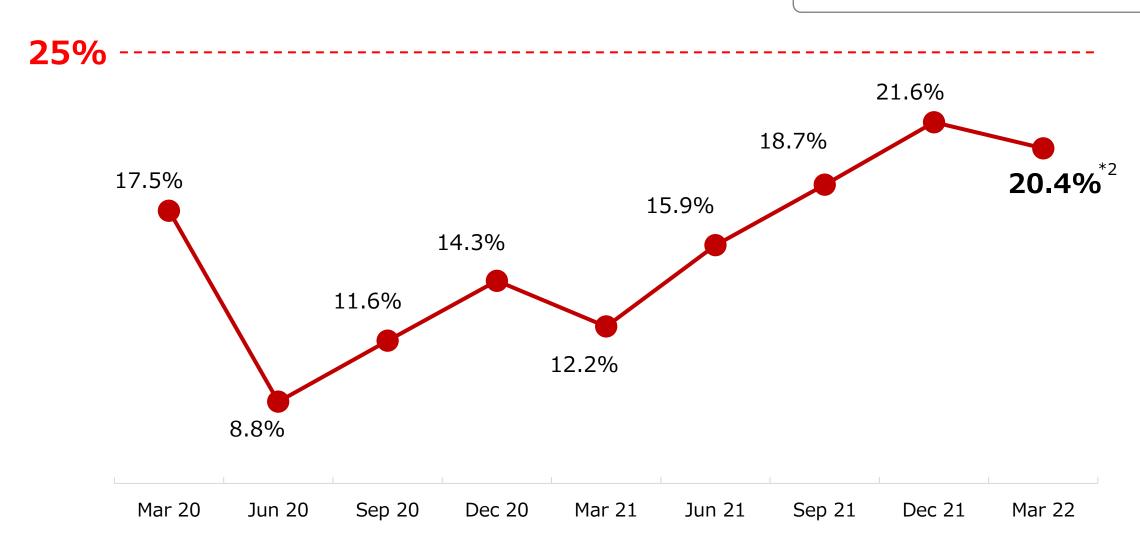
## **Executed asset-backed finance with agility**

Executed asset backed infance with aginty					
		Domestic subordinated bonds			
	Corporate bonds	Issued domestic subordinated bonds (Feb)	<b>+¥550.0B</b> (+\$4.7B)		
		Redeemed domestic subordinated bonds at maturity (Feb)	<b>-¥404.4B</b> ( -\$3.5B)		
		Arm shares			
		Asset-backed finance (Mar)	<b>+\$8.0B</b> (+¥936.8B)		
		Alibaba shares			
	Asset- backed	Forward transactions (Jan, Mar)	<b>+\$4.1B</b> (+¥483.3B)		
	finance	T-Mobile shares			
		Collar transactions (Mar)	<b>+\$0.7B</b> (+¥79.8B)		
		Repaid margin loan (Mar)	<b>-\$0.6B</b> ( -¥68.5B)		



#### Continue to maintain ample financial buffer

**Excluding asset-backed finance** 



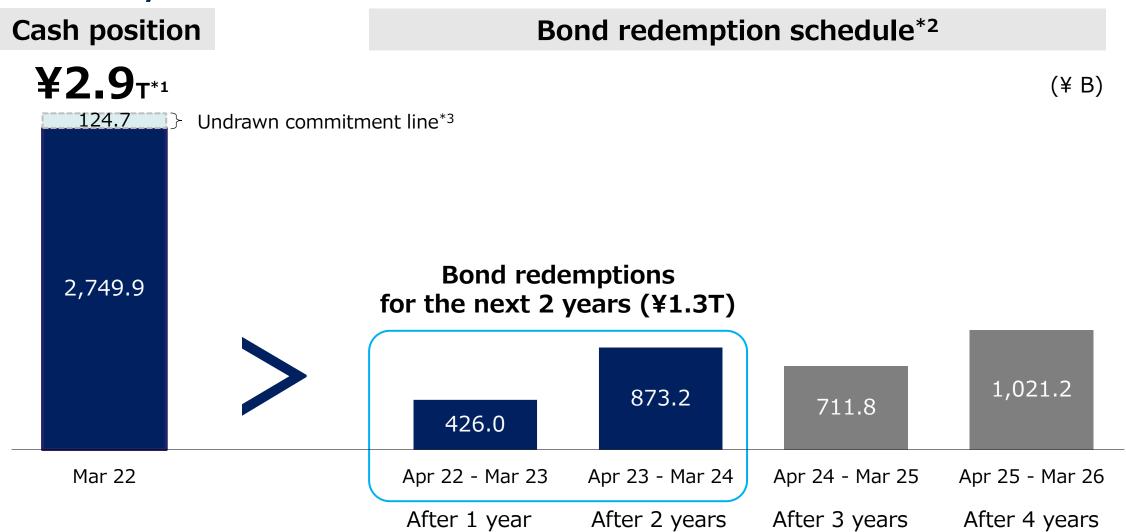
<sup>\*1</sup> As of the end of each quarter

<sup>\*2</sup> See "LTV Calculation: SBG Stand-alone Net Debt" and "LTV Calculation: SBG Stand-alone Equity Value of Holdings" in Appendix for the calculations.

#### **Cash Position**



Maintain ample cash position, more than sufficient for bond redemptions for the next 2 years



<sup>\*1</sup> Cash and cash equivalents + short term investments recorded as current assets + undrawn commitment line. SBG stand-alone basis (excluding SB Northstar).

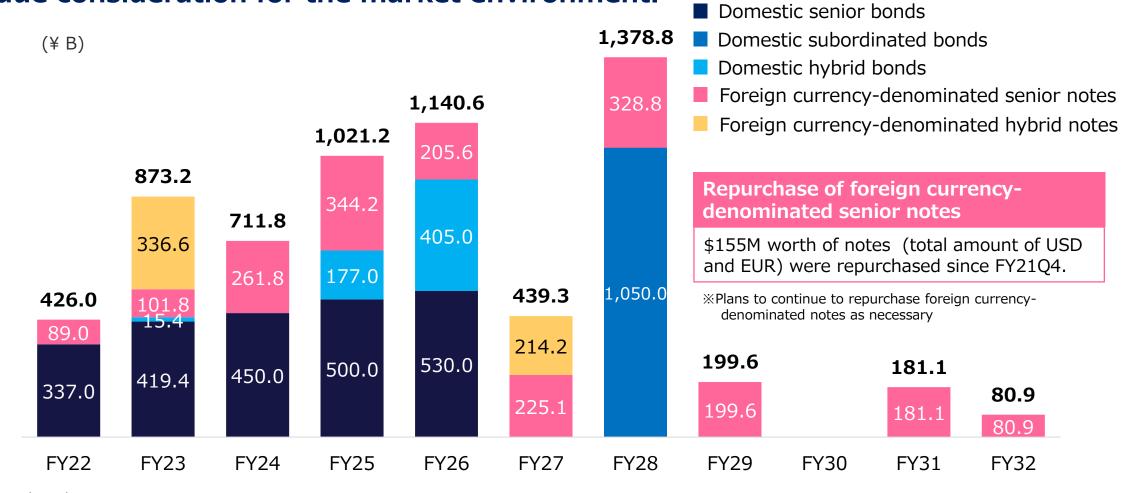
<sup>\*2</sup> The bond redemption amount excludes bonds repurchased.

<sup>\*3</sup> Total commitment line is ¥675.5B as of March 31, 2022, of which ¥124.7B is undrawn.

## **Bond Redemption Schedule**



Redemptions were funded by carefully managed bond issuance with due consideration for the market environment.



#### (Notes)

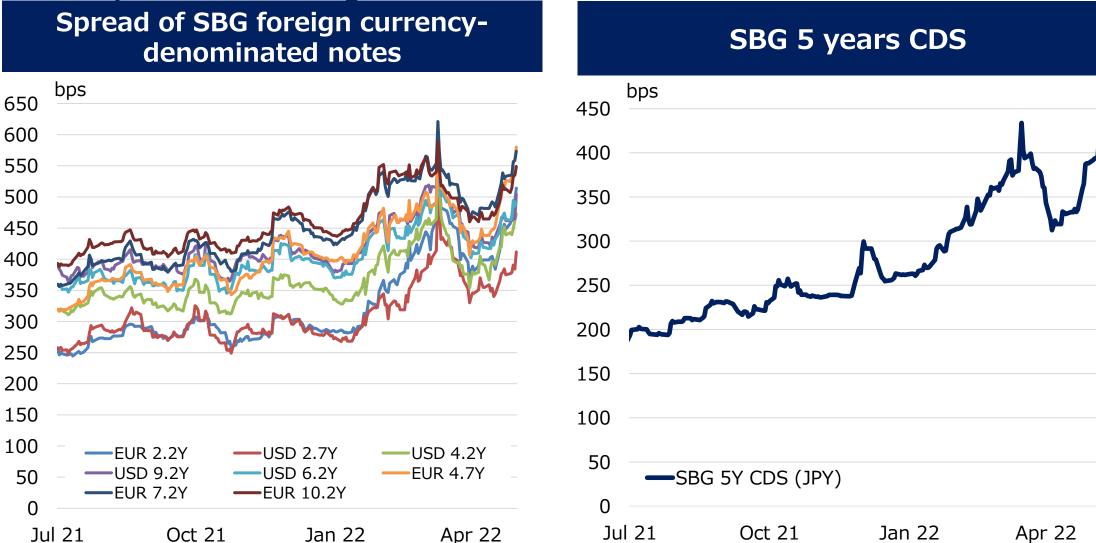
- 1. Outstanding balance as of March 31, 2022
- 2. Prepared on the assumption that hybrid bonds will be redeemed on the first call dates
- 3. For foreign-currency denominated notes, the contracted swap foreign exchange rate is used where applicable. ¥122.39/\$ and ¥136.70/€ are used elsewhere.
- 4. Excludes bonds repurchased

#### **SBG Credit Spread**



SBG's credit has been softening since the beginning of the year against a

backdrop of deteriorating credit market





## **Asset-backed Finance Using Arm Shares (March 2022)**

# Monetization of Arm shares ahead of planned IPO, contributing to improved financial flexibility

Financing terms				
Total financing amount	\$8.0B			
Collateral	Arm shares held by SBG (75.01%), etc.			
Recourse	Non-recourse to SBG			
Repayment method	Bullet repayment at maturity			
Repayment date <sup>*1</sup>	<ul><li>Earlier of</li><li>3 months after completion of Arm's IPO</li><li>24 months after Closing</li></ul>			

Participating financial institutions
JP Morgan
Mizuho Bank
Goldman Sachs
Barclays Bank
Banco Santander
Sumitomo Mitsui Banking Corporation
Natixis
BNP Paribas
Deutsche Bank
Crédit Agricole
Daiwa PI Partners

<sup>\*1</sup> Term loan repayment date

#### **SBG Stand-alone Interest-bearing Debt**\*1



# Interest-bearing debt excl. non-recourse items remained stable



<sup>\*1</sup> Includes only interest-bearing debt and lease liabilities to third parties.

#### Main variance factors from Dec. 31, 2021

- Issuance of domestic subordinated bonds +¥550.0B
- Redemption of domestic subordinated bonds on maturity -¥404.4B
- Asset-backed finance using Arm shares +\$8.0B
- Entry into prepaid forward contracts using Alibaba shares +\$4.1B
- In-kind settlement of prepaid forward contracts using Alibaba shares -¥604.9B

Breakdown as of Mar 31, 2022	(¥ B)
SBG borrowings	
Bank loan	1,170.7
ourse Hybrid Ioan	83.5
Others	0.9
Subtotal	1,255.1
SBG bonds and CPs	
Domestic senior bonds	2,226.2
Domestic subordinated/hybrid bonds	1,624.1
Foreign currency notes	2,068.0
CPs	256.8
Subtotal	6,175.1
SBG lease liabilities	12.1
Subsidiaries' debt	
Financial liabilities relating to prepaid forward contracts	4,536.6
Collar transactions using Deutsche Telekom shares	413.7
Asset-backed finance using Arm shares	961.5
Margin loan (non-recourse to SBG*2)	1,411.8
(recourse to SBG*2)	70.0
SB Northstar	33.5
Others	49.4
Subtotal	7,476.5
Tot	al 140107

Total 14,918.7

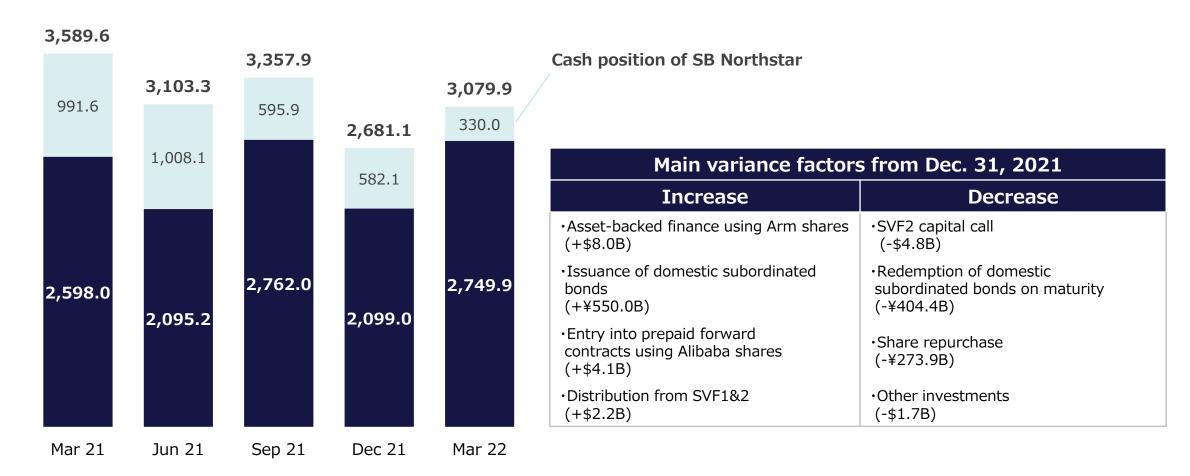
<sup>\*2</sup> As for \$2.06B margin loan using T-Mobile shares, the cap of \$0.57B on the guaranteed obligations is deducted from the amount borrowed through non-recourse asset-backed financing as SBG has, as an exception, guaranteed a portion of the margin loan. As a precondition for SBG to fulfill its guaranteed obligations, the lenders are obligated to first recover, to the maximum extent possible, from Alibaba shares that have been pledged by SBG as collateral for the margin loan.

#### **SBG Stand-alone Cash Position**



#### Cash position increased due to asset-backed finance

(¥ B)

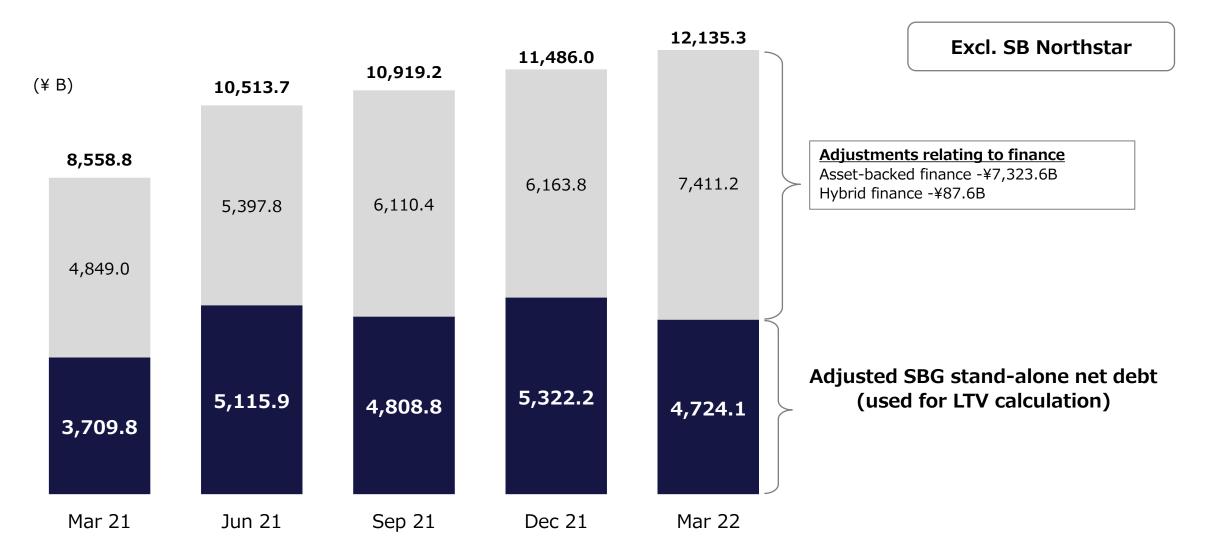


(Note) Cash position = cash and cash equivalents + short-term investments recorded as current assets (such as investments from asset management subsidiaries). SBG stand-alone basis

## **SBG Stand-alone Net Interest-bearing Debt**



#### Adjusted net interest-bearing debt decreased due to accelerated monetization



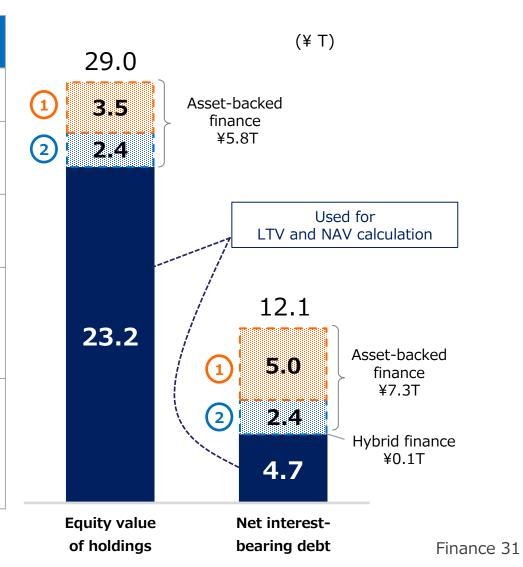
(Note) See "LTV Calculation: SBG Stand-alone Net Debt" in Appendix for details.

# Adjustment for Asset-backed Finance for LTV and NAV Calculation



# Non-recourse asset-backed finance is deducted from debt, and value of assets required for settlement is deducted from assets

	Collar/Forward/Put transactions	2 Margin loan, etc.
Shares used	Alibaba/T-Mobile/Deutsche Telekom	Alibaba/T-Mobile/SBKK/Arm
Nature	Fund procurement based on variable prepaid forward contracts*1 (non-recourse to SBG)	Fund procurement by pledging shares as collateral (non-recourse to SBG)
Deducted from debt	<ul><li>Carrying amount on BS</li><li>Amount is fixed regardless of the share price</li></ul>	<ul><li>Carrying amount on BS</li><li>Amount is fixed regardless of the share price</li></ul>
Deducted from assets	<ul> <li>Estimated settlement amount at maturity calculated using the quarter-end share price</li> <li>Amount fluctuates depending on the share price</li> </ul>	Amount equivalent to the value of assets required for repayment (amount of liabilities recorded on BS)
If share price falls	<ul> <li>Settlement amount decreases if the share price falls below the floor price</li> <li>Neither additional collateral nor prepayment are required</li> </ul>	<ul> <li>If the share price falls below a certain level, additional collateral and/or prepayment is required</li> <li>Total repayment amount is fixed</li> </ul>



<sup>\*1</sup> Contracts to buy or sell shares at a pre-agreed price (forward) or a price range (collar/put) at maturity

# (Reference) Forward / Collar Transaction



### **Objective**

#### Non-recourse financing using derivatives

#### **Outline**

- Transaction in which parties agree to settle at a pre-specified price or price range at a specific date in the future
- Fund procurement through pledged shares and derivative referencing them
- Settlement at maturity is available in cash or in kind, in principle.
- Settlement amount at maturity decreases when share price falls and increases when share price rises

# Forward transaction

- Settlement of pledged shares at a pre-agreed forward price
- Settlement price is fixed regardless of a change in the pledged share price. Hence no upside benefit from the future share price appreciation

# **Collar** transaction

- Settlement of pledged shares at a pre-agreed <u>price range</u>
- Settlement is available at a floor price when the share price falls, while upside benefit from the share price appreciation is limited to the cap price



- Results of Investment Businesses
- Financial Condition
- Financial Strategy
- ESG Initiatives



Already established optimal financial management structure as an investment company

(1) Firmly keeping financial policy

(2) Flexible and agile financial management that can respond to any changes

# (1) Firmly Keeping Financial Policy



1. Manage LTV below 25% in normal times (upper threshold of 35% even in times of emergency)

2. Maintain funds covering bond redemptions for at least the next 2 years

**3.** Secure **recurring distribution and dividend income** from SVF1&2 and other subsidiaries

# (2) Flexible and agile financial management that can respond to any changes



- ◆ Already established a cycle of "investment" → "value realization /monetization" → "reinvestment (partially to shareholder returns)" as an investment company
- **◆** Investment activities/shareholder returns continue while firmly keeping the financial policies under this cycle

#### Operating results in the past 2 years

#### **FY20**

Large-scale share repurchase and financial improvement funded by ¥4.5T Program. LTV improved from 17.5% as of Mar. 31, 2020 to 12.2% as a result.

#### **FY21**

New investments/share repurchase of ¥5.8T\*1, funded by ¥5.6T obtained from distributions from the funds and asset monetization, etc. Controlled LTV at 20.4%.

#### Future operating policy

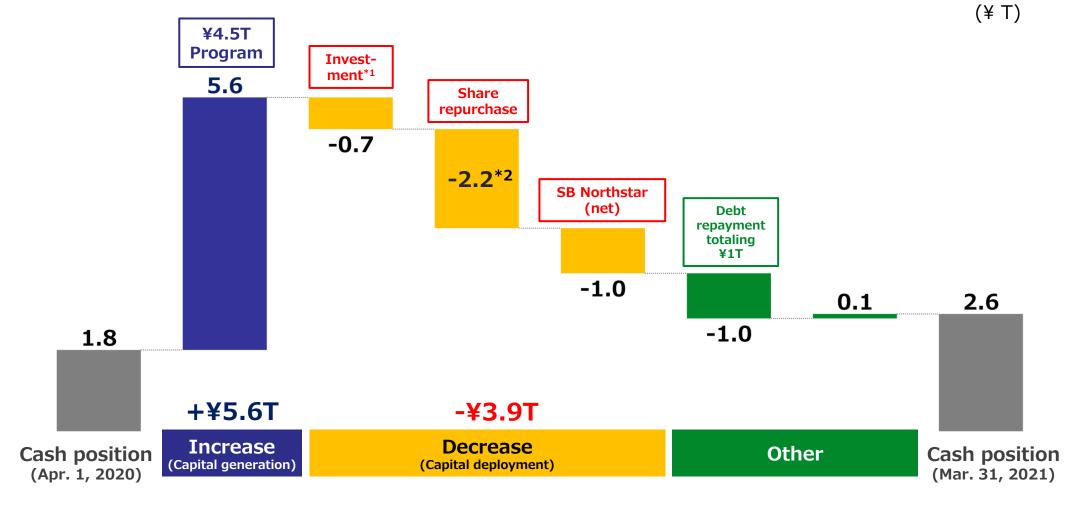
- Continue prudent operation while assessing risk factors and prepare for further downside
- Respond to any changes in the external environment with flexibility and agility

<sup>\*1</sup> Includes share repurchase of ¥257.8B from April to May 2021 under ¥4.5T Program

# Cycle of Investment and Recovery in FY2020: Breakdown of Investment and Monetization



Allocated capital generated by ¥4.5T Program mainly to share repurchase and financial improvements. Started to manage surplus funds through investment in SB Northstar



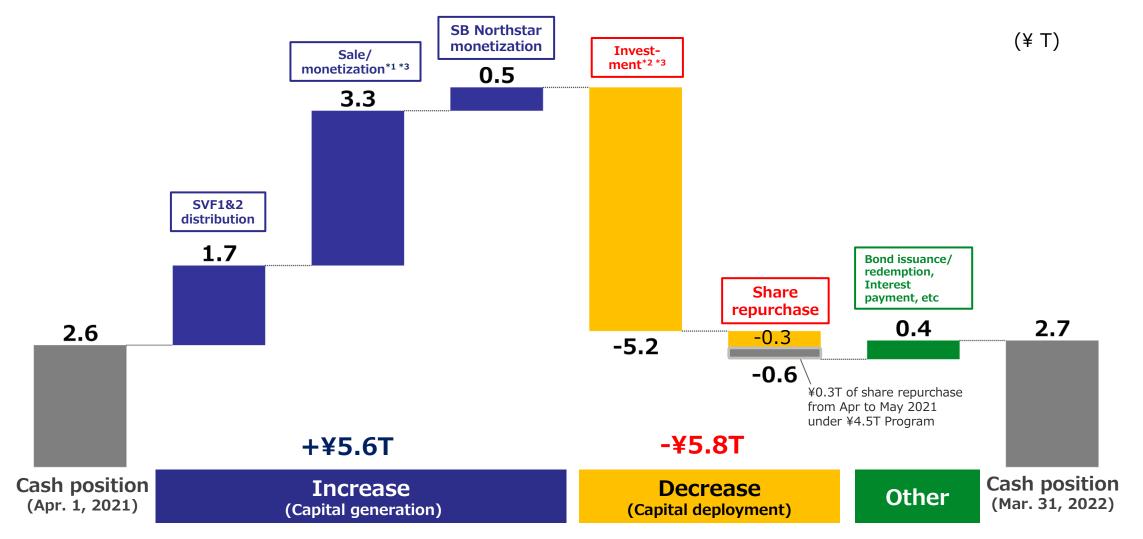
<sup>\*1</sup> Contribution to SVF1&2 and Latin America Funds

<sup>\*2</sup> Includes ¥484.0B purchased in FY20 out of the share repurchase determined prior to ¥4.5T Program (repurchase period: March 16, 2020 to June 15, 2020)

# Cycle of Investment and Recovery in FY2021: Breakdown of Investment and Monetization



### Allocated capital generated by various means primarily to new investments



<sup>\*1</sup> Net of proceeds from sales/monetization and outlays for repayments

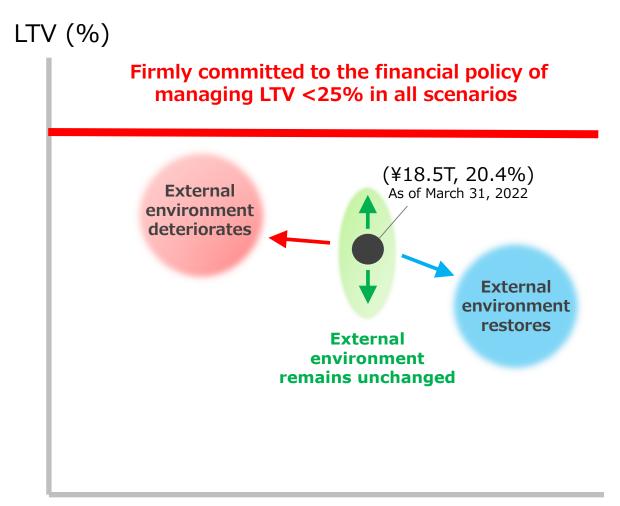
<sup>\*2</sup> Contribution to SVF1&2 and Latin America Funds

<sup>\*3</sup> Includes investments transferred from SBG to SVF2 in FY21 (¥0.7T)





### Flexible and agile response to any changes in the external environment



Scenario	Assumption	Action to be taken
External environment remains unchanged	Uncertainty in the external environment continues and equity value of holdings remains <b>unchanged</b> from March 31, 2022.	Continue new investments and share repurchase within the scope of monetization
External environment restores	The external environment restores and equity value of holdings <b>increases</b> from March 31, 2022.	Consider using leverage to accelerate investments while maintaining the level of LTV
External environment deteriorates	The external environment further deteriorates and equity value of holdings decreases from March 31, 2022.	Maintain LTV < 25% by significantly slowing down new investments relative to monetization

### **Share Repurchase**



#### **Details**

**Total repurchase amount: ¥1T (maximum)** 

Repurchase period: From Nov. 9, 2021 to Nov. 8, 2022

#### **Policies**

- 1. Firm commitment to the financial policies
- 2. Investment opportunities
- 3. Level of NAV discount

A flexible approach to purchase shares considering these factors

Depending on the balance of the above factors, the repurchase amount may not reach ¥1T within the designated purchase period.

# Purchased amount

Nov 2021 to Apr 2022: ¥433.0B (83,311,000 shares)



- Results of Investment Businesses
- Financial Condition
- Financial Strategy
- ESG Initiatives

# **Summary of ESG Initiatives in FY21: Governance**



## **Promoting diversity in the Board of Directors**

- More diversified Board in terms of skills, gender, and nationality
- 5 out of 9 directors are External Directors, composing a majority

## **Development of Group ESG policies**

- Developed Group policies on ESG areas of high importance to promote ESG initiatives throughout the Group
  - Revised "Portfolio Company Governance and Investment Guidelines Policy"
  - Established "Environmental Policy"
  - Established "Supplier Code of Conduct"
- Continue to enhance the group-wide governance by promoting development of important Group policies and collaboration with subsidiaries on ESG topics

## **Summary of ESG Initiatives in FY21: Environment**



### Established GHG emission reduction targets and promoted reduction actions

Major subsidiaries are on track to achieve GHG targets

	arm	<b>SoftBank</b>	Z HOLDINGS	YAHOO! JAPAN	
	Achieve Net Zero Carbon by 2030	Achieve Carbon Neutrality by FY2030	Achieve Carbon Neutrality by the entire ZHD Group by FY2030	Convert 100% of electricity used to renewable energy by FY2023	
Target	How We'll Achieve Net Zero Carbon By 2030  We all active 20% should be a series and series series are series and series are series and s	Declaration of Carbon-neutral 2030  SoftBank will achieve virtually zero greenhouse gas emissions  Achieve 10% renewable energy for company-aids power supply by PY2005  Company-aids power supply by PY2005  Commission to the renazzano or of electrologies  Bent to source special before tor, an america to a	Roadmap to Control Neutrality  Z HOLDINGS  TOTAL STATE OF THE STATE OF	Aiming to achieve the shift to 100% renewable energy for electricity used for business operations by 2023	
Progress	FY21: Expected to complete conversion of 95% of electricity used in business activities to renewable energy	FY21: Expected to achieve >50% renewable energy at base stations	FY21: Set GHG reduction milestones of major subsidiaries	FY21: Started purchasing electricity from renewable energy sources in May 2021	

- SBG enhanced actions to address climate change
  - SBG has achieved carbon neutrality on a stand-alone basis.
  - Discussed toward disclosures in line with the Task Force on Climate-related Financial Disclosures (TCFD)
     Plan to disclose by June 2022 along with group-level climate change targets



# **Summary of ESG Initiatives in FY21: Society**



# **Promotion of human rights initiatives**

- SBG
  - Conducted an assessment targeting all officers and employees and identified areas of human rights risk to consider countermeasures
  - Aiming to expand human rights initiatives to suppliers and group companies in the future
- SBKK
  - Conducted human rights due diligence (risk identification, assessment, countermeasures, and communication) with key stakeholders
  - Aiming to further mitigate risks by continuous monitoring and improvements

## **COVID-19** response

- Conducted vaccinations at a cumulative total of 13 locations nationwide, contributing to the prevention of the spread of COVID-19\*
  - Approximately 240,000 vaccinations completed (as of May 5, 2022)
  - Target: Medical professionals, local residents, business partner employees, group employees and their families
- Developed "COVID-19 Testing Vehicle" that enables flexible saliva PCR tests
  - Contribute to the national and local governments' efforts to secure testing capacity for COVID-19

# **Summary of ESG Initiatives in FY21: ESG Promotion through Investment**



Actively invest in start-ups that address ESG issues by providing services that contribute to climate change mitigation, circular economy, D&I, and elimination of disparity and discrimination

XThis slide shows examples of portfolio companies

#### SVF2



**OLA** ELECTRIC



Vestiaire Collective















### **SB Opportunity Fund**











### **Emerge**

















The StackWorld

# **Expansion of Disclosure/Status of Major ESG Indices**



## **Expansion of disclosure**

- Increased non-financial information in the Annual Report and the Sustainability Report
  - -Extensively increased the number of group companies and measures subject to disclosure and will continue to expand disclosure

## Status of major ESG indices and assessments

 Continuous improvement of major ESG indices and assessments by strengthening initiatives and enhancing information disclosures

	GPIF Adopted ESG Index										
Index	FTSE FTSE Blosso Blossom Japan Sect Japan Relative Index Index		MSCI Japan ESG Select Leaders Index	MSCI Japan Empowering Women Select Index	S&P/JPX Carbon Efficient Index						
	FTSE Blossom Japan	FTSE Blossom Japan Sector Relative Index	MSCI ジャパンESG セレクト・リーダーズ指数	MSCI日本株 女性活躍指数 (WIN)	S&P/JPX Carbon Efficient Index						
Area	Overall ESG	Overall ESG	Overall ESG	S: Society	E: Environment						
Constitu -tion	<b>✓</b>	<b>√</b>	-	<b>✓</b>	<b>√</b>						

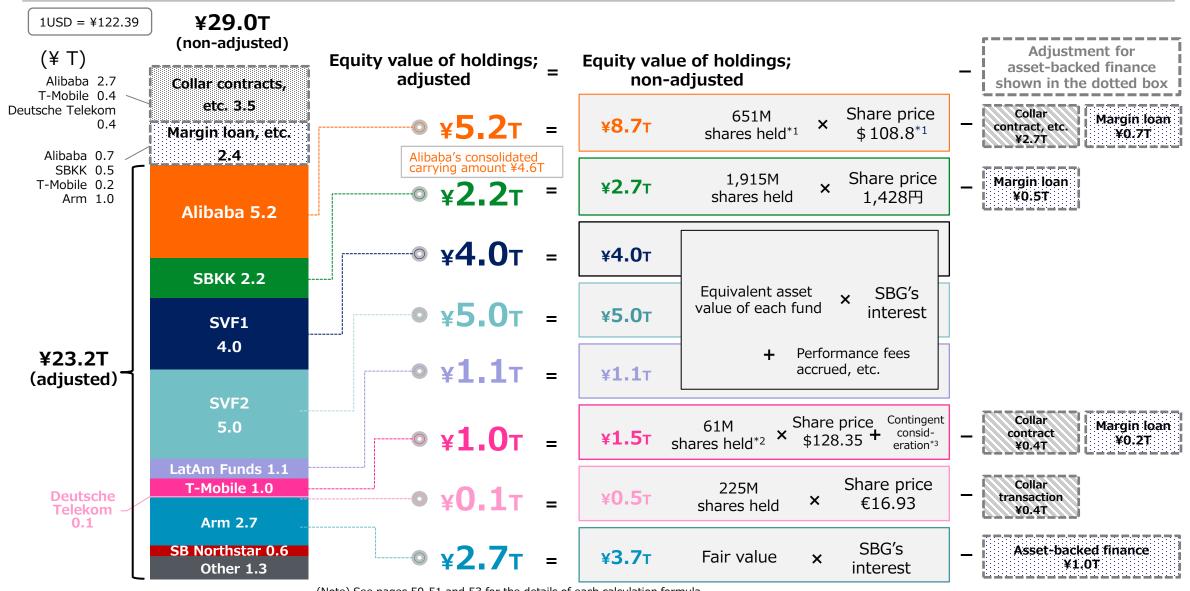
Other
S&P Global Corporate Sustainability Assessment
Sustainability Yearbook Member 2022 S&P Global
Overall ESG
73 (Top 15% of sector)



# **Appendix**

# **Equity Value of Holdings (Calculation Method)**





(Note) See pages 50-51 and 53 for the details of each calculation formula.

Mar 22

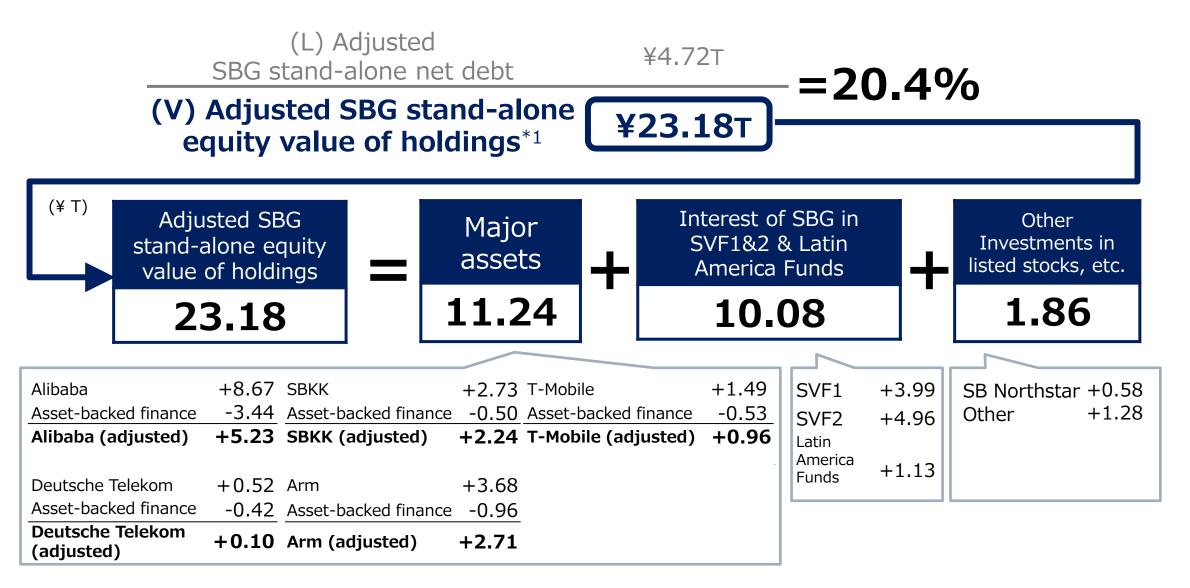
<sup>\*1</sup> The number of Alibaba ADSs equivalent to the number of shares held by SBG and the ADS price.

<sup>\*2</sup> Includes the number of shares subject to call options held by Deutsche Telekom.

<sup>\*3</sup> Fair value of the right of SBG and its subsidiary to acquire T-Mobile shares under certain conditions.

### LTV Calculation: SBG Stand-alone Equity Value of Holdings





<sup>\*1</sup> See pages 50-51 for details of adjusted SBG stand-alone equity value of holdings for each asset.

# LTV Calculation: Details of SBG Stand-alone Equity Value of Holdings (1/2)



(¥ T)

			(¥ I)
Ass	sets	Value	Calculation method
(a)	Alibaba	5.23	
	Before adjustment	8.67	Multiplying the number of Alibaba ADSs equivalent to the number of shares held by SBG by the ADS price
	Adjustment for asset-backed finance	-3.44	Deducting (a) and (b) below (amount required to settle asset-backed finance):  (a) sum of the outstanding maturity settlement amounts (calculated by using the company's share price (ADS price) as of March 31, 2022) of the prepaid forward contracts (floor contracts, collar contracts, forward contracts, and call spread) using Alibaba shares (¥2,707.2B)  (b) equivalent amount of outstanding debt for margin loans using Alibaba shares (¥731.5B)
(b)	SBKK	2.24	
	Before adjustment 2.73		Multiplying the number of SBKK shares held by SBG by the share price
	Adjustment for asset-backed finance	-0.50	Equivalent amount of outstanding debt for margin loans using SBKK shares (¥498.7B)
(c)	SVF1	3.99	SBG's share of the equivalent value of assets held by SVF1 + performance fees accrued, etc.
(d)	SVF2	4.96	SBG's share of the equivalent value of assets held by SVF2, etc.
(e)	Latin America Funds	1.13	SBG's share of the equivalent value of assets held by Latin America Funds + performance fees accrued
<b>(f)</b>	Arm	2.71	
	Before adjustment	3.68	The fair value of Arm shares held by SBG (75.01% of outstanding shares), which is calculated based on the fair value of all shares of Arm calculated at SVF1
	Adjustment for asset-backed finance	-0.96	Amount equivalent to the outstanding debt balance of the borrowings made through asset-backed finance using Arm shares (¥961.5B)

# LTV Calculation: Details of SBG Stand-alone Equity Value of Holdings (2/2)



(¥ T)

Ass	sets	Value	Calculation method
		0.96	
		1.49	<ul> <li>summing</li> <li>Value of SBG's shareholding (incl. the number of shares subject to call options held by Deutsche Telekom (DT): 56,124,954 shares as of Mar. 31, 2022) × the share price</li> <li>Fair value of SBG's right to acquire 48,751,557 T-Mobile shares for no additional consideration under certain conditions</li> <li>Fair value of the right received for the transaction where T-Mobile sold its own shares to Trust that offered its Cash Mandatory Exchangeable Trust Securities, which allows SBG subsidiary to acquire T-Mobile shares under certain conditions</li> </ul>
	Adjustment for asset-backed finance	-0.53	<ul> <li>minus</li> <li>Balance of derivative financial liabilities related to unexercised call options held by DT</li> <li>Of the total borrowing amount of the margin loan using T-Mobile shares (¥251.6B), the amount that is considered as asset-backed financing non-recourse to SBG (¥181.6B)*1</li> <li>Maturity settlement amount of the prepaid forward contracts (collar contracts) using T-Mobile shares (calculated by using the company's share price) (¥350.2B)</li> </ul>
(h)	<b>Deutsche Telekom</b>	0.10	
	Before adjustment	0.52	Number of DT shares held by SBG $ imes$ the share price
	Adjustment for asset-backed finance	-0.42	Deducting maturity settlement amounts of collar transactions using DT shares executed in Oct 2021 (¥415.8B)
(i)	SB Northstar	0.58	SBG's share of SB Northstar's NAV $+$ the number of NVIDIA shares held by SBG $\times$ the share price
(j)	Other	1.28	Listed shares: multiplying the number of shares held by SBG by each share price Unlisted shares: fair value (the carrying amount in SBG's balance sheet for those not measured at FVs) of shares, etc. held by SBG
_	usted SBG stand-alone ity value of holdings	23.18	Sum of (a) through (j) from page 50

<sup>\*1</sup> As for \$2.06B margin loan using T-Mobile shares, the cap of \$0.57B on the guaranteed obligations is deducted from the amount borrowed through non-recourse asset-backed finance as SBG has, as an exception, guaranteed a portion of the margin loan.

### LTV Calculation: SBG Stand-alone Net Debt



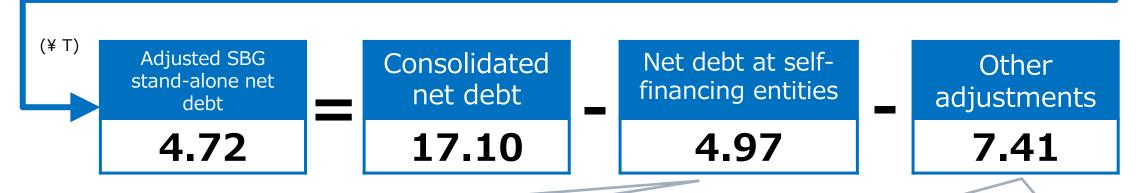


¥4.72T

=20.4%

(V) Adjusted SBG stand-alone equity value of holdings

¥23.18T



SBKK	+4.78	SVF2	+0.58
Arm	-0.17	Latin America Funds	+0.01
SVF1	+0.29	SB Northstar Other	-0.30 -0.22

Adjustment for hybrid finance<sup>\*2</sup> +0.09 Adjustment for asset-backed finance<sup>\*2</sup> +7.32

<sup>\*1</sup> The presented net debt only includes debts to third parties. The presented net interest-bearing debt excludes the amount calculated as deposits for banking business less cash position at PayPay Bank.

<sup>\*2</sup> See page 53 for the details of adjustment for hybrid finance and asset-backed finance.

### LTV Calculation: Details of SBG Stand-alone Net Debt



(¥ T)

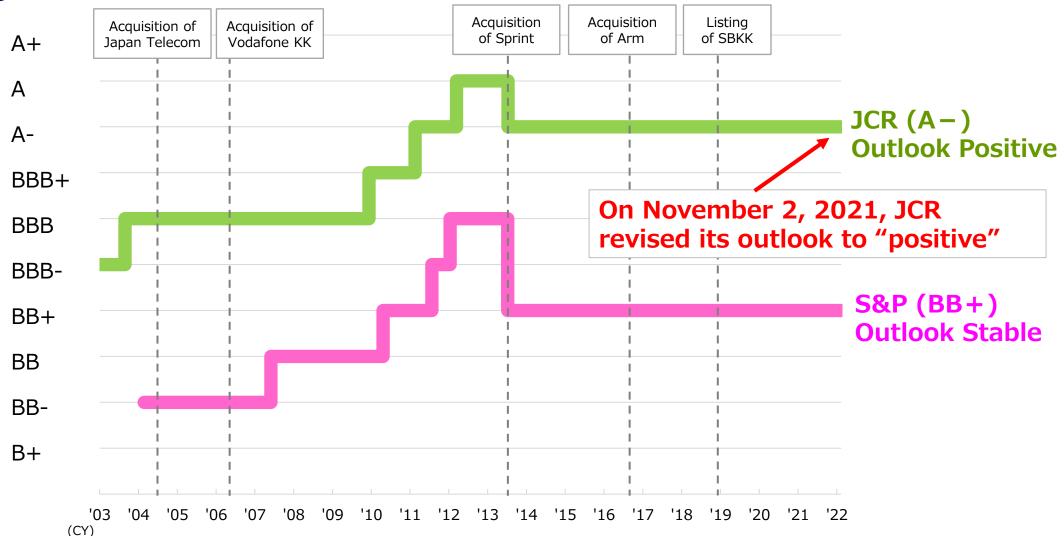
SBG stand-alone net debt (before adjustment)		12.14	Consolidated net interest-bearing debt, net of interest-bearing debt at self-financing entities
Adjustment for hybrid finance		-0.09	<ul> <li>Add 50% to interest-bearing debt (to treat it as liability) for USD Hybrid Notes issued in July 2017; as the entire amount is recorded as equity in the consolidated financial statements</li> <li>Deduct 50% from interest-bearing debt (to treat it as equity) for JPY Hybrid Bonds issued in Sep 2016, Feb and Jun 2021, and JPY Hybrid Loan borrowed in Nov 2017; as their entire amount is recorded as a liability in the consolidated financial statements</li> </ul>
	justment for asset-backed ance	-7.32	
	Alibaba shares Arm shares		<ul> <li>Financial liabilities relating to prepaid forward contracts (floor contracts, collar contracts, and forward contracts) using Alibaba shares (¥4,196.1B)</li> <li>Amount equivalent to the outstanding margin loan using Alibaba shares (¥731.5B)</li> </ul>
			Amount equivalent to the outstanding debt balance of the borrowings made through asset- backed finance using Arm shares (¥961.5B)
	T-Mobile shares	-0.52	<ul> <li>Of the total borrowing amount of the margin loan using T-Mobile shares (¥251.6B), the amount that is considered as asset-backed financing non-recourse to SBG (¥181.6B)*1</li> <li>Financial liabilities relating to prepaid forward contracts (collar contracts) using T-Mobile shares (¥340.4B)</li> </ul>
	Deutsche Telekom shares	-0.41	Financial liabilities recorded as borrowings relating to collar transactions using Deutsche Telekom shares executed in October 2021 (¥413.7B)
	SBKK shares	-0.50	Equivalent amount of debt outstanding for margin loans using SBKK shares (¥498.7B)
	justed SBG stand-alone t debt	4.72	

<sup>\*1</sup> As for \$\$2.06B margin loan using T-Mobile shares, the cap of \$0.57B on the guaranteed obligations is deducted from the amount borrowed through non-recourse asset-backed finance as SBG has, as an exception, guaranteed a portion of the margin loan. As a precondition for SBG to fulfill its guaranteed obligations, the lenders are obligated to first recover the amount to the maximum extent possible from Alibaba shares pledged as collateral for such borrowing.

# **SBG Credit Rating Trend**



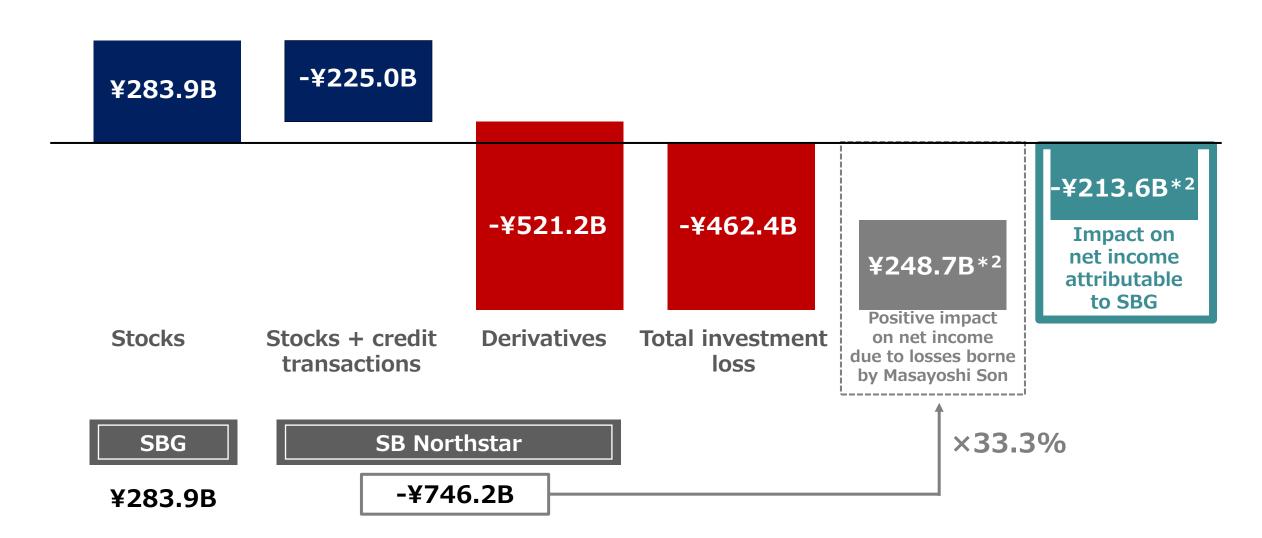
Aim to improve credit rating under the investment holding company rating criteria



(Note) As of May 13, 2022

# SB Northstar: Cumulative Investment Gain (Loss)\*1





<sup>\*1</sup> Includes gain (loss) on investments relating to NVIDIA Corporation shares held by SBG.

<sup>\*2</sup> Excludes impacts such as selling, general and administrative expenses and tax expenses.

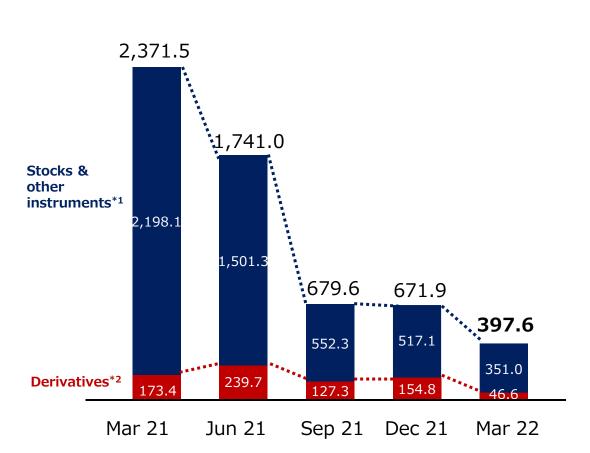
# SB Northstar: Assets Under Management (as of Mar. 31, 2022)



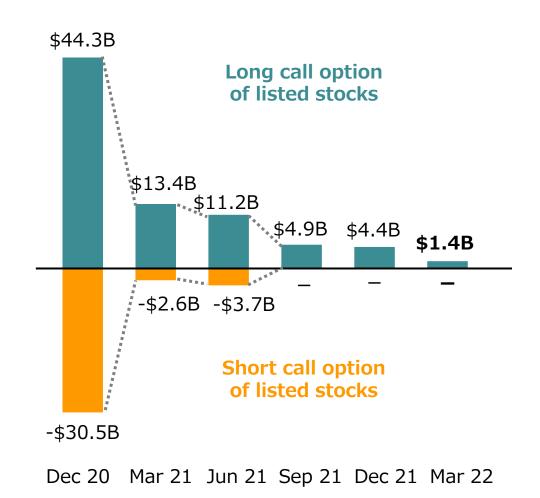
## Significant downsizing of investments

### Stocks, etc. and derivatives (fair value)

(¥ B)



### **Notional principal of options**



<sup>\*1</sup> Sum of stocks held by SBG and investments held by SB Northstar (stocks, securities pledged as collateral and convertible bonds)

<sup>\*2</sup> Net amount of derivative financial assets and derivative financial liabilities of SB Northstar

## Consolidated Interest-bearing Debt/ Cash Position/ Net Interest-bearing Debt



#### Consolidated Interest-bearing Debt\*1

(¥ B)

	Mar 21	Jun 21	Sep 21	Dec 21	Mar 22
SBG stand-alone	13,023.3	14,033.4	13,967.4	13,860.4	14,918.7
Incl. SB Northstar	1,866.5	1,424.5	286.3	275.4	33.5
SVF1 and SVF2	444.2	543.3	827.2	1,199.9	1,068.1
SoftBank Segment	5,692.1	6,227.4	5,969.1	6,168.0	5,999.4
Others (Arm, Latin America Funds, etc.)	388.4	429.6	335.7	345.7	337.4
Total	19,548.0	21,233.8	21,099.5	21,573.9	22,323.6

#### Consolidated Cash Position\*2

(¥ B)

	Mar 21	Jun 21	Sep 21	Dec 21	Mar 22
SBG stand-alone	3,589.6	3,103.3	3,357.9	2,681.1	3,079.9
Incl. SB Northstar	991.6	1,008.1	595.9	582.1	330.0
SVF1 and SVF2	131.1	384.2	100.9	247.4	198.3
SoftBank Segment	1,285.6	1,401.3	1,057.5	1,283.4	1,221.9
Others (Arm, Latin America Funds, etc.)	524.8	474.2	514.6	613.7	722.8
Total	5,531.2	5,363.0	5,030.9	4,825.6	5,222.9

#### Consolidated Net Interest-bearing Debt\*3

(¥ B)

	Mar 21	Jun 21	Sep 21	Dec 21	Mar 22
SBG stand-alone	9,433.7	10,930.1	10,609.6	11,179.3	11,838.8
Incl. SB Northstar	874.9	416.4	-309.6	-306. <i>7</i>	-296.5
SVF1 and SVF2	313.1	159.1	726.3	952.5	869.8
SoftBank Segment	4,406.4	4,826.1	4,911.6	4,884.6	4,777.5
Others (Arm, Latin America Funds, etc.)	-136.4	-44.6	-178.9	-268.1	-385.5
Total	14,016.8	15,870.8	16,068.6	16,748.3	17,100.6

<sup>\*1</sup> The presented interest-bearing debt only includes interest-bearing debt and lease liabilities to third parties, and excludes deposits for banking business at PayPay Bank.

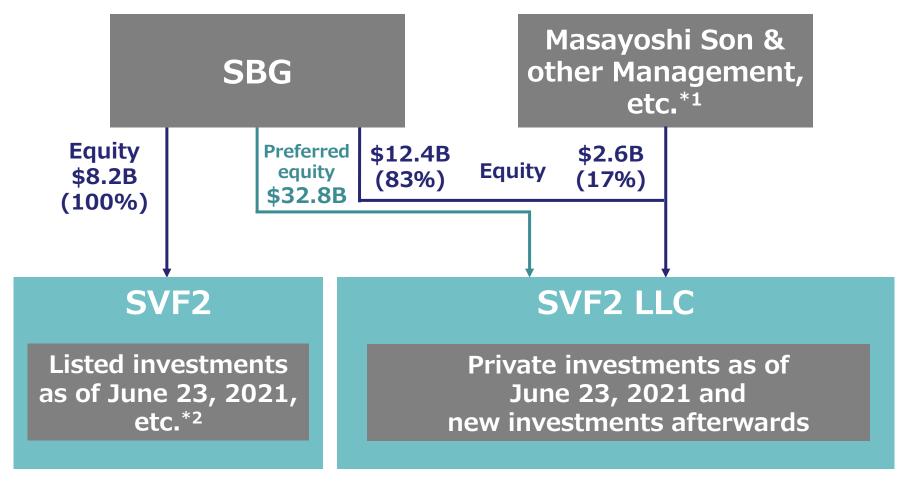
<sup>\*2</sup> The presented cash position is the sum of cash and cash equivalents and short-term investments recorded as current assets, and excludes cash position at PayPay Bank.

<sup>\*3</sup> The presented net interest-bearing debt excludes the amount calculated as deposits for banking business less cash position at PayPay Bank. Negative figures indicate net cash.

# **Introduction of Co-investment Program to SVF2**



Co-investment by management in SVF2 together with SBG, sharing both the profits and risks associated with investments, will lead to enhanced focus on the fund and contribute to SBG's earnings growth.



(Note) As of March 31, 2022

<sup>\*1</sup> Participation by management other than Masayoshi Son has not been determined as of April 30, 2022 but is expected in the future.

<sup>\*2</sup> Includes investments publicly filed for listing as of June 23, 2021, and investments that were approved by SBG Board of Directors to be excluded from the co-investment program.